



Voting Instruction Form

1 Equiniti Corporate Nominees Limited ("ECNL")

This Voting Instruction Form is for use only by participants in the Shell Corporate Nominee who hold shares in Shell plc registered in the name of ECNL.

2 Rights of proxy

If you appoint a proxy, he or she may attend the meeting, speak and vote on a poll or show of hands. A proxy need not also be a shareholder. In the absence of instructions in respect of any resolution, the proxy may vote (or abstain from voting) as he or she thinks fit on that resolution and may vote (or abstain from voting) as he or she thinks fit on any other business which may properly come before the meeting.

3 Voting entitlement

This Voting Instruction Form represents all ordinary shares held on your behalf by the Shell Corporate Nominee. If you leave the box next to the proxy holder's name blank, your proxy will be authorised to exercise your voting entitlement in respect of all ordinary shares in the Company which are held on your behalf by the Shell Corporate Nominee.

4 Partial voting

If you wish to appoint a proxy and the proxy is being appointed in relation to less than your full voting entitlement, please enter in the box next to the proxy holder's name the number of shares in relation to which they are authorised to act as your proxy. If left blank, your proxy will be authorised to exercise your voting entitlement in respect of all ordinary shares in the Company which are held on your behalf by the Shell Corporate Nominee.

5 Appointment of more than one proxy

To appoint more than one proxy, (an) additional Voting Instruction Form(s) may be obtained by contacting the Registrar on 0800 169 1679 or +44 (0)121 415 7073 or you may photocopy this form. Please indicate in the box next to the proxy holder's name the number of shares in relation to which he or she is authorised to act as your proxy. Please also indicate by ticking the box provided if the proxy instruction is one of multiple instructions being given. All forms must be signed and returned together to the Registrar in the prepaid envelope provided.

6 Validity

The Voting Instruction Form must be signed and dated by the appointer or the appointer's attorney and, together with the power of attorney or other authority, if any, under which it is signed or a notarially certified copy thereof, must be returned in the prepaid envelope provided to the Registrar no later than the deadline referred to overleaf. Where the appointer is a corporation, this Voting Instruction Form must be under seal or under the hand of an officer or attorney duly authorised. If your form arrives late or unsigned it will not be valid and will not replace any earlier Voting Instruction Form we have received.

7 Joint shareholders

In the case of joint holders, the vote of the senior shareholder who tenders a vote, whether in person or by proxy, will be accepted to the exclusion of the votes of the other joint holders. For this purpose, seniority is determined by the order in which the names stand in respect of such joint holding. Further information is given in the Notice of Annual General Meeting.

8 Absence of instructions

In the absence of instructions to ECNL or absence of appointment of a proxy, no vote will be cast in respect of the shares held on your behalf unless you attend and vote at the meeting yourself.

9 Vote withheld

The "vote withheld" option is provided to enable you to abstain on any particular resolution. However, it should be noted that a "vote withheld" is not a vote in law and will not be counted in the calculation of the proportion of the votes "for" and "against" a resolution.

10 Enquiries

If you have any questions about how to complete this Voting Instruction Form, please telephone our Registrar, Equiniti, on 0800 169 1679 or +44 (0)121 415 7073. Lines are open 08:30-17:30 (UK time), 09:30-16:30 (Dutch time), Monday to Friday.

Annual General Meeting – Shell Corporate Nominee

The Annual General Meeting ("AGM") of Shell plc is currently scheduled to be held at Central Hall Westminster, Storey's Gate, Westminster, London, SW1H 9NH, United Kingdom at 10:00 (UK time) on **Tuesday May 24, 2022**. If you wish to attend the AGM in person, please bring this Admittance Card and keep it with you throughout the meeting.

Webcast

Our webcast will be broadcast live at 10:00 (UK time), 11:00 (Dutch time) on Tuesday May 24, 2022 – the day of the AGM. Shareholders who wish to simply watch the webcast should log on to www.shell.com/AGM/webcast and follow the online instructions. Shareholders that want to vote or ask questions at the meeting, should access the virtual meeting. Details on each option can be found on pages 20 and 23 of the Notice of AGM.

(See notes overleaf)

VOTE ONLINE

www.sharevote.co.uk

We strongly recommend you vote online or appoint a proxy in advance of the meeting.

You will need your Voting ID, Task ID and Shareholder Reference Number, which are shown on the attached Voting Instruction Form. Your votes or appointment must be registered by no later than **10:00 (UK time), 11:00 (Dutch time)** on Friday May 20, 2022.



Annual General Meeting

1 AGM Attendance

At the time of the publication of this Voting Instruction Form, it is anticipated that the AGM will proceed as a hybrid meeting. Shareholders will be able to join and participate in the AGM in person (to the extent this remains possible in accordance with government guidance, which may change after the publication of this form) or by attending and participating in the webcast ("virtually attending"). For those attending in person, and with safety as our priority, we respectfully ask shareholders to take a lateral flow test on the morning of the AGM before they leave their home. In addition, within the AGM venue we will be asking shareholders to wear a face mask/ covering for the duration of the event. These will be provided to shareholders that arrive without one.

2 Equiniti Corporate Nominees Limited ("ECNL")

The Voting Instruction Form is for use only by participants in the Shell Corporate Nominee who hold shares in Shell plc registered in the name of ECNL.

3 Voting arrangements

It is intended that all the resolutions voted upon at the meeting will be subject to a poll (rather than a show of hands) which means that a shareholder has one vote for every share held. The voting procedure will be explained at the meeting.

4 Voting or appointing a proxy online

You can vote your shares or appoint a proxy online by logging on to www.sharevote.co.uk. You will need your Voting ID, Task ID and Shareholder Reference Number, which are shown on the attached Voting Instruction Form. Your votes or appointment must be registered by no later than **10:00 (UK time), 11:00 (Dutch time)** on Friday May 20, 2022.

5 Security

We will comply with all British Government measures relating to and/or restricting physical attendance. There will be a security check in the reception area at the venue, and a routine bag search will be undertaken. You will not be permitted to take liquids into the venue. Any other items deemed to be inappropriate will be removed and stored until the end of the event. Although unlikely, body searches may also be in operation. The use of electrical equipment and cameras will not be permitted during the AGM.

6 Further information

Further information about the AGM is given in the Notice of Annual General Meeting. Please register to receive AGM information in the "Keep up to date with Shell" section of our website at www.shell.com/investor.

Voting Instruction Form – Shell Corporate Nominee



Voting ID

Task ID

Shareholder Reference Number (SRN)

You may instruct Equiniti Corporate Nominees Limited ("ECNL") to either vote in the way you specify below or to appoint a proxy to attend, speak and vote on your behalf at the AGM. If you wish to give such an instruction, please read the notes overleaf and complete and return this form in the enclosed prepaid envelope to be received no later than **10:00 (UK time), 11:00 (Dutch time)** on **Friday May 20, 2022**. If you give such an instruction, you may still attend, speak and vote at the meeting.

At the AGM of Shell plc (the "Company"), currently scheduled to be held on Tuesday May 24, 2022, and at any adjournment or postponement of that meeting, I/we hereby direct ECNL to either cast the votes relating to the shares in the Company held on my/our behalf in the Shell Corporate Nominee as shown below or appoint the person named in the box below as my/our proxy to attend, speak and vote on my/our behalf (see Note 2 overleaf).

	See Note 4 overleaf
--	---------------------

Please mark this box if this proxy appointment is one of multiple appointments being made (see Note 5 overleaf).

Date

Signed

Please mark with an in the boxes below for each resolution. If you do not complete the boxes below or do not otherwise instruct your proxy, your proxy can decide whether, and how, to vote.

Your Directors unanimously recommend that you vote **FOR** Resolutions 1 to 20 and **AGAINST** Resolution 21. Further information is given in the Notice of Annual General Meeting.

	For	Against	Withheld		For	Against	Withheld
1 Receipt of Annual Report & Accounts	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	12 Sir Andrew Mackenzie	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2 Approval of Directors' Remuneration Report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	13 Abraham (Bram) Schot	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3 Appointment of Sinead Gorman as a Director of the Company	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	14 Reappointment of Auditors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Reappointment of the following as a Director of the Company:				15 Remuneration of Auditors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4 Ben van Beurden	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	16 Authority to allot shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5 Dick Boer	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	17 Disapplication of pre-emption rights	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6 Neil Carson	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	18 Authority to make on market purchases of own shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7 Ann Godbehere	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	19 Authority to make off market purchases of own shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8 Euleen Goh	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	20 Shell's Energy Transition progress update	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9 Jane Holl Lute	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Shareholder resolution	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
10 Catherine Hughes	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	21 Shareholder resolution	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11 Martina Hund-Mejean	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				

0001-0627

(See notes overleaf)



Shell plc

Registered in England and Wales, Company number 4366849

Registered office: Shell Centre, London, SE1 7NA, United Kingdom