

**THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION\***

February 2014

Broadwater Park  
Denham  
Buckinghamshire  
UB9 5HR  
United Kingdom

**Publication of InterContinental Hotels Group PLC's (IHG) Annual Report and Form 20-F for year ended 31 December 2013**

I am pleased to let you know that IHG's Annual Report and Form 20-F 2013 has now been published and can be viewed on our website [www.ihgplc.com/investors](http://www.ihgplc.com/investors) under financial library.

**The Annual General Meeting (AGM)**

I take pleasure in sending you IHG's 2014 Notice of AGM. The AGM will be held at 11.00am on Friday, 2 May 2014 at the InterContinental London Park Lane, One Hamilton Place, Park Lane, London W1J 7QY. The Notice of AGM, together with the enclosed Form of Proxy, set out the resolutions to be put to the AGM and information about the business of the AGM.

The AGM provides a useful forum for one-to-one communications with shareholders and I look forward to meeting you and answering any questions that you may have.

**Final Dividend**

I am also pleased to announce that the Board is recommending that the final dividend for 2013 is 47.0 cents per share, taking the full-year dividend to 70.0 cents per share, an increase of 9% compared with 2012. This converts to a sterling final dividend for 2013 of 28.1 pence per share and a full-year dividend of 43.2 pence per share. Subject to shareholder approval at our AGM, the final dividend will be paid on 9 May 2014 to shareholders on the register at the close of business on 21 March 2014.

**The Board**

This year, we announced a number of changes to the Board. We welcomed two new independent Non-Executive Directors: Jill McDonald joined on 1 June 2013 and Ian Dyson joined on 1 September 2013. Jill has a wealth of experience in franchising and marketing and Ian has a range of experience in senior executive and finance roles. Both Jill and Ian are members of the Audit and Nomination Committees and Ian is also a member of the Remuneration Committee.

David Kappler will retire from the Board on 31 May 2014, having served as a Director since June 2004. He will be stepping down as Chairman of the Audit Committee with effect from 1 April 2014 with Ian Dyson replacing him as Audit Committee Chairman. Following David's retirement, Dale Morrison will be appointed Senior Independent Non-Executive Director with effect from 31 May 2014. David has made a significant contribution to IHG over the last 9 years as a Non-Executive Director and we wish him well for the future.

We said goodbye to Tom Singer who stepped down from his position as Chief Financial Officer and the Board on 1 January 2014. Tom played a key role in the success of the Group since he joined IHG's Board and Executive Committee in September 2011. We thank him for his contribution and wish him the best for the future.

I am pleased to welcome Paul Edgecliffe-Johnson to the Board. Paul was appointed Chief Financial Officer on 1 January 2014, becoming a member of IHG's Board and Executive Committee at that time. Paul joined IHG in August 2004 and has worked in a number of senior roles across the Group, most recently as Chief Financial Officer of IHG's Europe and Asia, Middle East and Africa regions.

**Recommendation**

The Directors believe that the adoption of all the resolutions set out in the Notice of AGM is in the best interests of the Company and its shareholders as a whole. Accordingly, the Directors unanimously recommend that you vote in favour of the resolutions, as each Director intends to do so in respect of his or her own beneficial holdings.

Your vote is important to us so, if you cannot attend the AGM, please complete, sign and return the enclosed Form of Proxy to our Registrar, Equiniti. Alternatively, you can register your vote in advance electronically at [www.sharevote.co.uk](http://www.sharevote.co.uk). You will need the Voting ID, Task ID and Shareholder Reference Number shown on your Form of Proxy. The results of the voting will be published on our website as soon as practicable after the AGM.

If, in future, you wish to receive an email notification whenever shareholder documents and information are available on our website, please register your email address at [www.shareview.co.uk](http://www.shareview.co.uk). You will need your Shareholder Reference Number which can be found on your Form of Proxy. We will then send you an email message each time we display a shareholder document on our website.

Yours sincerely



**Patrick Cescau**  
Chairman

**Additional information**

If at any time you want to change the way you receive shareholder documents, want a paper copy of a specific document, have any queries regarding this letter or are unable to locate the documents on our website, please contact our Registrar at the following address:

Equiniti, Aspect House, Spencer Road, Lancing, West Sussex BN99 6DA

Telephone 0871 384 2132<sup>†</sup> (UK calls)  
+44 (0) 121 415 7034 (non-UK calls)  
0871 384 2255<sup>†</sup> (textphone<sup>∞</sup> for UK calls)  
+44 (0) 121 415 7028 (textphone<sup>∞</sup> for non-UK calls)

\* If you are in any doubt as to what action you should take, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser authorised under the Financial Services and Markets Act 2000.

If you have sold or transferred all your shares in InterContinental Hotels Group PLC, please pass this letter and the accompanying documents to the stockbroker, bank or other agent through whom you made the sale or transfer for forwarding on to the purchaser or transferee.

This notification is neither a summary of the Annual Report and Form 20-F 2013, nor a summary of the business to be transacted at the 2014 Annual General Meeting and should not be regarded as a substitute for reading the Annual Report and Form 20-F 2013, and the Notice of Annual General Meeting in full before taking a decision.

<sup>†</sup> Calls to 0871 helpline numbers are charged at 8 pence per minute plus network extras. Lines are open 8.30am – 5.30pm Monday to Friday, excluding UK public holidays.

<sup>∞</sup> Callers must have compatible equipment.