

Board Committee Changes

SHELL PLC

BOARD COMMITTEE CHANGES

March 13, 2025

Remuneration Committee Changes

Shell plc (the "**Company**") announces that Cyrus Taraporevala, a Non-executive Director of the Company, has been appointed as Chair of the Remuneration Committee with effect from the conclusion of Shell's 2025 Annual General Meeting ("**2025 AGM**"). Neil Carson will step down from his role as Chair and a member of the Remuneration Committee with effect from the same date.

Following the conclusion of the 2025 AGM, the membership of the Board Committees will be updated on our website: [shell.com](https://www.shell.com).

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Deputy Company Secretary

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Classification: Additional regulated information required to be disclosed under the laws of the United Kingdom.