

CARCLO PLC

Company No:

196249

At the Annual General Meeting (AGM) of the members of Carclo plc ("the Company") held at the offices of Addleshaw Goddard, 60 Chiswell Street, London EC1Y 4AG on Friday, 26 September 2025 at 10:30 am. All of the resolutions proposed in the Notice of General Meeting dated 28 August 2025 were duly passed by shareholders by means of a poll vote, of which Resolution 12 was passed as an Ordinary Resolution and Resolutions 13 to 15 as Special Resolutions.

ORDINARY RESOLUTION

- 12 That the Directors are generally and unconditionally authorised pursuant to section 551 of the Companies Act 2006 to exercise all the powers of the Company to allot shares in the Company and to grant rights to subscribe for or to convert any security into such shares ("Allotment Rights"), but so that:
- a) the maximum amount of shares that may be allotted or made the subject of Allotment Rights under this authority are shares with an aggregate nominal value of £1,211,417;
 - b) this authority shall expire at the close of business on 30 September 2026 or, if earlier, on the conclusion of the Company's AGM to be held in 2026;
 - c) the Company may make any offer or agreement before such expiry which would or might require shares to be allotted or Allotment Rights to be granted after such expiry and the Directors may allot shares or grant Allotment Rights under any such offer or agreement as if the authority had not expired; and
 - d) all authorities vested in the Directors on the date of the notice of this meeting to allot shares or to grant Allotment Rights that remain unexercised at the commencement of this meeting are revoked.

SPECIAL RESOLUTIONS

- 13 That, subject to the passing of resolution 12 in the notice of this meeting, the Directors are empowered pursuant to sections 570 and 573 of the Companies Act 2006 to allot equity securities (as defined in section 560 of that Act) for cash, pursuant to the authority conferred on them by resolution 12 in the notice of this meeting or by way of a sale of treasury shares as if section 561 of that Act did not apply to any such allotment, provided that this power is limited to:
- a) the allotment of equity securities in connection with any rights issue or open offer (each as referred to in the Financial Conduct Authority's listing rules) or any other pre-emptive offer that is open for acceptance for a period determined by the Directors to the holders of ordinary shares on the register on any fixed record date in proportion to their holdings of ordinary shares (and, if applicable, to the holders of any other class of equity security in accordance with the rights attached to such class), subject in each case to such exclusions or other arrangements as the Directors may deem

necessary or appropriate in relation to fractions of such securities, the use of more than one currency for making payments in respect of such offer, any such shares or other securities being represented by depositary receipts, treasury shares, any legal or practical problems in relation to any territory or the requirements of any regulatory body or any stock exchange; and

- b) the allotment of equity securities (other than pursuant to paragraph 13(a) above) with an aggregate nominal value of £183,548, and shall expire on the revocation or expiry (unless renewed) of the authority conferred on the Directors by resolution 12 in the notice of this meeting, save that, before the expiry of this power, the Company may make any offer or agreement which would or might require equity securities to be allotted after such expiry and the Directors may allot equity securities under any such offer or agreement as if the power had not expired.
- 14 That the Company is generally and unconditionally authorised pursuant to section 701 of the Companies Act 2006 to make market purchases (as defined in section 693 of that Act) of its ordinary shares, provided that:
- a) the maximum aggregate number of such shares that may be acquired under this authority is 7,341,919;
 - b) the minimum price (exclusive of expenses) which may be paid for such a share is its nominal value;
 - c) the maximum price (exclusive of expenses) which may be paid for such a share is the maximum price permitted under the Financial Conduct Authority's listing rules or, in the case of a tender offer (as referred to in those rules), 5% above the average of the middle market quotations for an ordinary share (as derived from the London Stock Exchange's Daily Official List) for the 5 business days immediately preceding the date on which the terms of the tender offer are announced;
 - d) this authority shall expire at the close of business on 30 September 2026 or, if earlier, on the conclusion of the Company's AGM to be held in 2026; and
 - e) before such expiry the Company may enter into a contract to purchase shares that would or might require a purchase to be completed after such expiry and the Company may purchase shares pursuant to any such contract as if the authority had not expired.
- 15 That any general meeting of the Company that is not an AGM may be called by not less than 14 clear days' notice.

A handwritten signature in black ink, appearing to read "Joe Oatley", with a large, stylized flourish underneath.

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Joe Oatley
Chair