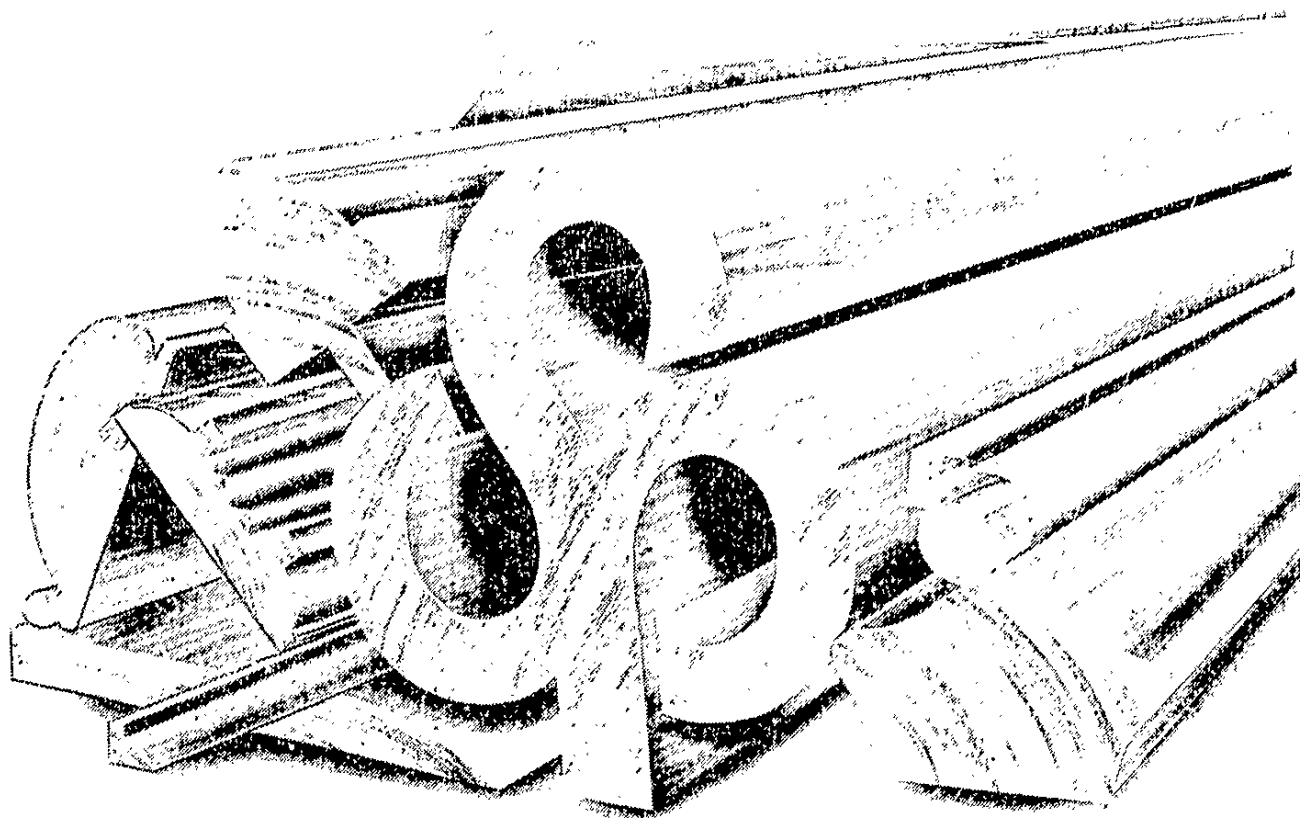


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Every moulding you could wish for.

Years of experience have shown us what types of moulding you're most likely to specify. If we now stock the most impressive range in the South of England, it's because we shape our mouldings to your most exacting needs. Of course, we also hold all the British Standard patterns.

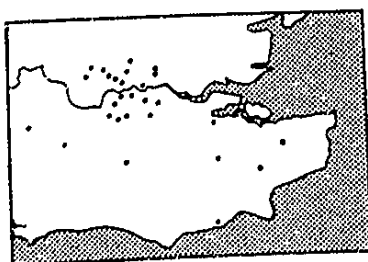
If you want something really unique, we have our own machine shop to create the special profiles to do the job. We have the facilities plus the know how to help every aspect of your business.

To save you time, trouble and money, we pioneered single source buying. Now, through your local sales office you have access to 10,000 quality lines. In timber, panel products, and builders' merchants supplies. All at competitive prices.

Again, we not only pioneered self-service in the trade, we offer modern facilities for loading your vehicles. As for deliveries, our large fleet of lorries cuts more than a dash every day.

Plus a whole lot more.

**Sandell
Perkins
Limited**



London Area North • Area Sales Director: Adnan Eldrc., 22 Praed Street, W2 1NJ Tel: 01-723 7061 • 149 Harrow Road, W. P.A. Tel: 01-402 9311 • 2/4 South Wharf Road, W2 1NZ Tel: 01-723 7061 • 6 South Wharf Road, W2 1NZ Tel: 01-723 8476/8808 • 156 West End Lane, NW6 1SD Tel: 01-794 8151 • 2 Neptune Road Estate, Harrow, HA1 4ER Tel: 01-863 8521 • 124a Kentish Town Road, NW1 9QB. Tel: 01-485 0111 • 51 Mayes Road, N22 6TN. Tel: 01-888 7216 • 240 Kingsland Road, E2 8AX Tel: 01-739 6817 • 305a Kingsland Road, E8 4DL Tel: 01-254 1442 • Hercules Wharf, Leamouth Road, E14. Tel: 01-987 3508 • Park Avenue, Southall, UB1 3AB Tel: 01-571 0914 • **London Area South** • Area Sales Director: Denis Stockwell, 57 South Lambeth Road, London SW8 1RJ Tel: 01-735 7171 (Also William Bloore Hardwoods) • 18 Union Street, SE1 1SZ. Tel: 01-407 3511 • 46 Redcross Way, SE1 1LE Tel: 01-407 3511 • 38/51 Old Devonshire Road, Balham, SW12 9PQ Tel: 01-673 1212 • 41 Rockbourne Road, Lewisham, SE23 2DA Tel: 01-699 0881 • 2 Hurst Road, Sidcup, DA15 9AB Tel: 01-300 9341 • Ewell Road, Cheam, SM3 8AP Tel: 01-642 6695 • Ross Parade, Wallington, SM6 8QF Tel: 01-647 1403/01-669 1654 • Hampton Road, Croydon, CR0 2XG Tel: 01-689 4311 • 54/56 High Street West Wickham Tel: 01 776 0670 **Surrey Area** • Area Sales Director: Allan Halliday Woodbridge Road, Guildford, GU1 1EH Tel: 62821 • Quarry Road, Duddleswell, PH9 8DL Tel: 2067 • 153 Fleet Road Fleet Hants, GU13 9PD Tel: 3681 **Kent & Sussex Area** • Area Sales Director: Douglas Oliver, Forstal Road, Aylesford Maidstone Kent, ME20 7AG Tel: 70111 • Jenkins Dale, Chatham, Kent ME4 5RT Tel: 43696 • Victoria Road, Ashford Tel: 25935 • Limekiln Road, Canterbury Tel: 66322 • Springfield Valley Road Hastings, Sussex TN38 0RP Tel: 424300

Officers and Professional Advisers

Directors	C. R. Carr, T.D.	(Chairman)
	H. M. W. Harris, M.A.	(Deputy Chairman)
	T. I. Perkins	(Managing)
	E. C. Adams, F.C.A.	
	J. H. Carr, T.D.	
	J. S. Faulder, M.A.	
	R. J. Marshall	
	D. C. W. Perkins	
	S. P. Smythe	
Secretary	A. L. Gurney, F.C.I.S., A.I.B.	
Registered Office	Cobtree House, Forstal Road, Aylesford, Maidstone, Kent, ME20 7AG.	
Auditors	Touche Ross & Co., 3 London Wall Buildings, London, EC2M 5PH.	
Bankers	National Westminster Bank Limited, 3 High Street, Maidstone, Kent, ME14 1XU.	
	Midland Bank Limited, 16 High Street, Maidstone, Kent, ME14 1XU.	
Solicitors	Clifford-Turner & Co., Blackfriars House, 19 New Bridge St., London, EC4V 6BY.	

Sandell Perkins

Timber & Builders Merchants



IMPROVING OR
ENLARGING
YOUR HOME?

Use our check list to buy all the materials
you need from one source.

TIMBER

Sawn and Prepared
Preservative treated
Mouldings
Hardwoods

SHEET MATERIALS

Plywood
Chipboard
Blockboard
Hardboard
Decorative Wallboards
Plastic Laminates
Insulation Board

BUILDING MATERIALS

Bricks
Blocks
Cement
Sand
Aggregate
Lintels
Roof Tiles
Damp proof Course
Clay Drainage Pipes
Rainwater Goods
Plasterboard
Plaster
Adhesives
Preservatives
Roofing Felt

IRONMONGERY

Door Furniture (Locks, handles,
hinges, etc)
Screws
Nails
Tools

DOORS AND FRAMES

(Internal and external, flush,
panelled, hardwood, decorative).
Louvre Doors
Garage Doors
Door Frames & Linings
Window Frames
Casement Frames

GARDEN

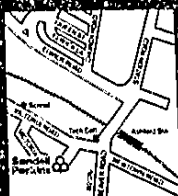
Fencing (Waney Lap and
Interwoven)
Timber and Concrete Posts
Paving Slabs
Tools
Screen walling

*SANITARY WARE

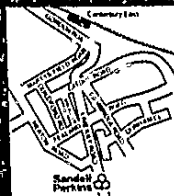
Baths
WC's
Basins
Taps & Fittings
Shower Units
Plastic Waste fittings



Victoria Rd.,
Ashford.
Tel: Ashford 25935



Free Parking.
Open until 12
noon Saturday.
Branches at
Aylesford,
Chatham,
Hastings.



Limekiln Rd.,
Canterbury.
Tel: Canterbury 66322

Notice of Meeting

Notice is hereby given that the Fifteenth Annual General Meeting of Sandell Perkins Limited will be held at The Charing Cross Hotel, Strand, London WC2N 5HX, on Wednesday, 26th September 1979 at 11.30 a.m. for the following purposes:

1. To receive and adopt the directors' report and the audited accounts for the year ended 31st March 1979, together with the auditors' report.
2. To declare a final dividend.
3. To re-elect the following directors:
T. I. Perkins
E. C. Adams
R. J. Marshall
4. To re-appoint Touche Ross & Co., Chartered Accountants, as auditors, and authorise the directors to fix their remuneration.

Cobtree House,
Forstal Road,
Aylesford,
Maidstone,
Kent, ME20 7AG.
24th August 1979



By Order of the Board
A. L. GURNEY
Secretary

Notes

1. A member of the Company entitled to attend and vote at the meeting is entitled to appoint one or more proxies (whether a member or not) to attend and vote instead of him. Forms of proxy must reach the registered office of the Company not less than 48 hours before the time appointed for the holding of the meeting.
2. The register of directors' shareholdings and transactions will be available for reference at the commencement of and during the continuance of the Annual General Meeting.
3. Copies of the directors' service contracts will be available for inspection at the registered office of the Company from the date of this notice until the date of the meeting and at the meeting for a period of 15 minutes prior to commencement.

Chairman's Statement

Free enterprise companies have to survive in a highly competitive environment. The degree of effort and skill, which all those involved in the private sector exercise and which makes such a vital contribution to the nations wealth, is not always recognised — even by those who work in the business.

Financial Results

It is gratifying, therefore, to report a substantial increase in our pretax profits which properly reflect the endeavours of all members of the Group.

Profits this year of £2,751,241 are up by 48% on last year, whilst turnover is up by £5,030,500 to £31,487,380, an improvement of 19% compared with 1978.

You will remember that last year to the end of March 1978, we had certain problems with falling timber prices which reduced our profit margins and difficulties in bringing the three new businesses we purchased, Bloore's, Cooper's and Jennings, into profit. I am glad to say that during the twelve months of this review the position has improved. Timber prices have hardened over the year and we have had a positive contribution from all these businesses now happily and fully integrated into the Group.

It is true that the recent strength of sterling has limited the rise in the purchase price of timber over the period of last year as a result of which the cost increases have only amounted to 8%. It is also true that sales during the last three months of the financial year, particularly in January and February, were depressed because of road haulage picketing and the severe winter. Had it not been for these two factors our profits would have been even higher.

Taxation

This year the tax charge is £1,181,500 being an effective rate of 43%. Last year I mentioned that, following the recommendations of the Accounting Standards Committee, we were no longer providing for deferred taxation where it could be demonstrated with reasonable probability that timing differences would continue in the foreseeable future. Following a review of our capital expenditure plans for the coming years, we have concluded that deferred taxation on capital allowances is not required.

Dividends

The interim dividend paid in February was 12½%. As you may know, dividend restraint expires at the end of July 1979. In view of the significant increase in profits for the year, your Directors recommend that the final dividend should be lifted to 32.5% which makes an increase in total dividends for the year of 33% or, in cash terms, an increase from 3.4p. to 4.5p. per share. The dividend will, if approved, be paid on the 1st October to those on the register at the 10th September. Despite this improved payment the dividend cover has gone up to 4.1 times compared with 3.7 last year.

Balance Sheet

At the end of the year, following our normal 3-year practice, we instructed Jones, Lang, Wootton, Chartered Surveyors, to revalue all our Freehold and Leasehold properties. Their report gave a total value of £5,757,000 which shows a surplus of £1,929,000 over cost values. The Group's fixed assets have, therefore, been adjusted to reflect this and the revaluation surplus credited to reserves.

The Year in Retrospect

I have already referred to the integration of Bloore's, Cooper's and Jennings into the Group and of the contribution they all made towards the years results. Much of our capital expenditure, during the year under review, has gone towards new buildings and services to rehouse or re-equip these businesses. At Vauxhall we have concreted and improved the yard layout so that we will have, eventually, a comprehensive Timber and Builders Merchants Yard which is less dependent on the somewhat volatile hardwood trade. At Ashford and Canterbury, where we

Chairman's Statement Continued

trade as Sandell Perkins + Coopers, we have constructed extra sheds and laid out further roads so that the whole range of timber products is now stocked at both depots. Also in the Kent Area we have purchased additional ground next to our Hastings Yard and increased our stock holding range and capacity there.

The greatest developments have taken place at Guildford where by some structural alterations and much reorganisation we have brought the Jennings Builders Merchants business into our own site and thus freed their buildings for reletting. At Guildford we now have, on one two-acre site, a timber business with mill, a comprehensive light and heavy Builders Merchants yard and a DIY store complete with its own car park. This, wherever possible, is the comprehensive type of depot which we will aim for in future.

As reported in the interim statement in December, we have added two further companies to the Group during the past financial year. Near Worthing, Clapham Common Brick & Tile Co. Ltd., originally brick manufacturers as their name suggests, but now diversified into Builders Merchants, will give us good coverage in that part of Sussex which previously we had to service from Guildford and Godstone. We are in the process of adding Timber Products to Clapham's stock range and their present B.M. sales have shown a substantial increase since the New Year. At Tunbridge Wells we have purchased S.E. Haward & Co. Ltd., an ironmonger and light builders merchant with a large proportion of cash sales. We plan to modernise and rebuild on part of this site to give an improved and expanded service. Hawards, in addition, have a smaller shop at Crowborough.

During the year we terminated our lease and closed our Plywood and Wallboard depot at Godstone. We have relocated the stocks previously held there throughout the Group. By putting the goods in the Areas nearer the customer, we have improved our trading opportunities.

Prospects for the Coming Year

The start of the current year has been promising. Sales for the first quarter are up by 21% on last year but this has mainly been caused by increased selling prices and the addition of the two new businesses purchased last November. Estimated profits are so far up by over 30% compared with the April-June quarter last year which is also encouraging.

Much has been said of the recent change in the United Kingdom's political leadership which occurred three months ago. Our hopes are that the trading environment, with better incentives and rewards for enterprise, will encourage business and increase trading activity. However, in the short term, whilst the tighter monetary policy, with high interest rates and a reduction in capital expenditure, takes effect, the national outlook for the rest of this year is not optimistic. With the switch from direct to indirect taxation, the effects of the energy crisis and the dramatic increase in the cost of fuel, higher inflation must cause at best no more growth and at worst a world trade recession. We doubt that the increases shown during the first three months can be maintained. We are, however, reasonably confident that, given no dramatic setbacks, we can improve on the current record profits contained in these accounts.

Staff

I would end by thanking all the staff for their loyalty and hard work — often in trying conditions — during the past year. We are continually seeking ways of identifying them more and more with the fortunes and hopes of the Company. It is only in this way that we can maintain the level of service to our customers, the strength of the Organisation and the expansion of the Company.

RICHARD CARR
Chairman

Report of the Directors

The directors have pleasure in submitting to the members the audited accounts of the Company for the year ended 31st March 1979.

Activities

The principal activities of the group are the marketing and distribution of timber, timber products and building materials to the building trade and industry generally within the United Kingdom.

Results and Dividends

	1979 £	1978 £
Profit before taxation	2,751,241	1,849,406
Taxation	1,181,500	683,599
Profit after taxation	1,569,741	1,165,807
Dividends:		
Interim 12.5% (1978 11%)	104,754	92,183
Proposed final 32.5% (1978 22.804%)	272,360	191,105
	377,114	283,288
Profit retained	£1,192,627	£882,519

The directors recommend the payment of a final dividend of 32.5% making a total payment for the year of 45%.

Exports

The value of goods exported by the Company during the year amounted to £55,817 (1978 £162,376).

Directors

The following were directors of the Company during the year. Their interests in the shares of the Company were as follows:

	Ordinary shares of 10p each	
	31st March 1979	31st March 1978
C. R. Carr	122,495	125,000
H. M. W. Harris	73,381	73,381
T. I. Perkins	326,841	326,841
E. C. Adams	10,000	10,000
J. H. Carr	104,692	103,867
J. S. Fowler	—	—
R. J. Marshall	10,000	10,000
D. C. W. Perkins	325,841	325,841
S. P. Smythe	191,015	191,015

Under article 21 of the Company, T. I. Perkins, E. C. Adams and R. J. Marshall retire and, being eligible, offer themselves for re-election.

Acquisitions

On the 30th November 1978 the Company acquired S. E. Haward and Co. Limited and its subsidiary J. R. Hughes (Tunbridge Wells) Limited for a total consideration of approximately £630,000 and Clapham Common Brick and Tile Company Limited for a consideration of approximately £323,000. Both Companies are engaged primarily in the building materials industry.

Report of the Directors Continued

Revaluation

A revaluation of the Group's freehold and leasehold properties was carried out as at the 31st March 1979 and has been incorporated into the accounts.

Employees

The average number of persons employed by the group each week during the year was 952 at an aggregate annual remuneration of £3,582,624.

Donations

During the year, the group made a donation to the Conservative Party of £1,000.

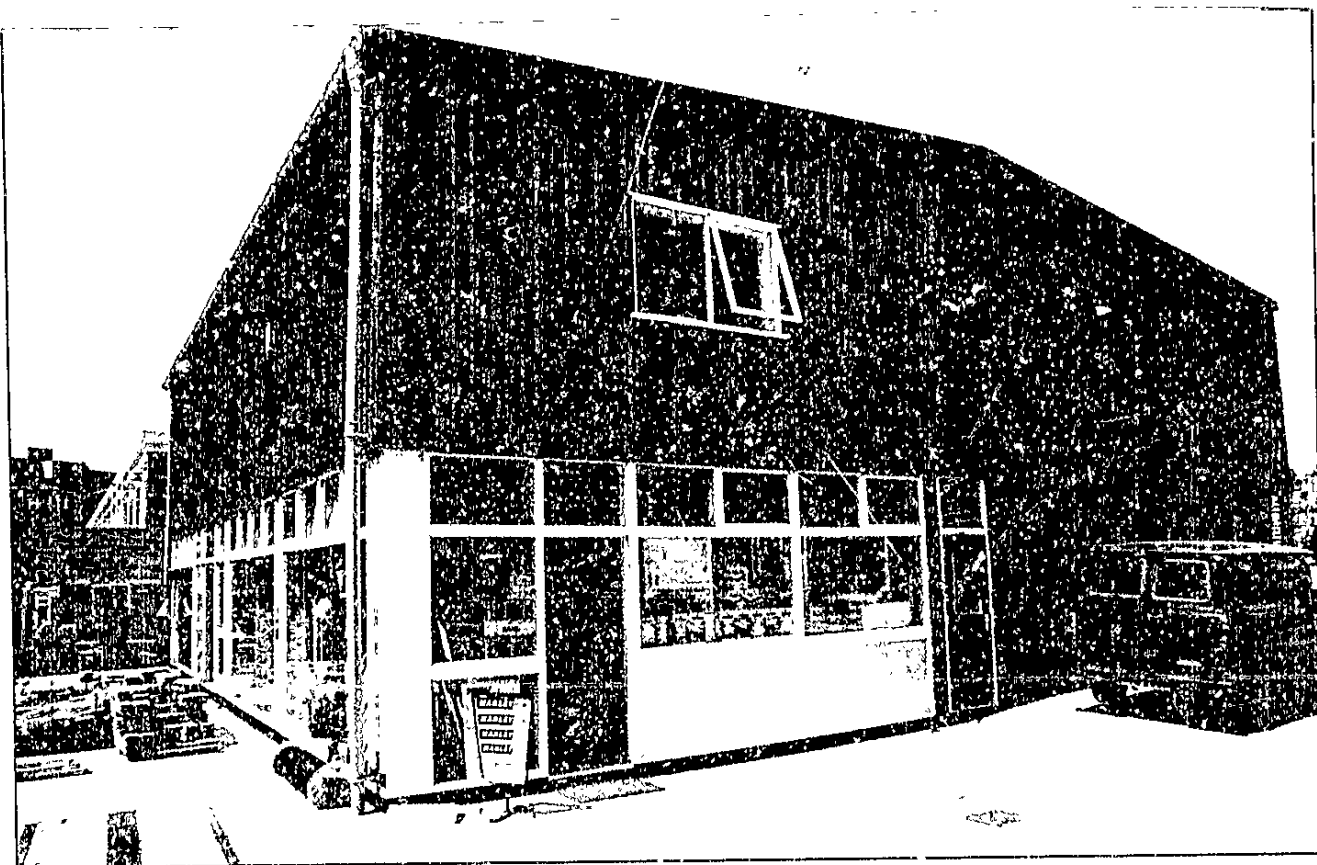
Close company status

It has been agreed with the Inland Revenue that the close company provisions of the Income and Corporation Taxes Act 1970 did not apply to the Company at the 31st March 1977. In the opinion of the directors there has been no change in the status of the Company since that date.

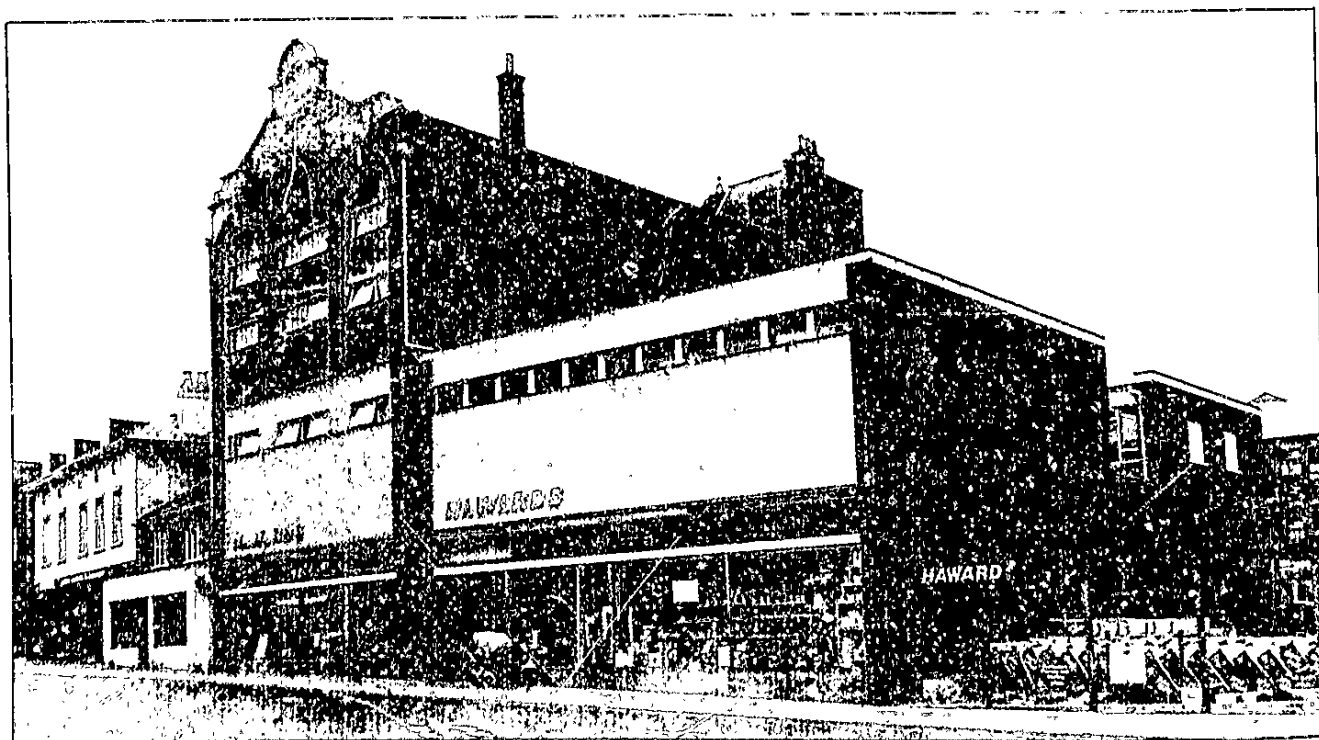
By Order of the Board
A. L. GURNEY
Secretary

23rd July 1979





Wallington — rebuilt during the past year



S.E. Haward, Tunbridge Wells — purchased by the group on 30th November 1978

Auditors' Report to the Members of Sandell Perkins Limited

In our opinion the accounts and notes, on pages 12 to 18, which have been prepared under the historical cost convention, including the revaluation of certain assets, comply with the Companies Acts 1948 and 1967 and, so far as concerns the members of the company, give a true and fair view of the state of affairs at 31st March 1979 of the Company and of the Group, and of the profit and source and application of funds of the group for the year ended on that date.

Touche Ross & Co.
Touche Ross & Co

Touche Ross & Co.
Chartered Accountants
London

23rd July 1979

Consolidated Profit and Loss Account

For the year ended 31st March 1979

	Notes	1979 £	1978 £
Turnover	2	<u>£31,487,380</u>	<u>£26,456,841</u>
Profit from operation	3	2,751,241	1,849,406
Taxation	4	<u>1,181,500</u>	<u>683,599</u>
Profit after taxation		1,569,741	1,165,807
Dividends	6	<u>377,114</u>	<u>283,288</u>
Undistributed profit transferred to reserves	12	<u>£1,192,627</u>	<u>£882,519</u>
Earnings per ordinary share of 10p		18.7p	13.9p
Statement of retained profits:			
Retained profits for the year		1,192,627	882,519
Retained profits at beginning of year as previously reported		5,682,245	4,927,251
Prior year adjustment deferred taxation	1(d)	<u>549,925</u>	<u>422,400</u>
As restated		<u>6,232,170</u>	<u>5,349,651</u>
Retained profits at end of year		<u>£7,424,797</u>	<u>£6,232,170</u>

Consolidated Balance Sheet

31st March 1979

	Notes	1979 £	1978 £
Fixed assets	7	6,715,872	<u>3,394,839</u>
Current assets:			
Stock		6,398,859	5,087,629
Debtors		5,205,541	4,665,289
Cash at bank and in hand		212,593	103,661
		<u>11,816,993</u>	<u>9,856,579</u>
Current liabilities:			
Bank overdraft and acceptances		428,740	853,781
Creditors		5,041,508	3,690,860
Corporation tax		1,324,672	767,013
Dividend proposed		272,360	191,105
		<u>7,067,280</u>	<u>5,502,759</u>
Net current assets		4,749,713	4,353,820
		<u>£11,465,585</u>	<u>£7,748,659</u>
Capital Employed			
Share capital	11	838,030	838,030
Reserves	12	9,961,812	6,355,857
		10,799,842	7,193,887
Deferred taxation	9	(84,257)	(195,228)
Loan	10	750,000	750,000
		<u>£11,465,585</u>	<u>£7,748,659</u>

C. R. CARR

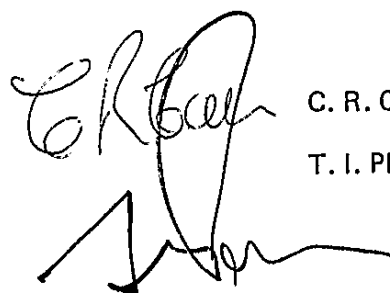
T. I. PERKINS

} Directors

Balance Sheet

31st March 1979

	Notes	1979 £	1978 £
Fixed assets	7	6,282,538	<u>3,377,042</u>
Interest in subsidiaries	13	(913,999)	<u>(1,191,945)</u>
Current assets:			
Stock		6,070,738	4,952,001
Debtors		5,125,521	4,657,380
Cash		193,041	102,811
		<u>11,389,300</u>	<u>9,712,192</u>
Current liabilities:			
Bank overdraft and acceptances		428,740	853,756
Creditors		4,889,281	3,662,739
Corporation tax		1,296,703	769,838
Group relief payable		—	31,036
Dividend proposed		272,360	191,105
		<u>6,887,084</u>	<u>5,508,474</u>
Net current assets		<u>4,502,216</u>	<u>4,203,718</u>
		<u>£9,870,755</u>	<u>£6,388,815</u>
Capital Employed			
Share capital	11	838,030	838,030
Reserves	12	8,317,052	4,996,013
		<u>9,155,082</u>	<u>5,834,043</u>
Deferred taxation	9	(34,327)	(195,228)
Loan	10	750,000	750,000
		<u>£9,870,755</u>	<u>£6,388,815</u>



C. R. CARR

T. I. PERKINS

} Directors

Consolidated Source and Application of Funds

For the year ended 31st March 1979

		1979		1978	
		£	£	£	£
Source of funds:	Profit before taxation		2,751,241		1,849,406
	Adjustment for items not involving movement of funds:				
	Depreciation		325,114		320,077
	Surplus on acquisition of subsidiaries		219,157		3,317
			<u>3,295,512</u>		<u>2,172,800</u>
	Total generated from operations		45,761		46,145
	Disposal of fixed assets		1,431,903		696,198
	Increase in creditors		—		750,000
	Loan		—		9,120
	Issue of shares		<u>4,773,176</u>		<u>3,674,263</u>
Application of funds:	Purchase of fixed assets	1,317,739		1,045,233	
	Dividends paid and proposed	377,114		283,288	
	Taxation paid	670,269		374,550	
	Increase in stocks	1,311,230		810,275	
	Increase in debtors	540,252		673,719	
	Increase in A.C.T. recoverable	22,599		6,879	
			<u>4,239,203</u>		<u>3,193,944</u>
			<u>£533,973</u>		<u>£480,319</u>
Movement in net liquid funds:			108,932		97,495
	Increase in cash balances		425,041		382,824
	Decrease in overdrafts		<u>£533,973</u>		<u>£480,319</u>

Notes to the Accounts

1. Accounting policies

(a) Basis of consolidation
The group accounts consolidate the accounts of the Company and all subsidiaries made up to 31st March 1979. Investments in subsidiaries are stated at cost, representing in respect of acquisitions:

For cash	—	The cash consideration
By exchange of shares	—	The estimated market value of the shares on the day the offer became unconditional

It is the Company's policy to write-off goodwill in the year of acquisition.

(b) Depreciation

The group's depreciation rates have changed during the year as a result of a reassessment of the expected useful lives of its assets. The previous and revised expected lives are shown below in years. Depreciation is not generally charged on freehold land; depreciation on other fixed assets is charged in equal annual instalments over the following periods:

	1979	1978
	50	50
	Period of lease	Period of lease
Freehold buildings	4	4
Short leasehold properties	4	5
Motor cars and Transits	5	4
Office machinery and shop equipment	6	5
Lorries	10	5
Side-loaders, forktrucks, mobile cranes, and small electrical plant		
Fixed cranes, mill plant and all other plant		

(c) Stock

Stock is valued at the lower of cost and net realisable value.

(d) Deferred taxation

Provision is made in the accounts for taxation which is deferred due to short-term timing differences except to the extent that it can be demonstrated with reasonable probability that the timing differences will continue in the foreseeable future. Based on a review of the capital expenditure which the company proposes to undertake, deferred tax on capital allowances in excess of depreciation has been credited to reserves. Accordingly, the figures for 1977/78 have been restated on a comparable basis.

Turnover represents group sales to third parties excluding V.A.T.

Profit from operation is after charging:

	1979	1978
	£	£
Depreciation	325,114	320,077
Interest payable —		
short term loans and overdrafts	74,693	141,128
long term loans	92,289	40,429
Auditors' remuneration	22,000	18,000
Additional pension costs	66,000	30,275
Directors' emoluments —		
Remuneration including pension fund contributions	158,702	145,876
Compensation for loss of office	—	42,996
and after crediting:		
Rent receivable	31,349	37,320
Interest receivable	8,491	575

Additional information relating to directors' emoluments:

	1979	1978
	£	£
Remuneration of Chairman	£16,958	£16,101
Remuneration of highest paid director	£20,040	£17,450

The number of directors with remuneration in the following ranges were:

	1979	1978
£	£	£
0 — 2,500	1	1
2,501 — 5,000	—	3
5,001 — 10,000	2	2
10,001 — 15,000	4	4
15,001 — 20,000	1	—
20,001 — 22,500	1	—

There were four employees whose remuneration fell in the range of £10,000 — £12,500

4. Taxation

	1979	1978
	£	£
Corporation tax at 52% (1978: 52%) based on the taxable profit for the year	1,178,000	639,834
Deferred Taxation	3,500	43,765
	£1,181,500	£683,599

If deferred taxation, using the liability method, had been fully provided, the charge for taxation would have been £1,496,000 (1978: £1,080,922).

5. Profit after taxation

Of the profit after taxation £1,551,159 (1978: £1,236,933) has been dealt with in the accounts of Sandell Perkins Limited.

6. Dividends

	1979	1978
	£	£
Interim — 12.5% (1978: 11%)	104,754	92,183
Proposed final — 32.5% (1978: 22.804%)	272,360	191,105
	£377,114	£283,288

Notes to the Accounts Continued

7. Fixed assets

	Freehold property £	Short leasehold property £	Plant vehicles and equipment £	Total £
(a) The Group				
Cost/Valuation	2,517,730	576,260	1,552,178	4,646,168
Balance at 1st April 1978				677,203
Additions from subsidiaries acquired at cost	555,000	—	122,203	734,155
Capital expenditure	195,492	5,979	532,684	(175,869)
Disposals	(9,501)	—	(166,368)	1,929,225
Surplus on revaluation	1,672,464	256,761	—	7,810,882
Balance at 31st March 1979	4,931,185	839,000	2,040,697	1,251,329
Depreciation	225,306	155,014	871,009	93,619
Balance at 1st April 1978	—	—	93,619	325,114
From subsidiaries acquired	42,950	23,965	258,199	(130,108)
Charge for the year	(2,291)	—	(127,817)	(444,944)
Applied on disposals	(265,965)	(178,979)	—	1,095,010
Write-back on revaluation	—	—	1,095,010	—
Balance at 31st March 1979	—	—	—	£6,715,872
Net book value at 31st March 1979	£4,931,185	£839,000	£945,687	£3,394,839
Net book value at 31st March 1978	£2,292,424	£421,246	£681,169	—
(b) The Company				
Cost/Valuation	2,517,730	576,260	1,516,741	4,610,731
Balance at 1st April 1978				306,597
Transfer from subsidiaries at cost	190,000	—	116,597	734,155
Capital expenditure	195,492	5,979	532,684	(175,869)
Disposals	(9,501)	—	(166,368)	1,879,225
Surplus on revaluation	1,622,464	256,761	—	7,354,839
Balance at 31st March 1979	4,516,185	839,000	1,999,654	1,233,689
Depreciation	225,306	155,014	853,369	89,977
Balance at 1st April 1978	—	—	89,977	323,687
Transfer from subsidiaries	42,950	23,965	256,772	(130,108)
Charge for the year	(2,291)	—	(127,817)	(444,944)
Applied on disposals	(265,965)	(178,979)	—	1,072,301
Write-back on revaluation	—	—	1,072,301	—
Balance at 31st March 1979	—	—	—	£6,282,538
Net book value at 31st March 1979	£4,516,185	£839,000	£927,353	£3,377,042
Net book value at 31st March 1978	£2,292,424	£421,246	£663,372	—
A revaluation of all Freehold and Leasehold property was carried out as at 31st March 1979 by Jones, Lang, Wootton, Chartered Surveyors and has been incorporated into the Balance Sheet. The amount of depreciation on property which will be charged in 1979/80 is approximately £116,000 compared with £67,000 this year.				
8. Capital commitments				
Company and Group			1979 £	1978 £
Capital expenditure for which orders have been placed			512,410	175,923
Capital expenditure authorised by the directors			465,590	583,314
for which no orders have yet been placed			£978,000	£759,237
9. Deferred taxation				
	The Group		The Company	
	1979 £	1978 £	1979 £	1978 £
Unrealised surplus on revaluation of property	180,000	—	180,000	—
Short term timing differences	(147,531)	(101,101)	(97,601)	(101,101)
Advance corporation tax recoverable	(116,726)	(94,127)	(116,726)	(94,127)
	£ (84,257)	£ (195,228)	£ (34,327)	£ (195,228)

In accordance with the group's accounting policy for taxation, provision has been made for deferred taxation liabilities where it cannot be demonstrated with reasonable probability that the timing difference will continue.

Notes to the Accounts Continued

9. continued.

The amount of deferred tax which has not been provided is as follows:

	The Group		The Company	
	1979 £	1978 £	1979 £	1978 £
Stock appreciation relief	1,475,927	1,261,825	1,438,172	1,261,825
Capital allowances in excess of depreciation	734,779	549,925	726,971	549,925
Unrealised surplus on revaluation of property	615,000	107,388	615,000	107,388
Capital gains rolled over	230,766	226,290	230,766	226,290
	<u>£3,056,472</u>	<u>£2,145,428</u>	<u>£3,010,909</u>	<u>£2,145,428</u>

10. Loan

Three month London Inter Bank offered rate (plus 2.125%)
 £375,000 is repayable in July 1983 and
 £375,000 in July 1984.

	1979 £	1978 £
	<u>£750,000</u>	<u>£750,000</u>

11. Share capital

	The Group and the Company	
	Authorised £	Issued and fully paid £
Ordinary shares of 10p each	<u>£900,000</u>	<u>£838,030</u>

12. Reserves

	The Group		The Company	
	1979 £	1978 £	1979 £	1978 £
Retained Profits	7,424,797	6,232,170	6,052,513	4,875,643
Share premium account	120,370	120,370	120,370	120,370
Surplus on acquisition of subsidiaries	222,476	3,317	—	—
Surplus on revaluation of fixed assets	2,194,169	—	2,144,169	—
	<u>£9,961,812</u>	<u>£6,355,857</u>	<u>£8,317,052</u>	<u>£4,996,013</u>

13. Interest in subsidiaries

	1979 £	1978 £
Shares at cost less amounts written off	3,150,538	2,528,966
Debentures at cost	350,000	—
Amount due to subsidiaries	<u>(4,414,537)</u>	<u>(3,720,911)</u>
	<u>£(913,999)</u>	<u>£(1,191,945)</u>

Subsidiaries, all of which are wholly owned and incorporated in the United Kingdom:

George Holt Limited
 Walter S. Fry Limited
 Samuel Putney Limited
 W. & S. Scott Limited
 Elliott-Perkins Limited
 Wallboard Distributors Limited
 Sandell, Smythe & Drayson Limited and its subsidiaries:
 J. Archer Smith Limited
 T. Hodgson & Company (St. Leonards) Limited
 King & Scarborough Limited
 S & D Timber Limited
 One Stop Home & Garden Centres Limited
 Ingram Perkins & Company Limited and its subsidiaries:
 Auclaye Brickfields Limited
 A. & W. T. Richardson Limited
 Cobtree Nominees Limited, Formerly Wood & Co. (London) Limited
 Broad & Company Limited and its subsidiaries:
 Broads Builders Merchants Limited
 T. Holland & Son Limited
 Frank Cooper (Canterbury) Limited
 Dane John Properties Limited
 Dane John Investment Limited
 S. E. Haward & Co. Limited and its subsidiary:
 J. R. Hughes (Tunbridge Wells) Limited
 Clapham Common Brick and Tile Co. Limited

14. Contingent Liabilities

The Group
 The Inland Revenue are disputing certain losses surrendered by a subsidiary to the holding company for the year ended 31st March 1976. The Company is resisting these claims. In the event of these losses not being available, a further liability to Corporation Tax of approximately £580,000 would arise together with interest currently at the rate of 9% with effect from 1st July 1977.

Five Year Review

	1975	1976	1977	1978	1979
Results (£000's)					
Sales	11,099	15,246	21,588	26,457	31,487
Profit from operation	1,077	1,195	2,009	1,849	2,751
Profit after taxation	599	496	1,630	1,166	1,570
Extraordinary items	—	+ 294	—	—	—
Dividends	190	227	253	283	377
Ratios & Statistics					
Earnings per share before extraordinary items	7.8p	6.0p	19.5p	13.9p	18.7p
Net book value per 10p share	53.6p	55.6p	71.9p	85.8p	128.9p
Dividend — Pence per share	2.5p	2.7p	3.0p	3.4p	4.5p
Profit from operation % of sales	9.7%	7.8%	9.3%	7.0%	8.7%
Profit per employee	£2,009	£1,690	£2,520	£2,075	£2,890

Note

- All the above figures have been re-stated in order to reflect the change in the basis of providing for deferred taxation as explained in Note 1(d) to the accounts.



London Area North

Sandell Perkins + Broads

1 Area Sales Office:

22 Praed Street, W2 1NH.
Tel: 01-723 7061

2 149 Harrow Road, W2 6NA.
Tel: 01-402 9311

3 2/4 South Wharf Road, W2 1NZ.
Tel: 01-723 7061
6 South Wharf Road, W2 1NZ.
Tel: 01-723 8476/8808.

4 156 West End Lane, NW6 1SD.
Tel: 01-794 8151

5 2a Neptune Road Estate, Harrow,
HA1 4ER. Tel: 01-863 8521

6 124a Kentish Town Road, NW1 9QB
Tel: 01-485 0111.

7 51 Mayes Road, N22 6TN
Tel: 01-888 7216

8 240 Kingsland Road, E2 8AX
Tel: 01-739 6917.

9 305a Kir guland Road, E8 4DL
Tel: 01-254 1442

10 Hercules Wharf, Leeamouth Road, E14 0JG
Tel: 01 987 3508

11 Park Avenue, Southall, UB1 3AB
Tel: 01 571 0914

12 Henlow Industrial Estate,
Henlow R A F Camp, Bedfordshire
Tel: Hitchin 814333 (One Stop)

London Area South

13 Area Sales Office:

57 South Lambeth Road
SW3 1RJ Tel: 01-735 7171

14 46 Redcross Way SE1 1LE
Tel: 01-407 3511

15 18 Union Street SE1 1SZ
Tel: 01-407 3511

16 38/51 Old Devonshire Road, Balham,
SW12 9PQ. Tel: 01-673 1212.

17 41 Rockbourne Road, Lewisham,
SE23 2DA. Tel: 01-699 0881.

18 2 Hurst Road, Sidcup, DA15 9AB.
Tel: 01-300 9341.

19 Ewell Road, Cheam, SM3 8AP.
Tel: 01-642 6695.

20 Ross Parade, Wallington, SM6 8QF.
Tel: 01-647 1403/01-669 1654.

21 Hampton Road, Croydon, CR0 2XG.
Tel: 01-689 4311.

22 54/56 High Street, West Wickham.
BR4 0PB Tel: 01-776 0670.

Surrey, Hants & West Sussex Area

23 Area Sales Office:

Woodbridge Road,
Guildford, GU1 1EH. Tel: Guildford 62821

24 153 Fleet Road, Fleet, Hants.
GU13 8PD Tel: Fleet 3681

25 Long Furlong Road, Clapham Common
Nr Worthing, Sussex
Tel: Patching 221 226 & 317

26 Vernon House, 2-4 Church Street,
Weybridge, Surrey KT13 8DX.
Tel: Weybridge 54681 2 (One Stop)

Kent & East Sussex Area

Sandell Smythe + Drayson

27 Area Sales Office:

Forstal Road
Aylesford, Maidstone, Kent
ME20 7AG Tel: Maidstone 70111

28 Jenkins Dale, Chatham, Kent
ME15 8RT Tel: Medway 43006

29 Victoria Road, Ashford, TN23 1HP
Tel: Ashford 25935.

30 Lime Kiln Road, Canterbury, CT1 3QH
Tel: Canterbury 66322.

31 Springfield Valley Road, Hastings,
Sussex, TN38 0RP
Tel: Hastings 424300.

Group Hardwood Depot

32 William Bloore Hardwoods,
57 South Lambeth Road, SW8 1RJ.
Tel: 01-735 7171

S.E. Haward

33 14-33 Goods Station Road
Tunbridge Wells, Kent
Tel: Tunbridge Wells 22224

34 5 The Broadway, Crowborough,
Sussex Tel: Crowborough 2647



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