YOUR PLUS WITH THE SUN.



Analyst & Investor Presentation Q3/2009

# **COLEXON Energy AG**

Conference Call

Hamburg, 30. November 2009 © COLEXON Energy AG

### **CONTENTS**



- **Snapshot**
- The PV Market
- **Business Model and Strategy**
- 4 **Financials**
- Outlook

#### **COMPANY PROFILE**



#### **COLEXON** at a Glance

- Leading key player in solar solutions
- IPP with the mid-term goal of grid parity
- Active in projects, wholesale and plant operation
- Focused on state-of-the-art technologies
- Strong focus on Europe and USA





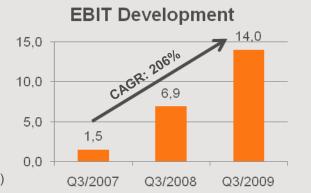


Henrik Christiansen CFO since Oct. 2008

#### **Business Development**

in m€	Q3/2007 ,old' COLEXON	Q3/2008 ,old' COLEXON	Q3/2009 ,new' COLEXON*
Revenue	51.3	98.5	112.7
EBIT	1.5	6.9	14.0
Margin	2.9 %	7.0 %	12.4 %

<sup>\*</sup> Pro forma numbers: 'new' COLEXON after acquisition (includes Renewagy)



COLEXON grows against market trend due to strong position in downstream value chain.

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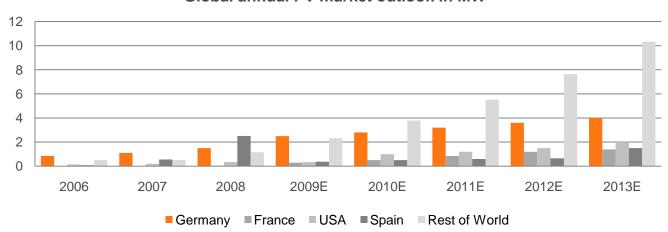
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#### WORLD MARKET DEVELOPMENT



### High market potential of solar industry

#### Global annual PV market outlook in MW



Source: EPIA 2009, Global Market Outlook for Photovoltaics until 2013

• 2006 to 2008: Dynamic growth and high excess demand

• 2009: Market slowdown and module oversupply lead to increased competition

2010 onwards: Positive outlook due to enormous global market potential

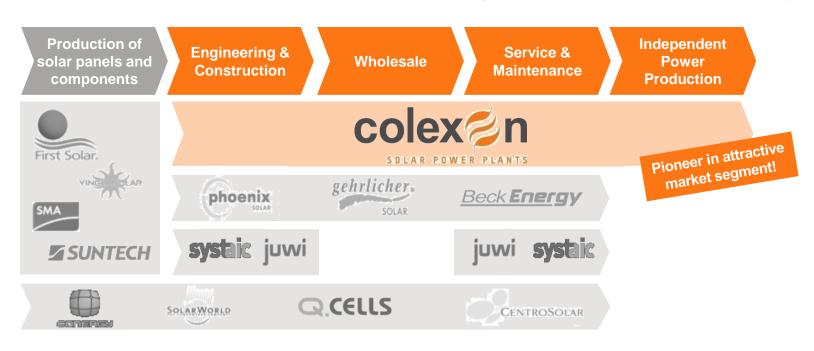
### COLEXON is positioned in the most important growth markets.

WWW.COLEXON.COM

# **SOLAR VALUE CHAIN (DOWNSTREAM)**



### COLEXON covers the most profitable segments in the solar industry

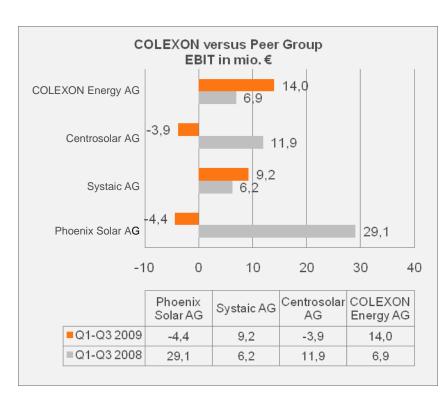


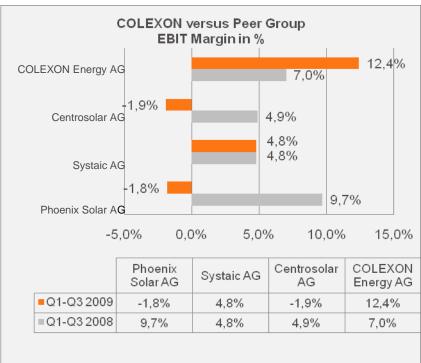
- Integration along PV value chain keeps entire margin inhouse
- Stable and secured cash flows from IPP business strengthen overall business

COLEXON's strong position within the value chain promotes operating margins.



### COLEXON outperformed its peer group in EBIT development.





COLEXON greatly increased its competitiveness with the takeover of Renewagy.

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#### **BUSINESS SEGMENTS**



### Flexible business model as a basis for stable and dynamic growth

Wholesale	Projects		Plant Operation
Service, Logistics and Distribution	Turnkey Solar Power Plants		Solar Power Generation
Modules, Components and Turnkey Systems  • System integrators • Project developers • Resellers	Investor Portfolios 1MWp to Multi-MWp  • Agriculture • Industry • Public Institutions • Institutional Investors	Roof/Area Leasing, Own investment 1MWp to Multi-MWp  Investors Fonds Industry	Own investment  1 MWp to Multi-MWp Power Plants  • COLEXON IPP GmbH  • Own investment
	Service and Op	peration for own and extern	nal Solar Power Plants

COLEXON follows a flexible business approach for efficient market penetration.

#### WHOLESALE



### COLEXON – competent partner for resellers and installers

Wholesale

**Activity** 

- Distributing high-end modules, components and turnkey systems
- Full-service approach including highest quality standards and state-of-the-art technology

Rationale

- Ability to balance cashflow through business cycles
- Equalizing revenue fluctuations in project business
- Market entry strategy for emerging markets

**USP** 

- Extensive supply network enables flexible range of products
- Access to premium thin film panels of *First Solar*

Only 15 partners globally!

Project business experience transfer into customer support

Wholesale segment strengthens COLEXON's business.

#### **PROJECTS**



### Turnkey solar power plants – the solution from a single source

**Wholesale** 

**Projects** 

**Plant Operation** 

**Activity** 

- Realization of return-optimized turnkey solar power plants
- Focus on large-scale rooftop projects

Rationale

- High demand for return optimized PV plants
- Attractive returns and margins

Strong market positioning

**USP** 

- More than 1,700 realized solar power plants
- Focus on innovative technologies, e.g. First Solar
- Legal processing competence

COLEXON is one of the leading experts in developing return optimized PV plants.

# Business Model and Strategy

# **PROJECTS**



### Extract of project references in Germany

Year	Project	Size
Dec. 2008	Haßleben, rooftop	4,640 kWp
Dec. 2008	Etzbach, rooftop	735 kWp
Dec. 2008	Haunsfeld, free field	1,670 kWp
Aug. 2008	Michelin, rooftop	1,900 kWp
Jun. 2008	Waldeck, rooftop	3,040 kWp
Aug. 2007	Ramstein, rooftop	2,500 kWp
Jun. 2007	Bolart, rooftop	2,320 kWp



COLEXON has the experience of more than 1,700 realized solar projects worldwide.

# Business Model and Strategy

#### **PROJECTS**



### Extract of international project references

Year	Project	Size
2009E	Sainte-Maxime, free-field (FR)	1,000 kWp
May .2009	ASU Coor Hall, rooftop (USA)	108 kWp
Dec. 2008	DongNam, BIPV (SK)	607 kWp
Sep. 2008	Ronda, free field (ES)	1,980 kWp
Jun. 2008	Huelva, free-field (ES)	221 kWp
Mar. 2008	Almanzora, free field (ES)	448 kWp
Feb. 2008	Youngkwang, free field (SK)	3,000 kWp













COLEXON has realized projects in Germany, Spain, France, USA and South-Korea.

# Business Model and Strategy SECURED PROJECT PIPELINE FOR 2010



### COLEXON's project pipeline is focused on Europe

Country	Projects in audit (in MWp)	Projects in development (in MWp)
Germany	3	6
France	10	25
Italy	2	1
Spain	1	1
Czech Republic	2	5
USA	2	1
Bulgarien	25	-
Total	45	39

COLEXON has the flexibility to keep projects inhouse or to sell them to external parties.

#### **PLANT OPERATION**



### COLEXON – an independent energy supplier of solar power

**Wholesale** 

**Projects** 

**Plant Operation** 

**Activity** 

- Commissioning and legal process
- Operation and maintenance of solar parks
- Advanced financing of PV systems

Rationale

- Promote company's profitability with high margin business
- State-guaranteed cash flows strengthen liquidity
- First step in positioning as utility

Our strategy: establish COLEXON as an IPP

**USP** 

- Existing portfolio of own solar power plants of approx. 44 MWp
- In-house know-how and experience for site management

Plant operation business adds stability and competitiveness to business development.

### Business Model and Strategy

#### PLANT OPERATION



### COLEXON's portfolio as an independent supplier of solar power (IPP)

Year	Project	Size
2009	Etzbach/Dierig, rooftop	1.57 MWp
2008	Eckolstädt, free field	8.82 MWp
2008	Moorenweis, free field	5.94 MWp
2008	Waldeck portfolio, rooftop	5.92 MWp
2008	Tierhaupten, free field	4.99 MWp
2008	Immler, rooftop	4.56 MWp
2008	Hurlach, free field	4.30 MWp
2008	Froschham, free field	4.20 MWp
2008	Kettershausen, free field	2.38 MWp
2007	Hiendorf, free field	1.06 MWp
Total		43.74 MWp



State-guaranteed income of approx. 44 MW solar plants provides secured cash flows.

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### FINANCIAL IMPACT OF REVERSE ACQUISITION



# Reverse Acquisition

- Takeover affects consolidated financial figures of COLEXON Group
- Combined financials shown in Q3 2009 for the first time

**Pro Forma** 

Transaction was be performed as a **reverse acquisition**. Acquirer is Renewagy A/S, aquiree is COLEXON Energy AG

Acquisition and first time consolidation date: **August 14, 2009**. A Purchase Price Allocation (PPA) applied at that date

The **P&L for the Renewagy** is shown for the total reporting period.

The **P&L** for the **COLEXON** are shown from the date of first consolidation onward (August 14, 2009).

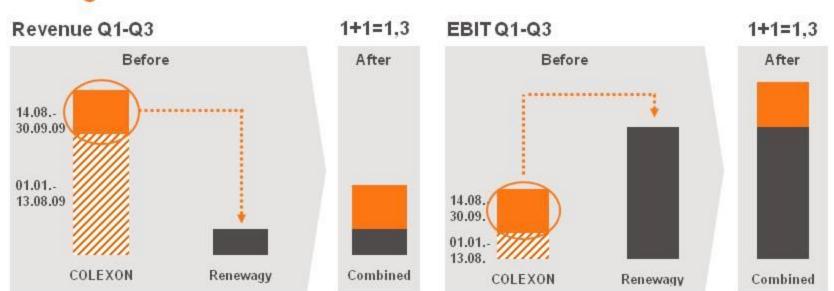
**Pro Forma** figures shown **for comparison reasons.** Figures for 2009 include Renewagy and 'old' COLEXON.

Consolidated group financial figures to compare with previous publications only on Pro Forma basis.

IFRS: PROFIT & LOSS Q1-Q3 2009



# A first glance at the new COLEXON: Revenue and EBIT



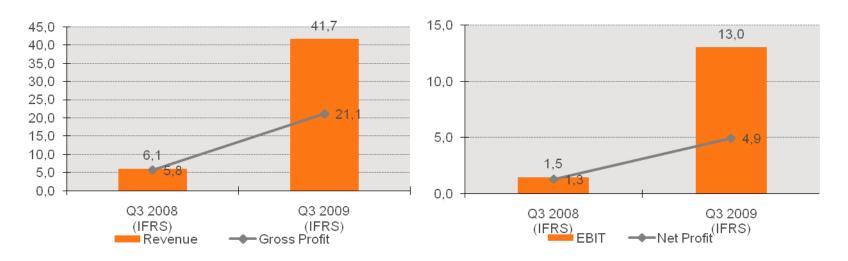
- The complete results up to August 13, 2009 are eliminated
- Total revenue and EBIT for the group comprises Renewagy as normal and COLEXON from August 14, 2009 onwards

The reverse acquisition technique distorts actual revenues.

# IFRS: KEY FINANCIALS AS OF SEPTEMBER 30, 2009



### Comparability due to Reverse Takeover only limited



- 2008: According to IRFS the report is based on Renewagy-results in 2008
- 2009: Result 2009 additionally affected from distortion of 3.5 m€ due to one-offs from the acquisition

In spite of economic downturn acknowledgeable results in key financial numbers.

# IFRS: PROFIT & LOSS Q3 2009 (M€)



## Comparability due to Reverse Acquisition only limited

	01.01. – 30.09. 2008 *	01.01. – 30.09. <b>2009</b> **
Revenue (+)	6,1	41,6
Cost of revenue (-)	0,4	22,8
Other income (+)	0,1	2,3
Gross profit	5,8	21,1
Personnel expenses (-)	1,5	2,0
Operating expenses (-)	1,6	1,9
Depreciation (-)	1,2	4,3
EBIT	1,5	13,0
Financial result (-)	0,5	6,9
Taxes (-)	-0,1	1,3
Net profit of discontinued operations (+)	0,1	0,1
Net profit	1,3	4,9

Pro-Forma accounts are the only possibility to compare and to interpret the results.

<sup>\*</sup> Figures of Renewagy only

<sup>\*\*</sup> Figures of Renewagy and COLEXON since 14.08.2009

### IFRS: Balance Sheet Q3-2009



In m€	30.09.2008	31.12.2008	30.09.2009
Non-current assets	185,5	237,6	246,4
there of goodwill	64,5	63,4	71,1
there of equipment and machinery	72,1	156,7	154,4
Current assets	10,3	19,3	74,6
Total assets	195,8	269,3	321,0
Equity	99,1	97,1	118,5
Non-current liabilities	87,1	104,5	129,5
there of financial liabilites	86,5	103,6	125,9
Current liabilities	9,6	58,9	72,9
Total equity and liabilities	195,8	269,3	321,0

Balance sheet includes COLEXON and RENEWAGY for total reporting period.

## IFRS: Cash Flow Q3-2009



In m€	Q1-Q3 / 2009	Q1-Q3 / 2008
Net profit	4,9	1,3
Non-cash expenses	-2,2	0,9
Changes in W/C	-10,7	-5,6
Changes in other assets	15,4	1,8
Cash flows from operating activities	7,4	-1,7
Cash flows from investing activities	-6,9	-88,3
Cash flows from financial activities	-2,0	82,2
Cash flows from discontinued operations	3,6	2,5
Net change in cash and cash equivalents	2,2	-5,3

Cash and cash equiv. at beginning of period	10,0	13,8
Changes of consolidated companies	1,5	0,0
Cash and cash equiv. at end of period	13,7	8,6

Strong increase in operating cashflow due to plant operation business.

# Pro-forma: PROFIT & LOSS Q3 2009 (M€)



### Second half of 2009 started as expected positive

	01.01. – 30.09. <b>2009</b> *	in %
Revenue (+)	112,7	
Cost of revenue (-)	82,9	74%
Other income (+)	3,0	3%
Gross profit	32,8	29%
Personnel expenses (-)	5,7	5%
Operating expenses (-)	7,9	7%
Depreciation (-)	5,2	5%
EBIT	14,0	12%
Financial result (-)	7,6	7%
Taxes (-)	1,4	1%
Net profit of discontinued operations (+)	0,1	0%
Net profit	5,0	4%

Strong EBIT impact in Q3 numbers due to new segment "solar power plants".

Figures of Renewagy and COLEXON since 01.01.2009

# Pro-forma: PROFIT & LOSS by Segments Q3 2009



In m€	Projects	Wholesale	Power Plants	Holding	Consolidation	Total
Revenues	18,8	80,0	15,4	0,0	-1,5	112,7
EBIT	-1,6	11,0	8,1	-5,0	1,5	14,0
Assets	69,8	31,7	251,7	4,1	-36,9	320,3
Employees	54	13	8	30	0	105

Results in Business Unit Projects behind expectation because of hesitance of investment activities in the first half of 2009

#### FINANCIAL OUTLOOK 2009



### First glance at the business year 2009

 For the business year the management of COLEXON is expecting based on Pro-Forma figures

Revenues: 160 – 180 M€

• EBIT: 16 – 18 M€

 According to IFRS (incl. Reverse Acquisition) the strong position of the "new" COLEXON will not appear accordingly because of the distortion of revenues until mid of August 2009

Revenues: 100 – 110 M€

EBIT: 16 – 18 M€ (due to not final PPA)

In spite of economic downturn strong growth in key financial numbers.

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### LONG-TERM STRATEGIC OUTLOOK



### 2009: Laying the foundation for our future success



- Record results
- EBIT: € 12.15 m.
- Turnover: € 142.7 m.
- Volume: 56 MWp

- Acquisition of Renewagy
- Overcome financial crisis
- Turnover: € 160 180 m.\* •
- EBIT: € 16 18 m.\*

- COLEXON as an IPP
- Our target: 200 MWp by 2012
- Maintain trade and project business

COLEXON combines sustainable development with dynamic growth.

<sup>\*</sup> Pro forma estimates for entity after acquisition (combined numbers of COLEXON and Renewagy)

#### **COLEXON IN 2010**



### 2010: Starting phase of the "new" COLEXON

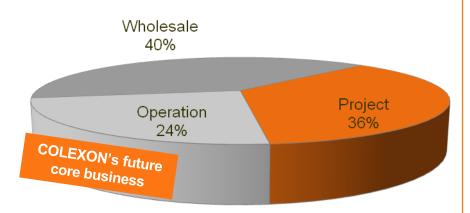
### Our strategy:

- Strengthen international business (especially in France and Czech Republic)
- Promote sustainable growth
- Strengthen IPP business

### 2010 targets:

Wholesale business	40 MWp
Project business	36 MWp
Plant operation	24 MWp
Total	100 MWp

### **Business segments in MW (2010)**



The "new" COLEXON is active in the whole downstream segment.

### Strategic Outlook

#### Conclusion



#### Strategic positioning

Concentration on most attractive market segments allows high profitability

#### Flexible business model

Three pillars enhance flexibility and enable quick reactions to market development

#### Strong cash basis

20 years state guaranteed cash flows from plant operation enhance liquidity

#### Proven experience

More than 1,700 successfully realized projects worldwide proof operative excellence

#### Strong partner network

Partnership with market leader First Solar / no additional binding obligations allow flexibility

Strong 2009 as reliable basis for 2010+

#### YOUR PLUS WITH THE SUN.



Hamburg, 30. November 2009

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