INVESTOR AND ANALYST PRESENTATION
4 JUNE 2014

### WORKSPACE RESULTS 2014 DRIVING VALUE



# WORKSPACE HOW WE MAKE MONEY

THE RIGHT STRATEGY **WHAT** WE DO **TAILORED** BUSINESS **MARKET** KNOWLEDGE **ENVIRONMENTS** INCOME THE RIGHT + **GROWTH PROPERTIES** CUSTOMER **NEW AND RELATIONSHIPS GROWING** THE RIGHT CAPITAL **COMPANIES** + **SERVICES GROWTH OPERATIONAL** + **CAPABILITY** LONDON **UNDERSTANDING CREATING SUPPLY** DEMAND





### WORKSPACE

**Jamie Hopkins** 

**Chief Executive Officer** 

### PERFORMANCE

**Graham Clemett** 

**Chief Financial Officer** 

### DIRECTION

**Jamie Hopkins** 

**Chief Executive Officer** 

QUESTIONS



### **WORKSPACE RESULTS**

	March 2014	March 2013	Change
Strong Growth			
Rent Roll (Ifl)	£47.4m	£43.7m	<u>+9%</u>
Property Valuation	£1,078m	£830m	<b>1</b> +27%*
Total Property return	35%	14%	Up 21%
EPRA NAV (per share)	£4.96	£3.48	<b>+43%</b>
Dividend (per share)	10.63p	9.67p	+10%
Operational Momentum			
Enquiries (per month)	1,063	1,037	<b>+3%</b>
Occupancy (IfI)	90.0%	89.8%	Up 0.2%
Rent per sq. ft (IfI)	£15.28	£14.08	<u>↑</u> +9%
Trading Profit after Interest**	£20.5m	£17.9m	<u>↑</u> +15%

 <sup>\*</sup> Underlying increase
 \*\* Excluding exceptional interest and other income/(expenses)



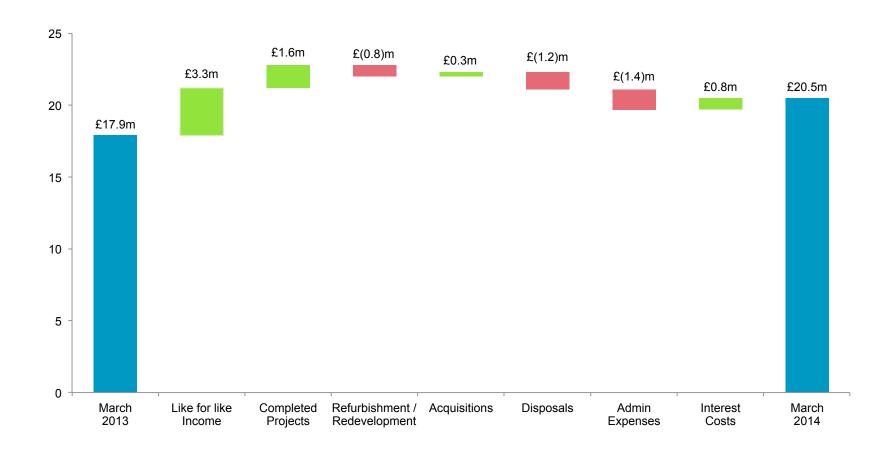
## **→ PERFORMANCE HIGHLIGHTS**

Income Statement	March 2014	March 2013	Change
Net Rental income	£50.3m	£47.1m	<b>1</b> +7%
Adjusted Trading Profit After Interest	£20.5m	£17.9m	<b>15%</b>
Profit Before Tax	£252.5m	£76.4m	<b>1</b> +230%
Underlying Earnings (per share)	13.87p	12.20p	<b>14%</b>
Dividend (per share)	10.63p	9.67p	<b>10%</b>
Balance Sheet			
Portfolio Valuation	£1,078m	£830m	<b>1</b> +27%*
EPRA NAV (per share)	£4.96	£3.48	<b>1</b> +43%
Net Debt	£338m	£327m	Up £11m
Loan to Value	31%	40%	Down 9%

<sup>\*</sup> Underlying increase



### PERFORMANCE TRADING PROFIT AFTER INTEREST





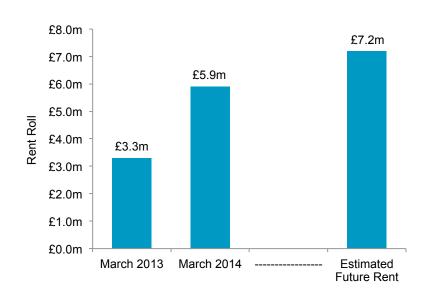
## PERFORMANCE LIKE-FOR-LIKE INCOME

### **RENT ROLL RENT PER SQ.FT** £48.0m £15.28 £47.4m £15.5 +9% £15.0 £14.5 +9% £14.08 £46.0m +7% £14.0 £13.5 £13.17 £13.0 £43.7m £44.0m £12.5 £12.0 March 2012 March 2014 March 2013 +10% £42.0m **OCCUPANCY** 100.0% £39.9m £40.0m 95.0% 90.0% 89.8% 87.5% 90.0% 85.0% £38.0m 80.0% 75.0% £36.0m 70.0% March 2012 March 2013 March 2014 March 2012 March 2013 March 2014



## PERFORMANCE COMPLETED PROJECTS

- 7 refurbishments completed at cost of £27m
- 210,000 sq. ft of new and upgraded space



### PILL BOX BETHNAL GREEN E2



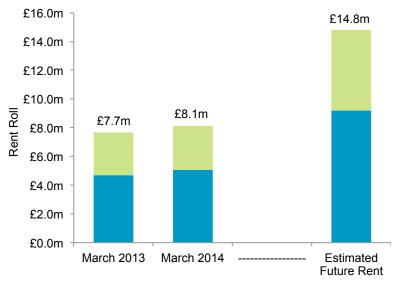
£9m refurbishment completed February 2014

Note: Further detail in Appendix I



### PERFORMANCE CURRENT REFURBISHMENTS

- 8 projects at a total cost of £74m
- 373,000 sq. ft of new and upgraded space



Completing 2014/15Post 2014/15

Note: Further detail in Appendix I

### METAL BOX FACTORY SOUTHBANK SE1

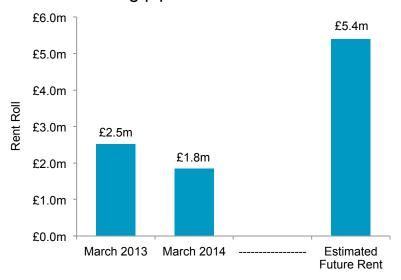


Completing in Summer 2014



## **→ PERFORMANCE**REDEVELOPMENTS

- 8 redevelopment schemes contracted for sale
  - £95m cash plus overage
  - 5 new business centres
- Strong pipeline



### **SCREENWORKS**

### **ISLINGTON N5**



New business centre opening June 2014

Note: Further detail in Appendix II

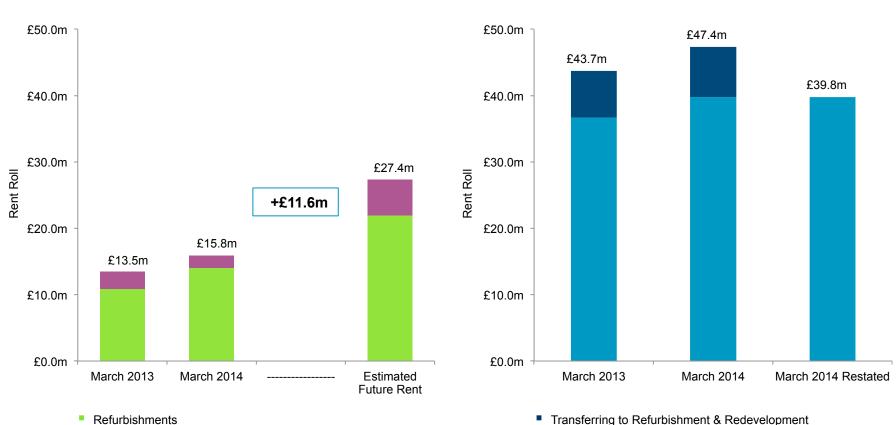


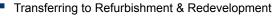
### **PERFORMANCE FUTURE INCOME**

### **PROJECTS**

Redevelopments

### LIKE-FOR-LIKE







# PERFORMANCE CASH FLOW

		£m
Trading		
Net cash from operations	26	
Dividends paid	(14)	12
Investment		
Capital Expenditure	(30)	
Property Acquisitions	(19)	(40)
Disposals/Capital Receipts	29	(18)
Investment in joint ventures	2	
Financing		
Cancellation of hedging contracts	(9)	
Release of secured bank facility funds	7	(5)
Refinancing costs	(3)	
Net movement in year		(11)
Net Debt at March 2013		(327)
Net Debt at March 2014		(338)



### PERFORMANCE BALANCE SHEET

	March 2014	March 2013
Investment Property Valuation	£1,078m	£830m
Investment in Joint Ventures	£23m	£21m
Net Debt	(£338m)	(£327m)
Non Controlling Interest	(£11m)	£0m
Other	(£26m)	(£24m)
Net Assets	£726m	£500m
EPRA NAV per Share	£4.96	£3.48
Loan to Value	31%	40%
Facility Headroom	£72m	£55m

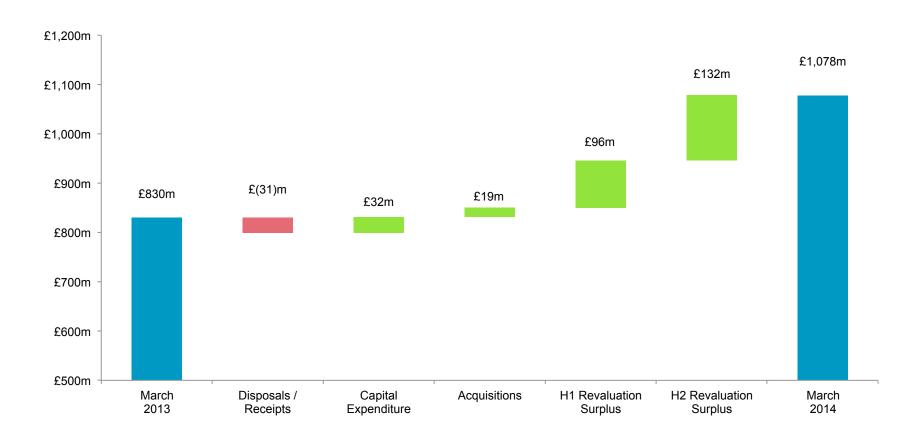


# PERFORMANCE GLEBE PROCEEDS SHARE

	March 2014	March 2013
Glebe Portfolio Valuation	£217m	£164m
Comprising:		
Commercial properties – no plans to sell	£110m	£81m
Properties with residential sales potential	£107m	£83m
Proceeds Share Calculation:		
Proceeds from sales to date	£14m	£nil
Potential proceeds from property sales (see above)	£107m	£83m
Deductible costs	(£7m)	(£4m)
Net Proceeds	£114m	£79m
→ Allocated to Workspace	£103m	£79m
→ Allocated to former lenders	£11m	£0m



### PERFORMANCE PROPERTY VALUATION



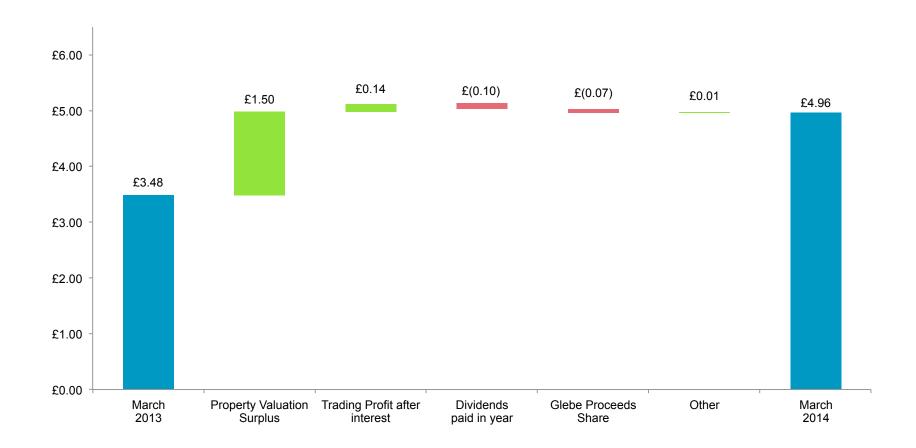


### **→ PERFORMANCE**REVALUATION UPLIFT

	No. of properties	Uplift	
Like-for-Like	62	£130m	40% PRICING 60% YIELD
Redevelopments	9	£73m	70% FROM CONTRACTED SCHEMES
Refurbishments	8	£25m	£20M OF CAPEX IN YEAR
Other	4	£0m	
Total	83	£228m	



### **→ PERFORMANCE EPRA NAV PER SHARE**

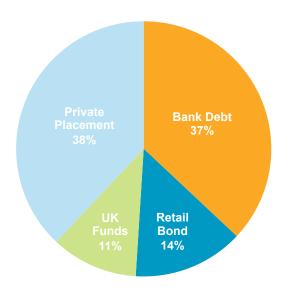




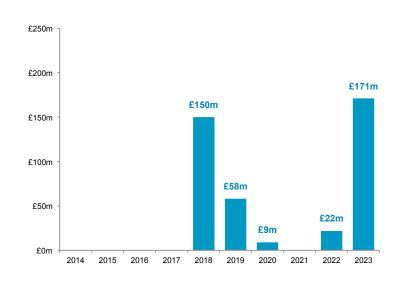
## PERFORMANCE DEBT ANALYSIS

	March 2014	March 2013
Net Debt	£338m	£327m
Total Facilities	£410m	£383m
Secured Facilities	0%	85%
Average Borrowing Cost	5.3% (5.1% exit)	5.0%

### **FACILITIES BY TYPE**



### **MATURITY PROFILE**





## DIRECTION LONDON IS CHANGING

The 'London Is Changing' film was presented at the 2014 Knight Frank Central London Breakfast on 5th February.

Now in its 21st year, the event, showcasing Knight Frank's Capital Markets, Leasing and Research capabilities and providing insight into the Central London market, was attended by 450 of the firm's clients including a broad range of REITs, property developers, financial institutions and overseas investors.

Knight Frank's global network comprises 335 offices in 52 countries and its worldwide annual turnover, excluding North America, totals \$740 million. The firm is currently advising on three of the four Central London assets on the market in excess of £200 million and its valuation team currently contributes 30.6% of the data for IPD's UK Monthly Index.





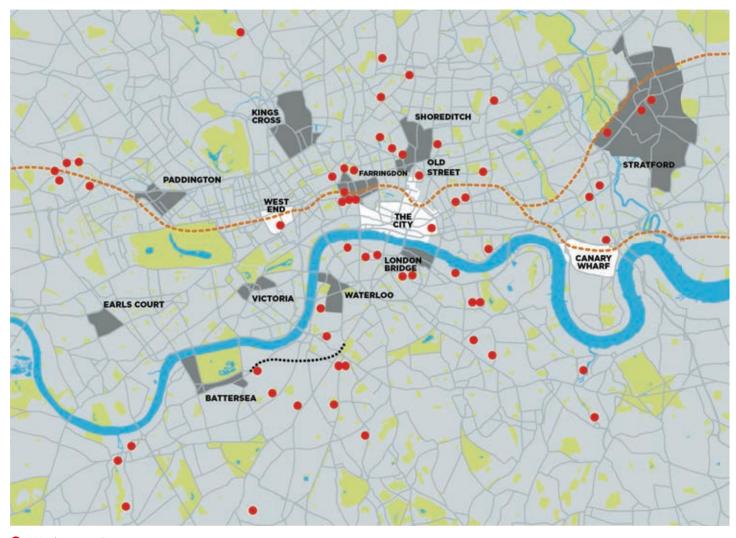
### DIRECTION LONDON IS CHANGING

PLEASE SCAN THIS QR CODE TO SEE THE KNIGHT FRANK "LONDON IS CHANGING" VIDEO





## DIRECTION LONDON IS CHANGING



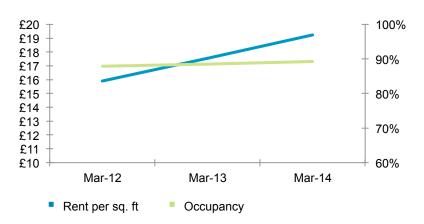




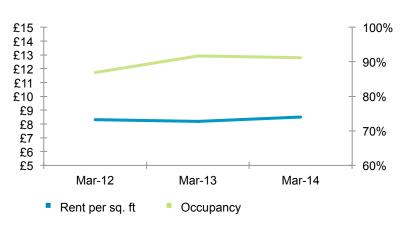


### DIRECTION RENTAL GROWTH

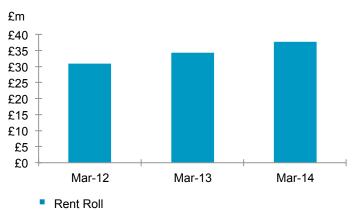
### **OFFICES**



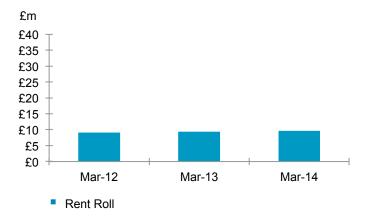
### **INDUSTRIAL**



### **OFFICES**

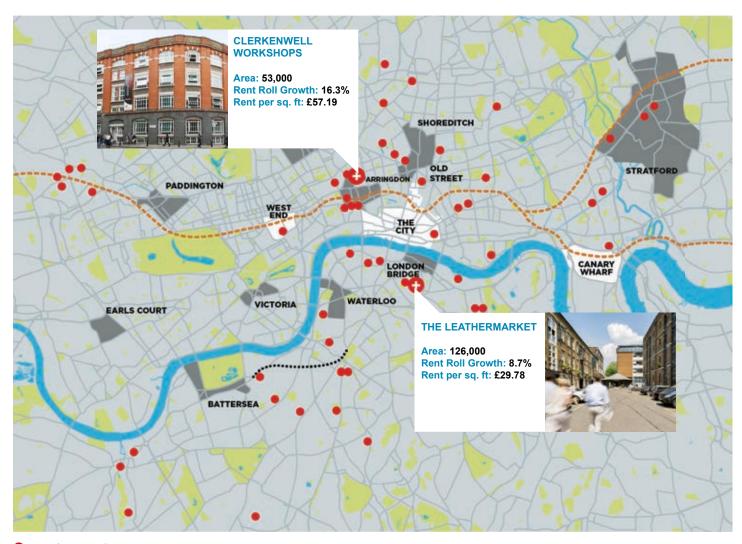


### **INDUSTRIAL**

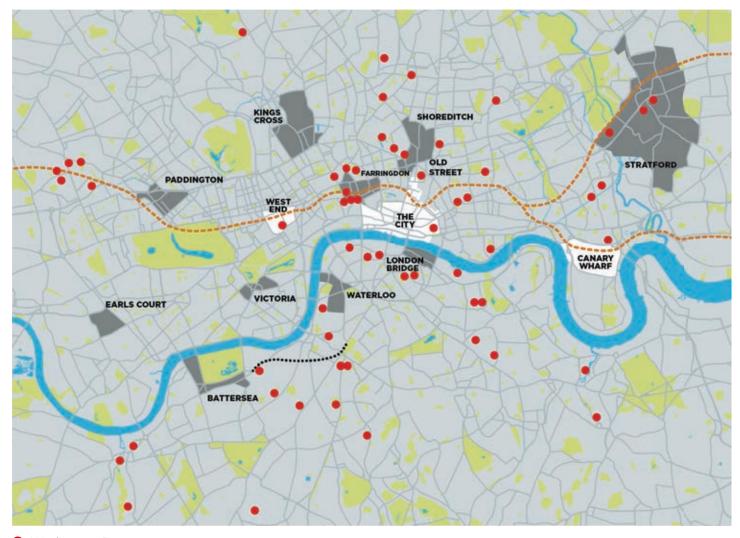




# DIRECTION RENTAL GROWTH



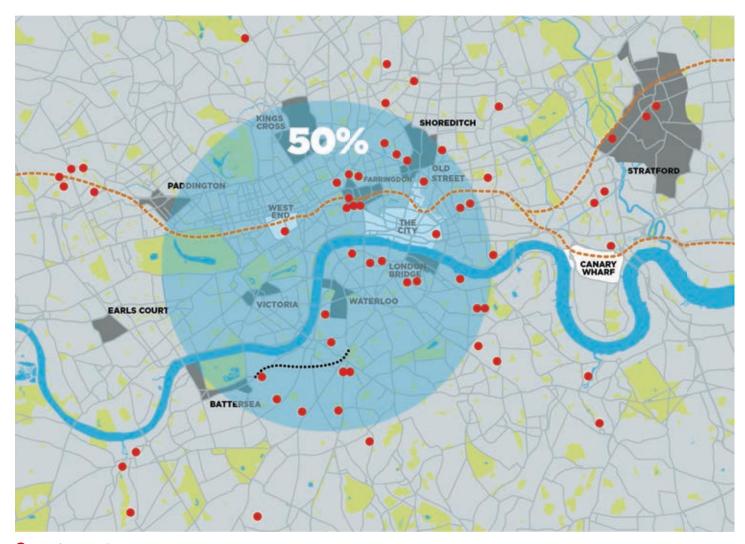




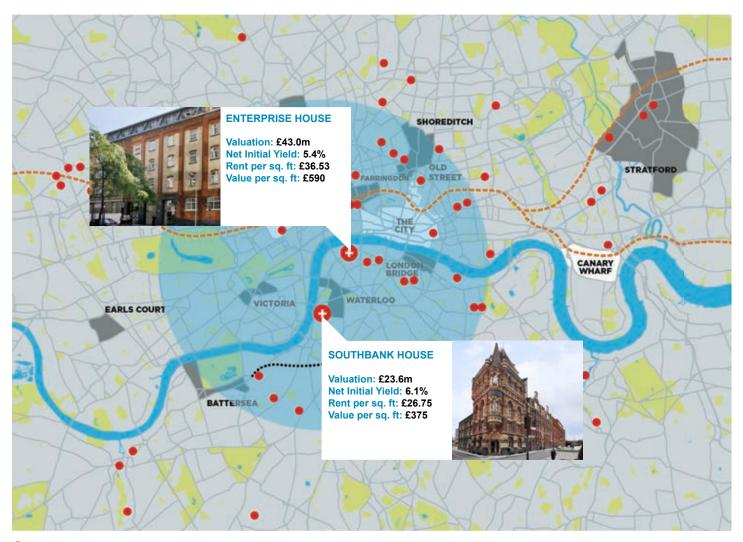


Like-for-like Property Valuation	March 2014	March 2013	Change
Valuation	£692m	£556m	<b>1</b> +23%
Net Initial Yield	6.4%	7.3%	Down 0.9%
Rent per sq. ft	£15.28	£14.08	<b>1</b> +9%
ERV per sq. ft	£16.13	£14.37	<b>1</b> +12%
Capital Value per sq. ft	£205	£164	<b>1</b> +25%



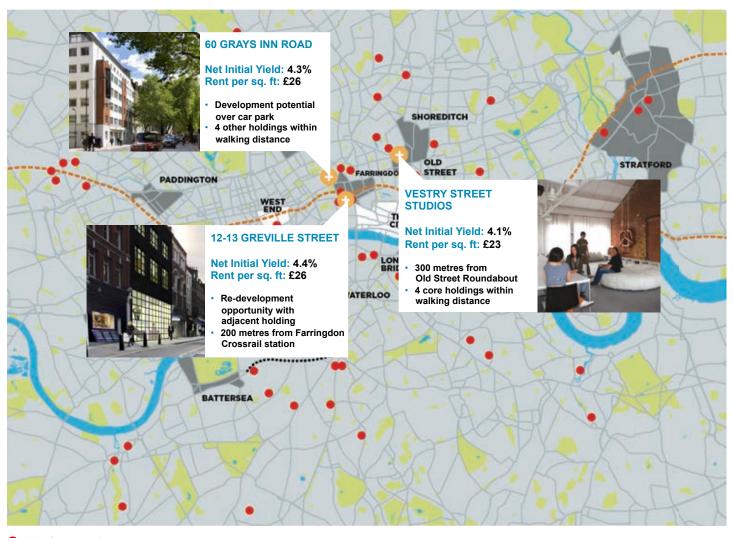








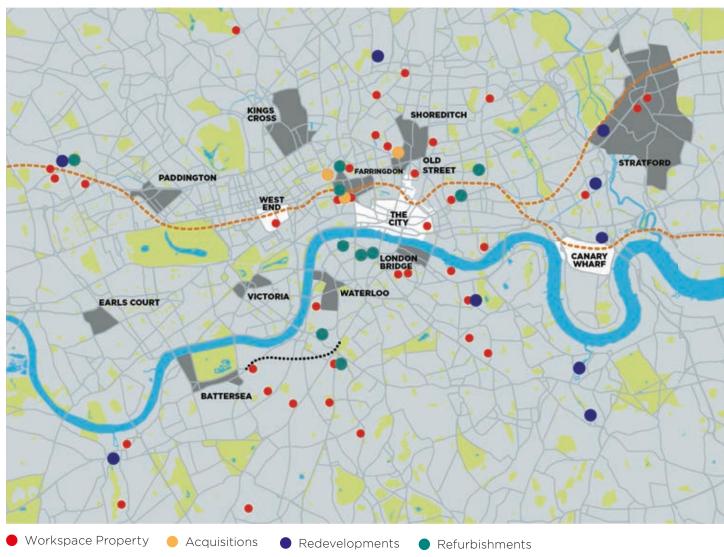
# DIRECTION ACQUISITIONS



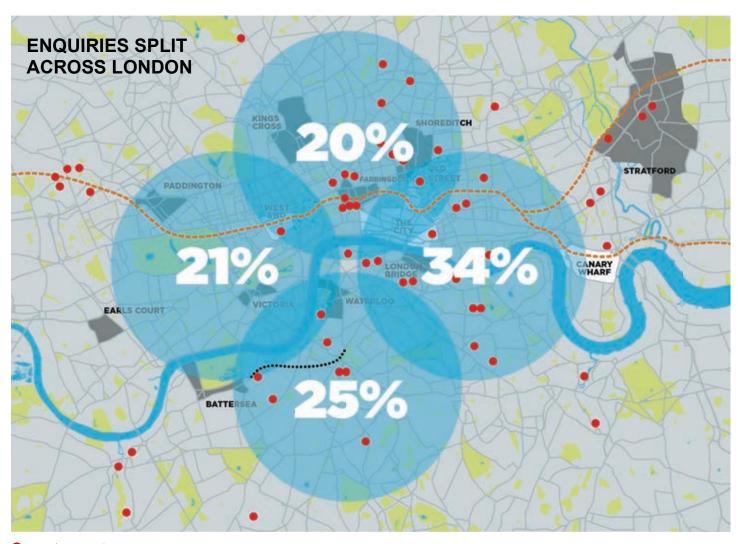






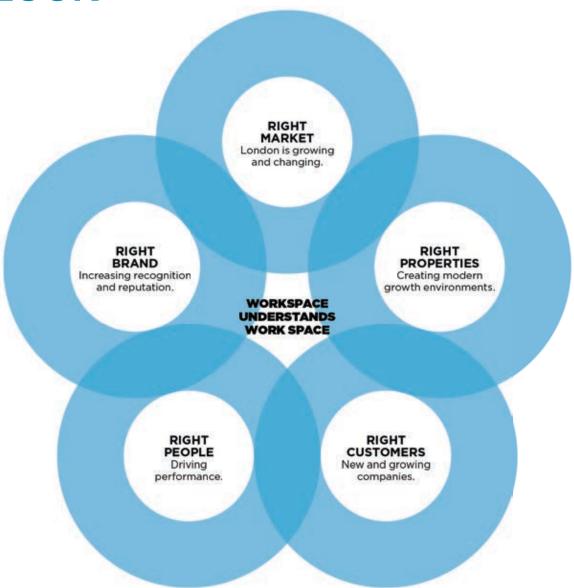








### **→ DIRECTION OUTLOOK**





### QUESTIONS



### SUPPLEMENTARY INFORMATION



### → APPENDIX I

REFURBISHMENT PROJECTS										
Project Stage	March 2014 Valuation	Total Cost	Cost to Complete	Estimated Completion	Unaffected area	Upgraded area	New space	Estimated ERV (Average)	Estimated Rent at 90% occupancy *	March 2014 Rent Roll *
Completed										
Canalot Studios	£17m	£5m	-	Sept 2012	-	32,702	16,268	£30	£1.3m	£1.1m
Whitechapel Technology Centre	£10m	£2m	-	Oct 2012	31,892	-	6,532	£27	£0.8m	£0.7m
Chester House (phase 2)	£16m	£2m	-	Mar 2013	27,481	-	8,903	£36	£1.1m	£1.1m
Leyton Industrial Village (phase 1)	£12m	£3m	-	Apr 2013	92,377	-	26,600	£12	£0.8m	£0.7m
Westminster Business Centre (phase 1)	£3m	£2m	-	Aug 2013	-	5,599	4,464	£28	£0.3m	£0.2m
Exmouth House	£27m	£4m	-	Aug 2013	-	52,896	5,870	£37	£2.0m	£1.8m
The Pill Box	£16m	£9m	-	Feb 2014		_	50,261	£24	£0.9m	£0.3m
	£101m	£27m			151,750	91,280	118,898	-	£7.2m	£5.9m
Current										
Metal Box Factory	£37m	£16m	£6m	Sept 2014	-	82,000	20,000	£30	£2.8m	£1.0m
Leyton Industrial Village (phase 2)	£2m	£2m	£1m	May 2014	-	-	21,000	£12	£0.2m	£0.0m
Westminster Business Centre (phase 2)	£14m	£15m	£14m	Dec 2015	46,910	-	45,000	£31	£1.9m	£0.7m
Bounds Green Industrial Estate**	£11m	£2m	£2m	Dec 2014	123,273	-	14,000	£13	£0.9m	£0.6m
Enterprise House**	£43m	£3m	£3m	Jan 2015	11,843	61,000	-	£49	£3.0m	£2.5m
Hatton Square Business Centre**	£14m	£21m	£21m	Oct 2016	-	-	64,000	£40	£2.3m	£0.9m
Barley Mow Centre**	£26m	£7m	£7m	Feb 2016	60,942	-	20,000	£32	£2.0m	£1.7m
Linton House**	£13m	£8m	£8m	Oct 2015		30,000	16,000	£40	£1.7m	£0.7m
	£160m	£74m	£61m		242,968	173,000	200,000	_	£14.8m	£8.1m

Includes rent for unaffected areas at March 2014 rental levels
 Included in Like-for-Like properties at March 2014





Project Stage	Development partner	March 2014 Valuation	March 2014 Rent Roll	Expected completion	Residential units	Commercial space		Other proceeds		
					No.	Area	Estimated ERV	Rent*	Cash	Overage **
Contracted for sale										
The Filaments (phase 1)	Mount Anvil	£18m	-	Nov 2014	209	53,000	£22	£1.0m	-	✓
ScreenWorks	Taylor Wimpey	£21m	-	May 2014	72	61,000	£25	£1.4m	£5m	✓
Grand Union Centre	Taylor Wimpey	£21m	-	Feb 2016	145	60,000	£22	£1.2m	£6m	✓
Bow Enterprise Park (phase 1)	Peabody	£3m	-	Dec 2015	267	10,000	£12	£0.1m	£11m	✓
Bow Enterprise Park (phase 2)	Peabody	£12m	£0.1m	Dec 2016	160	3,000	£10	£0.0m	£11m	-
The Faircharm	L&Q	£16m	£0.3m	Jun 2016	148	52,000	£20	£0.9m	£10m	-
The Biscuit Factory (part)	Grosvenor	£58m	£1.4m	Oct 2016	800	47,000	£20	£0.8m	£51m	✓
Lombard House car park	Hexagon	-	_		22	-	-	-	£1m	
		£149m	£1.8m		1,823	286,000	_	£5.4m	£95m	£6m
With Planning										
Bow Enterprise Park (phase	3)	£9m	£0.1m		130	38,000				
Poplar Business Park		£32m	£1.1m		392	70,000				
The Filaments (phase 2)		£6m	_		77	18,000	_			
		£47m	£1.2m		599	126,000	_			
At Planning Stage (Indicat	ive scaling)									
Marshgate					300	8,000				
Rainbow***					200	34,000				
Highway***					130	33,000	_			
		£20m	£1.0m		630	75,000	_			

<sup>\*</sup> Expected Rent at 90% occupancy\*\* Overage valued by CBRE as at March 2014

<sup>\*\*\*</sup> Included in Like-for-Like category at March 2014

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