

# → Agenda



Welcome Harry Platt

Financial Performance Graham Clemett

Trading Chris Pieroni

Regeneration Angus Boag

The Future Harry Platt

**Q & A** 

# → The Workspace Model



### To achieve profit and capital growth from:

- Providing workspace to SMEs
- Investing in properties with potential for
  - Income growth
  - Capital growth
  - Alternative use
- Increasing scale of portfolio, spreading overheads and developing the brand

# Performance Highlights



	March 2011	March 2010	Change
Like-for-like occupancy	86.2%	83.6%	2.6%
Like-for-like cash rent roll	£40.1m	£38.6m	3.9%
Overall occupancy (including BlackRock)	84.1%	81.9%	2.2%
Overall rent roll (including BlackRock)	£52.0m	£50.7m	2.6%
Trading profit after interest  Profit before Tax	£14.1m £52.8m	£10.8m £26.0m	103%
EPRA NAV per share  Dividend per share	29.5p 0.825p	26.7p 0.75p	10% 10%

### Business Overview



**Trading Activity** 

Good demand for space

Continued occupancy growth

Pricing increases are sticking

Debt refinanced

Portfolio Activity

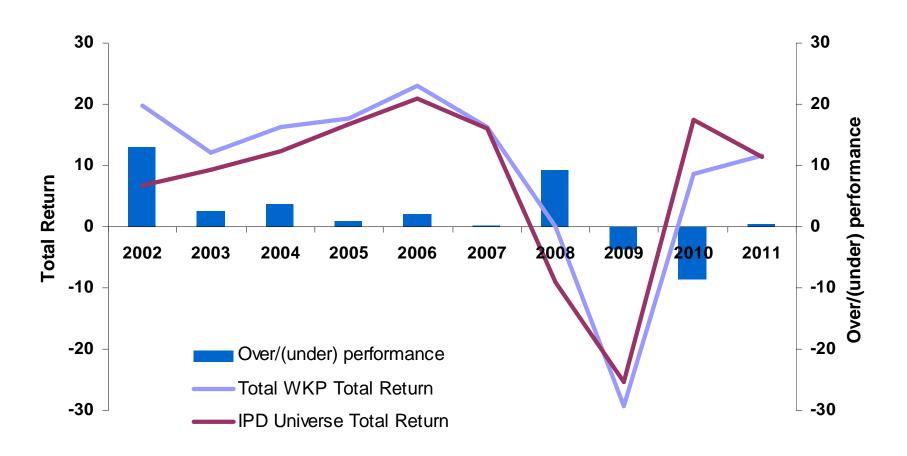
Valuation improving

Achieving planning consents and releasing value

BlackRock Workspace Property Trust established

### → Performance vs IPD





## > Financial Performance



### **Graham Clemett**

# Financial Highlights

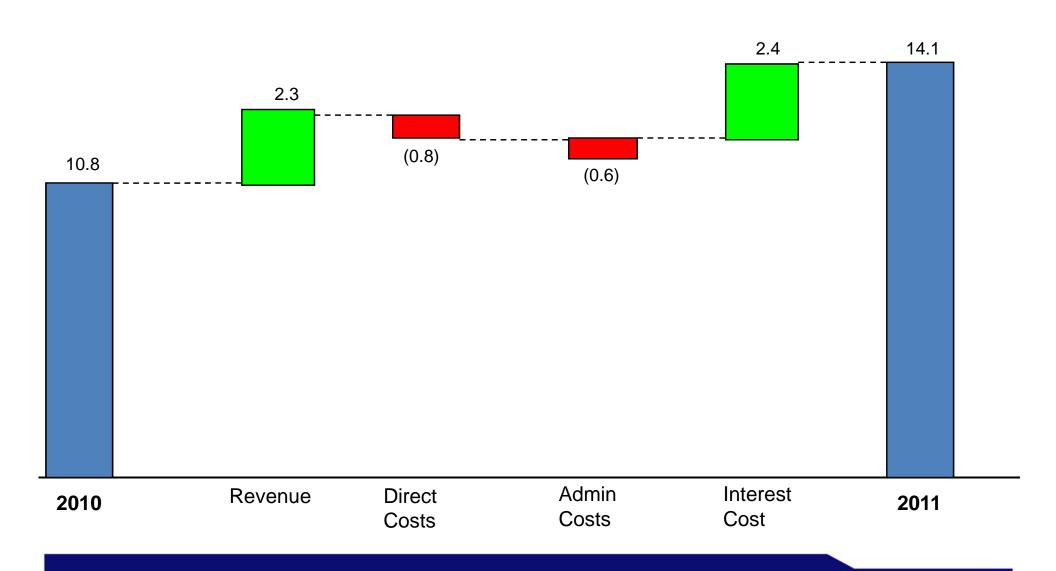


	March	March	
Income Statement (£m)	2011	2010	Change
Net Rental Income	45.9	44.4	+3%
Trading Profit after Interest	14.1	10.8	+31%
Profit before Tax	52.8	26.0	+103%
Dividend per Share	0.825p	0.75p	+10%
Balance Sheet (£m)	March 2011	March 2010	Change
Portfolio Value	719	717	+4.7%*
Debt	(367)	(383)	(16)
EPRA NAV per Share	29.5p	26.7p	+10%

<sup>\*</sup> Underlying increase

### → Trading Profit after Interest





# → Cashflow



£m

### **Trading**

		<u>_</u>				
Cashflow from Operations	16.1	7.0				
Dividends	(8.2)	7.9		BlackRock Workspace Joint Venture		
		•		Disposals	35.1	
Other Property Related		_	27.7 ←	Cash Investment	(7.4)	
Disposals	8.8					
Capital Expenditure	(9.4)		(0.6)			

(18.4) ←

Other (including Financing)

	Hedging Amendments	(6.5)
ı	Restricted Cash	(5.0)
	Refinancing Costs	(3.8)
	REIT Entry Charge	(2.1)
	Other	(1.0)

**Reduction in borrowings** 

16.6

### BlackRock Workspace Property Trust



- Joint venture with BlackRock UK Property Fund
- 5 year life, could be extended for further 2 years
- Initial equity commitment of up to £100m (Workspace 20.1%)
- Seeded with 8 properties with book value of £35m from Workspace
- All properties to be branded by Workspace
- Acquisition focus is London, opportunities under review and in active negotiation on a number of properties

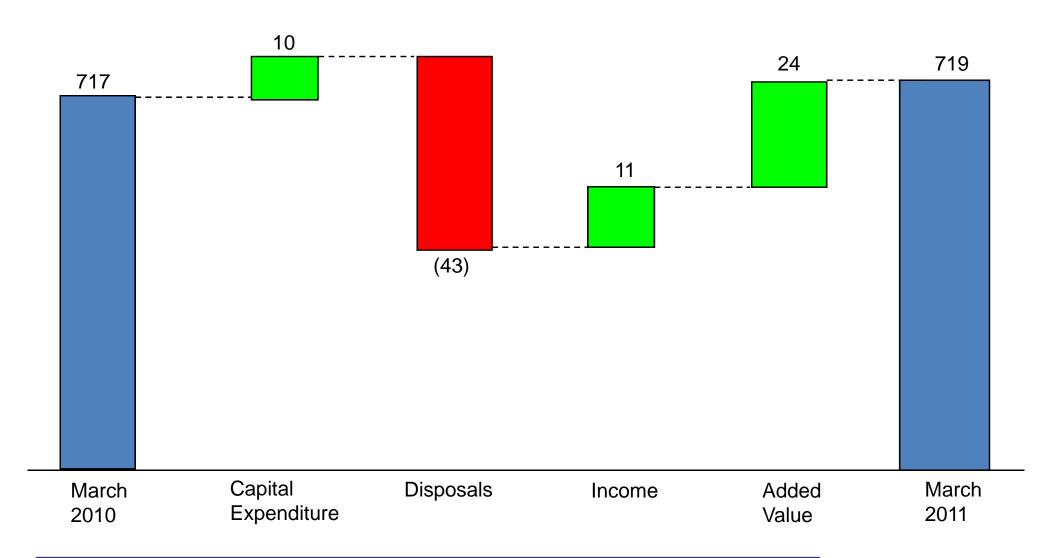
## → Balance Sheet



£m	March 2011	March 2010
Property Valuation	719	717
Investment in Joint Venture	7	-
Borrowings	(367)	(383)
Hedging	(11)	(22)
Other Assets/Liabilities	(14)	(25)
Net Assets	334	287
EPRA NAV per share	29.5p	26.7p
Loan to Value	50%	53%

# Movement in Property Valuation





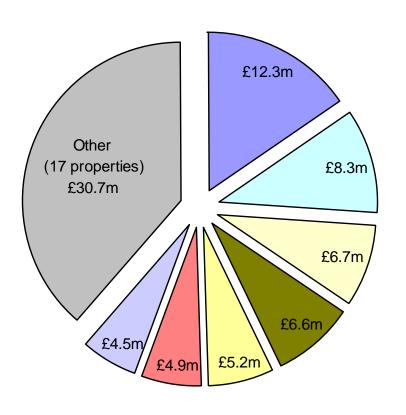
### → Breakdown of Property Valuation



	Existing Use			Added	Total
£m	Value	Occupancy	Yield	Value	Value
Like-for-like Properties	514	86%	7.8%	29	543
Refurbishment Properties	93	75%	7.5%	12	106
Other Properties	32	75%	5.6%	38	70
Total	639	83.6%	7.7%	79	719

## Added Value





- Wandsworth Business Village, SW18
- □ Aberdeen Centre, N5
- □ Bow Enterprise Park, E3
- Tower Bridge Business Complex, SE16
- ☐ Grand Union Centre, W10
- Thurston Road Industrial Estate, SE13
- Kennington Park, SW9
- Other

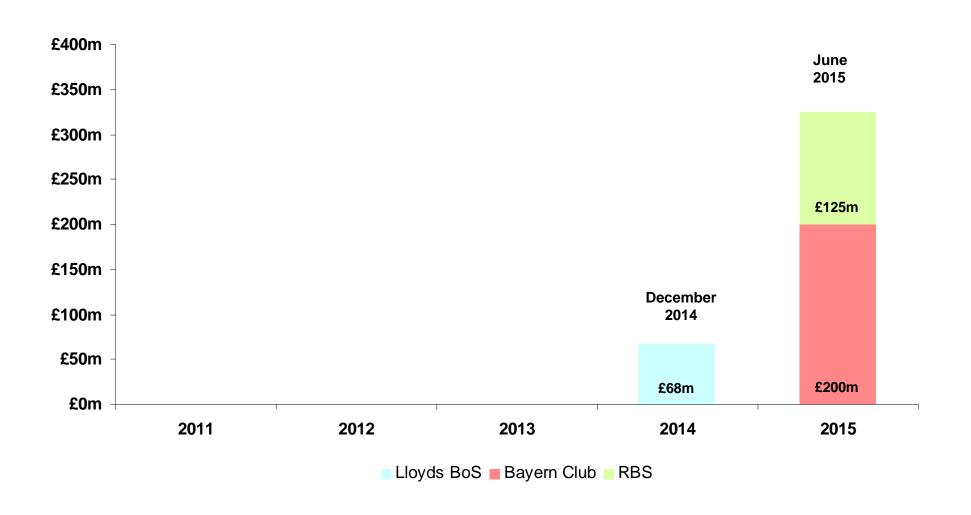
# Debt Analysis



			March 2011	March 2010
<ul><li>Net Debt</li></ul>			£367m	£383m
LTV			50%	53%
% Hedged			74%	70%
Average Interest Cost			5.3%	6.7%
Headroom			£30m	£36m
	Facility Type	Facility Am	ount <u>N</u>	<u>Margin</u>
Lloyds BoS	Term	£68m	1	.25%
Bayern Club	Term	£200m	2	2.25%
RBS	Term/Revolver	£125m	2	2.50%/2.75%
	Overdraft	£4m	(	On demand

# Debt Maturity Profile





### Financial Summary



- Strong trading performance
- Good cash generation
- Resumption of progressive dividend policy
- Strengthened balance sheet
- Growth in valuation driven by added value

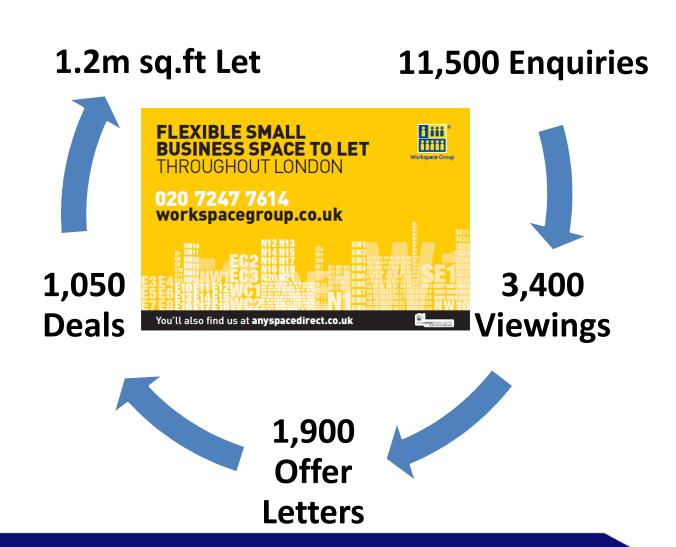
# → Trading



### **Chris Pieroni**

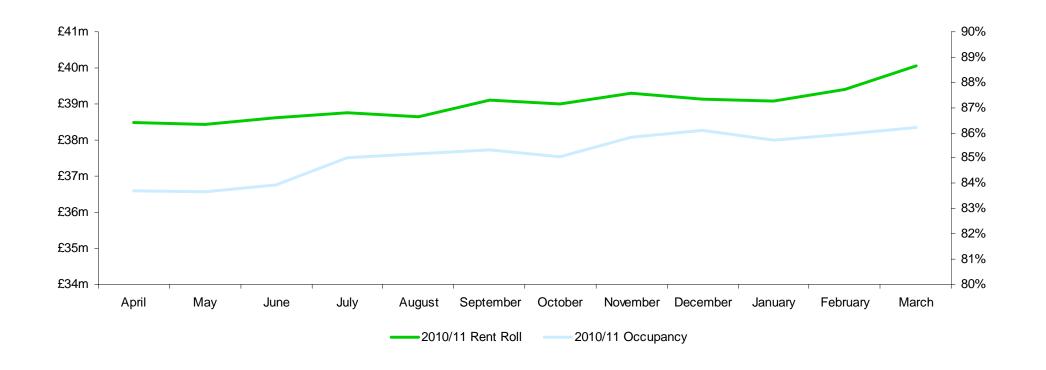
### Scale of our Brand





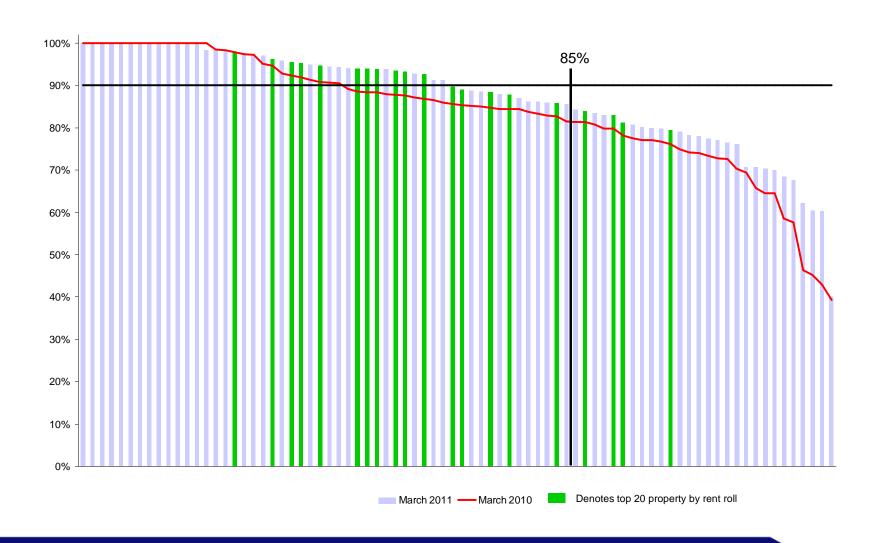
# Like-for-Like Occupancy & Rent Roll





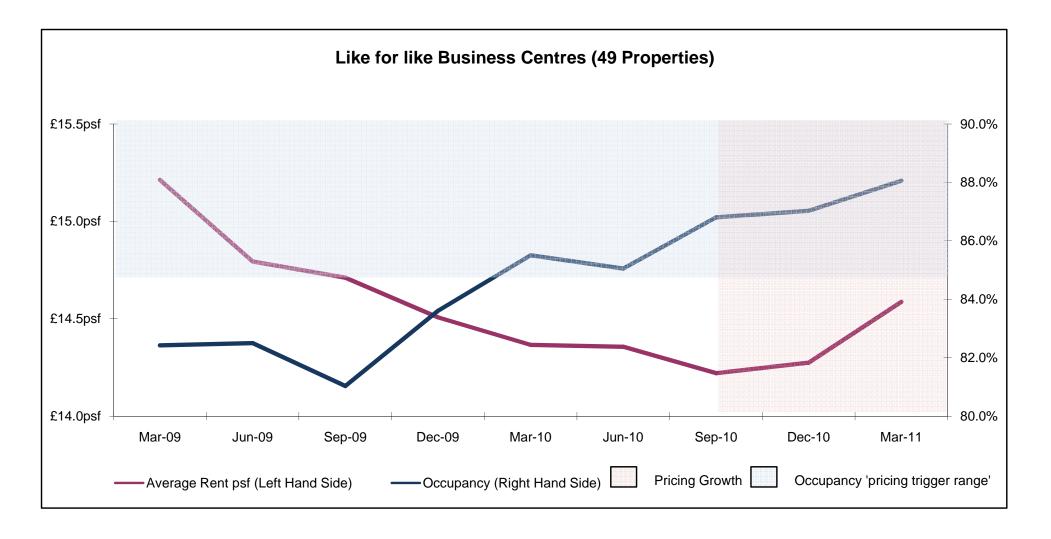
# → Like-for-Like Occupancy Spread





## The Occupancy and Pricing Dynamic





## Operational Focus



### To drive pricing

'the growth pricing premium'

### To drive new income

- Club Workspace
- Anyspacedirect

# Regeneration



# **Angus Boag**

# → Strategy



### TO CREATE VALUE

- Alternative uses
- New business space for old
- Redevelopment

### **RESULTING IN**

- Increased rental income
- Increased asset value
- Release of cash for reinvestment

### Achieved last Year



- Sales of £9m
- Further sales contracted £13m
- Redevelopment agreement at Wandsworth Business Village
- Planning consent at Bow Enterprise
- Planning application Poplar
- Consent for 100,000 sq. ft new business space
- Development Phase 2 Kennington Park

### → Targets for Current Year



- Complete £13m sales
- Redevelopment Agreements at Aberdeen Studios & Highway
- Planning Consent for a further 350 apartments
- Planning Application for a further 300 apartments
- Planning Consent for 30,000 sq .ft commercial space
- Significant progress at Tower Bridge
- Redevelopment of Canalot Studios

# Strategy in Action







Wandsworth Business Village

**Canalot Studios** 

### → What does this mean?



- Significant upgrading of portfolio
- Substantial uplift in asset values
- Opportunity to significantly grow the rent roll
- Generating cash for reinvestment

## → The Future



# **Harry Platt**

### → The Future



Continuing growth in occupancy – closing the gap to 90% ERV

 Redeveloping and regeneration – achieving value and enhancing rental income

Using the brand

### → The Future – London and SMEs



- London is leading the recovery
- London is THE global city in an international world
- 180,000 SMEs are in our target space. They are energetic, creative and growing. We are creating the right space, environment and community for their businesses to thrive.

### → The Future



Finance Committed and long-term

**Occupancy** Raise rents

Bring more properties into 'squeeze' zone

Use 'brand' to raise price point

Develop other income streams

**Development** Progress projects in hand

Release further value

Enhance rental income

Other Opportunities Being progressed

Strong and committed management team