



General Meeting Admittance Card

A General Meeting ("GM") of Royal Dutch Shell plc (the "Company") is currently scheduled to be held at Rotterdam Ahoy, Ahoyweg 10, 3084 BA Rotterdam, the Netherlands at 10:00 (Dutch time), 09:00 (UK time) on **Friday December 10, 2021**. At the time of the publication of this Proxy Form, it is anticipated that the GM will proceed as a hybrid meeting. Shareholders will be able to join and participate in the GM in person (to the extent this remains possible in accordance with government guidance, which may change after the publication of this form) or by attending and participating in the webcast ("virtually attending"). However, please read the General Meeting Notes on the reverse of this form, as conditions will apply for attending in person.



Appointment of a proxy

You can appoint a proxy to attend, speak and vote on your behalf. If you wish to appoint a proxy, please complete the attached Proxy Form and return it in the enclosed envelope to be received no later than the time specified on the form. You can also vote or appoint a proxy online (see overleaf for more information).

Webcast

If you are unable to come to the GM, simply watch via the webcast which will be broadcast live at 10:00 (Dutch time), 09:00 (UK time) on the day of the GM; or attend and participate in the webcast by registering through an electronic platform ("virtual attendance"). Further information about the webcast arrangements can be found in the Notice of General Meeting.

(See notes overleaf)

Online Shareholder Question and Answer Session

To assist shareholders in understanding the proposal being put to the GM, we will be hosting an online question and answers session on **Tuesday November 30, 2021**, details of which can be found at www.shell.com/simplification.

Proxy Form

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Voting ID

Task ID

+

Shareholder Reference Number (SRN)

You may appoint a proxy to attend, speak and vote on your behalf at the GM. If you wish to appoint a proxy, please read the notes overleaf and complete and return this Proxy Form in the enclosed prepaid envelope to be received no later than **10:00 (Dutch time), 09:00 (UK time) on Wednesday December 8, 2021**. If you appoint a proxy, you may still attend, speak and vote at the meeting.

I/We, the undersigned, hereby appoint the Chair of the GM or the person named in the box below (see Notes 1 and 2 overleaf) as my/our proxy to attend, speak and vote on my/our behalf at the GM of the Company currently scheduled to be held on Friday December 10, 2021, and at any adjournment or postponement of that meeting. I/we would like my/our proxy to vote on the resolution according to the way I/we have completed this form.

See Note 4 overleaf

☐ Please mark this box if this proxy appointment is one of multiple appointments being made (see Note 5 overleaf).

Date

Signed

Please mark with an ☒ in the boxes below for the resolution. If you do not complete the boxes below or do not otherwise instruct your proxy, your proxy can decide whether, and how, to vote.

The Board recommends that you vote in favour of the resolution to amend the articles of association of the Company. Further information is given in the Notice of General Meeting.

	For	Against	Withheld
1 Adoption of the new Articles of Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

(See notes overleaf)



Proxy Form

1 Appointment of proxy

Please strike out "the Chair of the GM" if you wish to appoint another person, writing his or her name in the space provided.

2 Rights of proxy

If you appoint a proxy, he or she may attend the meeting, speak and vote on a poll or a show of hands. A proxy need not also be a shareholder. In the absence of instructions in respect of any resolution, the proxy may vote (or abstain from voting) as he or she thinks fit on that resolution and may vote (or abstain from voting) as he or she thinks fit on any other business which may properly come before the meeting.

3 Voting entitlement

This Proxy Form represents all A shares and B shares in the Company which are registered in your name at the same address. If you leave the box next to the proxy holder's name blank, your proxy will be authorised to exercise your voting entitlement in respect of all A shares and B shares in the Company which are registered in your name at the same address.

4 Partial voting

If you wish to appoint a proxy and the proxy is being appointed in relation to less than your full voting entitlement, please enter in the box next to the proxy holder's name the number of shares in relation to which they are authorised to act as your proxy. If left blank, your proxy will be authorised to exercise your voting entitlement in respect of all A shares and B shares in the

Company which are registered in your name at the same address.

5 Appointment of more than one proxy

To appoint more than one proxy, (an) additional Proxy Form(s) may be obtained by contacting the Registrar (Equiniti) on 0800 085 4975 (UK) or +44 800 085 4975 or you may photocopy this form. Please indicate in the box next to the proxy holder's name the number of shares in relation to which they are authorised to act as your proxy. Please also indicate by ticking the box provided if the proxy instruction is one of multiple instructions being given. All forms must be signed and returned together to the Registrar in the prepaid envelope provided.

6 Validity

The Proxy Form(s) must be signed and dated by the appointer or appointer's attorney and, together with the power of attorney or other authority, if any, under which it is signed or a notarially certified copy thereof, must reach the Registrar no later than the deadline referred to overleaf. Where the appointer is a corporation, this Proxy Form must be under seal or under the hand of an officer or attorney duly authorised. If your Proxy Form arrives late or unsigned, it will not be valid and will not replace any earlier Proxy Form received.

7 Joint shareholders

In the case of joint holders, the vote of the senior shareholder who tenders a vote, whether in person or by proxy, will be accepted to the

exclusion of the votes of the other joint holders. For this purpose, seniority is determined by the order in which the names stand in the register of members in respect of such joint holding. Further information is given in the Notice of General Meeting.

8 Record date

Entitlement to attend and vote at the meeting or any adjourned meeting, and the number of votes a shareholder, or his or her proxy, can cast, will be determined by reference to the shareholder register at 19:30 (Dutch time), 18:30 (UK time) on Wednesday December 8, 2021 or, if the meeting is adjourned, 19:30 (Dutch time), 18:30 (UK time), two working days before the date of the adjourned meeting.

9 Vote withheld

The "vote withheld" option is provided to enable you to abstain on the resolution. However, it should be noted that a "vote withheld" is not a vote in law and will not be counted in the calculation of the proportion of the votes "for" and "against" a resolution.

10 Enquiries

If you have any questions about how to complete this Proxy Form, please telephone our Registrar on 0800 085 4975 (UK) or +44 800 085 4975. Lines are open 09:30-18:30 (Dutch time), 08:30-17:30 (UK time), Monday to Friday.

General Meeting Notes

1 GM Attendance

At the time of the publication of this Proxy Form, it is anticipated that the GM will proceed as a hybrid meeting. Shareholders will be able to join and participate in the GM in person (to the extent this remains possible in accordance with government guidance, which may change after the publication of this form) or by attending and participating in the webcast ("virtually attending"). Given ongoing uncertainty in relation to the Covid-19 pandemic, and bearing in mind the broader public health considerations and for the safety of others, any shareholders wishing to attend the GM in person must present a Covid-19 certificate via the CoronaCheck app or equivalent for other jurisdictions, and comply with any other Covid-19 measures the venue or the Company may impose. Any shareholder who fails to present such a certificate will not be admitted to the GM and will instead be directed to participate in the GM electronically.

2 Voting arrangements

It is intended that the resolution voted upon at the meeting will be subject to a poll (rather than a show of hands) which means that a shareholder has one vote for every share held. The voting procedure will be explained at the meeting.

3 Voting or appointing a proxy online

You can vote your shares or appoint a proxy online by logging onto www.sharevote.co.uk. You will need your Voting ID, Task ID and Shareholder Reference Number, which are shown on the attached Proxy Form. Your votes or appointment must be registered by no later than **10:00 (Dutch time), 09:00 (UK time)** on Wednesday December 8, 2021.

4 CREST electronic proxy appointment service

If you are a user of the CREST system (including a CREST personal member), you may appoint one or more proxies or give an instruction to a proxy via CREST.

5 Security

We will comply with all Netherlands Government measures relating to and/or restricting physical attendance. There will be a security check in the reception area at the venue, and a routine bag search will be undertaken. You will not be permitted to take liquids into the venue. Any other items deemed to be

inappropriate will be removed and stored until the end of the event. Although unlikely, body searches may also be in operation. The use of electrical equipment and cameras will not be permitted during the GM.

6 Further information

Further information about the GM is given in the Notice of General Meeting. Please also register to receive GM information in the "Keep up to date with Shell" section of our website at www.shell.com/investor.

VOTE ONLINE

www.sharevote.co.uk

Due to the continuing coronavirus situation, the GM is subject to change and/or postponement, possibly at short notice. We strongly recommend you vote online or appoint a proxy in advance of the meeting.

You will need your Voting ID, Task ID and Shareholder Reference Number, which are shown on the attached Proxy Form. Your votes or appointment must be registered by no later than **10:00 (Dutch time), 09:00 (UK time)** on Wednesday December 8, 2021.