

Form of Instruction

Annual General Meeting (AGM) of InterContinental Hotels Group PLC to be held at 11.00am on Thursday, 7 May 2020.

Please note that the Britvic Share Incentive Plan is administered by Equiniti. All general enquiries should be directed to: Equiniti, Aspect House, Spencer Road, Lancing, West Sussex BN99 6DA, telephone 0371 384 2520 (for calls made from the UK. Lines open 8.30am to 5.30pm, Monday to Friday, excluding public holidays in England and Wales), or +44 (0)121 415 7018 (for calls made from outside the UK).

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Notes

- Please indicate with an 'X' in the boxes provided how you wish your vote to be cast. The Trustees will withhold a vote on any particular resolution if no instruction is given in respect of that resolution and will exercise their discretion as to how they vote in relation to any other business which may come before the AGM.
- The 'Withheld' option on the Form of Instruction is provided to enable you to abstain on any particular resolution. However, a vote withheld is not a vote in law and will not be counted in the calculation of the proportion of votes 'For' and 'Against' a resolution.
- Forms of Instruction must reach the Trustees, care of Equiniti, by no later than 11.00am on Monday, 4 May 2020 in the reply paid envelope provided.
- This Form of Instruction is not an invitation to the AGM.
- Electronic Proxy Appointment (EPA) is available for this AGM. To use this facility you must visit www.sharevote.co.uk where details of the procedure are shown. The Voting ID, Task ID and Shareholder Reference Number shown below will be required to complete the procedure. EPA will not be valid if received after 11.00am on Monday, 4 May 2020 and will not be accepted if suspected of containing a computer virus.

Annual Report

If you wish to view the Annual Report and Form 20-F 2019 and other shareholder documents, they are available on InterContinental Hotels Group PLC's website, www.ihgplc.com/investors under Shareholder centre.

Please detach and retain this section before posting. Do not post with the Form of Instruction.

Form of Instruction

Please detach and post this section.

InterContinental Hotels Group PLC

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Voting ID	Task ID	Shareholder Reference Number	

Annual General Meeting (AGM) of InterContinental Hotels Group PLC to be held at 11.00am on Thursday, 7 May 2020.

To Equiniti Share Plan Trustees Limited, the Trustees of the Britvic Share Incentive Plan

In respect of the InterContinental Hotels Group PLC ordinary shares held by you on my behalf under the Britvic Share Incentive Plan, I request you to vote on my behalf at the AGM of InterContinental Hotels Group PLC, to be held at 11.00am on Thursday, 7 May 2020 and at any adjournment thereof, in the manner indicated below:

Date Signature

Resolutions (see notes 1 and 2 above)

	For	Against	Withheld		For	Against	Withheld
1 Report and Accounts 2019	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4j Re-election of Jill McDonald as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2 Directors' Remuneration Policy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	4k Re-election of Dale Morrison as a Director*	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Directors' Remuneration Report 2019	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	5 Reappointment of Auditor	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4a Election of Arthur de Haast as a Director*	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	6 Remuneration of Auditor	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4b Re-election of Keith Barr as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	7 Political donations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4c Re-election of Anne Busquet as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	8 Amendment of Long Term Incentive Plan Rules	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4d Re-election of Patrick Cescau as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	9 Allotment of shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4e Re-election of Ian Dyson as a Director*	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	10 Disapplication of pre-emption rights	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4f Re-election of Paul Edgecliffe-Johnson as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	11 Further disapplication of pre-emption rights	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4g Re-election of Jo Harlow as a Director*	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	12 Authority to purchase own shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4h Re-election of Elie Maalouf as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	13 Notice of General Meetings	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4i Re-election of Luke Mayhew as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	14 Adoption of new Articles of Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

* Member of the Remuneration Committee.