



**CyberPower**

# **Cyber Power Systems, Inc. Investor Conference**

TSE : 3617

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May 2024

# Disclaimer Statement

The information from this presentation or any message that comes along with Company's official website and Market Observation Post System, or any contents from this conference is Company's expectation for the future which is based on our internal and external resources related whole operating environment and market condition.

The forward-looking statements might be affected by different factors that are not manageable by us.

We make no warranty or assurance for accuracy or completion of the forward-looking statements. Such statements are merely our view regarding to the market in the future. We undertake no obligation to update any forward-looking statement, whether as a result of new information, further events or otherwise.

# Agenda

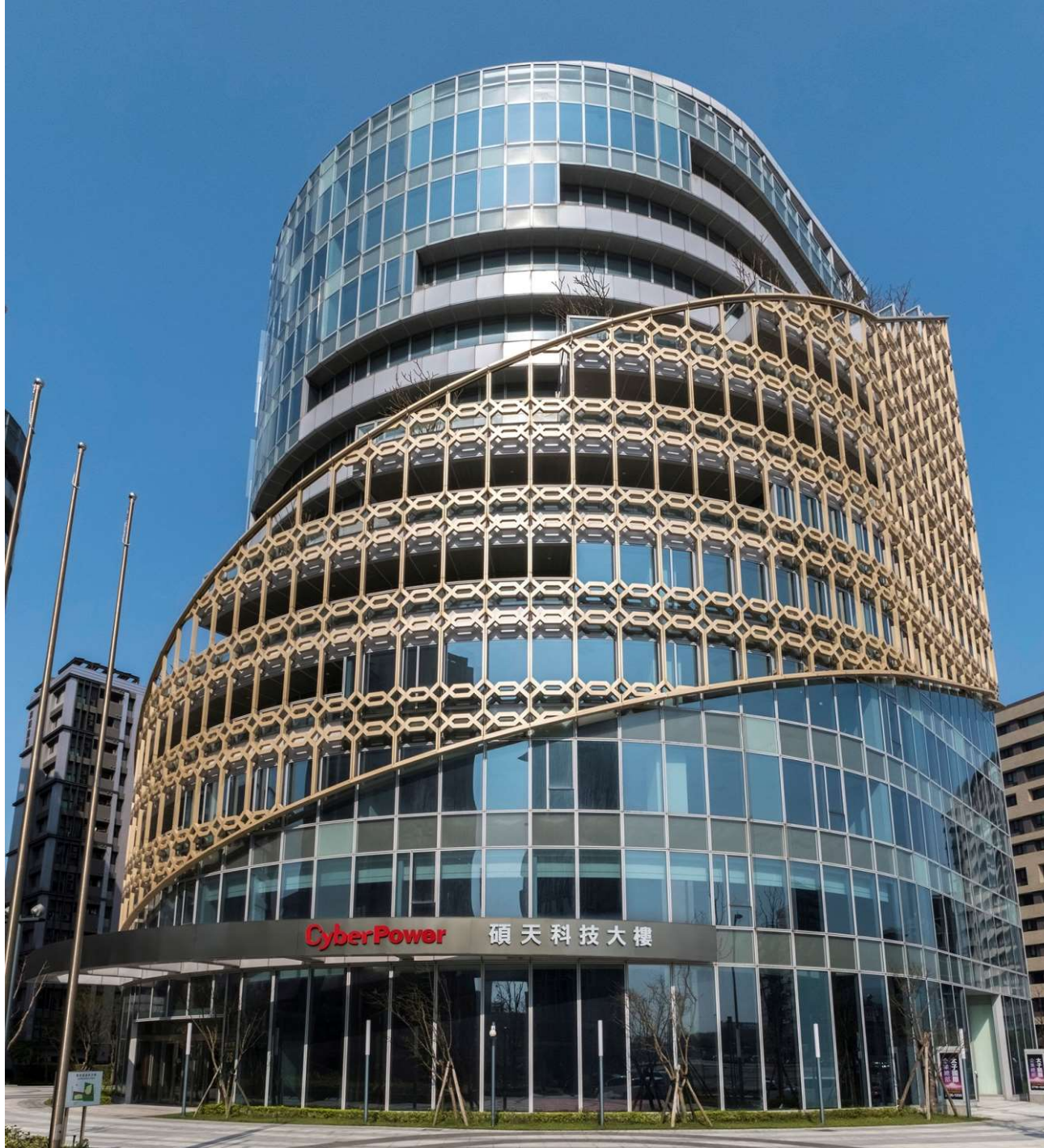
## Company Profile

- About CyberPower
- Capability
- Core Technology
- Core Competencies
- Versatile Vertical Market
- Large Scale System Implementation
- Product Segments
- New Products
- Partnerships & Certification
- Global Recognition

## Financial Performance

- Consolidated Statements of Comprehensive Income
- Consolidated Balance Sheets
- Revenues – by Product
- Revenues – by Channel
- Sales Momentum – by Channel & by Product

# Company Profile



# About CyberPower

Established : 1997

Headquarters : Taipei, Taiwan

Worldwide Employees : 3000+

Core Business :

UPS Systems / PDUs / Solar Power Systems /  
Storage Systems / Surge Protectors / Power  
Accessories / Power Management Software

As a global power management solution provider, CyberPower has been continuously offering high-efficiency power management solutions, and the brand is now top 2 UPS brand in North America\* while offering its products in over a hundred countries worldwide.

*\* Source: Per NPD Data (2022)*

# Vision

World-class power solution provider who brings maximum value for users and business partners

**No.1**

Top player of  
Energy Star UPS program  
*(1kVA & below)*

**23+**

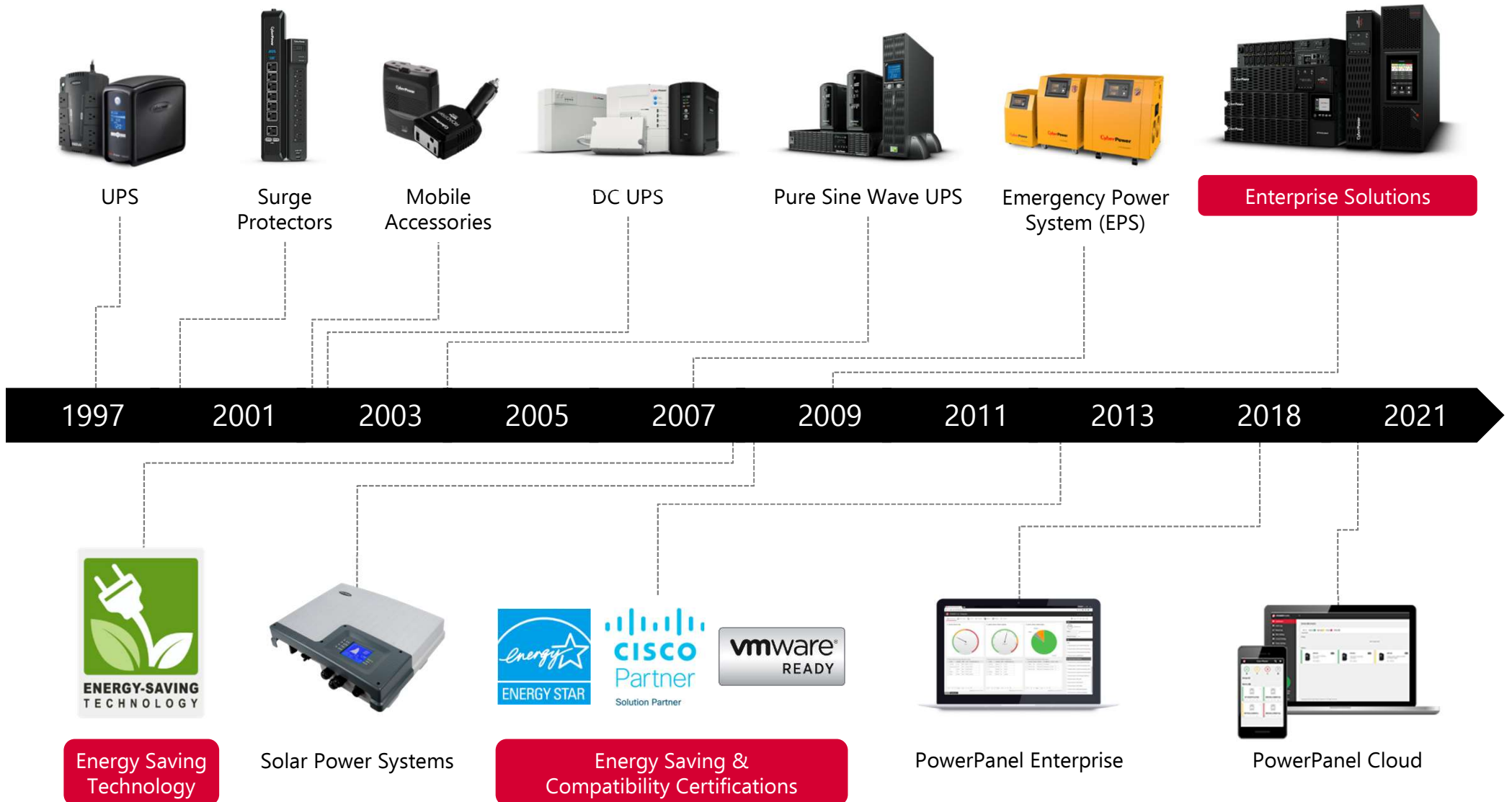
Consecutive years of  
dividends paid\*

**100+**

Market presence  
in over 100 countries

\* Since 2001, dividends have been distributed continuously for 23 years, with a cumulative cash dividend payout of over NT\$66, and a cumulative stock dividend payout of over NT\$16.

# Milestones



# Business Performance

## Global Locations

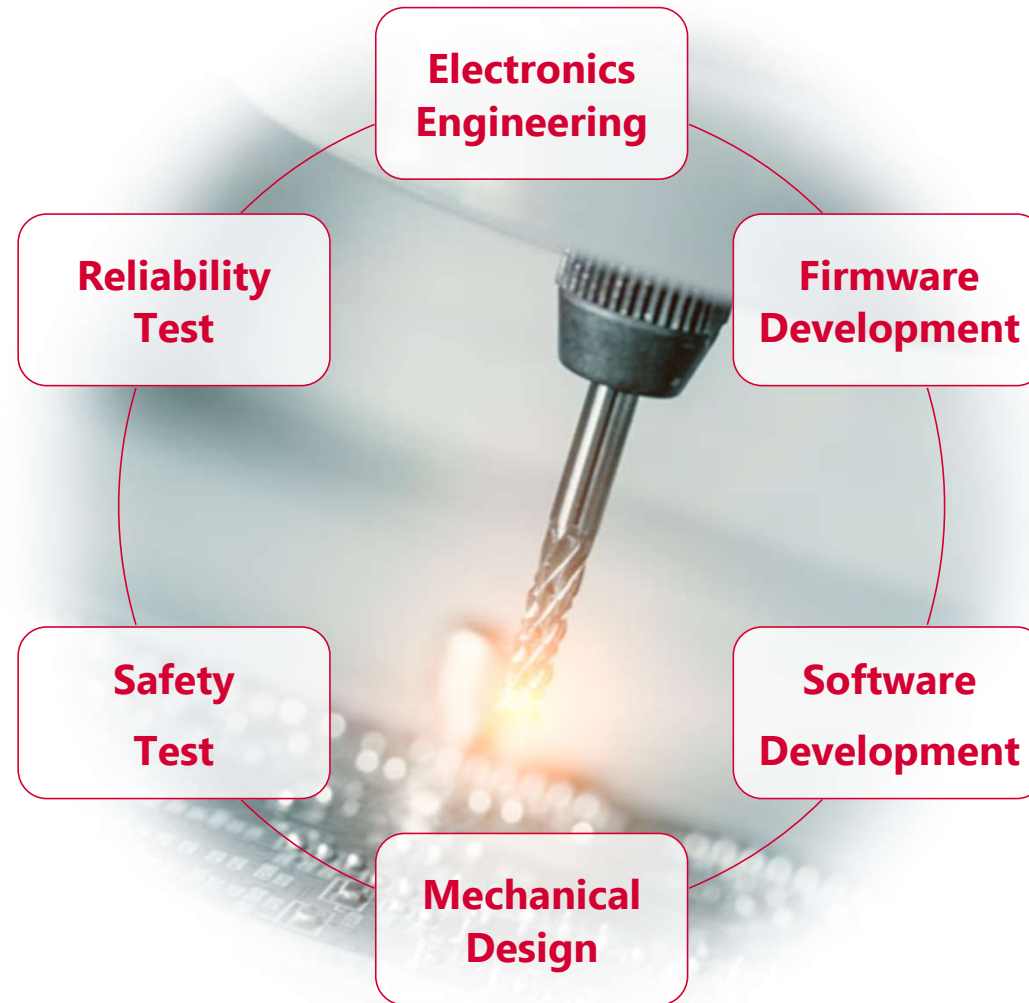


**Americas** Minneapolis, **USA** / Mexico City, **Mexico**

**Europe** Eindhoven, **Netherlands** / Cloyes, **France** / Munich, **Germany** / Manchester, **UK** / Moscow, **Russia**

**APAC** Tokyo, **Japan** / Taipei, **Taiwan** / Shenzhen, **China** / Sydney, **Australia** / Ho Chi Minh City, **Vietnam** / Bangkok, **Thailand** / Petaling Jaya, **Malaysia** / Manila, **Philippines** / Jakarta, **Indonesia** / Mumbai • Kolkata, **India**

# Capability



## Independent Research and Development Team

- 350+ in-house R&D engineers around the world.
- 280+ exclusive patents are granted in United States, Europe, Russia, Japan, Taiwan and China.

# Capability

## Certifications & In-house Safety Laboratory



ISO9001:2015  
Quality Management  
System



ISO14001:2015  
Environmental  
Management System



ISO14064:2018  
Greenhouse Gas  
Inventory\*



TL9000  
The Telecom Quality  
Management System



IECQ QC 080000:2017  
Hazardous Substance Process  
Management

UL Client Test Data Program (CTDP) for In-house Safety Test Lab

Audited by UL, CyberPower is able to perform in-house safety tests, securing timely development processes as well as complying with worldwide legal standards.

\*The ISO 14064:2018 Greenhouse Gas Inventory includes the emissions of the company's offices and factory in Taiwan.



### China

Shenzhen / Dongguan :

Research & Development / Manufacturing

- Cyber Power (Shenzhen), Inc.
- Dongguan Cyber Energy Co., Ltd.
- Pro-Power Electronic Co., Ltd

Hunan : Research & Development / Manufacturing

- Ningyuan Shuoning Electronic Co., Ltd.

### Taiwan

Taipei : Research & Development

- Cyber Power Systems, Inc.

Tainan: Research & Development / Manufacturing

- Cyber Power Systems, Inc., Tainan Fab

### Philippines

Cavite : Manufacturing

- Cyber Power Systems Manufacturing, Inc.
- Phisonic Technology Corporation

## Capability

### Self-owned Manufacturing Base

CyberPower owns professional R&D teams, manufacturing bases, and injection molding site in multiple locations in Taiwan, China, and Philippines. With complete manufacturing arrangement, every step can be closely monitored with optimized productivity.

# Capability

## Complete Services & Marketing Supports

### Professional Services

Providing comprehensive services to end users & partners.



#### To End Users

Toll-free Hotline / Live Chat / Email

#### To Partners

RMA / Training / Marketing Support

### Marketing Supports

Offering digital marketing tool to deliver brand values and product benefits.



SNS Platforms



Product Videos  
Line Mode  
ever Quality



Digitalized Manual

### Partner Zone

Providing Integrated marketing platforms for global partners.



#### Marketing Tool

Marketing Material / Product Selector Tool / Runtime Calculator

#### 24/7 Training & Certification

CyberPower Certified Sales / Engineers

#### Partner Program

Smart Partner Program / Sales Incentive Program

# Core Technology

## GreenPower UPS™ Technology

CyberPower has been globally recognized as a brand committed to Green UPS designs. In response to the rapidly rising energy prices as well as the increasing of environmental awareness, CyberPower's patented GreenPower UPS™ energy-saving technology successfully improves UPS operating efficiency while also effectively reduces heat build-up.

The advanced technique of GreenPower UPS™ Technology is accomplished by eliminating the unnecessary power loss during UPS operation, enhancing more energy savings compared to conventional UPS systems. With this technology, users may save up to **93%** of UPS power consumption, and this will be influential to the amount of utility cost that most enterprises concern.

*\* Selected models only.*



# Core Competencies



## **Dedicated to the Development of Green Technologies.**

CyberPower engages in the development of green technologies and products to reduce energy consumption, which achieves lower utility cost for users and helps to protect the planet, creating an ecosystems for a better and greener future.



## **One Stop Shopping for Comprehensive Power Management Needs.**

Focusing on power management segment, CyberPower not only designs and manufactures power related products, but also performs rigid liability test to ensure safety, and offers peace of mind after-service support for worldwide users.



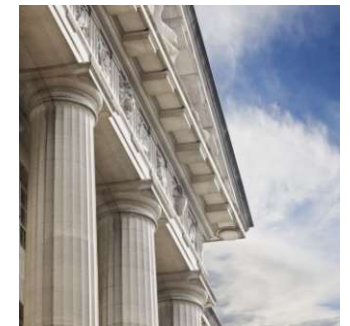
## **Time to Market. Fast Response to Customers.**

CyberPower's efficient supply chain management, systematical integration and global sales teams demonstrate fast response abilities to customer demands, winning its global partners' confidence and trust.

# Versatile Vertical Market

CyberPower products have been applied to diverse industries worldwide, supplying quality power for critical equipment and preventing the loss of valuable data.

- Construction
- Energy, Oil & Gas
- Manufacturing
- Telecommunications
- Information Technology
- Financial Services
- Transportation
- Government Organization
- Healthcare
- Retail Trade
- Education
- Entertainment



# Large Scale System Implementation



## PDUs

- $\pm 1\%$  Measurement Accuracy
- Ultra-low Power Consumption
- Rotatable LCD Design



## Online (High-Density) UPS

- High Density Design
- Color LCD Panel
- Generator Compatible



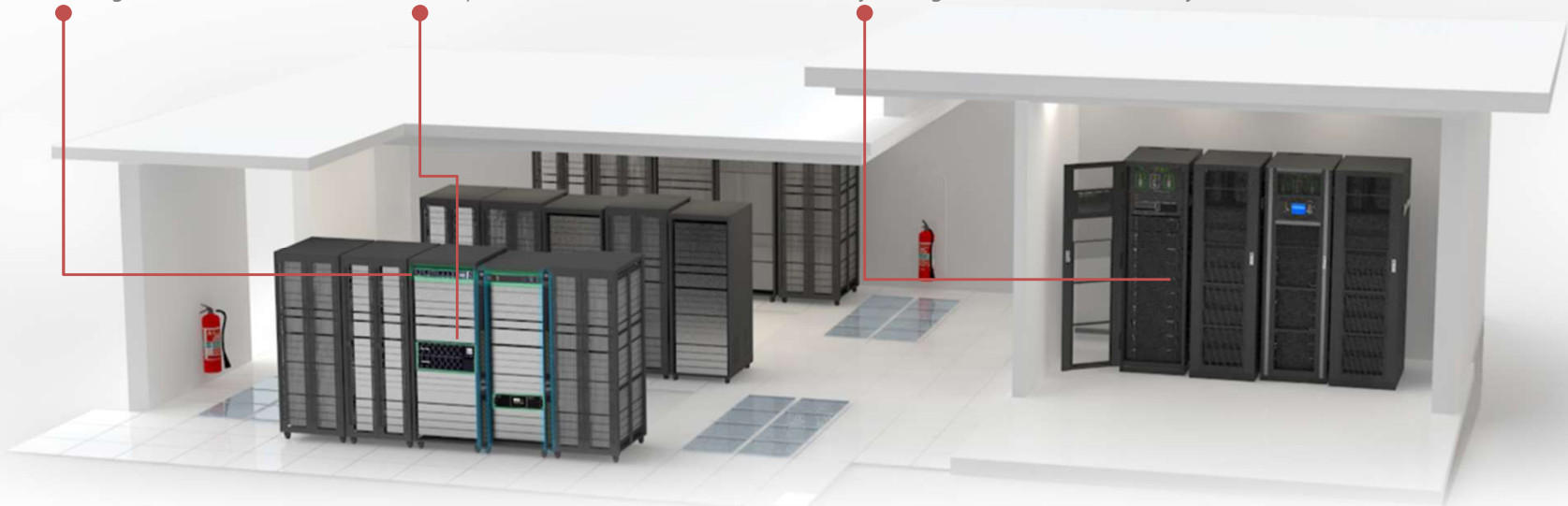
## Modular UPS (3-Phase)

- Color LCD with Touch Panel
- UPS Parallel Expansion
- Smart Battery Management



## DCIM Power Management Solution

- 3rd-party Devices Supported
- Visualized Floor Map
- Dynamic Dashboards



# Product Segments

Single-Phase UPS



3-Phase UPS



Racks



PDU & ATS



Telecom Power



Inverters



Solar Power Systems



Surge Protectors



Mobile Accessories



Software



# New Products

## Professional Power Solutions



Professional Rackmount  
(Cloud Monitoring Capability)



Online (High-Density) UPS  
(8-12kVA)



Online S (Premium)  
(6-10kVA)



Online (3-Phase)  
(30-45kVA)



Switch Metered-by-Outlet  
ATS



Remote Management Card



Grid-tied Inverter (3-Phase)

# Partnerships & Certification

## Data Center Virtual Environment Compatible

### PowerPanel Business is compatible with virtual environment

PowerPanel Business is interoperable with VMware, ensuring that VMware ESXi host under monitor and graceful shutdown. The software has also been tested and proved to be compatible with Nutanix, the leading hyper-converged infrastructure (HCI) solution provider.



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## Corporate Partner Program

### Certified to be compatible with NAS systems

The technical cooperation programs are to undergo compatibility tests with leading companies in the industry, and to integrate brand and channel strengths from both sides to co-promote in worldwide market and expand business.



# Global Recognition

**100,000,000+**

Units of Protected Devices

**Top 2**

UPS Brand in North America

*Source: Per NPD Data (2022)*

**Top 4**

UPS Sales Worldwide

*Source: Frost & Sullivan (2013), 1-5KVA*



## CRN Awards 2013-2024

|                           |               |                                                    |
|---------------------------|---------------|----------------------------------------------------|
| <b>Professionalism</b>    | 2023          | Edge Computing 100                                 |
|                           | 2013 – 2015   | Data Center 100<br>Top 20 Infrastructure Providers |
| <b>Product Innovation</b> | 2019/20/22/23 | CRN Product of the Year – Winner                   |
|                           | 2018 – 2022   | Tech Innovators - Finalist                         |
| <b>Partner Growth</b>     | 2019 – 2024   | Partner Program Guide                              |



CRN®, a brand of The Channel Company, is the top technology news and information source for solution providers, IT channel partners, and value-added resellers (VARs).

# Global Recognition

## Honors & Awards 2023 - 2024

### USA

- 2023 - 2024 CRN Channel Partner Alliance Program Recognition
- 2023 CRN Edge Computing 100
- 2023 CRN Products of the Year – Smart App Sinewave UPS Systems
- 2023 ChannelPro Readers' Choice Awards for Best UPS & Power Conditioning Vendor Silver Winner
- 2023 Futurism The Best Overall UPS System – PFC Sinewave UPS Systems
- 2023 PC Gamer The Best UPS for Gaming – PFC Sinewave UPS Systems

### Taiwan

- 2023 Interbrand Top 40 Best Taiwan Global Brands

### Japan

- 2023 - 2024 BCN Award Top 3 UPS Brand at Retail Channels

### China

- 2023 Data Center Infrastructure Technology Summit & User Satisfaction Survey – User Recommended Brand

# Financial Performance

# Consolidated Balance Sheets

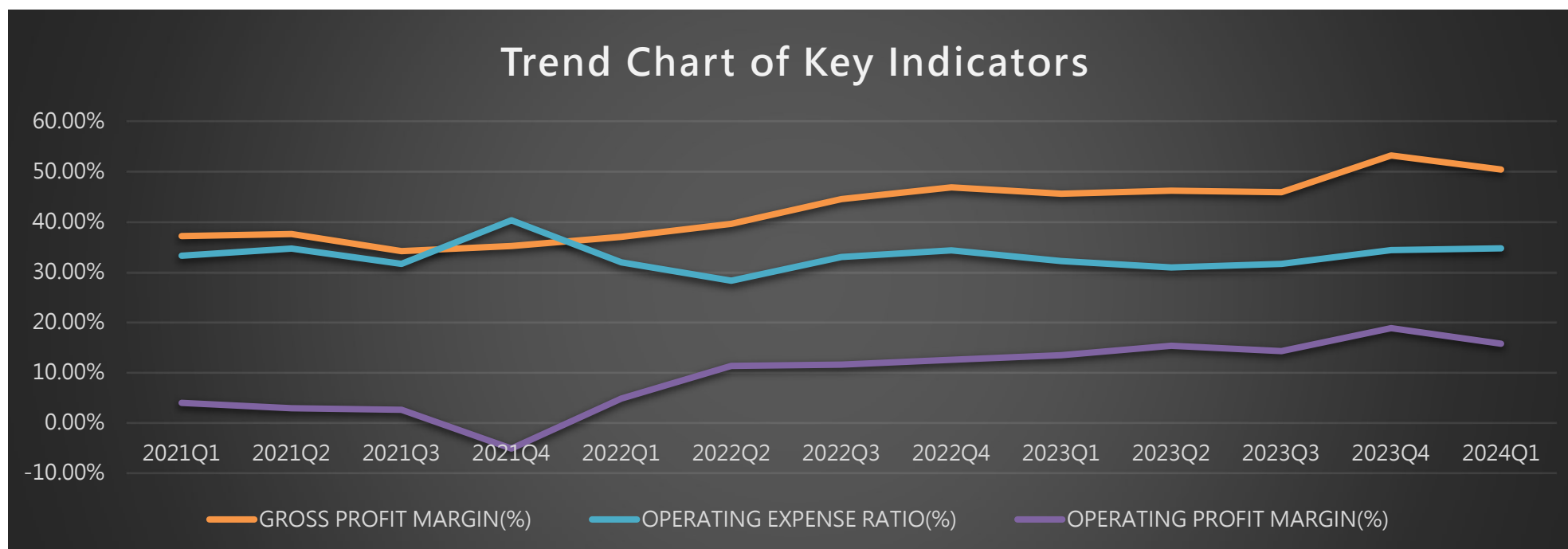
| Consolidated Balance Sheet<br>(Unit: NT\$ million)                           | 2024.03.31       | 2023.12.31       | 2023.03.31       | 2024.03.31 Comparison with<br>other periods |            |
|------------------------------------------------------------------------------|------------------|------------------|------------------|---------------------------------------------|------------|
|                                                                              | Amount           | Amount           | Amount           | 2023.12.31                                  | 2023.03.31 |
| Cash and cash equivalents                                                    | 3,640.76         | 3,195.81         | 2,187.78         | 14%                                         | 66%        |
| Accounts and notes receivable                                                | 2,222.54         | 2,231.33         | 2,230.98         | 0%                                          | 0%         |
| Inventory                                                                    | 3,127.27         | 2,953.57         | 3,545.33         | 6%                                          | -12%       |
| Other current assets                                                         | 378.94           | 479.34           | 275.16           | -21%                                        | 38%        |
| Fixed assets<br>(including right-of-use assets and<br>investment properties) | 3,296.36         | 3,279.27         | 3,241.58         | 1%                                          | 2%         |
| Other financial assets                                                       | 141.36           | 135.04           | 139.99           | 5%                                          | 1%         |
| Other non-current assets                                                     | 532.60           | 519.77           | 430.56           | 2%                                          | 24%        |
| <b>Total assets</b>                                                          | <b>13,339.84</b> | <b>12,794.13</b> | <b>12,051.39</b> | <b>4%</b>                                   | <b>11%</b> |
| Payable items                                                                | 1,088.47         | 1,063.78         | 1,041.57         | 2%                                          | 5%         |
| Loans from financial institutions                                            | 1,950.00         | 2,000.00         | 3,517.55         | -3%                                         | -45%       |
| Net corporate bonds payable                                                  | 546.44           | 548.79           | -                | 0%                                          | -          |
| Other current liabilities                                                    | 2,208.05         | 1,548.17         | 1,877.54         | 43%                                         | 18%        |
| Other non-current liabilities                                                | 355.44           | 339.66           | 317.39           | 5%                                          | 12%        |
| <b>Total liabilities</b>                                                     | <b>6,148.39</b>  | <b>5,500.39</b>  | <b>6,754.04</b>  | <b>12%</b>                                  | <b>-9%</b> |
| Shareholders' equity                                                         | 7,191.45         | 7,293.74         | 5,297.35         | -1%                                         | 36%        |
| <b>Total liabilities and shareholders' equity</b>                            | <b>13,339.84</b> | <b>12,794.13</b> | <b>12,051.39</b> | <b>4%</b>                                   | <b>11%</b> |

# Consolidated Statements of Comprehensive Income

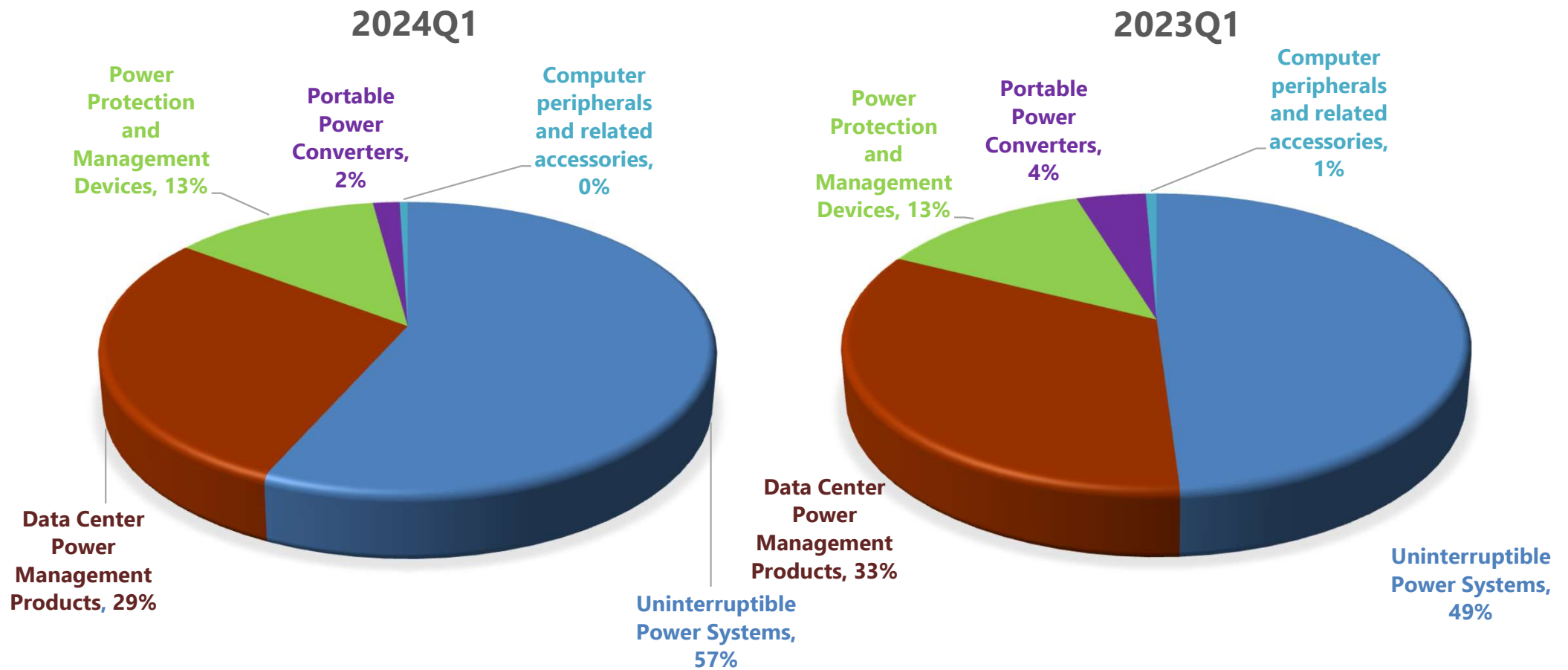
| Consolidated Statements of Comprehensive Income<br>(Unit:NT\$ million; Earnings per share: NT\$) | 2024<br>Q1 | 2023<br>Q1 | YoY<br>%   | 2023<br>Q4 | 2022<br>Q4 | YoY<br>%   |
|--------------------------------------------------------------------------------------------------|------------|------------|------------|------------|------------|------------|
| OPERATING REVENUE                                                                                | 2,564.25   | 2,559.00   | 0%         | 11,731.17  | 11,217.72  | 5%         |
| GROSS PROFIT                                                                                     | 1,292.96   | 1,166.67   | 11%        | 5,592.85   | 4,730.98   | 18%        |
| Selling & Marketing Expenses                                                                     | 461.92     | 443.94     | 4%         | 2,098.64   | 2,005.81   | 5%         |
| General and administrative expenses                                                              | 317.06     | 272.84     | 16%        | 1,236.09   | 1,134.99   | 9%         |
| Research and development expenses                                                                | 110.52     | 105.97     | 4%         | 443.92     | 429.84     | 3%         |
| PROFIT FROM OPERATIONS                                                                           | 403.45     | 343.93     | 17%        | 1,814.20   | 1,160.34   | 56%        |
| PROFIT BEFORE INCOME TAX FROM CONTINUING OPERATIONS                                              | 631.42     | 321.84     | 96%        | 1,937.00   | 1,499.81   | 29%        |
| NET PROFIT                                                                                       | 504.91     | 220.84     | 129%       | 1,474.79   | 1,157.60   | 27%        |
| TOTAL COMPREHENSIVE INCOME<br>ATTRIBUTABLE TO: Owners of the Company                             | 499.37     | 213.73     | 134%       | 1,468.53   | 1,142.85   | 28%        |
| EARNINGS PER SHARE                                                                               | 5.49       | 2.56       | 114%       | 16.58      | 14.09      | 18%        |
| Key financial ratios                                                                             | 2024Q1     | 2023Q1     | Increase % | 2023Q4     | 2022Q4     | Increase % |
| Gross profit margin                                                                              | 51%        | 46%        | 11%        | 48%        | 42%        | 13%        |
| Operating profit Margin                                                                          | 16%        | 14%        | 15%        | 16%        | 10%        | 52%        |
| Net Profit Margin                                                                                | 20%        | 9%         | 128%       | 13%        | 10%        | 22%        |

# Quarterly Consolidated Comprehensive Income Items

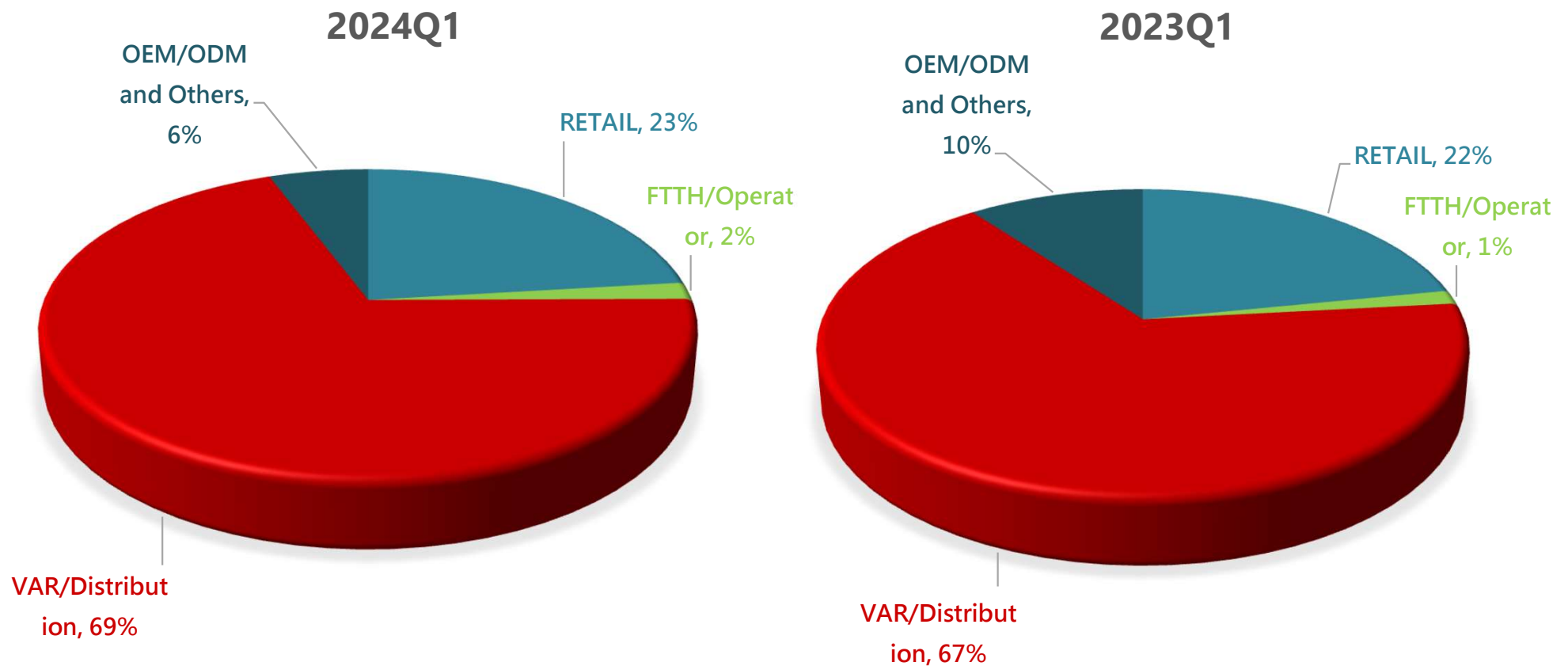
| Consolidated Comprehensive Income Items<br>(Unit: NT\$ million) | 2021<br>Q1 | 2021<br>Q2 | 2021<br>Q3 | 2021<br>Q4 | 2022<br>Q1 | 2022<br>Q2 | 2022<br>Q3 | 2022<br>Q4 | 2023<br>Q1 | 2023<br>Q2 | 2023<br>Q3 | 2023<br>Q4 | 2024<br>Q1 |
|-----------------------------------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| OPERATING REVENUE                                               | 2,260.11   | 2,113.44   | 2,279.52   | 2,206.84   | 2,279.28   | 3,046.37   | 3,080.53   | 2,811.55   | 2,559.00   | 3,079.15   | 3,261.63   | 2,831.39   | 2,564.25   |
| GROSS PROFIT MARGIN(%)                                          | 37.14%     | 37.57%     | 34.15%     | 35.16%     | 37.00%     | 39.57%     | 44.54%     | 46.84%     | 45.59%     | 46.22%     | 45.88%     | 53.21%     | 50.42%     |
| OPERATING EXPENSE RATIO(%)                                      | 33.23%     | 34.68%     | 31.60%     | 40.31%     | 31.92%     | 28.27%     | 33.00%     | 34.33%     | 32.15%     | 30.89%     | 31.62%     | 34.38%     | 34.69%     |
| OPERATING PROFIT MARGIN(%)                                      | 3.91%      | 2.89%      | 2.55%      | -5.15%     | 4.77%      | 11.31%     | 11.54%     | 12.51%     | 13.44%     | 15.33%     | 14.26%     | 18.83%     | 15.73%     |



# Revenues – by Product

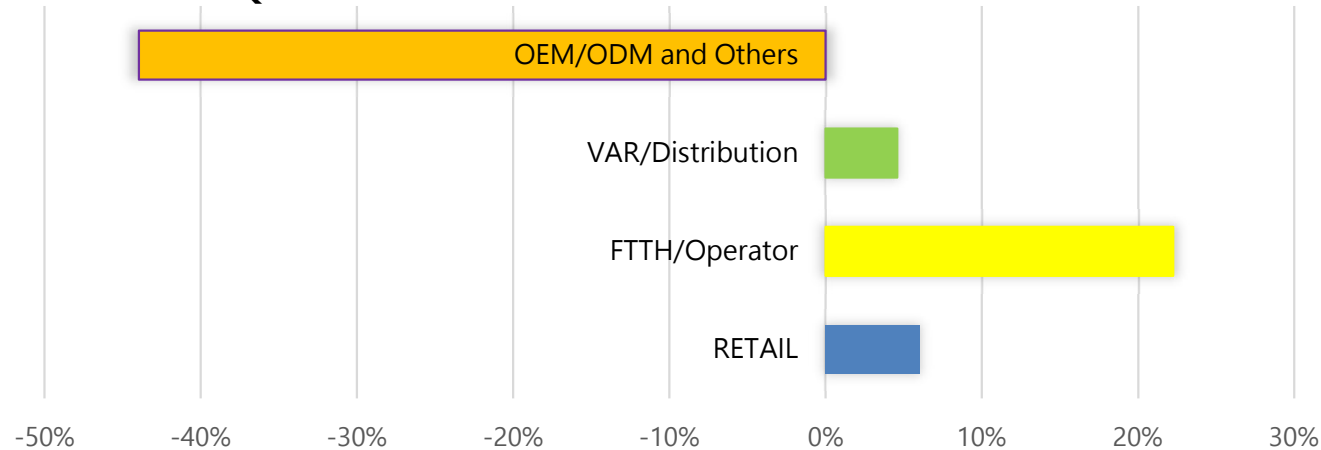


# Revenues – by Channel

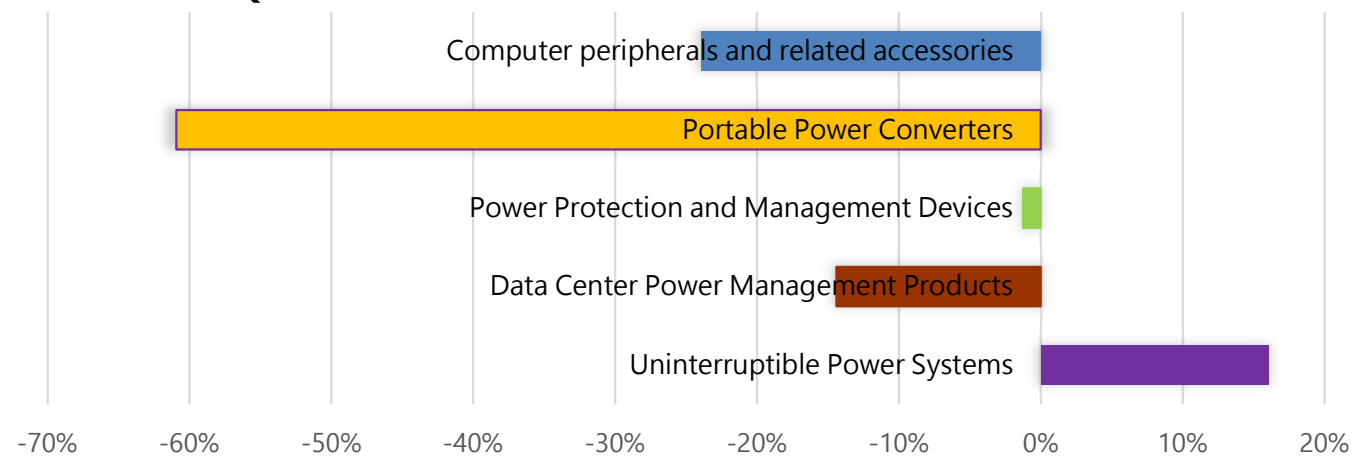


# Sales Momentum – by Channel & by Product

2024Q1 PRODUCT REVENUES BY CHANNEL YoY %



2024Q1 PRODUCT CONSOLIDATED REVENUES YoY %



**CyberPower**

# Q&A