



KİMPUR

PERIOD BETWEEN 01.01.2025 and 30.09.2025
ACTIVITY REPORT

KİMTEKS POLİÜRETAN SAN. VE TİC. A.Ş.

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KIMPUR



1. BACKGROUND

Trade Name	: KİMTEKS POLİÜRETAN SANAYİ VE TİCARET A.Ş.
Period of the Report	: 01.01.2025-30.09.2025
Authorized Share Capital	: 10,000,000,000
Paid-in Capital	: 486,200,000
Market Traded in BIST	: Yıldız Pazar
Trade Registry Number	: 988994-0
Registered Office	: İnkılap Mah. Dr. Adnan Büyükdeniz Cad. No:13 B Blok Kat:2 İç Kapı No:6 Ümraniye - İstanbul / TÜRKİYE
Production Facilities	: Gebze Plastikçiler Organize Sanayi Bölgesi İnönü Mah. Cumhuriyet Caddesi Balçık Yolu Üzeri 7. cadde No: 43 Gebze-Kocaeli/TÜRKİYE OSB, Yakabaşı Mevki, 1. Cadde No:12, 81850 Gümüşova/Düzce
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1.1 Board of Directors, Company Executives and Employees

1.1.1 Board of Directors

The Board Members have been reappointed at the ordinary general assembly meeting held on May 3, 2023.

Ms. Taç Kılavuz was nominated as an Independent Board Member to serve for the remaining term of office in accordance with Article 363 of the Turkish Commercial Code (TCC) and within the scope of the Capital Markets Board (CMB) Communiqué on Corporate Governance No. II-17.1 and Corporate Governance Principles, upon the recommendation of our corporate governance committee and the resolution of the Board of Directors, due to the resignation of Mr. Ömer Bakır from his position as an Independent Board Member. The nomination of Ms. Taç Kılavuz as an independent board member candidate was submitted to the Capital Markets Board for their opinion, and no adverse opinion was expressed by the CMB. Accordingly, Ms. Taç Kılavuz was presented for approval at the General Assembly held on July 23, 2025, as an independent board member candidate.



NAME & SURNAME	DUTY	TERM OF DUTY
Yuda Leon Mizrahi	Chairman of the Board	03.05.2023-03.05.2026
Cavidan Karaca	Vice President of the Board	03.05.2023-03.05.2026
İsak İzi Mizrahi	Board Member	03.05.2023-03.05.2026
Taç Kılavuz	Independent Board Member	23.07.2025-03.05.2026
Mehmet Mete Başol	Independent Board Member	03.05.2023-03.05.2026

Yuda Leon Mizrahi – Chairman of the Board

Yuda Leon Mizrahi (born in 1957) graduated from the Department of Chemical Engineering, Bogazici University in 1980. Following the graduation, he worked in family companies, belonging to his father, in the production of plastic soles, and established, together with Salvo Özsarfati, a company that trades and distributes artificial leather, rubber, coating and additives in 1983 (Kimteks Kimya). In 1985, he founded another company in the paint industry (Renkim) together with Salvo Özsarfati and Lauren Margulies. In 2007, he became the founding partner of a real estate company (Ortak Gayrimenkul) and accomplished several real estate development projects.

In 2011, he established the company “Dörtgen Gayrimenkul Yatırım ve Turizm A.Ş” (“Dörtgen”) as a family company. Dörtgen is the umbrella company that owns the shares of Kimteks Kimya, Renkim and Ortak Gayrimenkul, apart from its own real estate.

Yuda Leon Mizrahi runs his business life as the main partner of the issuer and one of the partners of Dörtgen, Kimteks Kimya and Ortak Gayrimenkul.

Cavidan Karaca – Vice President of the Board

Born in Konya-Akşehir in 1970, Cavidan Karaca graduated from the Middle East Technical University, Department of Mechanical Engineering in 1992 and started her business life.

She worked as a production and planning engineer at Erkunt Sanayi A.S between 1992-1996, as a plastic tool production engineer at the refrigerator plant of Arçelik A.S. between 1996-1997, and as a purchasing manager at General Directorate of Arçelik A.S. between 1997-2001. She worked as a purchasing director at Omsan Lojistik A.S between 2001 and 2002. She became the founding partner of a consultancy company (Innovis Ticaret ve Danışmanlık A.S.) and provided management consultancy services to more than a hundred companies, mainly in production, tourism and other service industries between 2002 and 2014. During this period, she also worked as the general manager of Işık Plastik between 2002-2007.

She began to work as a consultant at Kimteks Kimya Tekstil Ürünleri A.S. in 2014 and assigned as the CEO in 2015. Following the demerger of the issuer from Kimteks Kimya, she has been serving as the CEO and Vice President of the Board since the end of 2015.

İsak İzi Mizrahi – Board Member

He was born in 1984 in Istanbul. He studied Electrical and Computer Engineering at Carnegie Mellon University, Pittsburg, USA between 2002-2004. He completed the Industrial Engineering Department at Koc University between 2005-2008.



He began his career as a purchasing specialist at the American Hospital in 2008. In 2011, he continued to work as a production engineer at Kimteks Kimya.

Between 2012 and 2015, he worked as a business development manager at Dörtgen Gayrimenkul Yatırım ve Turizm A.S., which is also a family corporation. He has completed work and investments in the renovation and utilization of some real estates in the tourism industry.

From November 2015 until 05.10.2021, as a Member of the Board of Directors responsible for purchasing and foreign trade in a family-owned company that went public; he took part in the management of the procurement of all chemical raw materials and service items, new supplier and product research in international markets, fair participation, market research and supplier relationship management processes. He has been serving as a non-executive Board Member since 05.10.2021.

Tac Kılavuz – Independent Board Member

Born in 1972, Taç Kılavuz completed her high school education at Cağaloğlu Anadolu High School and graduated from Istanbul Technical University, Department of Industrial Engineering in 1995. She then earned an MBA and a Master's degree in Industrial Engineering from Texas A&M University. While studying in the United States, she also worked as a research assistant. She began her professional career at well-established institutions such as Garanti Bank and İş Girişim Sermayesi. In these organizations, she worked in areas such as Corporate Strategy, Business Development, and M&A. Since 2005, she has focused on finance, accounting, strategic planning, business development, M&A, and post-merger integration in industrial companies such as Assan Aluminum, Akkök Holding, Akkim Chemicals, and Organik Kimya. For the past 15 years, she has served as Deputy General Manager responsible for Financial Affairs. She is the mother of two children, a daughter and a son. During his professional career, he served on the boards of the Turkish Chemical Manufacturers Association (TKSD), the Association of Paint Industry (BOSAD) and Association Rubber Industry.

Mehmet Mete Başol – Independent Board Member

Mehmet Mete Basol (Born in 1957) graduated from Arizona State University, BSc Economics, and started his career in 1984 at INTERBANK, in the Medium-Term Loans Department, in various investment projects. He performed economic evaluations in these projects and prepared industry reports. He was assigned as the Treasury, Fund Management and Foreign Relations Manager at the investment bank, Türk Merchant Bank, which was established in 1988 as a partnership of Bankers Tust Co. Newyork and T. İş Bankası. In 1992, he assumed responsibility of the capital markets group as Assistant General Manager. In 1995, following the acquisition of the bank by the Bankers Trust, he was elected as a member of the board of directors and credit committee. He assumed the position of chairman of the board of directors and general manager of the bank (operating by the name of Bankers Trust A.S. between 1997 and 1999 and Deutsche Bank A.S. between 1999 and 2001). Between 2001 and 2003, he joined the public banks joint board of directors (T.C. Ziraat Bankası A.S., Türkiye Halk Bankası A.S., T. Emlak Bankası A.S.). Following this duty, he established a financial consultancy company (Tridea Finansal Danışmanlık Hizmetleri Ltd. Şti.) with two partners and provided financial and administrative consultancy services to SMEs. After 2009, he continued his consultancy services under his own private company. He served as a member of the board of directors of Galatasaray Sportif A.Ş. (2011-2012), Türkiye İş Bankası A.Ş. (2011-2014), Dedeman Holding A.Ş. (2008-2014) and Dedeman Turizm Otelcilik Yatırım A.Ş. (2012-2014). He served as the independent board member, chairman of the audit committee and a member of the corporate management committee at Coca-Cola İçecek A.Ş. (2012-2018) and Anadolu Efes Biracılık ve Malt



Sanayi A.Ş. (2012-2018). He also served as a member of the board of directors and chairman of the risk committee, representing the minority shareholder Partners Group of Enerji Yatırım Holding A.Ş. (2014-2021), Enerya Gaz Dağıtım A.Ş. (2014-2021), Enerya Gaz Ticaret A.Ş. (2014-2021). He was an independent member of the Board of Directors of Sabancı Holding A.S. (2018-2021), and chaired the audit and risk committee. Currently, Nurol Yatırım Bankası A.Ş. Board Member (2014) and Dardanel Önentaş Gıda Sanayi A.Ş. (2022) serve as independent board members and are members of the risk early detection committee, audit committee and corporate governance committee.

1.1.2. Authorities and Limits of Board Members and Senior Executives

The Board Members and Senior Executives represent and manage the company with their authorities specified in the relevant articles of the Turkish Commercial Code and the Company's Articles of Association and with the internal directive of the Board of Directors No. 13 dated 03.08.2021.

1.1.3 Board of Directors Committees

In compliance with the 'Corporate Governance Communiqué' issued by the Capital Markets Board, committees have been reconstituted with the Board Resolution dated May 3, 2023, numbered 13.

• Audit Committee

The Audit Committee oversees the company's accounting system, public disclosure of financial information, independent auditing, and the operation and effectiveness of the company's internal control and internal audit system. The audit committee supervises the selection of the independent audit company, the preparation of independent audit contracts, the initiation of the independent audit process, and the progress of the independent audit company at every stage. The meetings of audit committees are held at least four times a year, at least once every three months, and the results are recorded in the minutes and presented to the Board of Directors. The resolutions taken at the meetings are put into writing, signed and archived by the Committee members. The Audit Committee notifies the Board of Directors in writing about the findings and suggestions on their own duties and responsibilities.

The committee members convened 3 (three) times within the period of 01.01.2025 and 30.09.2025, notified the board of directors and took all the decisions unanimously.

<u>NAME & SURNAME</u>	<u>DUTY</u>	<u>TERM OF DUTY</u>
Mehmet Mete Başol	Head of the Audit Committee	Independent Member
Tac Kılavuz	Member	Independent Member

• Early Risk Detection Committee

The Early Risk Detection Committee makes suggestions and recommendations to the Board of Directors on identifying, defining, prioritizing, monitoring and reviewing the strategic, financial, operational risks and opportunities that may affect the Company's activities by calculating their impact and possibilities, as well as managing, reporting and taking into account these risks and opportunities in line with the company's risk profile in decision mechanisms. The committee meetings are held at least 3 times a year and the decisions are taken unanimously by the participants. The resolutions taken at the meetings are put into writing, signed and archived by the Committee members.

The committee members convened 4 (four) times within the period of 01.01.2025 and 30.09.2025, notified the board of directors and took all the decisions unanimously.



<u>NAME & SURNAME</u>	<u>DUTY</u>	<u>TERM OF DUTY</u>
Mehmet Mete Başol	Head of Early Risk Detection Committee	Independent Member
İsak İzi Mizrahi	Member	Not Independent Member

• **Corporate Management Committee**

The corporate management committee determines whether the corporate management principles are applied in the company. If they are not applied, it determines the reasons and the conflicts of interest that occur due to lack of complying with these principles. The committee also makes recommendations to the Board of Directors to improve corporate management practices and oversee the work of the investor relations department. The Committee also undertakes the duties of the Nomination Committee and the Remuneration Committee, which are stipulated in the regulations of Capital Markets Board. The committee meets three times a year and when deemed necessary, without waiting for this period, and the decisions are taken unanimously by the participants. The resolutions taken at the meetings are put into writing, signed and archived by the Committee members.

Pursuant to the Capital Markets Board's Corporate Management Communiqué No. II-17.1, Article 11, the Company's Investor Relations Department has been established in order to fulfill the company's obligations arising from the Capital Markets legislation. An investor relations manager has been appointed to the investor relations department to work under the general manager of the company and to report to the company's board of directors at least once a year about his/her activities.

The committee members convened 5 (five) times within the period of 01.01.2025 and 30.09.2025, notified the board of directors and took all the decisions unanimously.

<u>NAME & SURNAME</u>	<u>DUTY</u>	<u>INDEPENDENCY</u>
Tac Kılavuz	Head of Corporate Management Committee	Independent Member
İsak İzi Mizrahi	Member	Not Independent Member
Damla Mermeroğlu	Member	Investor Relations Manager

1.1.4 Personnel Information

As of 30.09.2025, the number of employees is 309.

1.1.5 Amendments in the Articles of Association during the Period

An amendment was made to our Company's Articles of Association during the period 01.01.2025 - 30.09.2025. Applications were submitted to the Capital Markets Board and the Ministry of Trade of the Republic of Türkiye to obtain the necessary approvals for amending Article 6 titled "Capital" of our Company's Articles of Association, in order to increase the Company's Registered Capital Ceiling from TRY 550,000,000 to TRY 10,000,000,000 and to update its validity period to cover the years 2025-2029. The relevant approvals were obtained. Pursuant to the approval of the General Assembly, Article 6 titled "Capital" of the Company's Articles of Association was registered on 05/08/2025 and published in the Turkish Trade Registry Gazette No. 11387 dated 06/08/2025.

1.1.6 Number of Meetings of the Board of Directors and Participation of Members during the Period

The Company's Board of Directors held 15 meetings between 01.01.2025 and 30.09.2025. The Board of Directors' meeting was held with the participation of the majority of members.

1.2 Company's Capital, Shareholding Structure and Privileged Shares

1.2.1 Capital

Company's Paid/ Issued Capital is 486,200,000 TL.



1.2.2 Shareholding Structure

Partner's Name-Surname / Trade Title	Share in the Capital (TL)	Share in the Capital (%)	Voting Rate (%)
Yuda Leon Mizrahi	163,314,883	33,59	53,32
Etel Sason	49,423,780	10,17	4,87
Beti Mizrahi Sunderland	38,182,760	7,85	3,76
İsak İzi Mizrahi	38,182,760	7,85	12,52
Salvo Özсарfati	35,420,000	7,29	3,49
İnnovis Ticaret ve Danışmanlık A.Ş.	28,535,864	5,87	8,90
Diğer	133,139,953	27,38	13,14
TOPLAM	486,200,000	100	100

1.2.3 Privileged Shares

A) Privileged Share Amount: 132,000,000 TL

B) Voting Rights of Privileged Shares: Group A Privileged Shareholders have the privilege to nominate candidates in the Board of Directors and to exercise their right to vote in the General Assembly. Each share has 5 voting rights.

1.3 Direct or Indirect Subsidiaries and Share Ratios

Title	Country of Establishment	Activity	Participation Type	Affiliate / Subsidiary	Effective partnership share	Participation share	Capital
Kimplast Granül Sanayi ve Ticaret A.Ş.	Türkiye	Wholesale of Rubbers and Plastics in Primary Forms (Ethylene, Styrene, Vinyl Chloride, Acrylic, etc.) Synthetic and Reclaimed Rubbers in Primary Form with Polymers)	Directly	Subsidiary	100%	65%	9.612.740 TL
Kimpur Rus ve Cıs Limited Company	Rusya	Chemicals Trade and Agency Activities	Directly	Subsidiary	100%	100%	3,000,000 RUB
Kimpur International Trading Limited	Malta	Chemicals Trade and Agency Activities	Directly	Subsidiary	100%	100%	100,000 EURO
SIA Kimpur Europe	Letonya	Chemicals Trade and Agency Activities	Directly	Subsidiary	100%	74.99%	802,800 EURO
Kimpur Germany GmbH	Germany	Chemical Substance Trade, Agency, Market Development, and Marketing Activities	Directly	Subsidiary	100%	100%	25,000 EURO
Kimpur UK Limited	United Kingdom	Chemical Substance Trade, Agency, Market Development, and Marketing Activities	Directly	Subsidiary	100%	100%	100 GBP
Kimpur USA Corp.	ABD	Chemicals Trade and Agency Activities	Directly	Subsidiary	100%	100%	10,000 USD
Aknet Eva Granül Sanayi ve Ticaret Anonim Şirketi	Türkiye	Production, Import, Export, Wholesale and Retail Trade Activities in Various Sectors, Primarily Including EVA, Granules, Plastics and Chemical Materials	Directly	Participation	100%	20%	1,000,000 TL



2. FINANCIAL RIGHTS OF MEMBERS OF THE BOARD OF DIRECTORS AND SENIOR EXECUTIVES

The total wage paid to the Members of the Board of Directors and Senior Executives between the period of 01.01.2025 and 30.09.2025 is 114.289.056 TL.

3. COMPANY ACTIVITIES AND IMPORTANT DEVELOPMENTS REGARDING ACTIVITIES

3.1 Main Areas of Activities

Being of the manufacturers of polyurethane systems in Turkey, the company continues to provide uncommon solutions for customers thanks to its investments on R&D and technology.

The products produced by the company are defined as “polyurethane systems”. It supplies raw materials in “liquid form” to the following industries. Polyurethane systems consisting of 3 or more components are shipped to customers as liquids in drums, tankers or IBC packages. The customer mixes the liquid raw materials during the process, and the process using blowing gases gives polyurethane foam in different forms.

Polyurethanes are polymers formed by the reaction of polyols containing OH group and isocyanates containing NCO group. However, polyurethane systems are commonly considered as special solutions shaped as a result of customer demands and expectations together with know-how, experience and simulation techniques. These customer demands may vary with each other such as densities that provide cost advantage, different hardness demands, demolding at a certain speed, cell structure, very good adhesion to surfaces or not, hydrolysis resistance, dimensional stability, antistatic properties, flexibility, different colors and appearances. These systems are recommended and produced for the polyurethane industry, from single-component products to 4-5-component products, as follows.

- **Rijit foam systems**

Two-component rigid foam systems for insulation for panels and white appliances;

1. The primary component is a physical mixture of polyether polyols, called Polymix, catalyst, surfactant, water and/or blowing agents.
2. The secondary component is Polymeric MDI, supplied from global suppliers and offered to customers as a component of the system.

Rigid foam systems with 4-5 components for the insulation panels.

1. The primary component is a physical mixture of polyether polyols, called Polymix, catalyst, surfactant, water and/or blowing agents.
2. The secondary component is a mixture of performance additives called additives. They are processed in the same process as polymix.
3. The third component is a mixture of special catalysts and processed in the same process as the polymix.
4. The forth component is Polymeric MDI, supplied from global suppliers and offered to customers as a component of the system.
5. Other

In the first 9 months of 2025, total sales of rigid (hard foam) systems amounted to approximately 58.3 thousand tons, with domestic sales reaching approximately 35.7 thousand tons.

- **Polyurethane systems for the Footwear and Slippers industry**

These are 3-component polyester systems.

1. The primary component is Polyester Polyol and/or Polyester Polyol blends.
2. The secondary component is the physical mixtures of glycols (called Crosslinker), catalyst, surfactant, performance additives and water.
3. The third component is the prepolymers formed due to the reaction of Polyester Polyols and MDIs.



In the first 9 months of 2025, total sales of footwear systems amounted to approximately 20.8 thousand tons, with domestic sales reaching around 13.3 thousand tons.

- **Flexible foam systems**

For the automotive and office furniture industries;

1. The primary component is a physical mixture of polyether polyols, called Polymix, catalyst, surfactant, water and/or blowing agents.
2. The secondary component is the prepolymers formed due to the reaction of polyether polyols and MDIs called Prepolymers.

In the first 9 months of 2025, total sales of flexible (soft foam) systems were approximately 6.6 thousand tons, with domestic sales of about 5.4 thousand tons.

- **Case-Adhesive, Binders - Moisture-curing one-component prepolymers**

1. They are prepolymers formed due to the reaction of Polyester Polyols and MDIs.

Including sales of polyester, CASE, raw materials, and other product groups, Kimpur achieved total sales of approximately 102.1 thousand tons in the first 9 months of 2025. About 36.6% of these sales consisted of exports and export-registered sales.

3.2 Research and Development Activities

Kimpur attaches importance to R&D activities with its investments in its technological infrastructure and human resources. It focuses on R&D, new product development, price performance improvement of existing products, and the development of new products and applications that will provide guidance on the unmet needs of our customers.

The company is one of the companies with advanced laboratory infrastructure in the polyurethane industry and employs 29 researchers, each of whom is specialized in their own field. The company employs 1 Ph.D., 6 master's degree, 15 bachelor's degree, 5 vocational school and 2 technical high school graduates as researchers.

The main principle of our company is to ensure customer satisfaction, support its customers with its products, and to increase their competitiveness in the domestic and especially abroad markets. For this purpose, it designs the most suitable products for its customers by simulating the production of its customers through its technological investments in its own laboratories.

The R&D team is basically divided into 3 main groups based on the product groups. In the group where product studies are carried out for the footwear industry, raw materials are developed for all kinds of products such as soles, slippers, boots etc. All products are developed by the Rigid division for insulation in the construction and refrigerator industries. There are Flexible and Case divisions for many various industries, especially automotive and furniture.

The products are chemically divided into three main groups: polyester, polymix and prepolymer. Kimpur is one of the companies with the largest polyester production capacity in Turkey in the industry. In addition to the polyester polyols it has developed as semi-finished products in its products, it sells directly to domestic and foreign markets. Polimix products consist of a mixture of different raw materials, taking into account the needs of its customers in all kinds of industries. Regarding the isocyanate required for the formation of the polyurethane material, the mixture or reaction processes produce the prepolymers.

The R&D team performs all critical product tests, which are required to be done at the customer's facilities, in accordance with the standards. In line with the needs and demands of the customer, the company's laboratories have the necessary equipment infrastructure. All mechanical and physical properties of the materials are measured and the required criteria are presented for customer satisfaction.



Due to the importance given to the environment and human health, which is one of the most significant principles, the company always gives priority to environmentally friendly raw materials in the products. Several projects have been successfully implemented for this purpose. For example, with the aim of developing a halogen-free product, the project named “170106 - Development of Alternative Blowing Agent Systems to Replace Halogen-Containing Blowing Agents such as 141b, 365/227 and 245fa for Polyurethane Systems” has been carried out successfully and these products have been added to the product range.

Another project named “Obtaining Polymeric Polyester by Styrene Polymerization”, was awarded with an investment incentive by the Ministry of Industry and Technology as an import substitute product (since it is not produced in Turkey).

Polymeric Polyester Polyols are very significant performance-enhancing raw materials with an intense area of application in footwear systems.

The investment related to the project was brought to completion in 2019, which was supported by 80% within the scope of the “strategic investment incentives” of the Ministry of Industry and Technology. This raw material, 100% of which is imported, has begun to be used in our own production and sold to other system houses both at home and abroad, which has made a great contribution to our country’s economy.

One of the important strategies of R&D is to develop its own products with sustainable and domestic resources. The aim is to always utilize the domestic resources at the maximum level in all the projects. In addition, the suppliers are always closely followed in order to reduce its dependence on raw materials and to create alternative sources.

Thanks to all these competencies and successful works, the R&D Center was awarded the Ministry of Industry and Technology in 2017. The company keeps presenting its projects with its own resources and the support of the Ministry of Industry and Technology, which results in increased number of products and customers every year. With its strength in this field, it increases its potential and share in domestic and foreign markets.

As of 30.09.2025, the Kimpur R&D Center has 29 employees with an average of 12 years of industry experience.

The R&D Center Certificate was obtained and 7 projects of TEYDEB (Technology and Innovation Funding Programs Directorate) were completed. One of these projects was awarded with an investment incentive by the Ministry of Industry and Technology. Since the establishment of R&D Center, 61 R&D Center Projects have been completed and there are 12 ongoing projects. In 2024, there is one project accepted under the Eurostars-3 Program Cut-off 5 (2023/2).

The company has one product for which a patent application has been made, and the process is ongoing.

Under the R&D activities, studies are carried out with various universities and private companies. The Eurostar project has been accepted. In addition, European Union Projects were included in the strategies, and we concentrated our attention on studies in this regard.

In 2019, 2020, 2021, 2022, 2023 and 2024 Kimpur was among the 250 companies with the highest R&D expenditures in Turkey.*

*(<https://turkishtimedergi.com/ar-ge-250/>)

R&D Strategies;

- To increase the number and quality of R&D Center personnel,
- To increase university-industry cooperation and to follow basic researches in our field,



- To carry out joint R&D projects with customers and suppliers,
- To benefit more effectively from national and international R&D support programs and to increase the number of our projects,
- To strengthen qualified personnel and infrastructure for application and simulation processes,
- To develop new and innovative products in the international market,
- To develop joint projects with companies and institutes abroad,
- To develop alternative domestic products to all imported products in the domestic market,
- To develop environmentally friendly and economical products that will increase our competitiveness with global players.
- To develop products that not only meet the needs of the market, but also shape the market, in order to be one of the global players among polyurethane system manufacturers,
- To be one of the leading companies serving in the Defense Industry sector,
- To establish a Polyester Polyol unit and become one of the leading players in this field in the Turkish and Global markets.

3.3 Important Developments on Company Activities

✓ On 02.01.2025, it was resolved by the Board of Directors to appoint Alberto Mercati as Board Advisor effective as of January 2, 2025.

✓ On 08.01.2025, our Company collaborated with Aluform Pekintaş, one of the leading companies in sandwich panel production, to develop domestic and innovative solutions for the defense industry. Within the scope of this collaboration, insulated sandwich panels with anti-blast and bulletproof features have been produced for border security, military facilities, strategic facilities, and outposts.

✓ On 21.01.2025, the relocation of Ravago's polyurethane system production facilities and equipment to Kimpur's Düzce plant was successfully completed. Following this relocation, production trials commenced, and the first production was carried out using the Exproof reactor transferred from Ravago. As part of the trial productions, the KIMrigid® Sandwich Panel System and the KIMcool® Refrigerator System were successfully manufactured. In addition, improvements made to reactor line diameters and pump capacities have enhanced the speed and efficiency of the production processes.

✓ On 22.01.2025, our Company's application to the Capital Markets Board regarding the extension of the validity period of the registered capital ceiling and the increase of the registered capital ceiling amount was approved by the letter dated January 24, 2025, numbered E-29833736-110.04.04-66786.

✓ On 06.02.2025, our application for obtaining the necessary approvals regarding the amendment of Article 6 titled "Capital" of our Company's Articles of Association, in relation to the increase and extension of the registered capital ceiling, was approved by the Ministry of Trade of the Republic of Türkiye through its letter dated February 3, 2025, numbered E-50035491-431.02-00105799374.

✓ On 07.03.2025, within the scope of the strategic cooperation agreement between our Company and Ravago Petrokimya A.Ş. (Ravago), the commissioning process of all reactors transferred from Ravago to our Düzce Production Facility has been completed, in line with our strategy to increase production capacity and strengthen production infrastructure. To ensure uninterrupted production, all infrastructure components of auxiliary facilities have been integrated, backup systems have been established, and production processes have been brought under control with automation systems. Within this framework, energy efficiency has been improved, and continuity and operational reliability of the production processes have been ensured.

✓ On 02.04.2025, our Board of Directors accepted the resignation of Mr. Ömer Bakır from his position as Independent Board Member, as well as from his roles in the Audit Committee and as Chairman of the Corporate Governance Committee, due to personal reasons. It was decided to appoint a new independent board member as soon as possible, in accordance with Article 363 of the Turkish Commercial Code, to serve for the remainder of the term and to submit the appointment for approval at the next General Assembly.



✓ On 11.04.2025, our Board of Directors unanimously decided to nominate Ms. Taç Kılavuz as a “Candidate for Independent Board Member” to replace Mr. Ömer Bakır, who resigned. An application was submitted to the Capital Markets Board (CMB) for approval. Upon receiving a favorable opinion from the CMB, her appointment will be submitted to the approval of shareholders at the first General Assembly of our Company.

✓ On 14.04.2025, our Company decided to establish a new company under the name “Aknet Eva Granül Sanayi ve Ticaret Anonim Şirketi” with a capital of TRY 1,000,000, headquartered in Gaziantep Başpınar Organized Industrial Zone, to operate in various sectors including the production, import, export, wholesale and retail trade of EVA, granules, plastics, and chemicals. Our Company decided to become a corporate partner by acquiring a 20% capital share in the new company. Accordingly, the incorporation procedures were initiated and completed as of May 26, 2025.

✓ On 16.04.2025, our Company was awarded the IATF 16949:2016 certificate, which is the international quality management system standard for the automotive sector. This certification officially confirms that our production processes comply with the high-quality standards of the automotive industry, reflecting a customer-oriented quality approach, production discipline, and sufficient production capacity.

✓ On 28.04.2025, the Capital Markets Board did not issue any negative opinion regarding the nomination of Ms. Taç Kılavuz as Independent Board Member to replace the resigning member, for approval at the upcoming Ordinary General Assembly of our Company.

✓ On 26.05.2025, our Company achieved significant success at the “Export Stars Awards Ceremony” organized by the Istanbul Chemicals and Chemical Products Exporters’ Association (İKMİB). Based on our 2024 export performance, Kimpur was awarded first place in the “Other Plastic Raw Materials” category.

✓ On 29.05.2025, the Corporate Governance Compliance Rating Agreement between our Company and Saha Corporate Governance and Credit Rating Services Inc. was renewed for one year.

✓ On 01.07.2025, our company has initiated the production of recycled-content polyester polyol at its Düzce manufacturing facility by utilizing raw materials derived from the chemical recycling of post-consumer PET (polyethylene terephthalate) bottles. In this polyol solution, part of the traditional fossil-based raw materials is replaced with chemically recycled PET sources. The related product is initially planned for use in rigid polyurethane foam systems employed in sandwich panel production. Technical trials have shown that this recycled-content solution can be integrated into production processes without any loss in performance.

✓ Our Company’s Ordinary General Assembly Meeting for the year 2024 was held on Wednesday, 23/07/2025, at 14:00, at the address of İnkilap Mah. Dr. Adnan Büyükdeniz Cad. No:13, B Blok, Kat:2, İç Kapı No:6 34768 Ümraniye/İstanbul. The decisions taken at our company’s ordinary general assembly meeting held on 23.07.2025 were registered at the Istanbul Trade Registry Office on 05/08/2025. The registration was announced in the Turkish Trade Registry Gazette dated 06/08/2025 and numbered 11387. All information regarding the General Assembly meeting is available on the “General Assembly Information” page in the “Investor Relations” tab on our corporate website and on the Public Disclosure Platform at <https://www.kap.org.tr/tr/Bildirim/1465812>

✓ At the General Assembly meeting of our Company held on 23.07.2025, it has been resolved, in accordance with the principles set forth under the Turkish Commercial Code No. 6102 and the Capital Markets Law No. 6362, to appoint DRT Independent Auditing and Certified Public Accounting Inc. to (i) audit the financial reports of the Company for the fiscal year 2025, and (ii) provided that it is authorized by the Public Oversight, Accounting and Auditing Standards Authority (“KGK”) to carry out independent assurance activities in the field of sustainability for the years 2024 and 2025, to conduct mandatory



sustainability assurance audits for the reports prepared in accordance with the Turkish Sustainability Reporting Standards published by KGK, as well as to carry out other related activities within the scope of the applicable regulations.

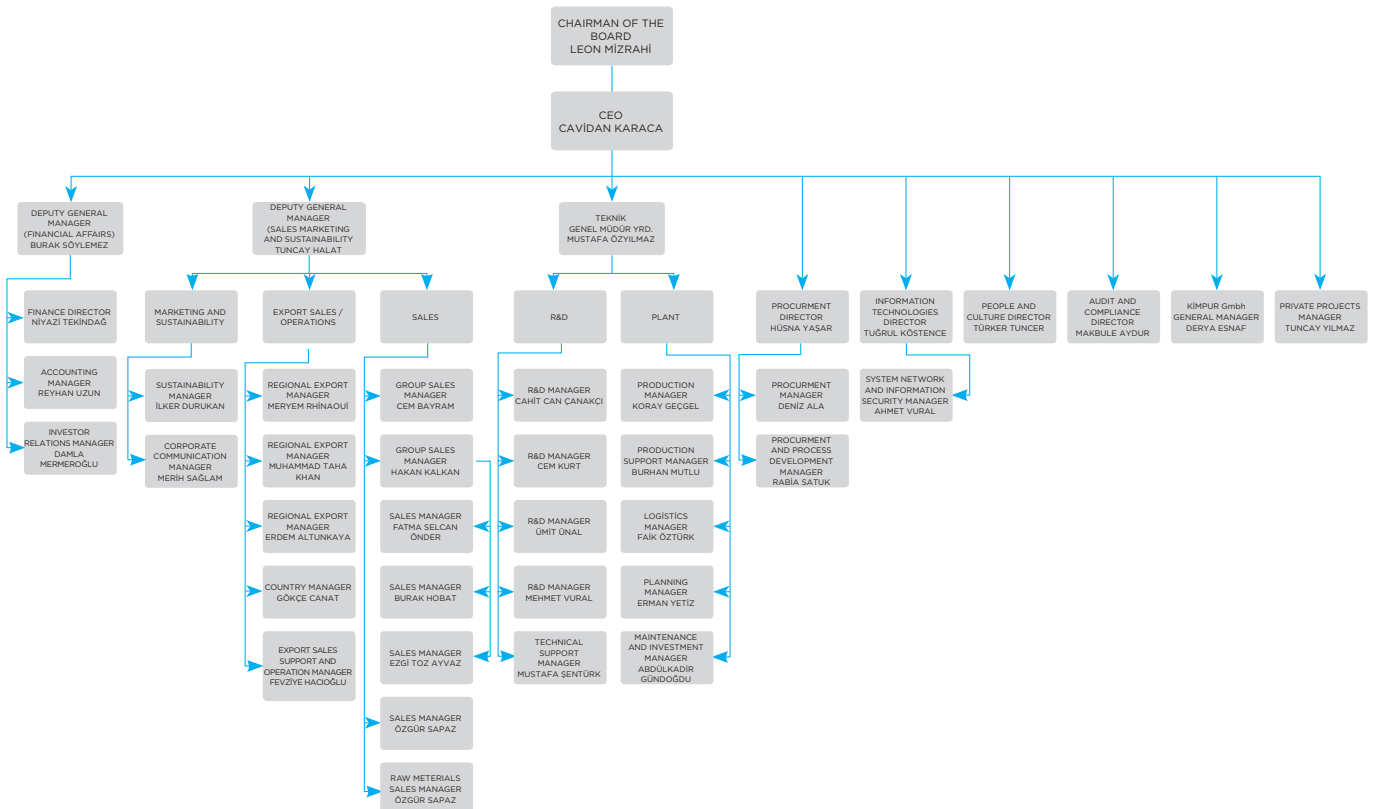
✓ On 21.08.2025, our company's first sustainability report, prepared within the framework of our commitment to transparency and accountability in the field of sustainability and in compliance with the Türkiye Sustainability Reporting Standards (TSRS), has been published on our corporate website and the Public Disclosure Platform (KAP). The report includes our sustainability strategies, assessments of climate-related risks and opportunities, as well as our scenario analysis.

✓ On 22.08.2025, due to the activities in our Corporate Governance practices and the improvement efforts carried out by our company, as a result of the Corporate Governance Rating Report prepared by SAHA Corporate Governance and Credit Rating Services Inc., the current rating score has been revised and increased to 9.38 (93.81).

✓ On 29.08.2025, our Company has received an additional order of 4,500 tons of polyurethane systems for our Rigid product portfolio from leading companies in the sector. This order is expected to contribute approximately TRY 450 million to our revenue. The deliveries under this order are planned to be completed within the September-October period.

✓ On 04.09.2025, in accordance with Article 4.2.8 of the annex of the Capital Markets Board's Corporate Governance Communiqué; The existing "Manager Liability Insurance" for our Company's Board Members and Senior Executives was renewed with a cost exceeding 25% of our company's capital.

3.4 Organizational Structure of the Company





4. INCENTIVES

The company has an R&D Center registered by the Ministry of Industry and Technology and benefits from incentives in this regard. The Company gains the advantage of deduction support for income tax withholding, SSI discount and tax advantage from the amount deducted from the corporate tax base within the scope of the exemptions and deductions, in case it has a profit as per Article 10/1-a of the Law on the Protection of Personal Data in the determination of corporate tax. The company carries out TEYDEB (Technology and Innovation Funding Programs Directorate) projects within the scope of supporting R&D projects and TEYDEB provides cash supports. The company has the "Middle and High Technology Investments" certificate and the 4th Region incentive certificate for its investments to expand its existing production facility. In this context, the company is provided with corporate tax reduction, VAT and SSI tax reduction advantages.

Tax Incentives

Since the company meets the conditions stipulated for the "5% Tax Reduction for Tax Compliant Taxpayers", it is considered as a compliant taxpayer and received tax support between 2019-2020. It benefited from tax incentives in 2024 and will continue to benefit from them in 2025 as well.

5. QUALIFICATION, CERTIFICATION, REGISTRATION DOCUMENTS AND MEMBERSHIPS

Qualification and Certification:

- TS EN ISO/IEC 27001: 2017 Information Security Management System
- TS EN ISO 9001: 2015 Quality Management System
- TS EN ISO 50001: 2018 Energy Management System
- TS EN ISO 14001:2015 Environmental Management System
- CE Certificate And Reach Certificate
- Economic Operator Authorized By The Ministry Of Customs And Trade Certificate
- EYDEP Certificate
- IATF 16949:2016 Automotive Quality Management System

Memberships

- SAHA İstanbul (Defense and Aerospace Cluster)
- SASAD (Defense and Aerospace Industry Manufacturers Association)
- SPFA (Spray Polyurethane Foam Alliance), USA
- TOBB Trade Center (Turkish Union of Chambers and Commodity Exchanges of Turkey)
- SKD Turkey - World Business Association for Sustainable Development
- IMMIB (Minerals and Metals Exporters' Association in Istanbul)
- PANELDER (Insulated Panel Manufacturers Association)
- Chamber of Industry of Kocaeli
- Turkey Circular Economy Platform
- Euromoulders (European Manufacturers of Moulded PU Parts for the Automotive Industry)
- United Nations Global Compact
- United Nations Global Compact Network Türkiye
- Business Plastic Initiative (IPG)
- European Association for Panels and Profiles (PPA-Europe)

Trademark Registration Documents

The Company has 19 registered trademarks. One patents developed in these projects are currently pending.

6. OTHER IMPORTANT INFORMATION

6.1 Related Party Transactions

Trade receivables from related parties generally arise from sales of merchandise. The receivables are inherently unsecured and no interest is charged. Trade payables to related parties generally arise from purchase transactions.

Information on our company's transactions with related parties is included in the company's Independent Audit Report, Footnote 3, dated 30.09.2025.



6.2 Policy on Profit Distribution

The purpose of the profit distribution policy is to determine the profit distribution principles of the Company and to enable the shareholders to foresee procedures and principles of distribution of the profit to be obtained by the Company in the future periods, in accordance with the regulations to which the Company is subject and the provisions of the Articles of Association. The Company takes the utmost care to establish a balance between the interests of the shareholders and the interests of the Company in terms of dividend distribution. The Board of Directors has the authority and responsibility to monitor, develop and update the Company's Profit Distribution Policy.

The Company decides on profit distribution by taking into account market expectations, long-term strategies, capital requirements of the Company, and subsidiaries, investment and financing policies, profitability and cash statement, to the extent that it is allowed by the relevant regulations and financial facilities. Dividend can be distributed to the shareholders free of charge by adding cash or profit to the capital, and a certain amount of cash can also be distributed as bonus shares. The company aims to distribute at least 50% of the distributable period profit, calculated within the framework of the capital market legislation, to the shareholders.

The dividend is distributed equally to all of the Existing Shares in proportion to their shares by the distribution date, regardless of their issuance and acquisition dates. The Company does not have any shares with dividend privileges.

Unless the reserves required to be set aside in accordance with the Turkish Commercial Code and the dividend determined for the shareholders in the Articles of Association or the Profit Distribution Policy are allocated; no decision may be taken to allocate other reserves, to transfer profits to the next year, and to distribute dividends from the profits to the members of the board of directors, employees of the partnership and persons other than the shareholders, unless the dividend determined for the shareholders is paid in cash, no dividends can be distributed to these persons. Dividends are distributed to the shareholders on the date determined by the General Assembly, following the approval of the assembly within the specified legal periods. The General Assembly decides on the date of profit distribution. The General Assembly or, if authorized, the Board of Directors may decide to distribute the dividend in installments in accordance with the Turkish Capital Market Legislation.

The Board of Directors may distribute advance dividends, provided that it is authorized by the General Assembly and complies with the Turkish Capital Market Legislation.

The General Assembly of the Company may decide to distribute advance dividends to the shareholders within the framework of the provisions of the Capital Markets Board (CMB) and other relevant legislations. The provisions of the relevant legislation are followed in the calculation and distribution of the amount of advance dividend. It is obligatory to authorize the Board of Directors to distribute advance dividends, limited to the relevant accounting period, upon the decision of the General Assembly.

6.3 Information on financial risk management policy

A reliable data provision infrastructure has been designed for all financial targets of the Company, and monitoring indicators have been defined based on the speed provided by the information security infrastructure and the SAP system. Monitoring indicators are reported to the senior management on a weekly, monthly and annual basis. Accordingly, the budget and realizations approved by the Board of Directors are reviewed with the same frequency of meetings along with the senior management. In case of deviations, the root causes are determined and the decisions are to be taken in this context. The performances of senior management and departments and all employees are evaluated in Kimpur PYS, and the parameters are considered based on these data.



For domestic customers, the reports of risk assessment institutions, the credit-collateral status, shareholding structure and financial risk of all new customers are examined, and if they comply with the criteria, the possible working limit is determined.

Financial risk reports of the critical customers are repeated quarterly and reported to the senior management.

The company applies working models in the form of cash, money order or customer check in line with the sales term and sales method defined to the customers and receives a “letter of guarantee” from some customers in line with their risk status.

For export customers, the financial risk status is reviewed and the limit of Eximbank research is performed (if the country is a state covered by Eximbank insurance) If a limit is identified, we work within the relative limit and maturity. In addition, we apply export models such as cash payment, letter of credit, bank-certified policy, cash against documents and similar guaranteed payments.

The CEO and sales-marketing teams evaluate the budget compliance, risk and collateral status of all customers on a weekly basis.

The company monitors the compliance of the cash flow with the budget on a weekly basis. In the monthly “Financial Status Presentation” to the board of directors; monthly and cumulative annual financial statements, budget compliance, sales volumes, profitability by product-customer and countries are evaluated. The risk status is reviewed to schedule the required activities.

Currency Risk

The company complies with a hedging policy in order to manage the exchange rate risk arising from approximately 90% of the raw materials imported and foreign currency liabilities. As per this policy, the company aims to minimise the foreign exchange short position. In addition, TL-based trade receivables from TL sales are also hedged under the hedging policy.

Interest Rate Risk

The Company is exposed to interest rate risk since the borrowing transactions are performed at fixed and variable interest rates.

The company determines its borrowing shares at fixed and variable interest rates, taking into account the interest rate changes in the market. Due to the credit limits in many banks, it can use loans at competitive interest rates.

6.4 Information on legislative changes that will significantly affect the company activities

During the period of 01.01.2025 and 30.09.2025, legislative amendments were made that would significantly affect the Company's activities.

6.5 Events following the reporting period

✓ In our Company's Public Disclosure Platform (KAP) announcement dated March 21, 2025, it was stated that our Company had been accepted into and became eligible to receive support under the Turquality Brand Support Program (“Turquality Program”), which is carried out by the Republic of Türkiye Ministry of Trade and aims to support Türkiye's branding process. It was also noted that the incentives provided within the scope of the Turquality Program are expected to enhance our Company's competitiveness in international markets, strengthen brand awareness, and contribute to sustainable growth by improving the efficiency of operational processes. In this context, on October 23, 2025, our Company was informed that the development roadmap report submitted to the Ministry of Trade for the Turquality Program has been approved. Accordingly, our Company has now gained the right to submit all expenditures evaluated under the Turquality Program through the system for approval by the Ministry of Trade.



✓ In our company's public disclosure dated November 21, 2024, it was announced that our company had been evaluated by EcoVadis, an international sustainability rating platform that assesses the sustainability performance of over 150,000 companies across more than 250 industry groups in 185 countries, based on various criteria such as environment, ethics, human rights, and sustainable supply chain management. As a result of this evaluation, our company was ranked among the top 13% in its sector and was awarded the EcoVadis Silver Medal. Based on the same criteria, our company has been re-evaluated in 2025 by EcoVadis, the aforementioned international sustainability rating platform. As a result of this latest assessment, our company improved its performance, ranked among the top 4% in its sector, and was awarded the Gold Medal.

6.6 Descriptions on the private and public audits during the fiscal period

There were no private audits and public audits conducted between 01.01.2025 and 30.09.2025 during the accounting period.

6.7 Information on lawsuits filed against the company, which may affect the company's financial status and activities, and their possible consequences

There are no lawsuits filed on behalf of our company that may affect the financial status and activities of the company, and there are no possible outcomes.

6.8 Administrative or judicial sanctions imposed on the company and the members of the management body due to practices contrary to the legal provisions

There are no administrative or judicial sanctions imposed on the company and the members of the management body due to practices contrary to the legal provisions

6.9 Information on the Extraordinary General Assembly Meeting, including the date of the meeting, the decisions made at the meeting and the related transactions (If the extraordinary general assembly meeting is held during the period)

No extraordinary general assembly meeting was held between 01.01.2025-30.09.2025

6.10 Donations and aids by the company during the period and expenditures on social responsibility projects

The company has an expenditure of 780.947 TL for donations, aids and social responsibility projects within the period of 01.01.2025 and 30.09.2025.

6.11 Shares acquired by the company

There are no shares acquired by the company

6.12 Information about the company's internal control system and internal audit activities, and the opinion of the management body on this subject.

The risk management and internal control system is under the responsibility and control of the company management. The Early Detection of Risk Committee operates in order to provide assurance and consultancy to the management on these issues.

The company utilizes the SAP system in order not to affect the systems and to prevent data loss in any extraordinary situation. The system monitors the activity results on an instant basis and provides measurement and processing opportunities. Thanks to SAP, an important technological infrastructure, errors are minimized, the efficiency of the internal control system is increased and investments such as the backup system are emphasized.

The definition and monitoring of all possible risks that may be faced by the company forms the basis of risk management. The company has a Risk and Opportunity Management procedure in line with the Quality Management System. The risks in this procedure are corporate risks and operational risks. The corporate risks are defined as our corporate risks in achieving our company's vision and goals. In addition,



operational risks are defined as the detection of potential situations that may cause loss of power, time, motivation and productivity in the internal processes of our company's departments. Information security, environment, OHS, energy management, social responsibility etc. are handled under the operational risk management.

6.13 Determination of whether the company's capital is unrequited or whether it is bankrupt and reviews of the board of directors

The company's capital has not remained unrequited.

6.14 Conflicts of interest between the company and the institutions that provide services such as investment consultancy and rating, and measures taken by the company to prevent such conflicts of interest

There is no conflict of interest between the company and the institutions that provides services for it such as rating or investment consultancy.

6.15 Information on corporate social responsibility activities regarding employees' social rights, vocational training and activities that have other social and environmental consequences

As an expression of its respect for people and its employees, Kimpur has published its Social Responsibility Policy, prepared in accordance with SA8000 regulation, and has committed to implement the policy.

We always support our human resources on the way to perfection with the best human resources processes designed by considering the strategic goals and priorities of Kimpur and evaluating the current and future organizational and individual needs.

The selection and placement processes are designed in accordance with Kimpur's priority strategies with an aim to identify high-quality candidates who are suitable for the company culture and values and the requirements of the job. The tools and facilities required to have an objective evaluation are included in the process and managed efficiently and fairly.

With our belief that the development of our employees can be achieved through continuous trainings, we primarily aimed to create a working environment where everyone can learn, experience and develop efficiently. We have developed project groups, mentorship processes and matrix management approach. Employee-specific training plans are implemented and followed on an annual basis, taking into account Kimpur's organizational goals and priorities, in order for the employees to improve themselves and their job and create value.

The current Performance Management System of Kimpur, designed to manage the employee performance so that Kimpur can achieve its strategy and goals, is an effective management tool that enables the employee to be guided towards common goals and objectives, integrating the company goals with employees' goals, project objectives and competencies.

SOCIAL GENDER EQUALITY

We aim to achieve gender equality both in society and in professional life and offer equal rights to women and men in all employment processes from recruitment to retirement. We proceed with the approach of spreading gender equality among all employees and raising awareness, supporting women throughout their careers, increasing the employment rate of women, and increasing the role of women in decision-making mechanisms and ensuring gender equality in leadership.

EQUAL OPPORTUNITY AND DIVERSITY

Kimpur adopts the principle of equality of opportunity and diversity, and considers that people are different from each other in many ways. Based on the fact that in-house diversity is a wealth and plenitude, we strive to create a fair environment within the company, to find equal opportunities and egalitarian practices. We offer equal opportunities in recruitment processes, interviews, performance measurement and evaluation,



career planning, promotion system, training and development programs and applied wage policy. Through this equal opportunity policy, we take care to provide a working environment based on the principle of Equal Opportunity and Diversity, without making any discrimination based on gender, age, religion, sect, race, marital status, philosophical belief and similar visible or invisible reasons.

EMPLOYEE TRAINING AND DEVELOPMENT

The training of our employees is one of the most significant elements of our improvement. Our Human Resources team designs programs for our employees that include annual personal development, job/position-specific expertise, and vocational training in order to improve business practices, balance the training development activities in all of company activities, to meet local requirements and needs, and to support employees in their career goals and conducting their jobs safely and effectively.

A total of 5,020 hours of training was organized between 01.01.2025 and 30.09.2025.

6.16 Rights and Benefits Provided to Employees

The rights and benefits provided to our company employees are given below.

- Fee
- Performance Bonus
- Bonus
- Holiday Allowance
- Food Card
- Private Health Insurance
- Private Life Insurance
- Personal Accident Insurance
- Avita Employee Support Program
- Company Contribution Private Pension System
- Heating aid
- Transportation Assistance
- Food (Market) Card
- Report Card Gift
- Birthday Gift
- Education Allowance
- Scholarship Assistance

9. FINANCIAL CONDITION

BALANCE SHEET AND INCOME STATEMENT

Income Statement	30.09.2025	30.09.2024	Change (%)
Revenue	9,246,423,108	12,589,001,322	-27%
Gross Income	1,678,094,905	1,964,120,578	-15%
Core Operating Profit	1,192,486,204	1,557,717,376	-23%
Profit for the Period	-575,980,469	-455.70,496	-26%
Balance Sheet	30.09.2025	31.12.2024	Change (%)
Long Term Assets	9,617,498,381	9,771,612,158	-2%
Fixed Assets	2,451,010,591	2,402,985,773	2%
Short-Term Liabilities	9,049,187,589	8,792,215,572	3%
Long-Term Liabilities	214,426,264	73,661,471	191%
Equities	2,804,895,119	3,308,720,888	-15%
Net Period Profit	-556,363,051	-1,311,347,960	58%



This report has been issued in accordance with the provisions of the “Regulation on Determining the Sections and Minimum Content of the Annual Report” published in the Official Gazette No 28395, dated 28.08.2012, by the Ministry of Commerce. It has been signed and approved by the members of the Board of Directors of the company whose names are given below.

Best Regards,
10.11.2025

Chairman of the Board

Yuda Leon Mizrahi

Vice President of the Board

Cavidan Karaca

Board Member

İsak İzi Mizrahi

Independent Board Member

Taç Kılavuz

Independent Board Member

Mehmet Mete Başol



KİMPUR

KİMTEKS POLİÜRETAN SANAYİ VE TİCARET A.Ş.

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