

1Q'22 RESULTS SUMMARY



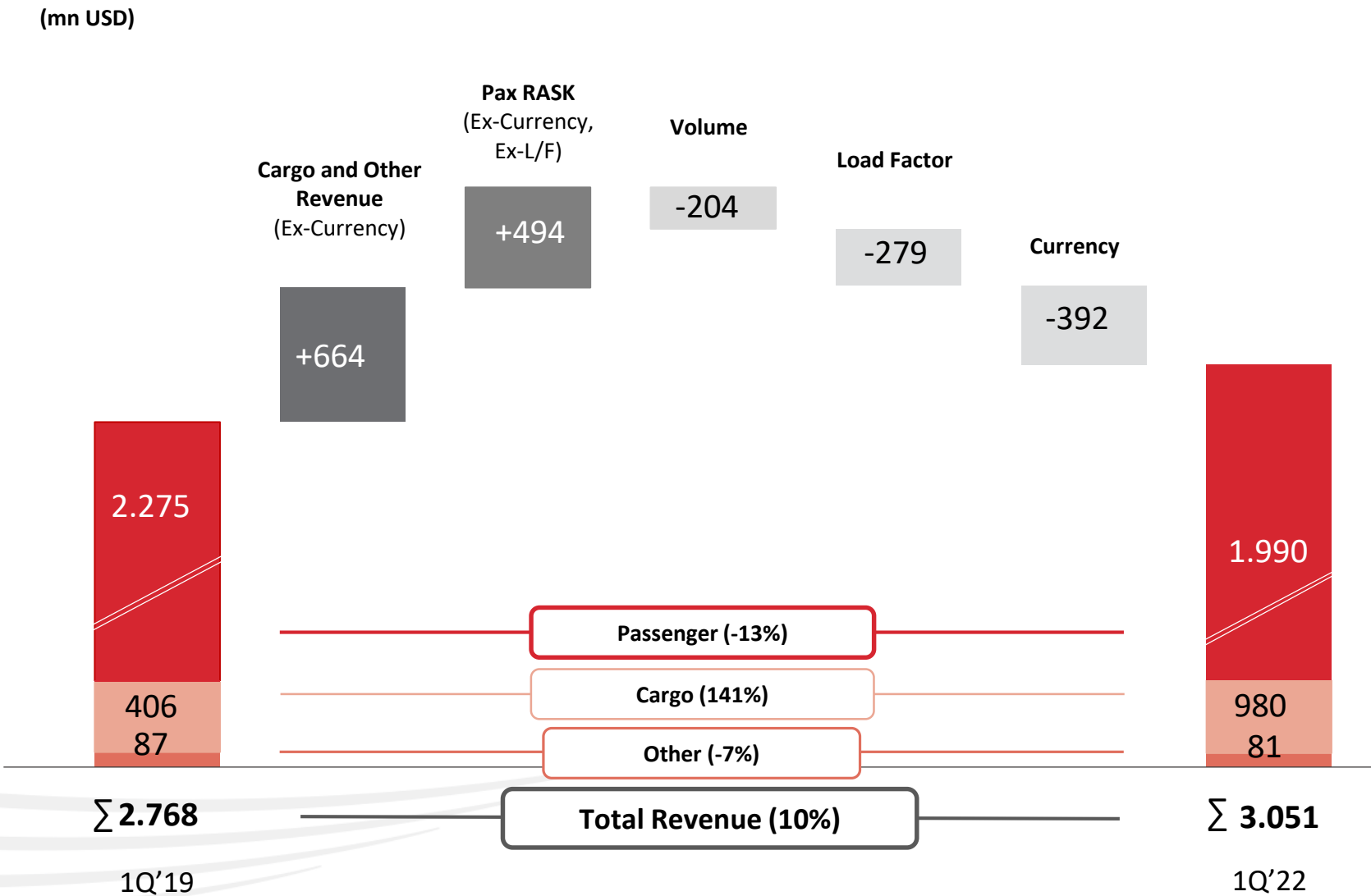
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Key Financial Data

2019	2021	Change	(USD mn)	1Q'19	1Q'22	Change
13.229	10.686	-19,2%	Revenue	2.768	3.051	10,2%
11.167	6.390	-42,8%	Passenger Revenue	2.275	1.990	-12,5%
1.688	4.015	137,9%	Cargo Revenue	406	980	141,4%
305	253	-17,0%	Technic Revenue	70	77	10,0%
585	1.275	117,9%	Net Operating Profit / Loss	-203	144	-
876	1.414	61,4%	Profit From Main Operations	-150	163	-
788	959	21,7%	Net Income	-229	161	-
6,0%	9,0%	3,0 pt	Net Income Margin	-8,3%	5,3%	13,6 pt
3.107	3.744	20,5%	EBITDAR	358	710	98,2%
23,5%	35,0%	11,5 pt	EBITDAR Margin	12,9%	23,3%	10,3 pt

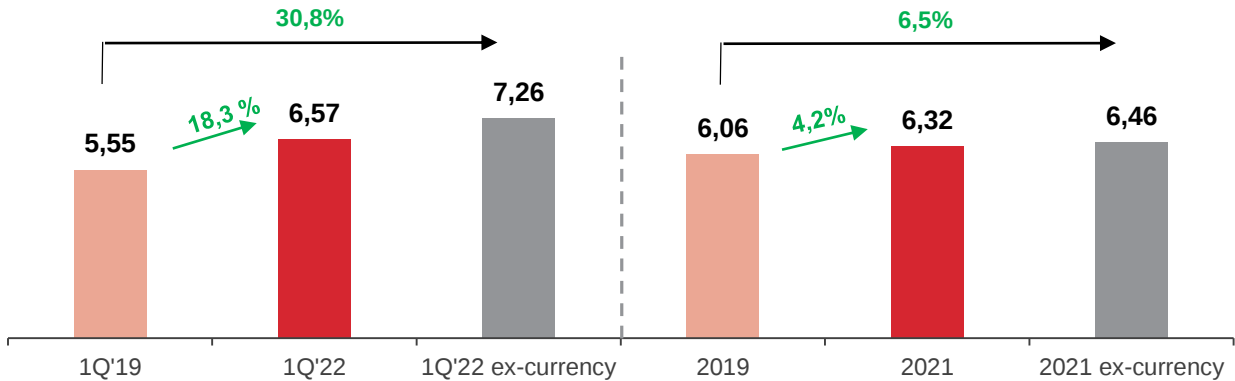
Revenue Development (1Q'19 vs 1Q'22)



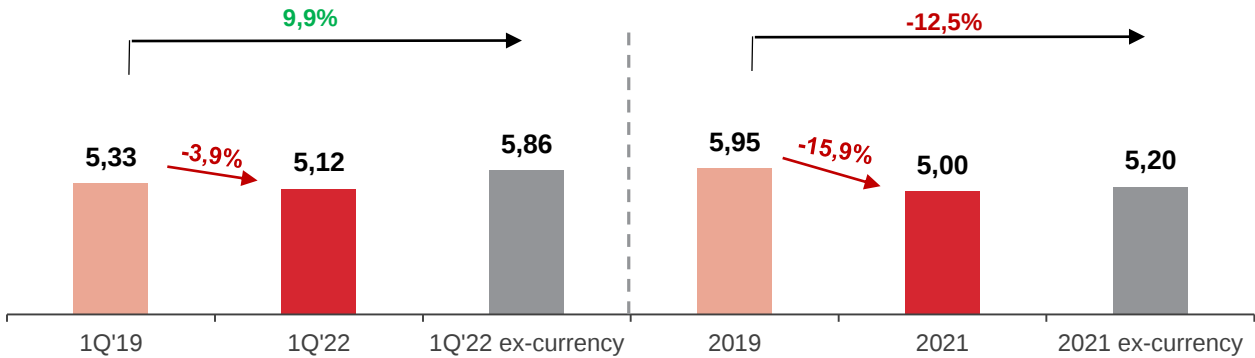
Unit Revenue Development



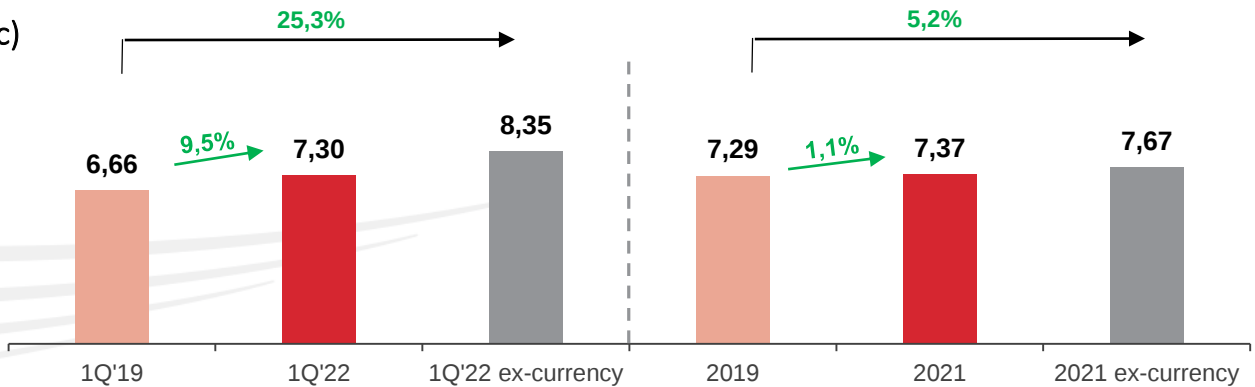
RASK (USc)



Passenger RASK (USc)



Revenue Yield (R/Y) (USc)



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Revenue Yield (R/Y) Total Passenger Revenue / RPK
Passenger RASK: Total Passenger Revenue / ASK
RASK: Total Passenger and Cargo Revenue / ASK* *ASK value is adjusted for cargo operations adding Cargo Available Ton Km.

Regional Yield Development (vs 2019)



AMERICAS		
	2021	1Q'22
ASK	8,7%	52,6%
RASK	1,7%	14,8%
Passenger RASK	-23,4%	-15,7%
R/Y	-5,0%	5,2%
R/Y ex-currency	-5,3%	8,3%

EUROPE		
	2021	1Q'22
ASK	-35,2%	-13,7%
RASK	2,7%	19,6%
Passenger RASK	-7,5%	11,1%
R/Y	4,3%	15,1%
R/Y ex-currency	2,0%	21,5%

FAR EAST		
	2021	1Q'22
ASK	-51,7%	-25,9%
RASK	20,6%	30,8%
Passenger RASK	-30,0%	-19,4%
R/Y	12,8%	15,4%
R/Y ex-currency	11,4%	18,3%

AFRICA		
	2021	1Q'22
ASK	-34,0%	-6,7%
RASK	10,6%	21,7%
Passenger RASK	-3,3%	7,3%
R/Y	12,1%	11,7%
R/Y ex-currency	10,9%	15,6%

MIDDLE EAST		
	2021	1Q'22
ASK	-49,1%	-32,0%
RASK	7,0%	21,7%
Passenger RASK	-1,7%	15,6%
R/Y	3,1%	10,6%
R/Y ex-currency	2,3%	12,9%

DOMESTIC		
	2021	1Q'22
ASK	-22,2%	-23,4%
RASK	-17,1%	-5,8%
Passenger RASK	-18,2%	-6,7%
R/Y	-10,1%	-4,6%
R/Y ex-currency	27,5%	111,7%



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Revenue Yield (R/Y) Total Passenger Revenue / RPK

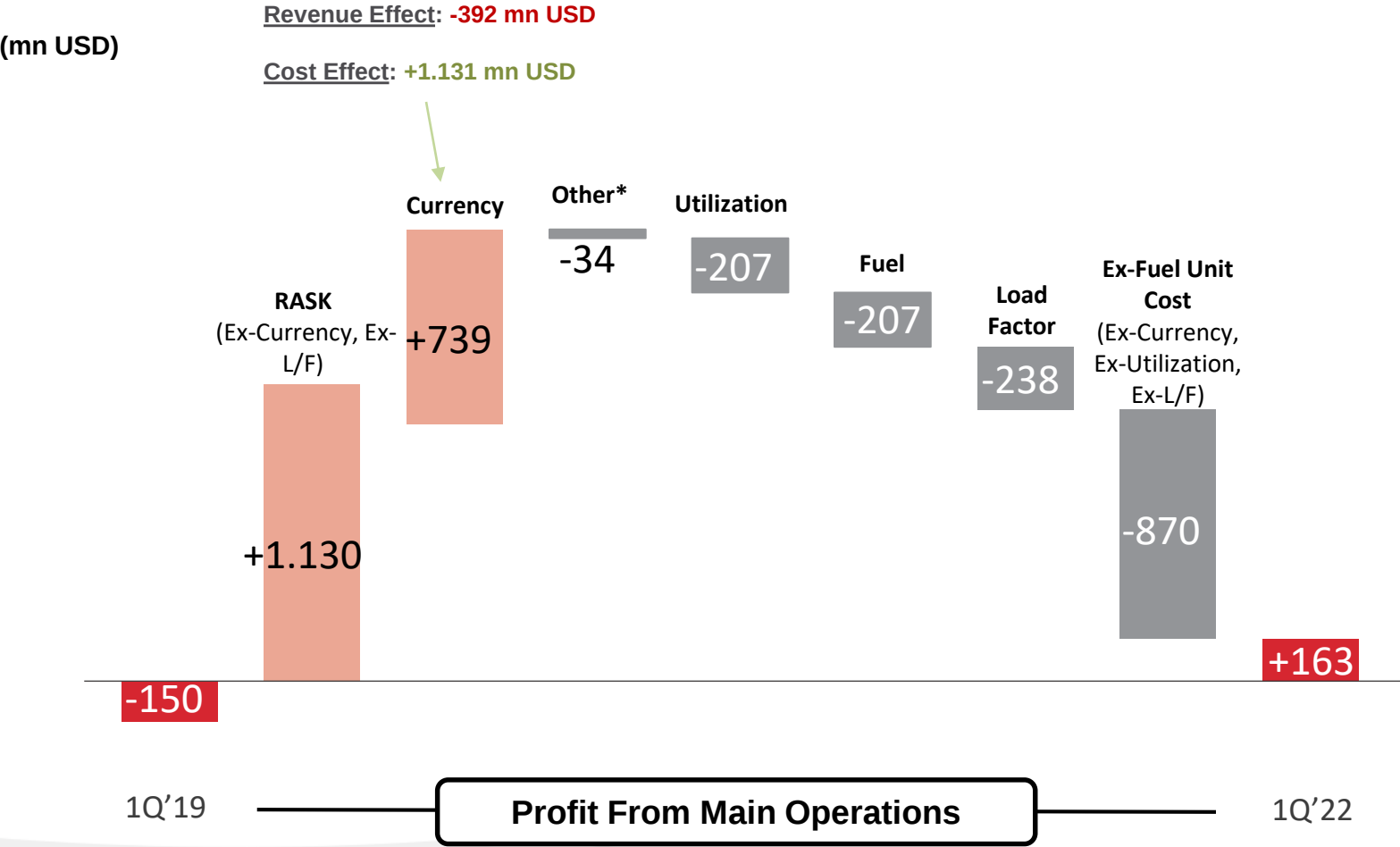
Passenger RASK: Total Passenger Revenue / ASK

RASK: Total Passenger and Cargo Revenue / ASK*

All yield changes are in USD.

*ASK value is adjusted for cargo operations adding Cargo Available Ton Km.

Profit From Main Operations Bridge (1Q'19 vs 1Q'22)



Operational Expense Breakdown

2019	2021	Change	(mn USD)	1Q'19	1Q'22	Change	% of Total Costs
3.873	2.756	-28,8%	Fuel	855	957	11,9%	33%
2.067	1.298	-37,2%	Personnel	517	443	-14,3%	15%
1.832	1.937	5,7%	Aircraft Ownership	434	477	9,9%	16%
1.176	963	-18,1%	Airports & Air Navigation	245	260	6,1%	9%
1.101	601	-45,4%	Sales & Marketing	310	227	-26,8%	8%
815	680	-16,6%	Ground Handling	189	182	-3,7%	6%
622	271	-56,4%	Passenger Services & Catering	141	97	-31,2%	3%
791	573	-27,6%	Maintenance	192	172	-10,4%	6%
367	332	-9,5%	Other ¹	88	92	4,5%	3%
12.644	9.411	-25,6%	TOTAL	2.971	2.907	-2,2%	100%

ASK Growth: **-31,9%**

ASK Growth: **-9,0%**



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¹Includes General Administration and Other Cost of Sales.

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CASK Breakdown

2019	2021	Change	(USc)	1Q'19	1Q'22	Change
2,06	2,16	4,5%	Fuel	2,00	2,46	22,9%
1,10	1,02	-7,7%	Personnel	1,21	1,14	-5,9%
0,98	1,52	55,3%	Aircraft Ownership	1,02	1,23	20,7%
0,63	0,75	20,3%	Airports & Air Navigation	0,57	0,67	16,6%
0,59	0,47	-19,8%	Sales & Marketing	0,73	0,58	-19,6%
0,43	0,53	22,6%	Ground Handling	0,44	0,47	5,8%
0,33	0,21	-36,0%	Passenger Services & Catering	0,33	0,25	-24,4%
0,42	0,45	6,4%	Maintenance	0,45	0,44	-1,6%
0,20	0,26	32,9%	Other	0,21	0,24	14,8%
6,74	7,37	9,4%	TOTAL	6,97	7,49	7,5%

Ex-Fuel CASK: **11,5%**

Ex-Fuel CASK (incl. ATK)*: **-2,3%**

Ex-Fuel CASK: **1,2%**

Ex-Fuel CASK (incl. ATK)*: **-1,6%**

Selected KPI's

2019	2021	Change		1Q'19	1Q'22	Change
701	663	-5,4%	Fuel Price (Usd/ton)	676	859	27,1%
3,26	3,16	-3,2%	Fuel Consumption (lt) per 100 ASK2*	3,28	3,08	-6,0%
1.228	1.817	47,9%	Aircraft Ownership Cost per BH	1.261	1.639	30,0%
530	537	1,4%	Maintenance Cost per BH	558	591	6,0%
1.674	2.087	24,7%	Handling Cost per Landing	1.675	2.083	24,4%
1.270	1.369	7,8%	Airports & Air Navigation Cost per km Flown	1.160	1.387	19,6%
8,37	6,05	-27,7%	Passenger Services & Catering Cost per Pax	8,42	7,66	-9,1%
8,3%	5,6%	-2,7 pt	Sales & Marketing Cost / Total Revenue	11,2%	7,4%	-3,8 pt



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*ASK2 value is adjusted for cargo operations adding Available Cargo Ton Km.

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EBITDAR Calculation

2019	2021	Change	EBITDAR (mn USD)	1Q'19	1Q'22	Change
13.229	10.686	-19,2%	Sales Revenue	2.768	3.051	10,2%
10.928	8.322	-23,8%	Cost of Sales (-)	2.504	2.539	1,4%
2.301	2.364	2,7%	GROSS PROFIT / (LOSS)	264	512	93,9%
299	254	-15,1%	General Administrative Expenses (-)	72	69	-4,2%
1.417	835	-41,1%	Marketing and Sales Expenses (-)	395	299	-24,3%
585	1.275	117,9%	NET OPERATING PROFIT / (LOSS)	-203	144	-
355	174	-51,0%	Other Operating Income	61	35	-42,6%
64	35	-45,3%	Other Operating Expense (-)	8	16	100,0%
876	1.414	61,4%	Profit / (Loss) from Main Operations	-150	163	-
192	262	36,5%	Adjustments	-2	31	-
82	75	-8,5%	Share of Investments' Profit / Loss Accounted by Using The Equity Method	-15	-5	-
110	187	70,0%	Income From Government Incentives	13	36	176,9%
1.068	1.676	56,9%	EBIT	-152	194	-
1.521	1.740	14,4%	Depreciation	360	447	24,2%
2.589	3.416	31,9%	EBITDA	208	641	208,2%
361	223	-38,3%	Adjusted Operating Lease Expenses ¹	115	54	-53,4%
156	105	-33,1%	Adjusted Short term Lease Expenses (Wet-lease) ²	35	15	-56,3%
3.107	3.744	20,5%	EBITDAR	358	710	98,2%
23,5%	35,0%	11,55	EBITDAR MARGIN	12,9%	23,3%	10,33

Notes: - For 1Q'22 Turkish Technic's contribution to EBITDAR through consolidation is 77 mn USD, compared to 70 mn in 1Q'19.

- For 1Q'22 adjustments for heavy maintenance of operational lease expenses is 52 mn USD compared to 105 mn USD in 1Q'19.

1Q'22 RESULTS



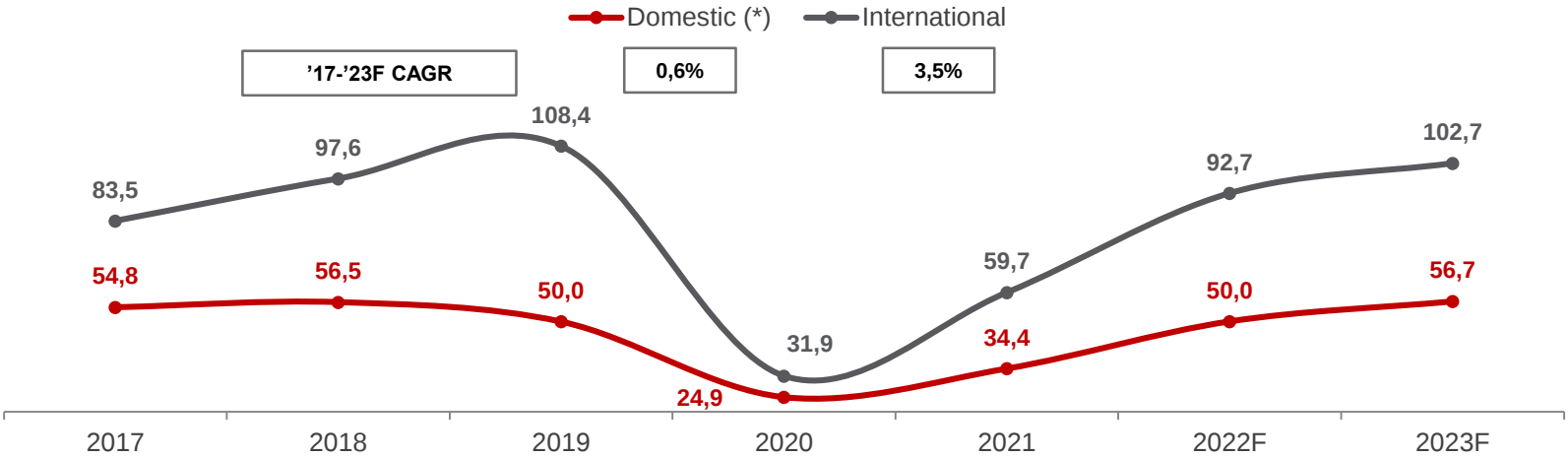
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Aviation Sector Growth

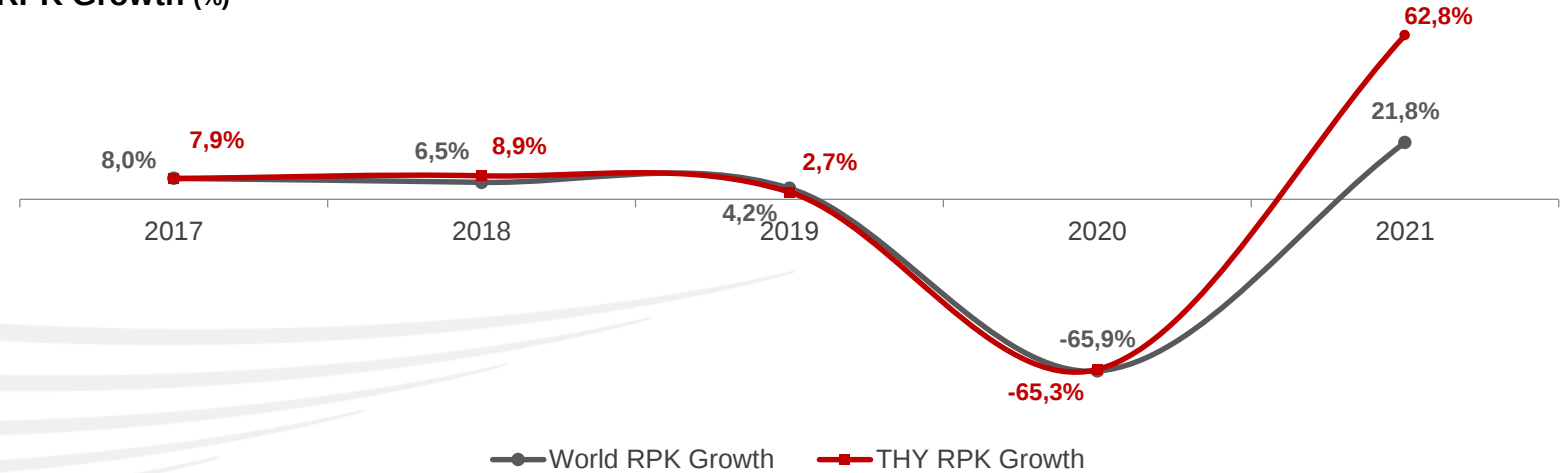


Turkish Market Growth (mn passengers)

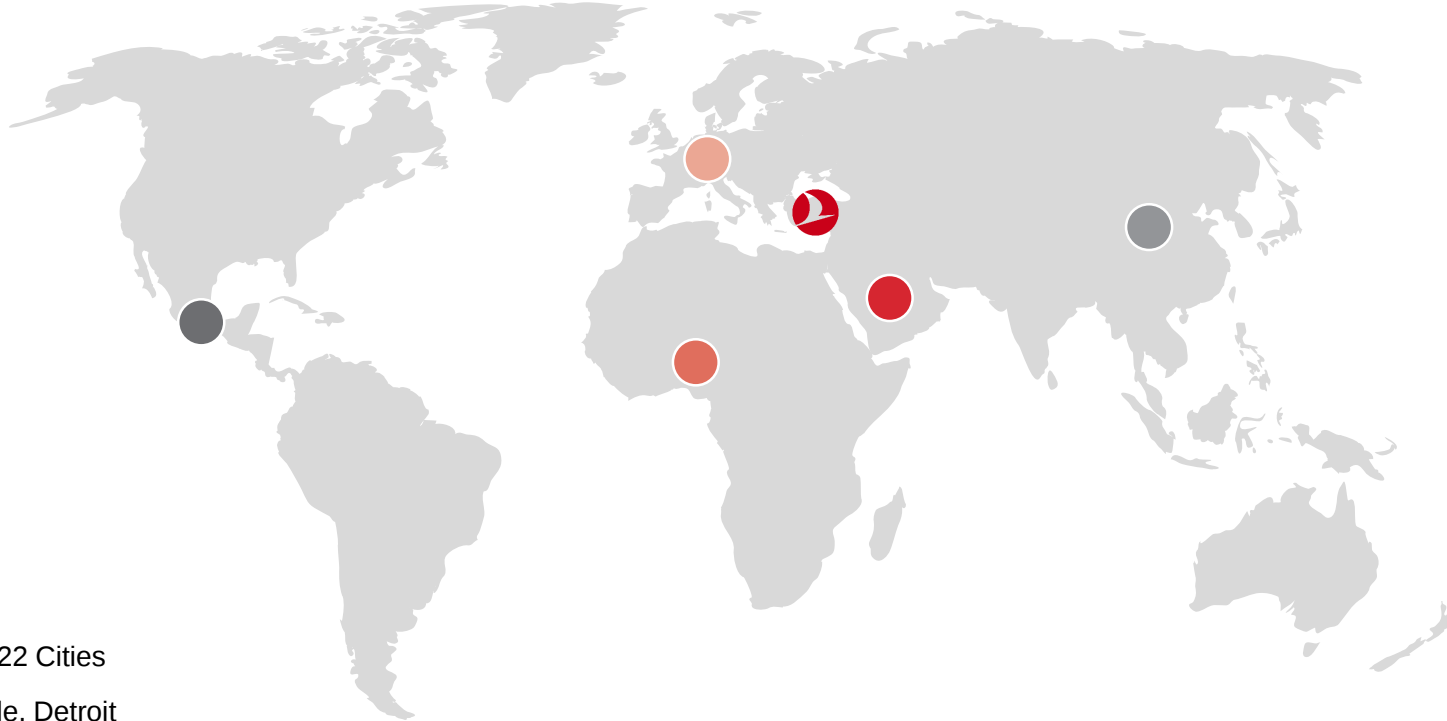


Source: General Directorate of State Airports Authority (DHMI) – Oct 2021
(*)Adjusted for double count on Domestic Pax

Annual RPK Growth (%)



We Fly to 128 Countries and 334 Destinations



AMERICAS

Current Routes: 9 Countries, 22 Cities

Future Routes: Denver, Seattle, Detroit

EUROPE

Current Routes: 43 Countries, 116 Cities

Future Routes: Lankaran, Krakow, Nantes,
La Coruna, Makhachkala, Palermo, Bergamo,
Tivat

MIDDLE EAST

Current Routes: 13 Countries, 36 Cities

Future Routes: Abha

AFRICA

Current Routes: 40 Countries, 61 Cities

Future Routes: Aswan, Juba, Port Sudan,
Hargeisa

DOMESTIC

Current Routes: 50 Cities

FAR EAST

Current Routes: 22 Countries, 44 Cities

Future Routes: Atyrau, Sialkot



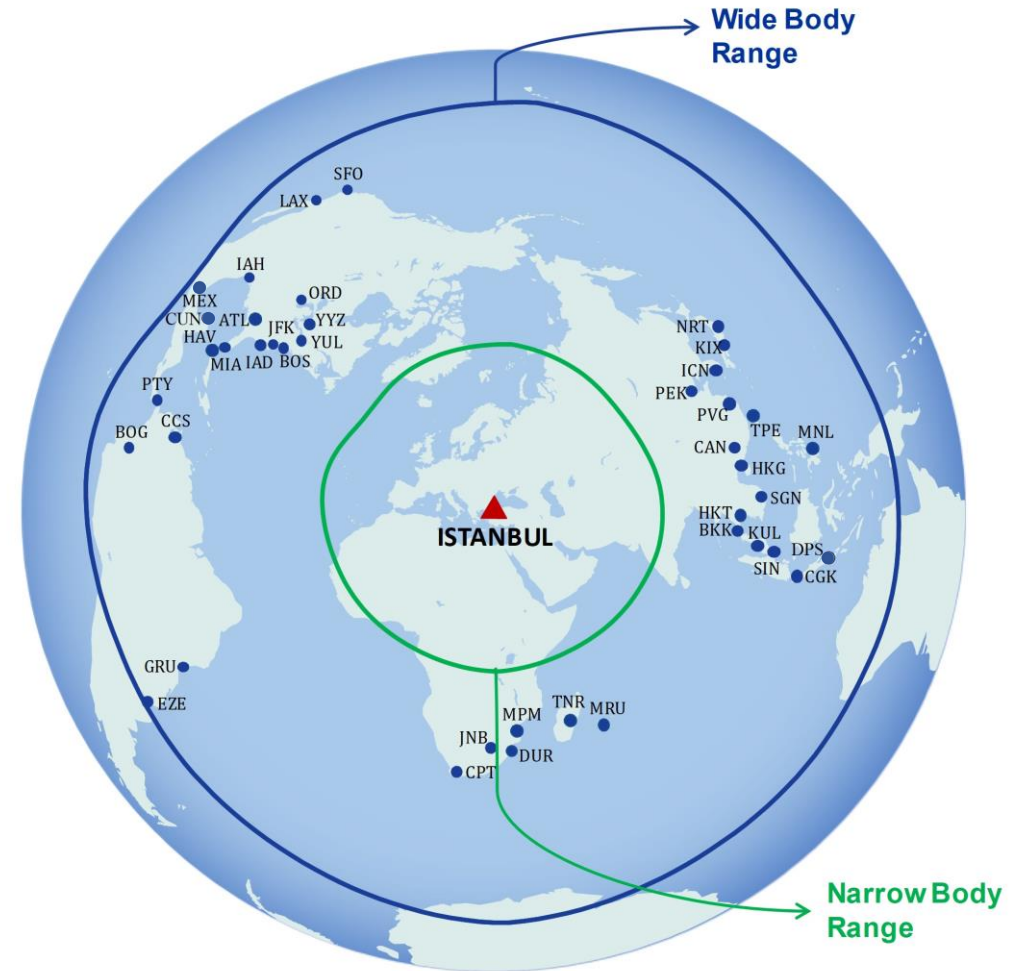
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Narrow Body Range Capability to and from Istanbul

(with full passenger payload)

- 216 out of 285 international destinations
- More than 40% of world-wide international traffic
- Over 60 national capitals
- All of Europe, Middle East, Central Asia and North and East Africa



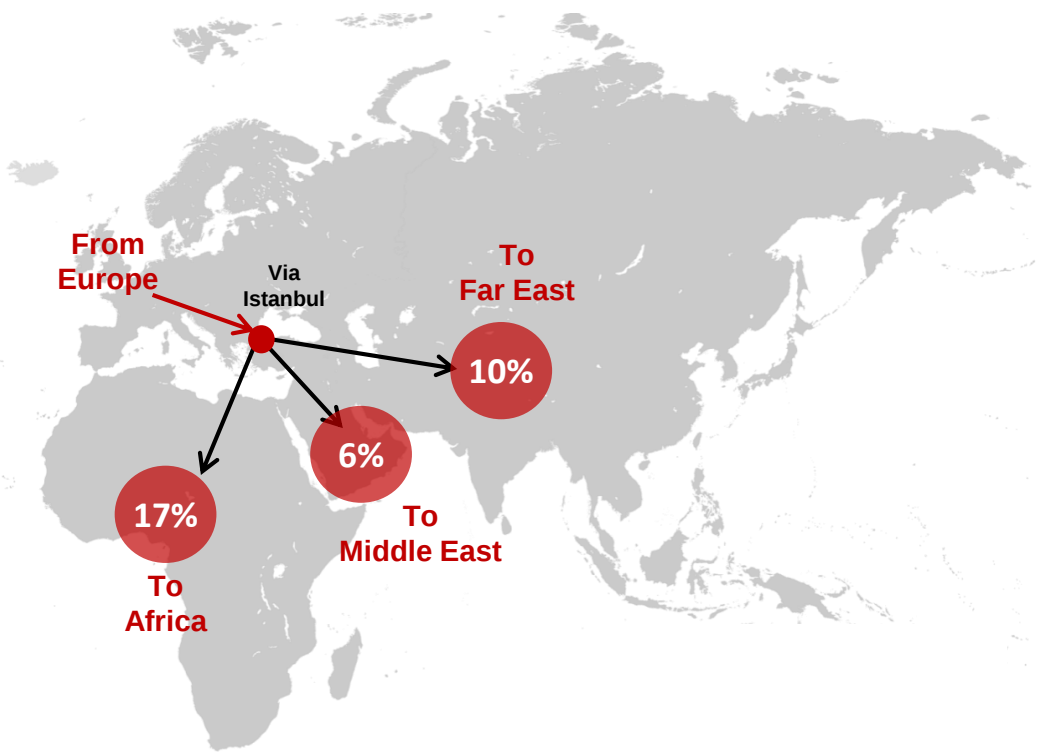
Highest Connectivity for Europe, Africa and Middle East



Airlines Connectivity
by Number of O&D Pairs
(Top Three)

Europe to the World	
Turkish Airlines	16,509
British Airways	12,096
Lufthansa	9,720
Middle East to the World	
Turkish Airlines	8,136
Qatar Airways	2,304
British Airways	1,120
Africa to the World	
Turkish Airlines	11,685
Air France	5,328
British Airways	3,485
Far East to the World	
United Airlines	8,694
Turkish Airlines	8,325
Air China	5,724

Detour* Advantage

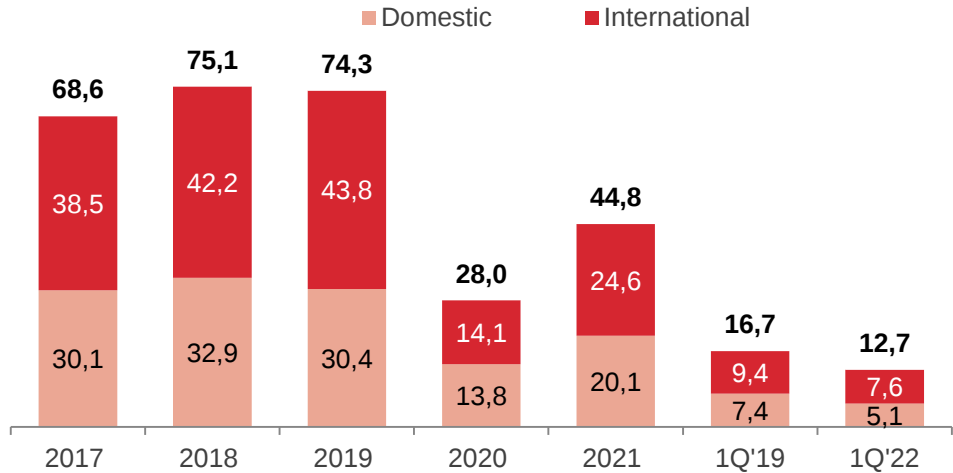


*Detour: Increase in the flight distance compared to a non-stop flight. Forecasted by using 6,000 arrival-departure cities
Source: Retrieved from OAG. Figures belong to pre-covid term.

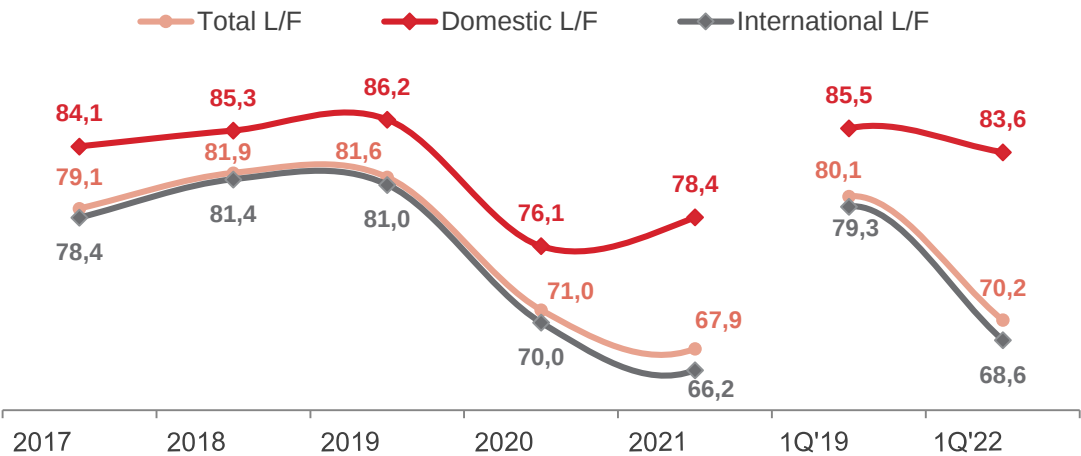
Passenger Traffic



Total Passengers (mn)



Load Factor (L/F %)



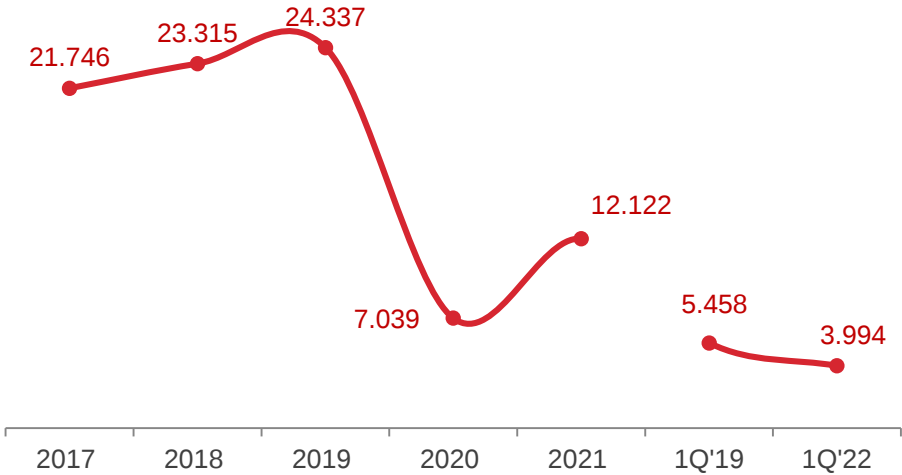
Traffic Development (2017-2021) YoY

	2017	2018	2019	2020	2021
ASK	2%	5%	3%	-60%	70%
RPK	8%	9%	3%	-65%	63%
PAX	9%	9%	-1%	-62%	60%
L/F (Point)	4,6	2,8	-0,3	-10,6	-3,1

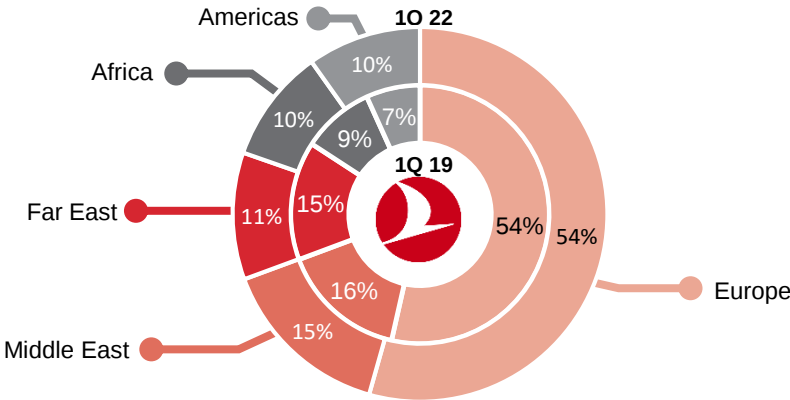
Passenger Breakdown



Int'l to Int'l Transfer Passengers ('000)

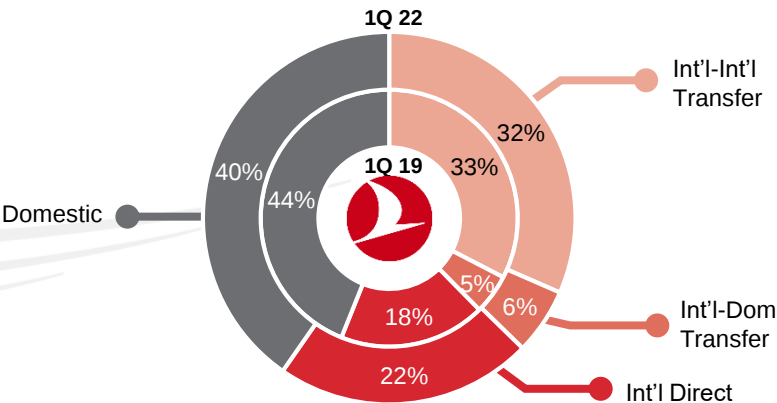


Int'l Passenger Breakdown by Geography



Note: Includes only scheduled passengers.

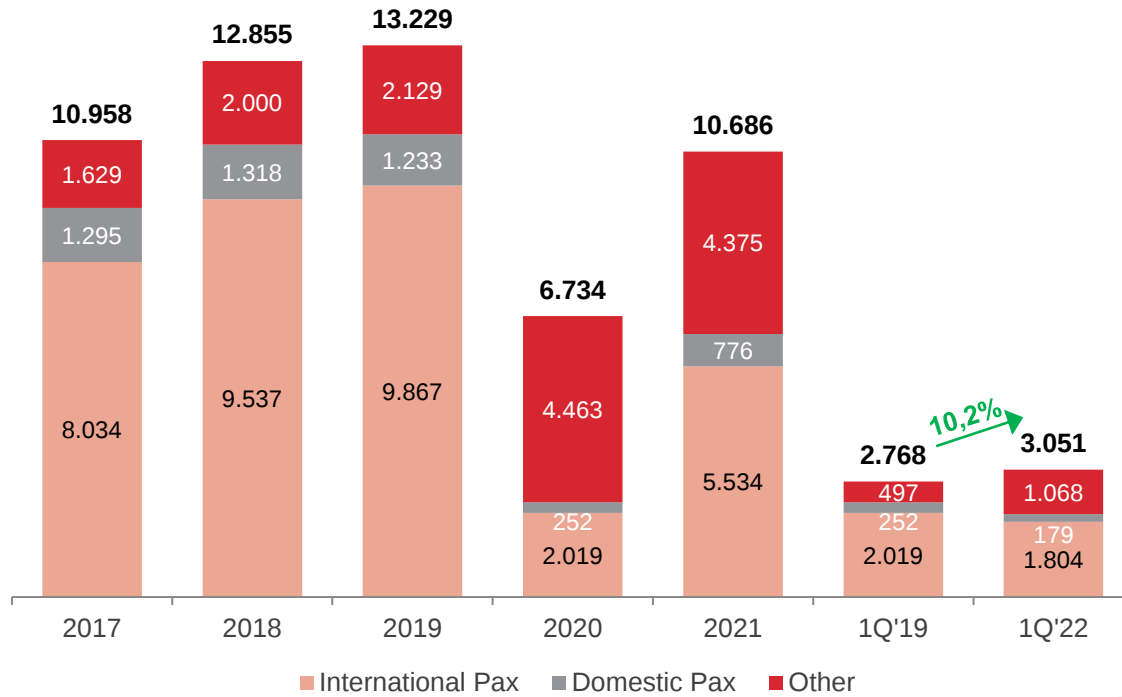
Passenger Breakdown by Transfer Type



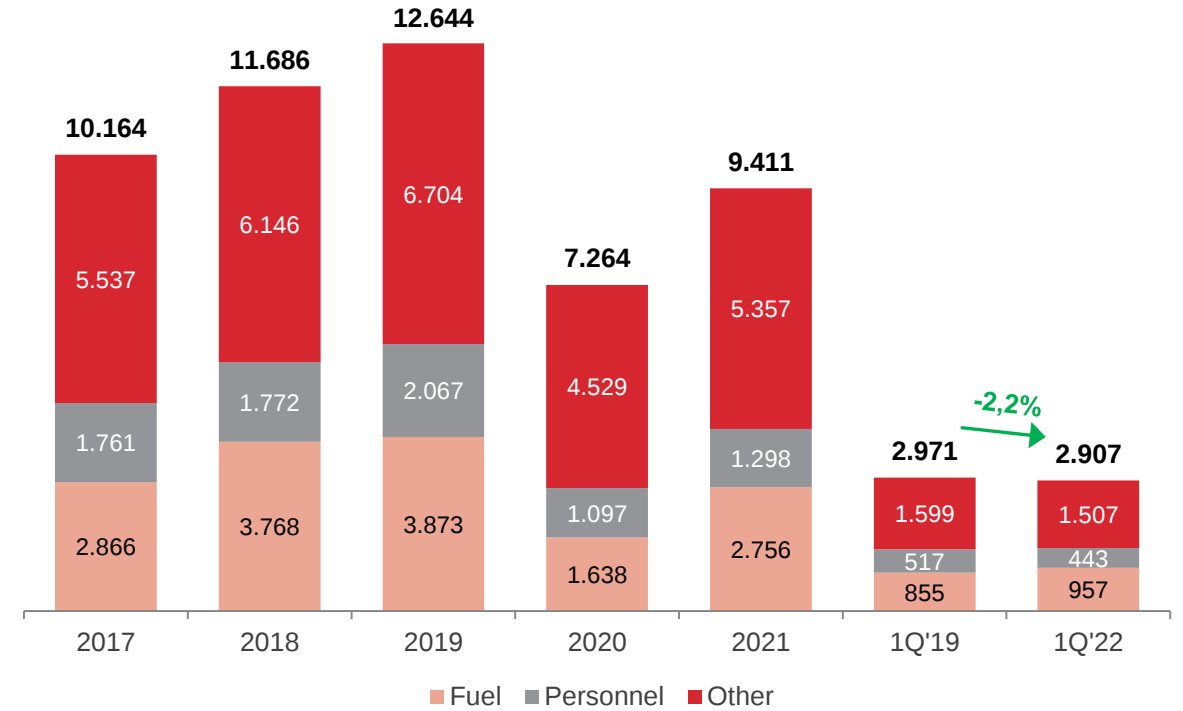
Total Revenue and Expenses



Revenues (mn USD)



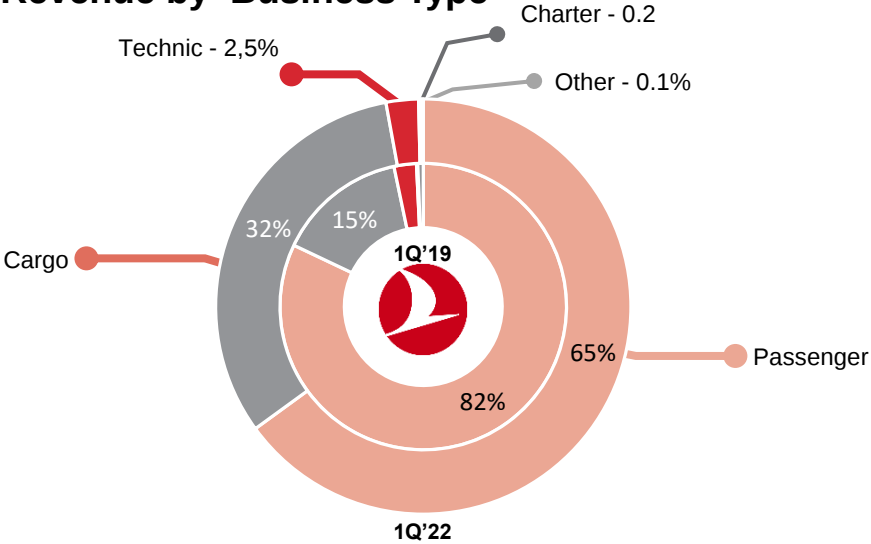
Expenses (mn USD)



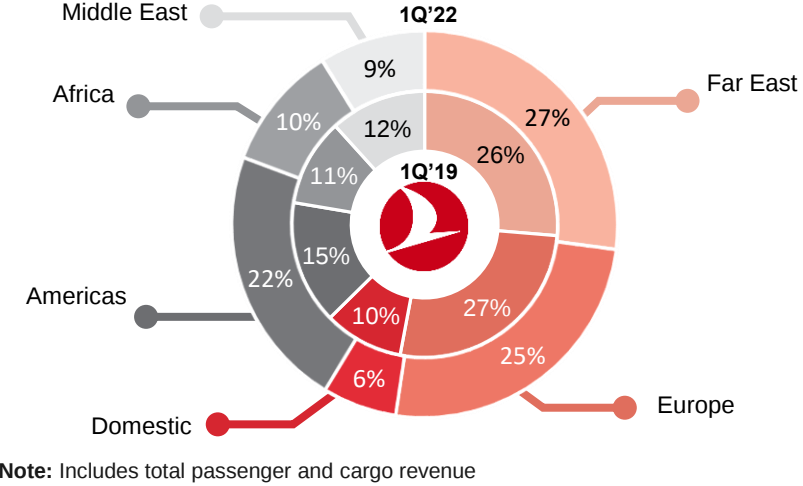
Revenue Breakdown (1Q'22)



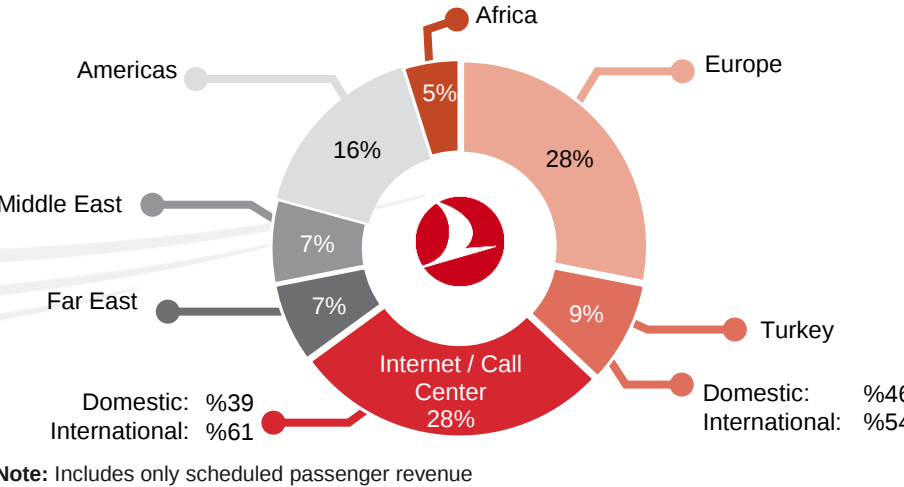
Revenue by Business Type



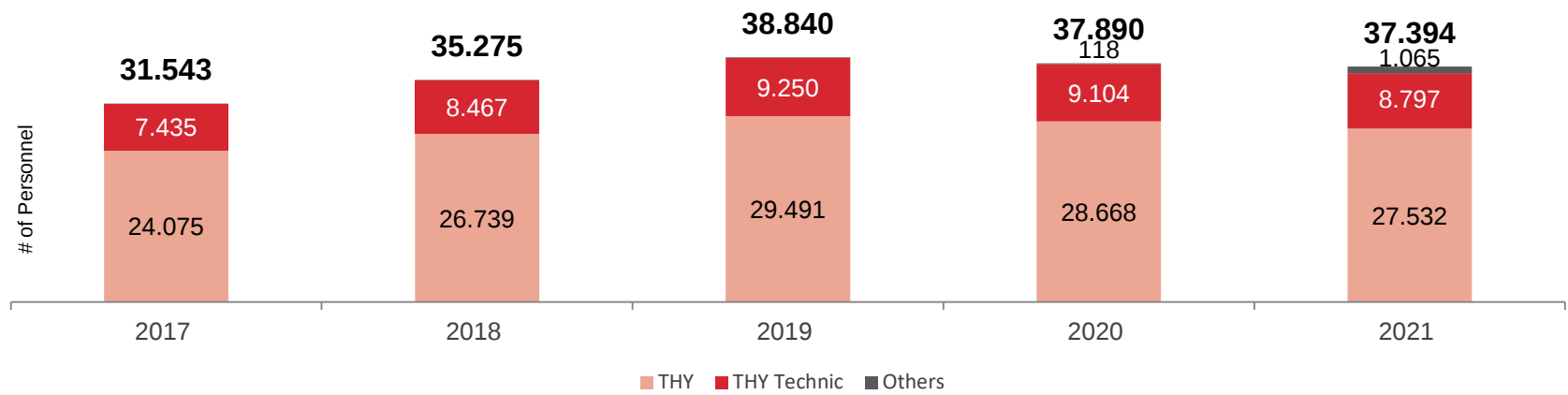
Revenue by Geography



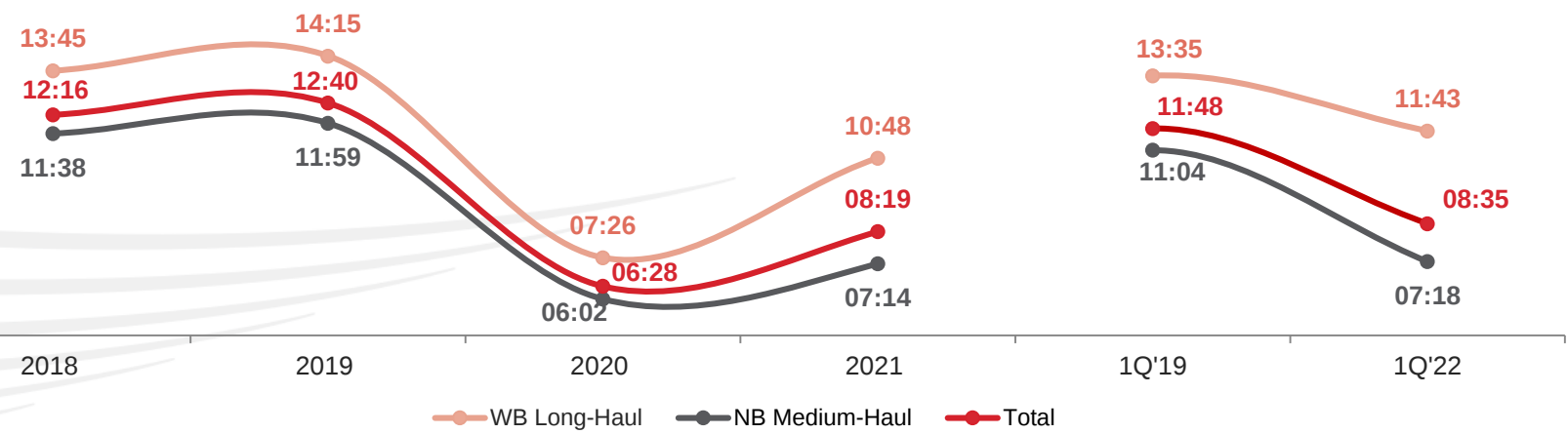
Revenue by Point of Sale



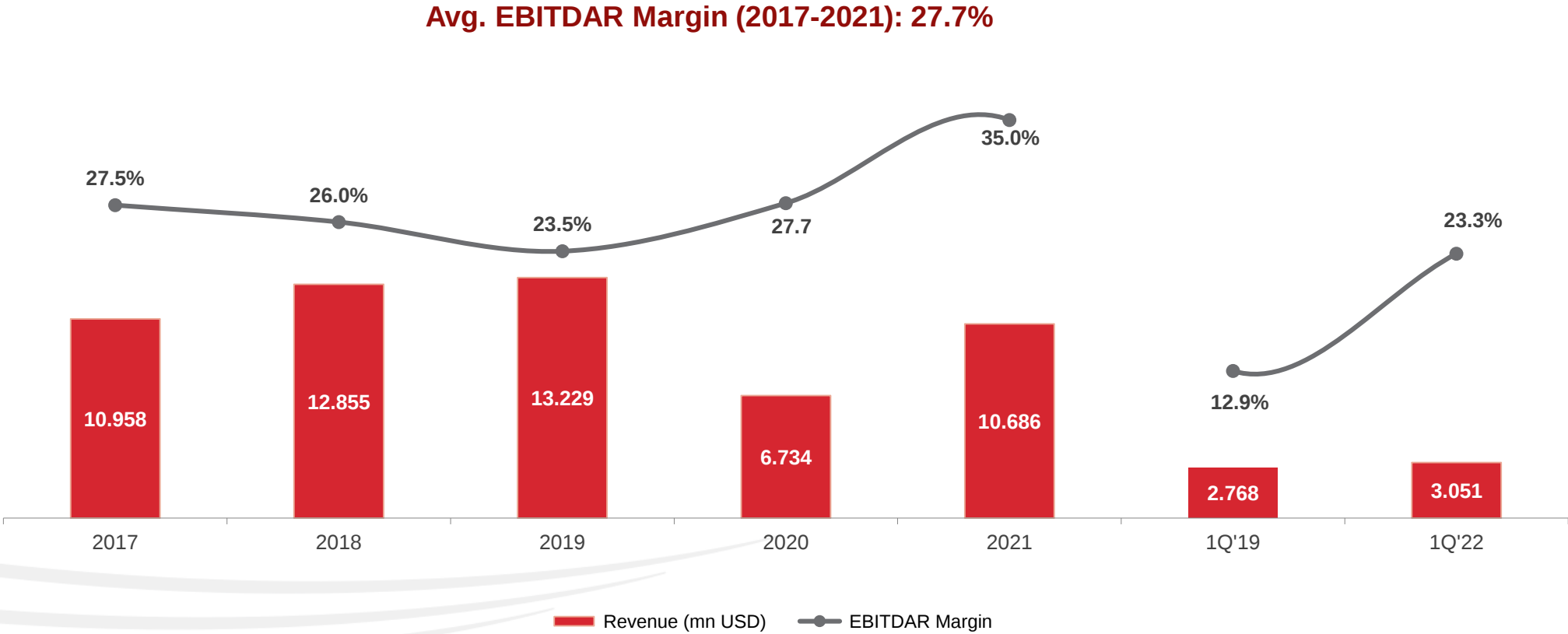
Personnel Efficiency



Average Daily Flight Utilization (hrs)



EBITDAR Margin





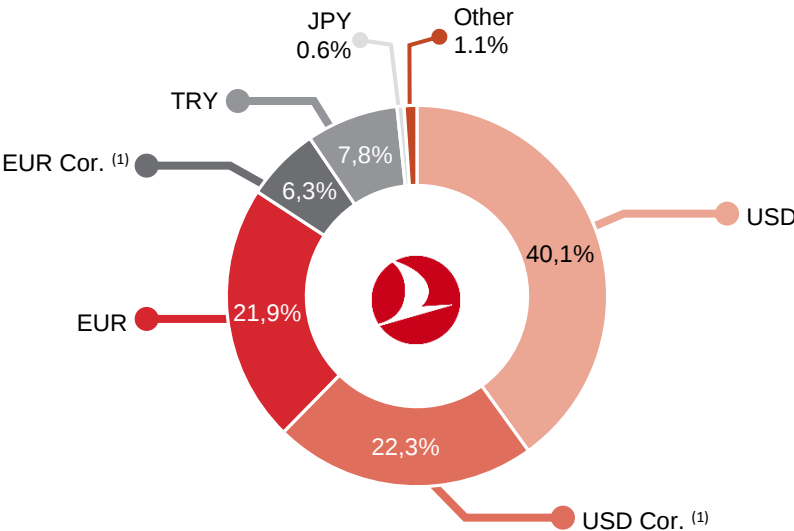
31.03.2022	Type	Total	Owned	Financial Lease	Opr./Wet Lease	Seat Capacity ('000)	Average Fleet Age
Wide Body	A330-200	13	5		8	3,5	14,0
	A330-300	38		29	9	11,2	8,2
	B777-3ER	33		27	6	11,7	8,1
	A350-900	6		6		2,0	0,9
	B787-9	15		15		4,5	2,1
	Total	105	5	77	23	32,8	7,6
Narrow Body	B737-900ER	15		15		2,4	8,7
	B737-9 MAX	5		5		0,8	1,0
	B737-800	81	28	29	24	13,8	11,5
	B737-8 MAX	20		20		3,0	2,0
	A321 NEO	32		24	8	5,8	1,9
	A319-100	6	1	5		0,8	10,8
	A320-200	11	11			1,7	13,9
	A321-200	66	28	34	4	12,1	9,5
	B737-800 WL	12			12	2,3	17,8
	Total	248	68	132	48	42,7	9,0
Cargo	A330-200F	10	1	9			8,3
	B777F	8		8			3,1
	Wet Lease	2			2		30,1
	Total	20	1	17	2		8,4
Grand Total		373	74	226	73	75,5	8,6

1Q New Fleet Entries

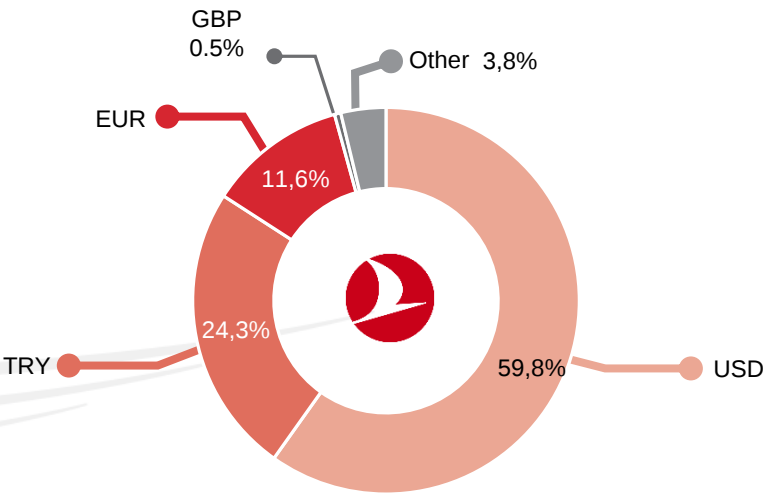
- 1 A350-900
- 1 B737-8 MAX
- 1 A321 NEO



Revenue by Currency



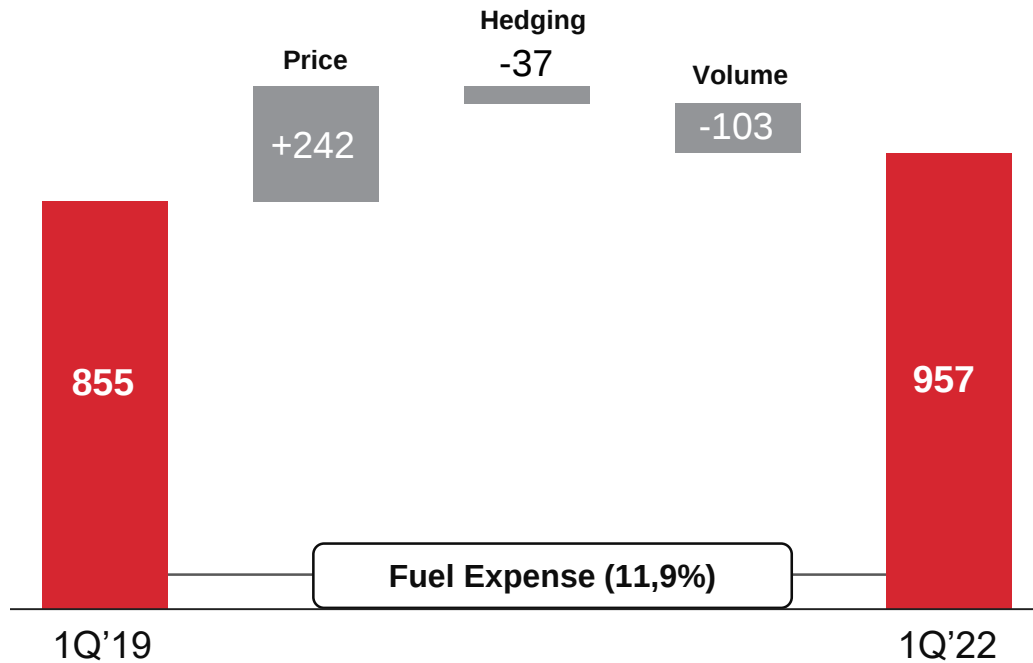
Expenses by Currency



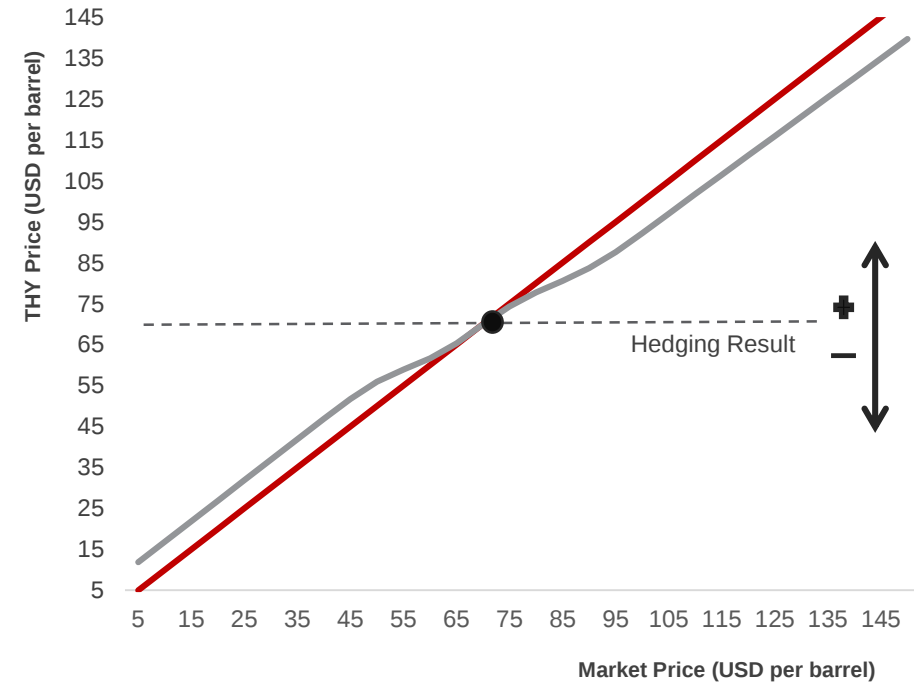
⁽¹⁾ Currencies that have 85% correlation with USD and EUR considered as USD and EUR correlated respectively.

Fuel Expense Breakdown and Hedging Fuel Price Risk

Fuel Expense Breakdown



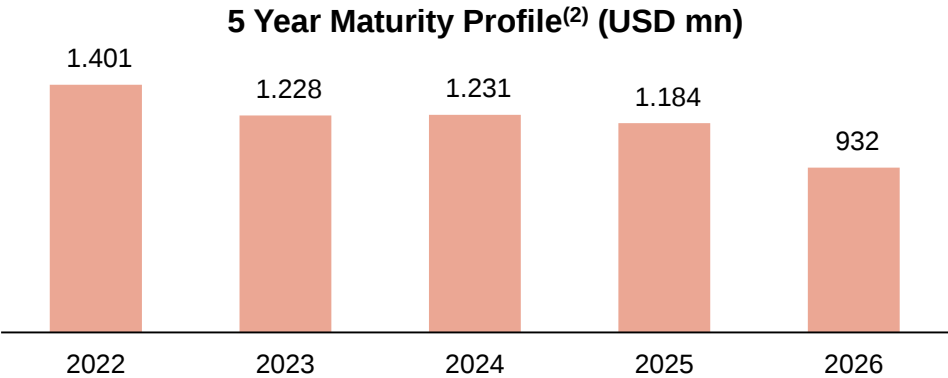
Effect of Hedging on the Fuel Price



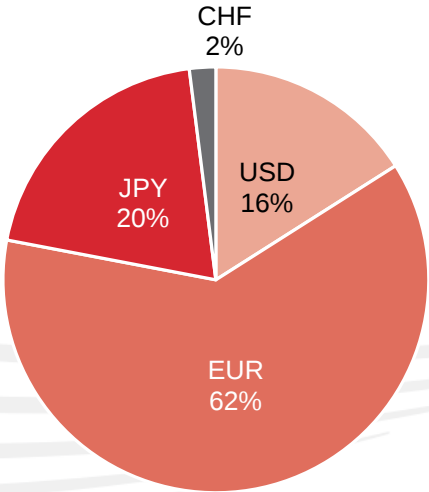
- Current fuel hedging levels:
Apr-Dec'22: 34%*
FY23: 5%
- Descending layered hedging strategy
- Crude oil based swaps and options
- Maximum of 60% for the following month is hedged using derivative instruments depending on the market conditions.



As of 31.03.2022
Total Financial Lease Liabilities⁽¹⁾: **9 bn USD**
Operating Leases⁽¹⁾: **1.5 bn USD**



Currency Breakdown of Financial Lease Liabilities



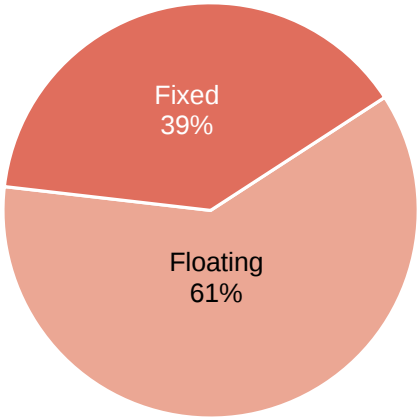
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⁽¹⁾Including interest payments.

⁽²⁾Principal payments.

⁽³⁾Post-Hedge Interest Rate breakdown.

Weighted Average Interest Rate⁽³⁾: **2.46%**

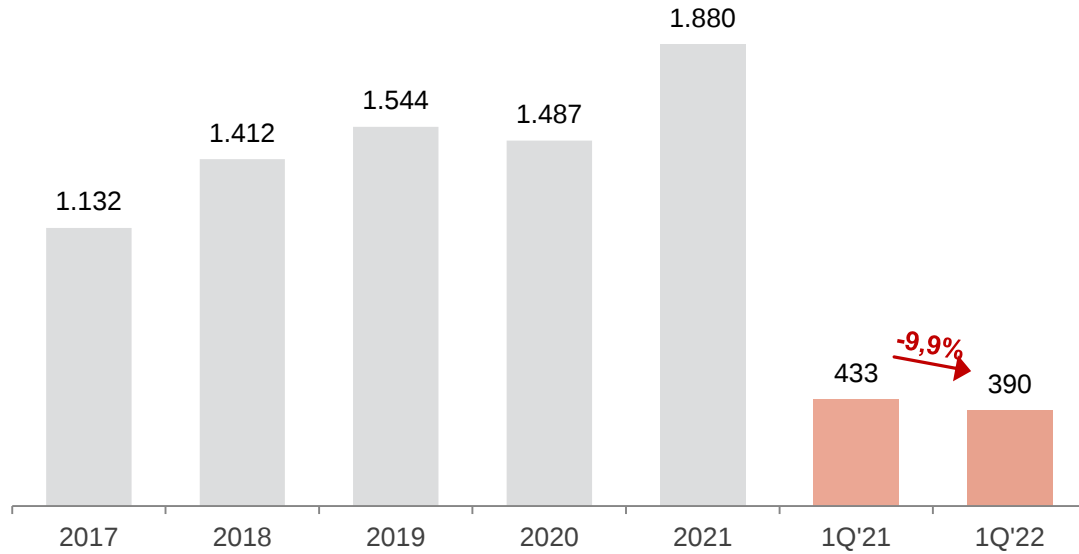


(mn USD)	31.03.2022 Total Debt	Maturity	Yearly Debt Service
USD	1.432	10-12 Years	223
EUR	5.579	10-12 Years	716
JPY	1.770	10-11 Years	309
CHF	185	12 Years	34
Total	8.966		1.282

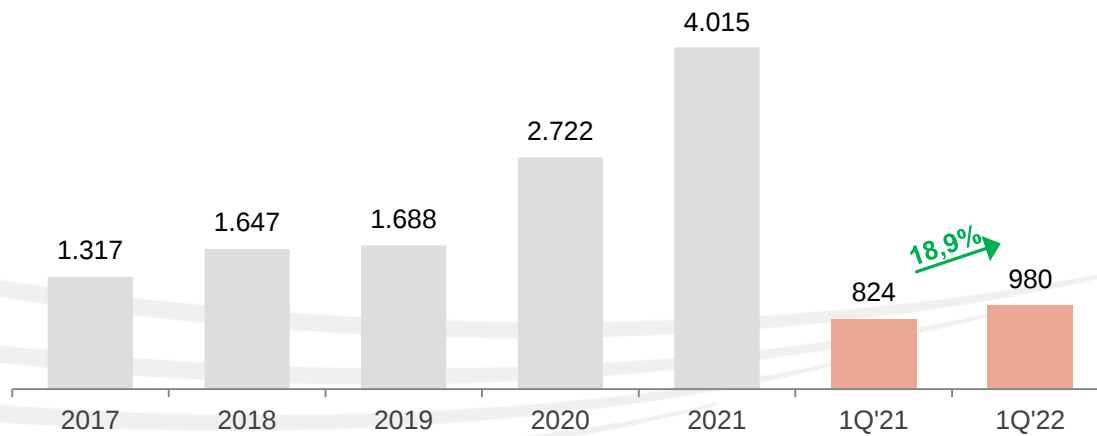
Cargo Operations



Cargo Tonnage Carried ('000 Ton)



Cargo Revenue Evolution (mn USD)



- Turkish Cargo flies to 128 countries with 20 freighters and 353 passenger aircraft.
- Global market share in both revenue and FTK increased from 4.7% in 2020 to 5.2% in 2021.
- Turkish Cargo maintained its status as the fastest growing air cargo brand and became 5th biggest air cargo carrier in 2021 (excluding integrators).
- In February 2022, transfer of remaining cargo operations to Istanbul Airport successfully completed.

Sustainability



373 aircraft in the first quarter of 2022

8.6 Average Fleet Age

New Generation Aircrafts With Less Fuel Consumption

IATA CEIV "Pharma, Fresh, Live Animal" Certificates

4,738 tons of fuel savings in the first quarter of 2022

14,925 tons of avoided greenhouse gas emissions

More than 100 Operational Optimization Projects

APEX World Class Award 2022

Sustainable aviation fuel use on the Paris, Oslo, Gothenburg, Copenhagen, London and Stockholm destinations



Bio-fuel Related Research and Development Investments



Voluntary participation in the performance evaluations of international indices and sustainability rating agencies:



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Balance Sheet

Assets (mn USD)	2017	2018	2019	2020	2021	31.03.2022
Cash and Equivalents	2.086	2.155	2.475	1.829	2.682	3.121
Trade Receivables	592	570	540	637	925	993
Pre-delivery Payment (PDP) Receivables	117	809	778	731	546	446
Other Current Assets	836	971	977	981	785	1.032
Total Current Assets	3.631	4.505	4.770	4.178	4.938	5.592
Net Fixed Assets	13.002	13.918	3.643	4.145	4.364	4.394
of which Aircraft and Engines*	11.683	12.127	1.493	1.859	2.041	2.079
Rights of Use of Assets	-	-	13.618	14.777	15.110	15.058
Pre-delivery Payment (PDP) Receivables	247	505	761	515	279	321
Other Non-Current Assets	1.317	1.804	15.550	16.692	16.956	16.967
Total Non-Current Assets	14.566	16.227	19.954	21.352	21.599	21.682
Total Assets	18.197	20.732	24.724	25.530	26.537	27.274

Liabilities (mn USD)	2017	2018	2019	2020	2021	31.03.2022
Lease Obligations	8.322	9.509	9.919	11.307	10.244	9.900
Bank Borrowings	744	1.099	3.453	5.394	4.659	4.475
Passenger Flight Liabilities	1.000	1.002	1.032	580	1.216	1.875
Accounts Payable	855	1.022	1.130	861	891	869
Other Liabilities	1.930	2.155	2.326	2.005	2.690	2.932
Total Liabilities	12.851	14.787	17.860	20.147	19.700	20.051
Total Shareholders Equity	5.346	5.945	6.864	5.383	6.837	7.223
of which Issued Capital	1.597	1.597	1.597	1.597	1.597	1.597
of which Retained Earnings	3.551	3.760	4.463	5.246	4.406	5.365
of which Differences from Currency Translation	-108	-160	-184	-201	-275	-289
of which Net Profit for the Period	223	753	788	-836	959	161
Total Liabilities & Shareholders Equity	18.197	20.732	24.724	25.530	26.537	27.274

 **TURKISH AIRLINES** *Before 2019 values include leases, after 2019 values show only unencumbered aircraft & engine values.

Income Statement

(mn USD)	2017	2018	2019	2020	2021	1Q'19	1Q'22	YoY Change
Operating Revenue	10.958	12.855	13.229	6.734	10.686	2.768	3.051	10%
Operating Expenses (-)	10.164	11.686	12.644	7.264	9.411	2.971	2.907	-2,2%
of which Fuel	2.866	3.768	3.873	1.638	2.756	855	957	12%
of which Personnel	1.761	1.772	2.067	1.097	1.298	517	443	-14%
of which Depreciation	1.066	1.087	1.521	1.659	1.740	360	447	24%
of which Rent	527	595	311	244	197	74	30	-59%
Net Operating Profit / Loss	794	1.169	585	-530	1.275	-203	144	-
Income From Other Operations	264	165	355	330	174	61	35	-43%
Expense From Other Operations (-)	36	143	64	55	35	8	16	100%
Profit / Loss From Main Operations	1.022	1.191	876	-255	1.414	-150	163	-
Income From Investment Activities (Net)	177	99	89	179	200	3	23	667%
Share of Investments' Profit / Loss	102	123	82	-87	75	-15	-5	-
Financial Income	56	129	139	72	101	19	74	289%
Financial Expense (-)	1.078	588	310	835	767	140	135	-4%
Profit Before Tax	279	954	876	-926	1.023	-283	120	-
Tax (-)	56	201	88	-90	64	-54	-41	-
Net Profit	223	753	788	-836	959	-229	161	-

Operational Expense Breakdown

(mn USD)	1Q'19	% in Total	1Q'22	% in Total	Change
Fuel	855	28,8%	957	32,9%	11,9%
Personnel	517	17,4%	443	15,2%	-14,3%
Landing, Navigation & Air Traffic	245	8,2%	260	8,9%	6,1%
Landing and navigation	122	4,1%	135	4,6%	10,7%
Air Traffic Control	123	4,1%	125	4,3%	1,6%
Sales & Marketing	310	10,4%	227	7,8%	-26,8%
Commissions and Incentives	142	4,8%	97	3,3%	-31,7%
Reservation System	73	2,5%	75	2,6%	2,7%
Advertising	47	1,6%	18	0,6%	-61,7%
Other	48	1,6%	37	1,3%	-22,9%
Depreciation	360	12,1%	447	15,4%	24,2%
Ground Handling	189	6,4%	182	6,3%	-3,7%
Aircraft Rent	74	2,5%	30	1,0%	-59,5%
Operational Lease	10	0,3%	2	0,1%	-80,0%
Wet Lease	64	2,2%	28	1,0%	-56,3%
Passenger Services & Catering	141	4,7%	97	3,3%	-31,2%
Maintenance	192	6,5%	172	5,9%	-10,4%
General Administration	26	0,9%	26	0,9%	0,0%
Other	62	2,1%	66	2,3%	6,5%
TOTAL	2.971	100%	2.907	100%	-2,2%
Operating Cost per ASK (USc)	6,97	-	7,49	-	7%
Ex-fuel Operating Cost per ASK (Usc)	4,96	-	5,02	-	1%
Fixed Costs	901	30,3%	813	28,0%	-9,8%

Subsidiaries & Affiliates

Turkish Airlines Group
31.03.2022

		Field of Activity	Revenue (mn USD)	Number of Personnel	Partnership Structure
1	Turkish Airlines	Transportation	3.051*	27.540**	% 49 Turkey Wealth Fund - % 51 Open to Public
2	Turkish Technic	MRO	-	8.830	% 100 THY
3	THY Uçuş Eğitim ve Havalimanı İşletme A.Ş.	Flight Trainings & Airport Operations	-	89	% 100 THY
4	THY Havaalanı Gayrimenkul Yatırım ve İşletme A.Ş.	Investment & Airport Operations	-	-	% 100 THY
5	THY Uluslararası Yatırım ve Taşımacılık A.Ş.	Transportation & Investment	-	-	% 100 THY
6	THY Teknoloji ve Bilişim A.Ş.	IT	-	960	% 100 THY
7	THY Hava Kargo Taşımacılığı A.Ş.	Cargo	-	-	% 100 THY
8	Sun Express (Turkey)	Transportation	138	3.395	% 50 THY - % 50 Lufthansa
9	TFS Akaryakıt Hizmetleri A.Ş.	Fuel	472	96	% 25 THY - % 25 Taya Liman - % 25 Demirören Akaryakıt - % 25 Zirve Holding
10	Pratt Whitney THY Turkish Engine Center (TEC)	MRO	105	408	% 51 PW - % 49 THY Teknik
11	Turkish Opet Aviation Fuels	Fuel	84	478	% 50 THY - % 50 Opet
12	Turkish Ground Services (TGS)	Ground Services	69	14.151	% 50 THY - % 50 Havaş
13	Turkish Do&Co	Catering	57	3.667	% 50 THY - % 50 Do&Co
14	We World Express Ltd.	Cargo	11	43	% 45 THY - % 45 ZTO - % 10 Pal Air
15	TSI Aviation Seats	Cabin Interior	3	123	% 50 THY & THY Teknik - % 50 Kibar Holding
16	Goodrich Turkish Technic Service Center	MRO	6	76	% 60 Collins Aerospace - % 40 THY Teknik
17	Air Albania	Transportation	-	131	% 49 THY - % 41 MDN Investment - % 10 Albcontrol
18	Turkish Cabin Interior Systems (TCI)	Cabin Interior	1	125	% 50 THY & THY Teknik - % 50 TAI
19	Cornea Havacılık Sistemleri San. Ve Tic. A.Ş.	IFE	-	59	% 80 THY Teknik % 20 Havelan
20	Tax Free Zone (Tax Refund)	VAT Return & Consultancy	-	14	% 30 THY - % 45 Maslak Oto - % 25 VK Holding



A STAR ALLIANCE MEMBER

* Revenue of 100% consolidated subsidiaries are included.

** THY A.O. Personnel

A photograph of a Turkish Airlines aircraft wing and tail fin against a sunset sky. The tail fin is red with a white circular logo containing a stylized bird. The wing is white with blue accents. The sky is a mix of orange, yellow, and blue, with clouds visible below the wing.

TURKISH AIRLINES
INVESTOR RELATIONS

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Tel: +90 (212) 463-6363 x-13630 e-mail: ir@thy.com

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