# WORKSPACE RESULTS 2015

GROWTH
THROUGH
PERFORMANCE

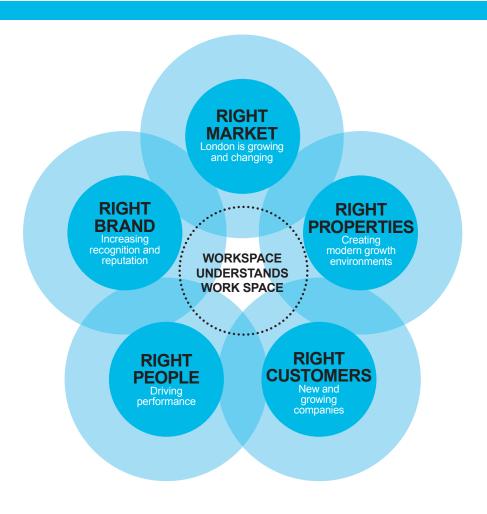
INVESTOR AND ANALYST PRESENTATION 3 JUNE 2015



### **WORKSPACE**

#### THE RIGHT STRATEGY









### WORKSPACE

**Jamie Hopkins** 

Chief Executive Officer

### PERFORMANCE

**Graham Clemett** 

**Chief Financial Officer** 

### DIRECTION

**Jamie Hopkins** 

Chief Executive Officer

### **QUESTIONS**

## WORKSPACE RESULTS



	March 2015	March 2014	Change	
Strong Growth				
Rent Roll (IfI)	£46.5m	£39.5m	↑ +18%	
Property Valuation	£1,423m	£1,078m	+30%*	
Total Property Return	37%	35%	1 Up 2%	
EPRA NAV (per share)	£7.03	£4.96	<b>1</b> +42%	
Dividend (per share)	12.04p	10.63p	+13%	
Operational Momentum				
Enquiries (per month)	1,222	1,063	<b>+15</b> %	
Occupancy (IfI)	92.2%	91.4%	1 Up 0.8%	
Rent per sq. ft (IfI)	£18.37	£15.87	+16%	
Trading Profit after Interest	£26.6m	£20.5m	+30%	

<sup>\*</sup> Underlying increase



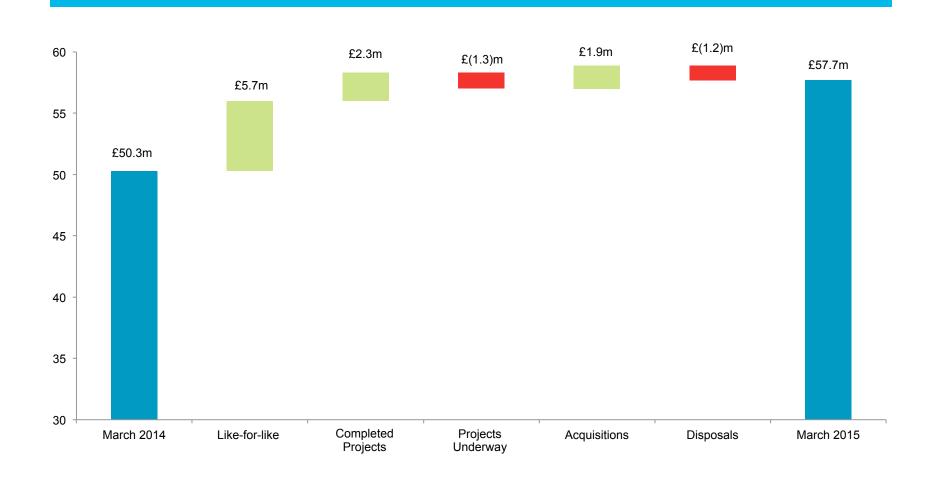
#### **INCOME STATEMENT**



£m	March 2015	March 2014	Change
Net Rental Income	57.7	50.3	+15%
Joint Venture Income	1.2	1.1	+9%
Administrative Expenses	(13.8)	(12.4)	+11%
Net Finance Costs	(18.5)	(18.5)	0%
Trading Profit after Interest	26.6	20.5	+30%
Revaluation Surplus	328.1	228.4	+44%
Other items	5.3	3.6	-
Profit Before Tax	360.0	252.5	+43%
Underlying Earnings per Share	17.2p	13.9p	+24%
Dividend per Share	12.04p	10.63p	+13%

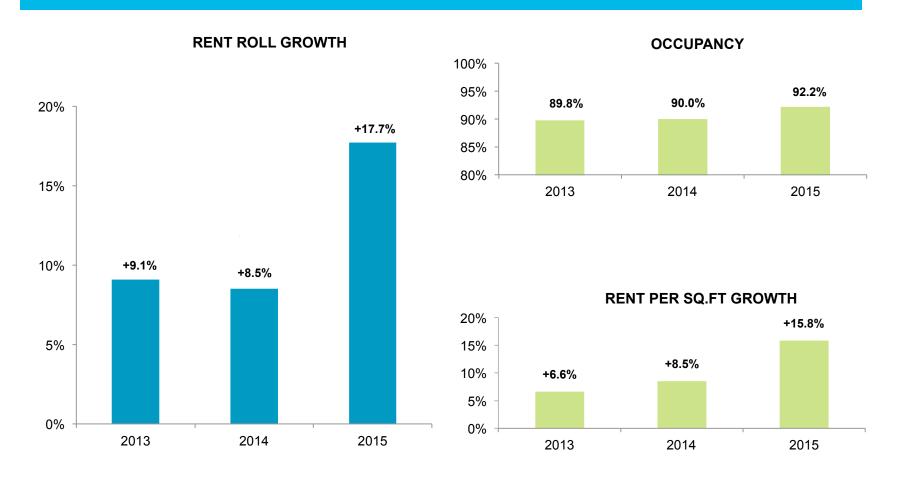
### WORKSPACE

#### **NET RENTAL INCOME**



#### LIKE-FOR-LIKE PROPERTIES



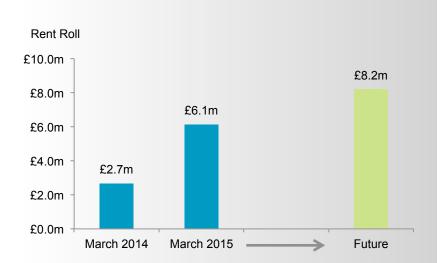


- Like-for-like performance as reported over the last 3 years
- Like-for-like rent roll of £46.5m represents 67% of total rent roll

#### **COMPLETED PROJECTS**

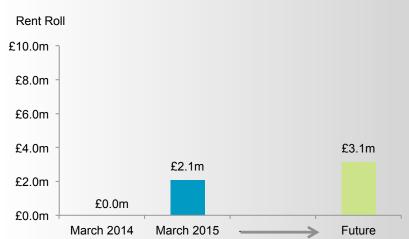


#### REFURBISHMENTS



- 5 refurbishments completed
- Majority of future rent to come is at the Metal Box Factory, completed January 2015

#### **REDEVELOPMENTS**



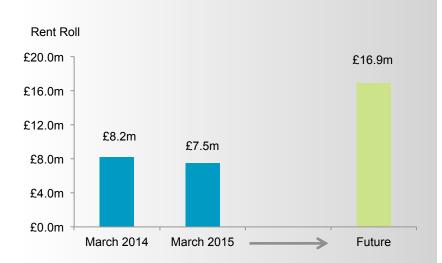
- 2 business centres opened in the year
- Majority of future rent to come is at The Light Bulb, opened March 2015

Note: Future rents are based on the assumptions set out in Appendix 1 and 2

#### PROJECTS UNDERWAY

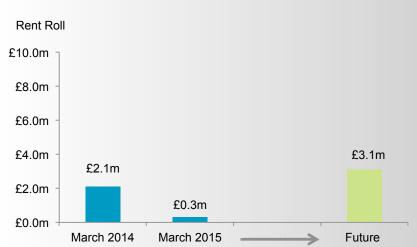


#### **REFURBISHMENTS**



- 8 projects underway
- 3 expected to complete during 2015
- Excludes projects at the design stage

#### **REDEVELOPMENTS**

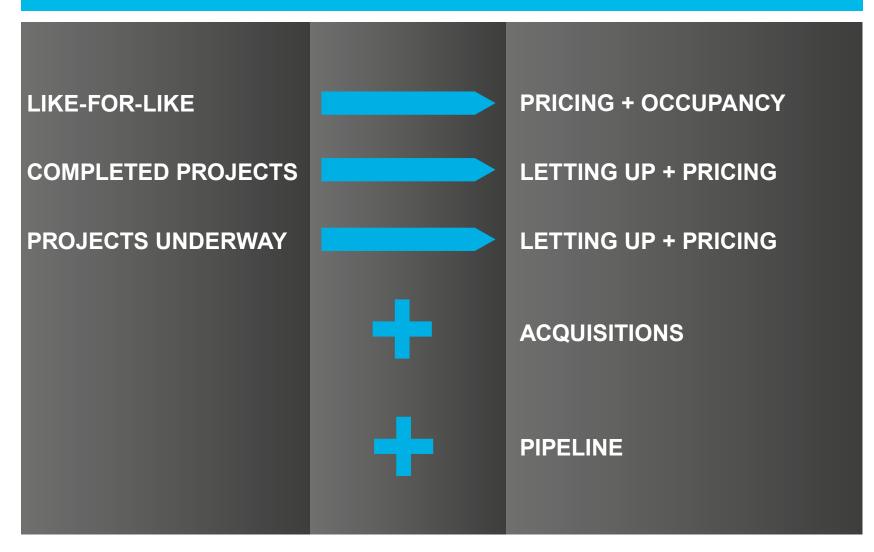


- 3 business centres to be delivered
- Grand Union Studios due in December 2015
- Excludes projects at the planning/design stage

Note: Future rents are based on the assumptions set out in Appendix 1 and 2

#### DRIVERS OF INCOME GROWTH





## WORKSPACE

#### **CASH FLOW**

£m		
Trading		
Net Cash from Operations	36	
Dividends Paid	(17)	19
Investment		
Capital Expenditure	(37)	
Property Acquisitions	(80)	
Property Disposals	44	
Capital Receipts	55	49
Share Placement	94	
Settlement of Glebe Proceeds Share	(30)	
Distributions from Joint Ventures	3	
Net Movement in year		68
Net Debt at March 2014		(338)
Net Debt at March 2015		(270)

## PERFORMANCE BALANCE SHEET



£m	March 2015	March 2014
Investment Property Valuation	1,423	1,078
Investment in Joint Ventures	29	23
Net Debt	(270)	(338)
Other	(36)	(37)
Net Assets	1,146	726
EPRA NAV per Share	£7.03	£4.96
Loan to Value	19%	31%
	£140m	£72m

### WORKSPACE

#### PROPERTY VALUATION



## WORKSPACE

#### **REVALUATION UPLIFT**

£m	Uplift 2015	Main movemer	nts
Like-for-Like	177	Pricing Yield	59% (£105m) 41% (£72m)
Completed Projects	59	Metal Box Factory ScreenWorks The Pill Box	£29m £15m £6m
Redevelopments	50	Residential Consents Overage New Business Space	£26m £12m £12m
Refurbishments	28	Cargo Works Hatton Square Business Centre Westminster Business Square	£9m £4m £4m
Other	14	Industrial Disposal Acquisitions	£11m £3m
Total	328		

## WORKSPACE

#### NET ASSET VALUE PER SHARE

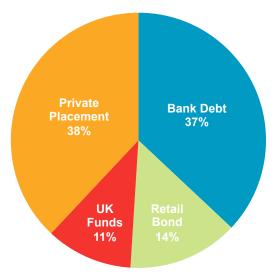


## → PERFORMANCE DEBT ANALYSIS

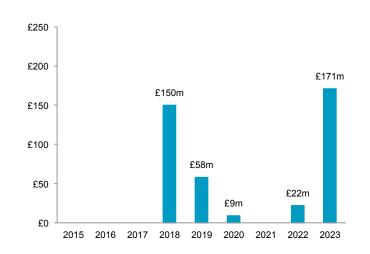


	March 2015	March 2014		
Net Debt	£270m	£338m		
Total Facilities (all unsecured)	£410m	£410m		
Hedged/Fixed Rate Facilities	73%	73%		
Average Period to Maturity	5.8 years	6.8 years		

#### **FACILITIES BY TYPE**



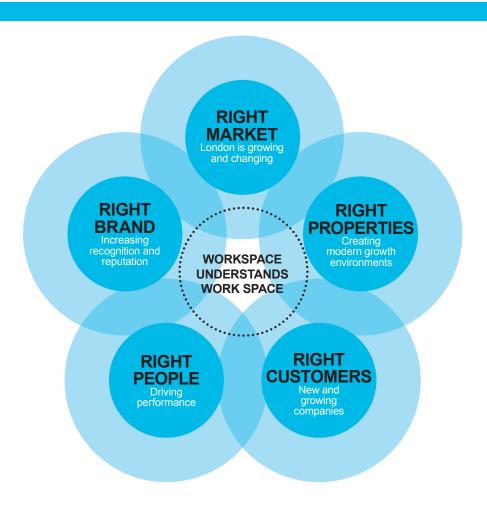
#### **MATURITY PROFILE**





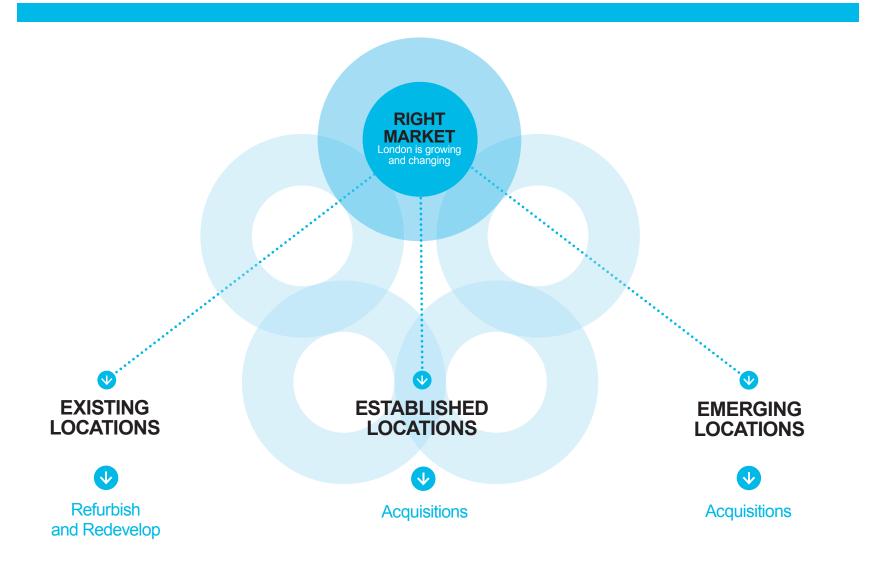
#### THE RIGHT STRATEGY





#### **INVEST IN OUR MARKET**





## WORKSPACE

#### **INVEST IN EXISTING LOCATIONS**

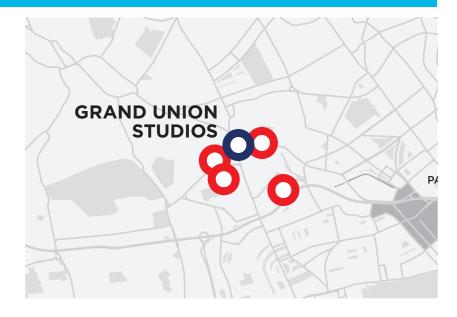
	THIS YEAR	UNDERWAY	PIPELINE
REFURBISHMENTS NEW AND UPGRADED SPACE	218,000 sq. ft.	372,000 sq. ft.	399,000 sq. ft.
	5 projects	8 projects	6 projects
	£32m cost	£105m cost	£77m cost + more to come
REDEVELOPMENTS BRAND NEW SPACE	114,000 sq. ft.	180,000 sq. ft.	114,000 sq. ft.
	2 projects	6 projects	4 projects + more to come



#### **INVEST IN EXISTING LOCATIONS**







GRAND UNION STUDIOS LADBROKE GROVE **Developer:** Taylor Wimpey

December 2015: Completion due

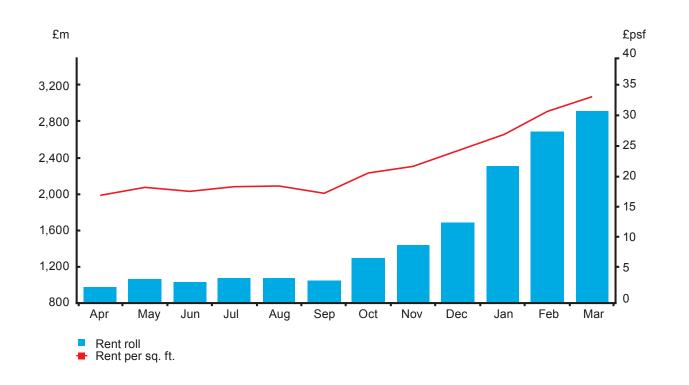
**60,000 sq. ft.** of new business space





#### **INVEST IN EXISTING LOCATIONS**

#### METAL BOX FACTORY BANKSIDE



- → 84% occupied at March 2015
- → Valuation up 68% (£29m) to £72m

#### **INVEST IN EXISTING LOCATIONS**







PLEASE SCAN THIS QR CODE TO SEE THE METAL BOX FACTORY: WORKSPACE RESULTS 2015 VIDEO



#### **INVEST IN ESTABLISHED LOCATIONS**





60 GRAY'S INN ROAD MIDTOWN November 2013:

Acquired

£26

Average rent per sq. ft. when acquired

Common area + reception:

Upgraded December 2014

£56

Highest rent achieved per sq. ft.

+ £4m (21%) Underlying valuation increase in year



160 FLEET STREET MIDTOWN November 2014:

Acquired

£54

Average rent per sq. ft. when acquired

Common area + reception:

Upgrade commencing in June 2015

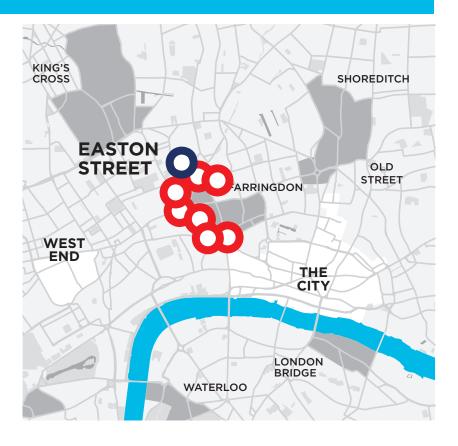
£66

Highest rent achieved per sq. ft.

#### **INVEST IN ESTABLISHED LOCATIONS**







EASTON STREET CLERKENWELL

## WORKSPACE

#### **INVEST IN ESTABLISHED LOCATIONS**

EASTON STREET CLERKENWELL			
RATIONALE			FINANCIALS
Core Clerkenwell location	<b>→</b>	Increasing demand	£16.6m
Good strategic fit	<b>→</b>	Cluster of offices	£794 per sq. ft. capital value
Short term leaseback	<b>→</b>	Refurbish for growth	£10 per sq. ft. 2-year leaseback
Seller owns next door	→	Build relationship	1.2% net initial yield
Additional value	<b>→</b>	3rd floor extension	8 to 9% reversionary yield

#### **INVEST IN EMERGING LOCATIONS**







EDINBURGH HOUSE KENNINGTON

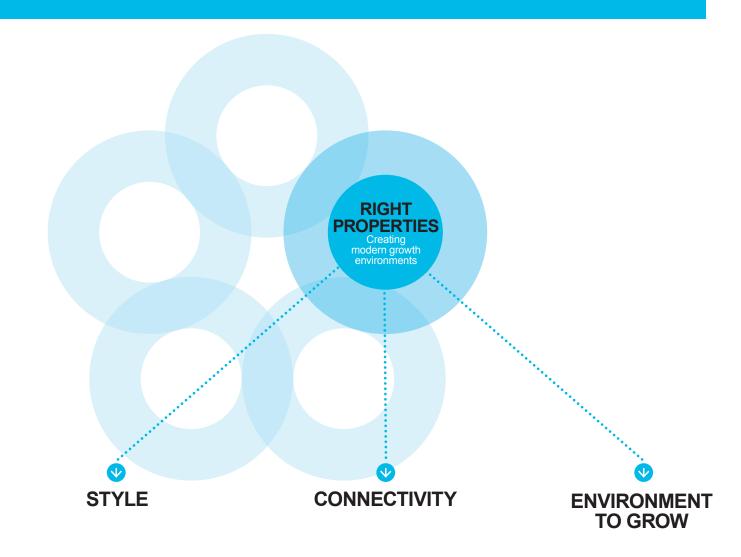


#### **INVEST IN EMERGING LOCATIONS**

EDINBURGH HOUSE KENNINGTON			
RATIONALE			FINANCIALS
Off market deal	<b>→</b>	Opportunistic	£25.3m
Good strategic fit	<b>→</b>	Cluster efficiencies	£370 per sq. ft. capital value
Let until 2030	<b>→</b>	Early surrender	£22 per sq. ft.
Metropolitan Police occupy	→	Well known	5.2% net initial yield
Large prominent property	<b>→</b>	Leverage brand	£40 per sq. ft. estimated

## DIRECTION OUR PROPERTIES





#### **OUR PROPERTIES**





CARGO WORKS SOUTHWARK 60,000 sq. ft. Size

£39

Average rent per sq. ft. at March 2015

**April 2015:** 

Works completed

£85

Highest rent per sq. ft. achieved so far



WESTBOURNE STUDIOS LADBROKE GROVE **56,000** sq. ft. Size

£39

Average rent per sq. ft. at March 2015

March 2015:

Upgrade works commenced



#### **OUR PROPERTIES**

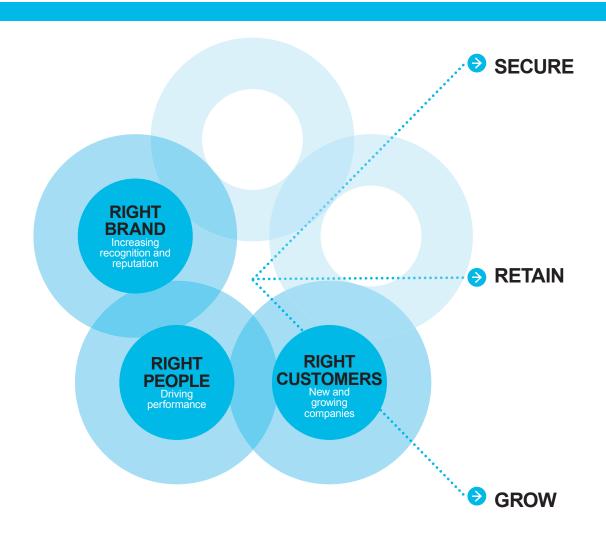




PLEASE SCAN THIS QR CODE TO SEE THE WESTBOURNE STUDIOS: WORKSPACE RESULTS 2015 VIDEO

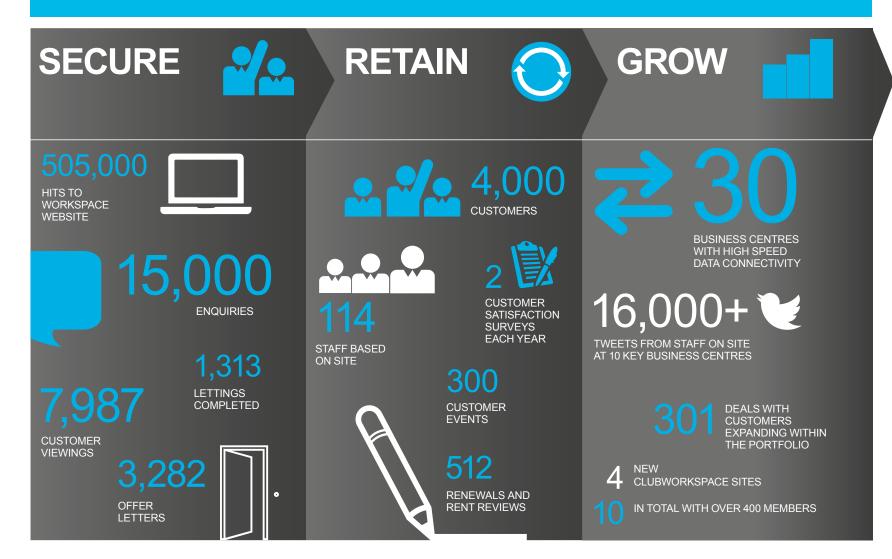
## DIRECTION OUR PERFORMANCE





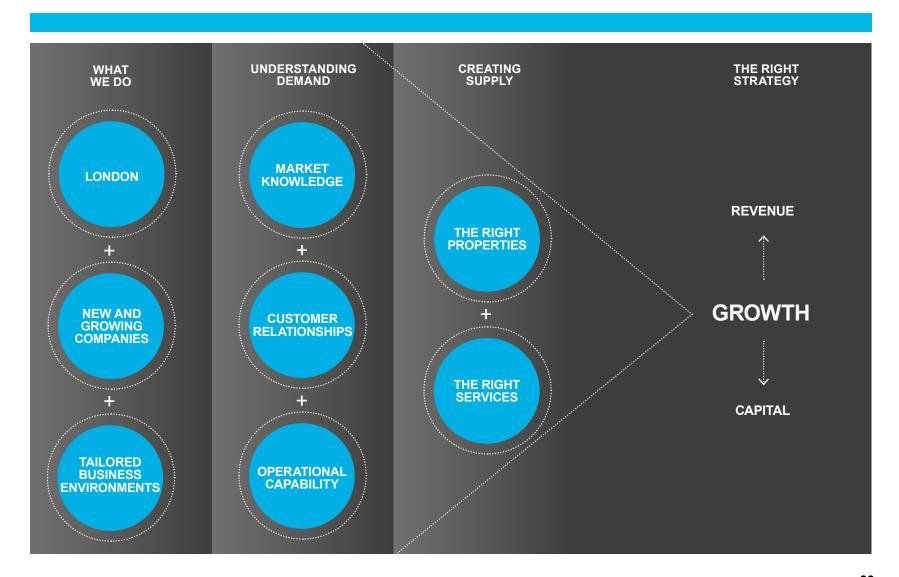
## DIRECTION OUR PERFORMANCE





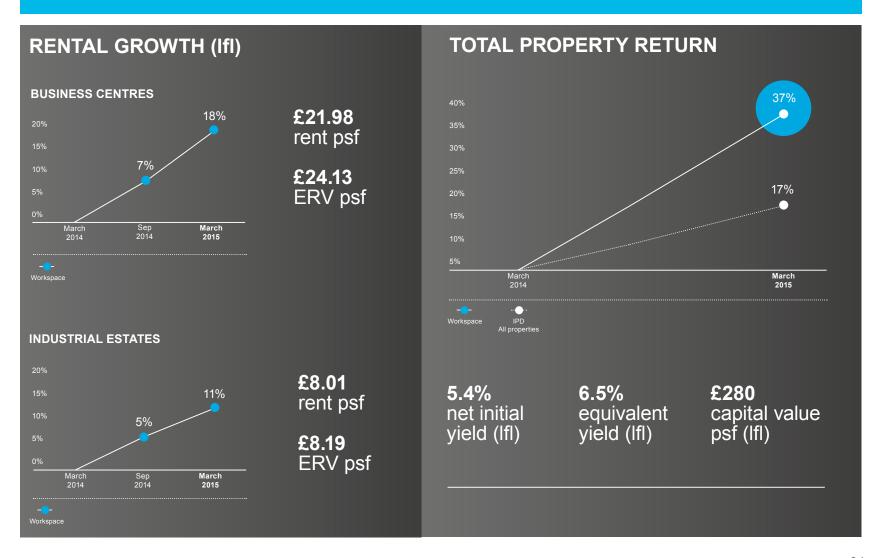
## WORKSPACE

#### HOW WE MAKE MONEY



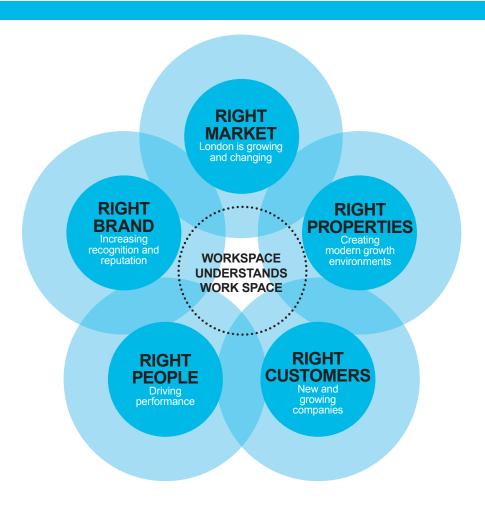












# QUESTIONS



# SUPPLEMENTARY INFORMATION



### APPENDIX 1

			REDE	/ELOPME	NT PROJEC	CTS					
At March 2015	Development partner	Valuation	March 2015 Rent Roll	Expected completion	Residential units no.	Comm	ercial space r	eturned	o	ther proce	eds
						Area	Estimated ERV	Estimated Rent*	Cash received	Cash to come	Overage to
Completed											
ScreenWorks	Taylor Wimpey	£37m	£1.9m	May 2014	72	61,867	£36	£2.0m	£5m	-	£1m
The Light Bulb	Mount Anvil	£28m	£0.2m	Mar 2015	209	52,127	£23	£1.1m	_	-	£12m
		£65m	£2.1m		281	113,994	_	£3.1m	£5m	-	£13m
Underway											
Grand Union Studios	Taylor Wimpey	£20m	-	Dec 2015	145	60,000	£22	£1.2m	£5m	£1m	£1m
Bow Enterprise Park (phase 1)	Peabody	£7m	-	Dec 2015	267	10,000	£12	£0.1m	£11m	-	£4m
The Faircharm	L&Q	£7m	-	Jun 2016	148	52,000	£20	£0.9m	£10m	-	n/a
Poplar Business Park (phase 1)	Telford Homes	£2m	-	Apr 2017	170	8,000	£12	£0.1m	£16m	-	£0m
Bow Enterprise Park (phase 2)	Peabody	£12m	-	May 2017	160	3,000	£10	£0.0m	-	£11m	n/a
The Biscuit Factory (part)	Grosvenor	£36m	£0.3m	Jun 2017	800	47,000	£20	£0.8m	£32m	£19m	£0m
<i>y</i> (, ,		£84m	£0.3m		1,690	180,000	_	£3.1m	£74m	£31m	£5m
With Planning											
Bow Enterprise Park (phase 3)					130	38,000					
Poplar Business Park (phase 2/3)					222	58,000					
The Light Bulb (phase 2)					77	18,000					
Arches Business Centre					77 110	10,000					
Arches Business Centre		£52m	£1.3m		539	- 444.000	-				
		2.02111	£1.3III			114,000	-				
At Planning Stage											
Marshgate					207						
Rainbow Industrial Estate					224						
Highway Business Park					130						
Lombard House					96						
		£66m	£1.5m		657						
At Design Stage #					300						
Chocolate Factory (part) Stratford Office Village					300 110						
Strationa Office village					410						

<sup>\*</sup> Expected Rent at 90% occupancy

<sup>\*\*</sup> Overage as valued by CBRE as at March 2015

<sup>#</sup> In like-for-like category

### APPENDIX 2

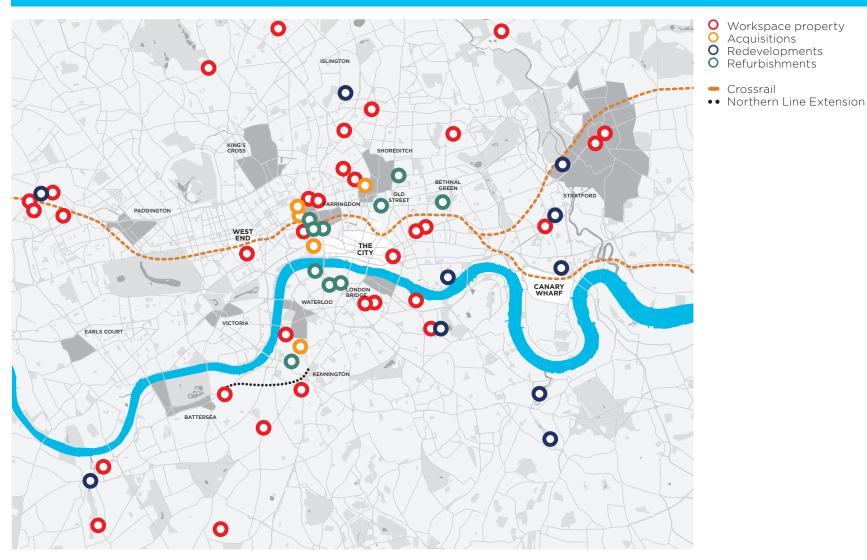
REFURBISHMENT PROJECTS										
At March 2015	Valuation	Actual/ Estimated cost	Cost to Complete	Estimated Completion	Unaffected area	Upgraded area	New space	Estimated ERV (Average)	Estimated Rent at 90% occupancy *	March 2015 Rent Roll *
Completed										
Leyton Industrial Village (phase 1)	£14m	£3m	-	Apr 2013	84,131	-	26,600	£15	£0.8m	£0.8m
Pill Box	£23m	£9m	-	Feb 2014	-	-	50,409	£33	£1.5m	£1.3m
Leyton Industrial Village (phase 2)	£4m	£2m	-	May 2014	-	-	21,293	£14	£0.3m	£0.3m
Bounds Green Industrial Estate	£15m	£2m	-	Dec 2014	110,670	-	13,891	£12	£1.0m	£0.8m
Metal Box Factory	£72m	£16m	-	Jan 2015	-	81,028	25,148	£48	£4.6m	£2.9m
	£128m	£32m		_	194,801	81,028	137,341		£8.2m	£6.1m
Underway										
Cargo Works	£47m	£3m	£1m	Apr 2015	11,532	60,238	_	£44	£2.8m	£2.5m
Westminster Business Square	£26m	£17m	£9m	Dec 2015	46,532	6,137	49,464	£31	£2.3m	£1.0m
Linton House	£19m	£9m	£6m	Dec 2015	-	30,000	16,000	£40	£1.7m	£0.6m
Barley Mow Centre	£31m	£8m	£7m	Sep 2016	58,961	-	21,000	£36	£2.3m	£1.6m
Hatton Square Business Centre	£20m	£24m	£21m	Mar 2017	-	-	60,600	£46	£2.5m	£0.0m
Holywell Centre **	£9m	£19m	£19m	2017	-	-	55,000	£45	£2.3m	£0.5m
Greville Street **	£9m	£8m	£8m	2017	-	-	23,000	£50	£1.2m	£0.5m
Cremer Business Centre**	£10m	£17m	£17m	2018	-	-	51,000	£37	£1.8m	£0.8m
	£171m	£105m	£88m	_	117,025	96,375	276,064		£16.9m	£7.5m
At Design Stage #										
Southbank House	£33m	£4m	£4m		63,137	9,000	-			£1.8m
Leroy House	£15m	£14m	£14m		-	35,000	38,000			£1.0m
Mare Street Studios	£9m	£17m	£17m		-	38,000	20,000			£0.5m
Pall Mall Deposit	£18m	£10m	£10m		-	49,000	12,000			£0.9m
Havelock Terrace	£16m	£20m	£20m		-	59,000	40,000			£0.9m
Riverside	£16m	£12m	£12m		-	99,000	-			£1.2m
	£107m	£77m	£77m	_	63,137	289,000	110,000	•	-	£6.3m

Includes rent for unaffected areas at March 2015 rental levels

<sup>\*\*</sup> Planning application submitted # In like-for-like category

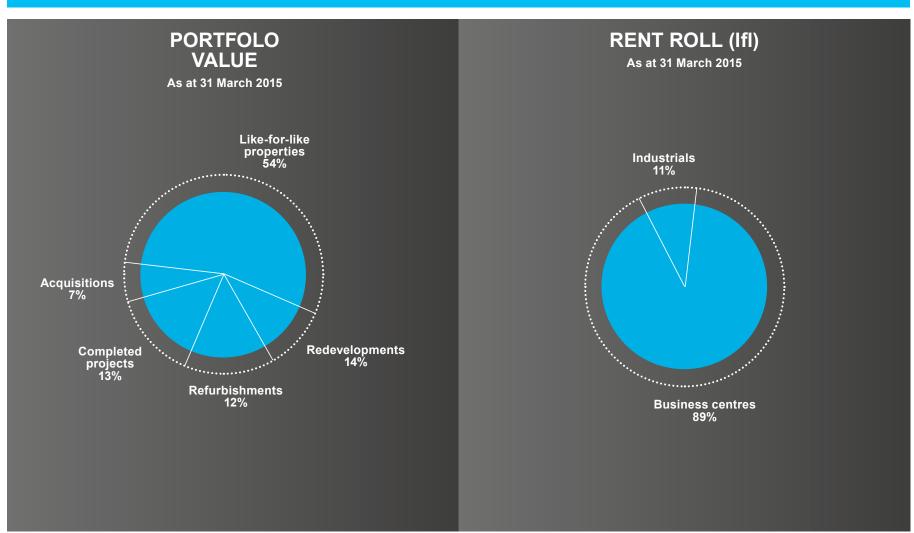
#### **→** APPENDIX 3

#### **WORKSPACE PORTFOLIO**



#### APPENDIX 4

#### **PORTFOLIO BREAKDOWN**



### **DISCLAIMER**



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