



RENAISSANCE JEWELLERY LTD.

Ref. No.: RJL/S&L/2016/171

November 11, 2016

Bombay Stock Exchange Limited Listing Department Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai – 400 001	National Stock Exchange of India Ltd. Exchange Plaza, Plot no. C/1, G Block, Bandra Kurla Complex, Bandra (East), Mumbai - 400 051
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Dear Sir

This is to advise that at the Board Meeting held today, the Board has adopted the Unaudited Financial Results (Standalone and Consolidated) for the second quarter and half year ended September 30, 2016, after review of the same by the Audit Committee.

In accordance with Regulation 30 and Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are enclosing herewith the copy of the same along with the Independent Auditors Review Reports on the same, for your records. The Board Meeting was commenced at 4.00 p.m. and concluded at 6.30 p.m.

The Board further noted that Verigold Jewellery DMCC, Dubai, a wholly owned subsidiary of the Company has set up a Joint venture "Renaissance Jewellery DMCC (RJDMCC) with a local partner.

You are requested to take the same on record.

Thanking you,

Yours faithfully,

For **Renaissance Jewellery Ltd.**

G. M. Walavalkar
G. M. – Legal & Company Secretary

Encl.: As above

INDEPENDENT AUDITOR'S REVIEW REPORT

To
The Board of Directors of
Renaissance Jewellery Limited

We have reviewed the accompanying Statement of Standalone Unaudited Financial Results of Renaissance Jewellery Limited ('the Company'), for the period ended 30th September, 2016 ('the Statement'), being submitted by the Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. This statement is the responsibility of the Company's Management and has been approved by the Board of Directors. Our responsibility is to issue a report on the statements based on our review.

We conducted our review in accordance with the Standard on Review Engagements (SRE) 2410 'Review of Interim Financial Information performed by the Independent Auditor of the Entity', issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review is limited primarily to inquiries of Company personnel and analytical procedure applied to financial data and thus provides less assurance than an audit. We have not performed an audit and, accordingly, we do not express an audit opinion.

Based on our review conducted as stated above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with applicable Accounting Standards and other recognized accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For J. K. Shah & Co.
Chartered Accountants
Firm Registration No. 109606W



Sanjay A. Gandhi
Partner
Membership No. 048570



Place: Mumbai
Date: 11th November, 2016



RENAISSANCE JEWELLERY LIMITED

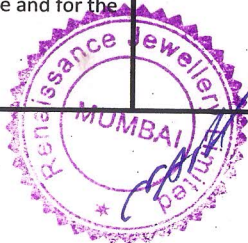
CIN: L36911MH1989PLC054498

REGD OFFICE : PLOT NOS. 36A & 37, SEEPZ-SEZ, ANDHERI (EAST), MUMBAI - 400 096.

UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER / HALF YEAR ENDED SEPTEMBER 30, 2016

(₹ In Lacs)

Sr No.	Particulars	Quarter Ended			Half Year Ended		Year Ended
		Sept 30, 2016 Unaudited	Jun 30, 2016 Unaudited	Sept 30, 2015 Unaudited	Sept 30, 2016 Unaudited	Sept 30, 2015 Unaudited	Mar 31, 2016 Audited
1	PART - I						
	Income						
	a) Net Sales/Income from Operations	26,507.21	25,336.71	31,681.78	51,843.92	52,908.72	114,266.42
	b) Other Operating Income	-	58.45	-	58.45	19.09	23.98
	Total Income (a+b)	26,507.21	25,395.16	31,681.78	51,902.37	52,927.81	114,290.40
2	Expenditure						
	a) Cost of Materials consumed	24,186.37	23,140.71	32,689.77	47,327.08	49,621.82	98,222.99
	b) (Increase)/Decrease in Inventories	(2,749.28)	(2,213.04)	(7,086.33)	(4,962.32)	(6,911.31)	(4,169.97)
	c) Purchase of Traded Goods	-	-	515.11	-	515.11	515.11
	d) Employee Benefit Expense	902.17	890.55	856.88	1,792.72	1,688.08	3,332.02
	e) Foreign Exchange (Gain) / Loss	(302.97)	(77.99)	118.10	(380.96)	19.21	(114.57)
	f) Depreciation and amortisation expense	206.35	164.18	189.70	370.53	368.42	767.84
	g) Other Expenditure	3,113.14	2,649.05	3,404.37	5,762.19	5,753.08	11,330.73
	Total Expenditure (a+g)	25,355.78	24,553.46	30,687.60	49,909.24	51,054.41	109,884.15
3	Profit from Operations before Other Income, Finance cost & Exceptional Items (1-2)	1,151.43	841.70	994.18	1,993.13	1,873.40	4,406.25
4	Other Income	49.47	22.02	32.22	71.49	46.24	135.09
5	Profit before Finance cost & Exceptional Items (3+4)	1,200.90	863.72	1,026.40	2,064.62	1,919.64	4,541.34
6	Finance Cost	206.73	139.95	165.97	346.68	311.09	633.96
7	Profit after Finance cost but before Exceptional Items (5-6)	994.17	723.77	860.43	1,717.94	1,608.55	3,907.38
8	Exceptional Items	-	-	-	-	-	-
9	Profit / (Loss) from Ordinary Activities before Tax (7-8)	994.17	723.77	860.43	1,717.94	1,608.55	3,907.38
10	Tax expense (including deferred tax & net of MAT credit)	224.99	152.44	59.83	377.43	279.69	560.83
11	Net Profit / (Loss) from Ordinary Activities After Tax (9-10)	769.18	571.33	800.60	1,340.51	1,328.86	3,346.55
12	Extraordinary Items (net of tax Expense)	-	-	-	-	-	-
13	Net Profit / (Loss) for the Period (11-12)	769.18	571.33	800.60	1,340.51	1,328.86	3,346.55
14	Paid-up Equity Share Capital (Face Value of ₹ 10/- each)	1,907.94	1,907.94	1,907.94	1,907.94	1,907.94	1,907.94
15	Reserves excluding Revaluation Reserves	-	-	-	-	-	37,817.75
16	Earning Per Share EPS (₹) [Basic and Diluted EPS before and after Extraordinary items for the period, for the year to date and for the previous year]						
	Basic EPS of ₹ 10/- each	4.03	2.99	4.20	7.03	6.97	17.54
	Diluted EPS of ₹ 10/- each	4.03	2.99	4.20	7.03	6.97	17.54





RENAISSANCE JEWELLERY LIMITED

CIN: L36911MH1989PLC054498

REGD OFFICE : PLOT NOS. 36A & 37, SEEPZ-SEZ, ANDHERI (EAST), MUMBAI - 400 096.

UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER / HALF YEAR ENDED SEPTEMBER 30, 2016

Sr No.	Particulars	Quarter Ended			Half Year Ended		Year Ended
		Sept 30, 2016 Unaudited	Jun 30, 2016 Unaudited	Sept 30, 2015 Unaudited	Sept 30, 2016 Unaudited	Sept 30, 2015 Unaudited	Mar 31, 2016 Audited
A	PART - II						
1	PARTICULARS OF SHAREHOLDING						
	Public Shareholding						
	Number of Shares	4,769,860.00	4,769,860.00	4,769,860.00	4,769,860.00	4,769,860.00	4,769,860.00
	Percentage of Shareholding	25.00	25.00	25.00	25.00	25.00	25.00
2	Promoters and Promoter Group Shareholding						
	a) Pledged / Encumbered						
	Number of shares	-	-	-	-	-	-
	Percentage of shares (as a % of the total shareholding of the promoter and promoter group)	-	-	-	-	-	-
	Percentage of shares (as a % of the total share capital of the company)	-	-	-	-	-	-
	b) Non - encumbered						
	Number of shares	14,309,580.00	14,309,580.00	14,309,580.00	14,309,580.00	14,309,580.00	14,309,580.00
	Percentage of shares (as a % of the total shareholding of the promoter and promoter group)	100.00	100.00	100.00	100.00	100.00	100.00
	Percentage of shares (as a % of the total share capital of the company)	75.00	75.00	75.00	75.00	75.00	75.00
B	INVESTOR COMPLAINTS	(NOS.)					
	Pending at the beginning of the quarter	0					
	Received during the quarter	5					
	Disposed of during the quarter	4					
	Remaining unresolved at the end of the quarter	1					





RENAISSANCE JEWELLERY LIMITED

CIN: L36911MH1989PLC054498

REGD OFFICE : PLOT NOS. 36A & 37, SEEPZ-SEZ, ANDHERI (EAST), MUMBAI - 400 096.

STANDALONE STATEMENT OF ASSETS AND LIABILITIES AS ON SEPTEMBER 30, 2016

(₹ In Lacs)

Sr No.	Particulars	Sept 30, 2016 Unaudited	Mar 31, 2016 Audited
A.	EQUITY AND LIABILITIES		
	1. Shareholders funds		
	(a) Share Capital	1,907.94	1,907.94
	(b) Reserves and surplus	39,743.98	37,817.75
		41,651.92	39,725.69
	2. Non current liabilities		
	(a) Long term borrowings	219.85	242.12
	(b) Long term provisions	218.38	171.93
		438.23	414.05
	3. Non current liabilities		
	(a) Short term borrowings	21,881.96	15,258.60
	(b) Trade payables	29,082.35	25,140.60
	(c) Other current liabilities	434.60	342.99
	(d) Short term provisions	178.11	118.09
		51,577.02	40,860.28
	Total	93,667.17	81,000.02
B.	ASSETS		
	1. Non current assets		
	(a) Fixed assets	3,587.10	3,612.99
	(b) Non current investments	10,626.71	10,624.58
	(c) Deferred tax assets (net)	175.85	186.29
	(d) Long term loans and advances	1,860.36	1,874.22
	(e) Other non current assets	34.20	32.79
		16,284.22	16,330.87
	2. Current assets		
	(a) Current investments	2,878.45	2,488.94
	(b) Inventories	30,922.06	22,020.66
	(c) Trade receivable	36,421.94	33,111.48
	(d) Cash and bank balances	3,057.96	4,930.87
	(e) Short term loans and advances	2,742.84	1,335.22
	(f) Other current assets	1,359.70	781.98
		77,382.95	64,669.15
	Total	93,667.17	81,000.02





RENAISSANCE JEWELLERY LIMITED

CIN: L36911MH1989PLC054498

REGD OFFICE : PLOT NOS. 36A & 37, SEEPZ-SEZ, ANDHERI (EAST), MUMBAI - 400 096.

NOTES :

- 1 The above unaudited Financial Results were reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on November 11, 2016. The Statutory Auditors have carried out a Limited Review of the above results.
- 2 The Company is engaged primarily in the business of 'Manufacture and sale of Jewellery' and hence there is no separate reportable segment within the criteria defined under Accounting Standard (AS) - 17 'Segment Reporting'.
- 3 Previous period/year's figures have been regrouped/rearranged wherever necessary.

Place : Mumbai

Dated : November 11, 2016



For RENAISSANCE JEWELLERY LIMITED

NIRANJAN A. SHAH
EXECUTIVE CHAIRMAN

INDEPENDENT AUDITOR'S REVIEW REPORT

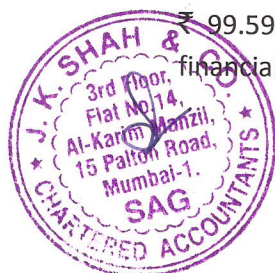
To
The Board of Directors of
Renaissance Jewellery Limited

We have reviewed the accompanying Statement of Consolidated Unaudited Financial Results of Renaissance Jewellery Limited ('the Holding Company') and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group"), for the period ended 30th September, 2016 ('the Statement'), being submitted by the Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. This statement is the responsibility of the Holding Company's Management and has been approved by the Board of Directors of the Holding Company. Our responsibility is to issue a report on the statements based on our review.

We conducted our review in accordance with the Standard on Review Engagements (SRE) 2410 'Review of Interim Financial Information performed by the Independent Auditor of the Entity', issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review is limited primarily to inquiries of Holding Company personnel and analytical procedure applied to financial data and thus provides less assurance than an audit. We have not performed an audit and, accordingly, we do not express an audit opinion.

The Statement includes results of the direct Subsidiaries and the indirect subsidiaries, namely Renaissance Jewelry NY INC, Verigold Jewellery (UK) Limited, Renaissance Jewellery Bangladesh Private Limited, Verigold Jewellery DMCC, N. Kumar Diamond Exports Limited, Aurelle Jewellery LLP, Housefull International Limited and Housefull Supply Chain Management Limited.

The consolidated unaudited financial results includes financial information of the above mentioned subsidiaries, which are based on the financial results as certified by the management which are neither audited nor subject to limited review, reflect total revenue of ₹ 40,857.06 Lakhs for the period ended 30th September, 2016 and total profit after tax of ₹ 99.59 Lakhs for the period then ended, as considered in the consolidated unaudited financial results.



J.K. SHAH & CO.
CHARTERED ACCOUNTANTS

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MUMBAI 400 001
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2262 0183
e mail: info@jkshah.co.in

Based on our review conducted as stated above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with applicable Accounting Standards and other recognized accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For J. K. Shah & Co.
Chartered Accountants
Firm Registration No. 109606W



Sanjay A. Gandhi
Partner
Membership No. 048570



Place: Mumbai
Date: 11th November, 2016



RENAISSANCE JEWELLERY LIMITED

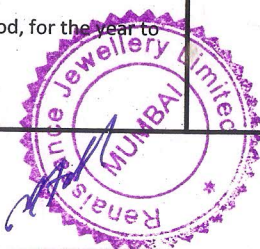
CIN: L36911MH1989PLC054498

REGD OFFICE : PLOT NOS. 36A & 37, SEEPZ-SEZ, ANDHERI (EAST), MUMBAI - 400 096.

UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER / HALF YEAR ENDED SEPTEMBER 30, 2016

(₹ In Lacs)

Sr No.	Particulars	Quarter Ended			Half Year Ended		Year Ended
		Sept 30, 2016 Unaudited	Jun 30, 2016 Unaudited	Sept 30, 2015 Unaudited	Sept 30, 2016 Unaudited	Sept 30, 2015 Unaudited	Mar 31, 2016 Audited
1	PART - I						
	Income						
	a) Net Sales/Income from Operations	28,592.07	27,277.89	30,281.11	55,869.96	55,520.68	131,930.89
	b) Other Operating Income	1.92	59.13	5.22	61.05	24.47	27.12
	Total Income (a+b)	28,593.99	27,337.02	30,286.33	55,931.01	55,545.15	131,958.01
2	Expenditure						
	a) Cost of Materials consumed	21,386.22	21,840.47	30,208.28	43,226.69	45,349.69	90,071.72
	b) (Increase)/Decrease in Inventories	(6,545.19)	(4,205.49)	(12,062.04)	(10,750.68)	(11,128.57)	(6,542.29)
	c) Purchase of Traded Goods	5,809.15	2,307.44	4,022.49	8,116.59	6,551.66	16,061.94
	d) Employee Benefit Expense	2,116.50	2,004.76	1,990.92	4,121.26	3,806.41	7,923.85
	e) Foreign Exchange (Gain) / Loss	(268.79)	32.58	61.11	(236.21)	(24.25)	(135.14)
	f) Depreciation and amortisation expense	383.99	328.10	329.72	712.09	652.17	1,502.33
	g) Other Expenditure	4,471.24	4,104.73	4,630.07	8,575.97	8,255.70	16,585.46
	Total Expenditure (a+g)	27,353.12	26,412.59	29,180.55	53,765.71	53,462.81	125,467.87
3	Profit from Operations before Other Income, Finance cost & Extraordinary Items (1-2)	1,240.87	924.43	1,105.78	2,165.30	2,082.34	6,490.14
4	Other Income	203.32	56.27	65.41	259.59	103.61	283.83
5	Profit before Finance cost & Extraordinary Items (3+4)	1,444.19	980.70	1,171.19	2,424.89	2,185.95	6,773.97
6	Finance Cost	338.14	237.33	274.13	575.47	503.56	1,053.15
7	Profit after Finance cost but before Extraordinary Items (5-6)	1,106.05	743.37	897.06	1,849.42	1,682.39	5,720.82
8	Extraordinary Items	-	-	-	-	-	-
9	Profit / (Loss) from Ordinary Activities before Tax (7-8)	1,106.05	743.37	897.06	1,849.42	1,682.39	5,720.82
10	Tax expense (including deferred tax & net of MAT credit)	201.14	167.70	(22.51)	368.84	287.14	985.72
11	Net Profit / (Loss) from Ordinary activities after tax (9-10)	904.91	575.67	919.57	1,480.58	1,395.25	4,735.10
12	Extraordinary Items (net of tax Expense)	-	-	-	-	-	-
13	Net Profit / (Loss) from Extraordinary Items after tax (11-12)	904.91	575.67	919.57	1,480.58	1,395.25	4,735.10
14	Minority Interest	-	-	8.59	-	-	(9.11)
15	Net Profit / (Loss) after tax and minority interest (13-14)	904.91	575.67	910.98	1,480.58	1,395.25	4,744.21
16	Paid-up Equity Share Capital (Face Value of ₹ 10/- each)	1,907.94	1,907.94	1,907.94	1,907.94	1,907.94	1,907.94
17	Reserves excluding Revaluation Reserves	-	-	-	-	-	44,230.68
18	Earning Per Share EPS (₹) [Basic and Diluted EPS before and after Extraordinary items for the period, for the year to date and for the previous year]						
	Basic EPS of ₹ 10/- each	4.74	3.02	4.77	7.76	7.31	24.87
	Diluted EPS of ₹ 10/- each	4.74	3.02	4.77	7.76	7.31	24.87





RENAISSANCE JEWELLERY LIMITED

CIN: L36911MH1989PLC054498

REGD OFFICE : PLOT NOS. 36A & 37, SEEPZ-SEZ, ANDHERI (EAST), MUMBAI - 400 096.

CONSOLIDATED SEGMENT WISE REVENUE, RESULTS AND CAPITAL EMPLOYED FOR THE QUARTER / HALF YEAR ENDED SEPTEMBER 30, 2016

(₹ In Lacs)

Sr No.	Particulars	Quarter Ended			Half Year Ended		Year Ended
		Sept 30, 2016 Unaudited	Jun 30, 2016 Unaudited	Sept 30, 2015 Unaudited	Sept 30, 2016 Unaudited	Sept 30, 2015 Unaudited	Mar 31, 2016 Audited
1	Segment Revenue						
	Jewellery	27,753.77	25,914.27	28,681.55	53,668.04	52,451.30	125,570.21
	Home Retail	840.22	1,422.75	1,604.78	2,262.97	3,093.85	6,403.19
	Less : Inter Segment Revenue	-	-	-	-	-	15.39
	Net Sales / Income from Operations	28,593.99	27,337.02	30,286.33	55,931.01	55,545.15	131,958.01
2	Segment Results						
	Jewellery	1,577.37	1,032.19	984.69	2,609.57	2,007.36	6,617.39
	Home Retail	(152.73)	(72.42)	141.37	(225.15)	120.93	76.91
	Total Segment Profit before Interest and Tax	1,424.65	959.77	1,126.06	2,384.42	2,128.29	6,694.30
	Add : Interest Income	19.54	20.93	45.13	40.47	57.66	79.67
	Less : Finance Cost	338.14	237.33	274.13	575.47	503.56	1,053.15
	Profit / (Loss) Before Tax	1,106.05	743.37	897.06	1,849.42	1,682.39	5,720.82
	Less : Current Tax	217.27	171.26	190.66	388.53	347.45	1,016.91
	Less : Deferred Tax	(16.13)	(3.56)	(213.17)	(19.69)	(60.31)	(31.19)
	Less : Minority Interest	-	-	8.59	-	-	(9.11)
	Profit / (Loss) After Tax and minority Interest	904.91	575.67	910.98	1,480.58	1,395.25	4,744.21
3	Segment Assets						
	Jewellery	116,269.67	103,131.36	103,733.67	116,269.67	103,733.67	97,087.33
	Home Retail	4,892.02	5,330.80	5,514.14	4,892.02	5,514.14	5,594.47
	Total	121,161.69	108,462.16	109,247.81	121,161.69	109,247.81	102,681.80
4	Segment Liabilities						
	Jewellery	71,236.89	59,592.29	65,007.58	71,236.89	65,007.58	54,068.73
	Home Retail	2,062.45	2,311.53	2,277.58	2,062.45	2,277.58	2,474.45
	Total	73,299.34	61,903.82	67,285.16	73,299.34	67,285.16	56,543.18





RENAISSANCE JEWELLERY LIMITED

CIN: L36911MH1989PLC054498

REGD OFFICE : PLOT NOS. 36A & 37, SEEPZ-SEZ, ANDHERI (EAST), MUMBAI - 400 096.

CONSOLIDATED STATEMENT OF ASSETS AND LIABILITIES AS ON SEPTEMBER 30, 2016

(₹ In Lacs)

Sr No.	Particulars	Sept 30, 2016 Unaudited	Mar 31, 2016 Audited
A.	EQUITY AND LIABILITIES		
	1. Shareholders funds		
	(a) Share Capital	1,907.94	1,907.94
	(b) Reserves and surplus	45,954.41	44,230.68
		47,862.35	46,138.62
	2. Non current liabilities		
	(a) Long-term borrowings	219.85	242.12
	(b) Long term provisions	250.13	212.81
		469.98	454.93
	3. Non current liabilities		
	(a) Short term borrowings	37,030.70	24,867.68
	(b) Trade payables	33,537.77	29,189.30
	(c) Other current liabilities	2,094.52	1,855.20
	(d) Short term provisions	166.37	176.07
		72,829.36	56,088.25
	Total	121,161.69	102,681.80
B.	ASSETS		
	1. Goodwill on consolidation	943.05	943.05
	2. Non current assets		
	(a) Fixed assets	6,643.91	6,806.02
	(b) Non current investments	562.13	60.00
	(c) Deferred tax assets (net)	406.04	385.22
	(d) Long term loans and advances	2,502.69	2,522.30
	(e) Other non current assets	54.08	71.59
		11,111.90	10,788.18
	3. Current assets		
	(a) Current investments	7,166.62	3,548.72
	(b) Inventories	67,675.11	53,024.43
	(c) Trade receivable	26,932.68	26,288.47
	(d) Cash and bank balances	4,507.40	6,331.64
	(e) Short term loans and advances	2,351.73	1,888.94
	(f) Other current assets	1,416.25	811.42
		110,049.79	91,893.62
	Total	121,161.69	102,681.80





RENAISSANCE JEWELLERY LIMITED

CIN: L36911MH1989PLC054498

REGD OFFICE : PLOT NOS. 36A & 37, SEEPZ-SEZ, ANDHERI (EAST), MUMBAI - 400 096.

NOTES :

- 1 The above unaudited Financial Results were reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on November 11, 2016.
- 2 Key numbers of Standalone Results are as under:

(₹ In Lacs)

Particulars	Quarter Ended			Half Year Ended		Year Ended
	Sept 30, 2016	Jun 30, 2016	Sept 30, 2015	Sept 30, 2016	Sept 30, 2015	Mar 31, 2016
Revenue	26,507.21	25,395.16	31,681.78	51,902.37	52,927.81	114,290.40
Profit Before Tax	994.17	723.77	860.43	1,717.94	1,608.55	3,907.38
Profit After Tax	769.18	571.33	800.60	1,340.51	1,328.86	3,346.55

The standalone financial results can be accessed at the Company's website www.renjewellery.com. The results can also be accessed at the Stock Exchange websites www.bseindia.com and www.nseindia.com.

- 3 Previous period/year's figures have been regrouped/rearranged wherever necessary.

Place : Mumbai

Dated : November 11, 2016



For RENAISSANCE JEWELLERY LIMITED

NIRANJAN A. SHAH
EXECUTIVE CHAIRMAN