

Munich Re Group

Acquisition of The Midland Company

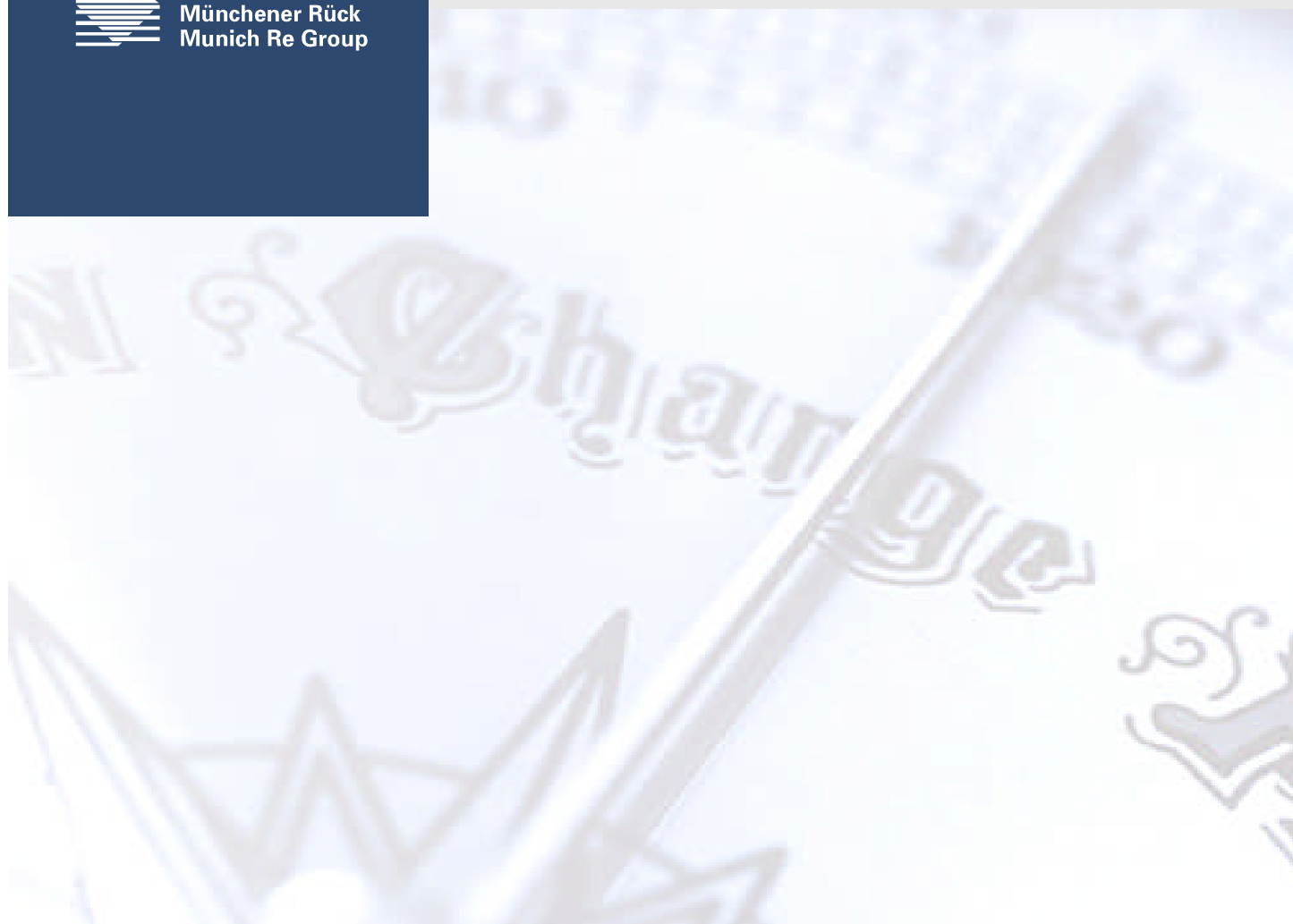
Telephone conference
for analysts and investors

Torsten Jeworrek
Jörg Schneider

17 October 2007



Münchener Rück
Munich Re Group



Agenda		
Acquisition rationale	3	
Overview of Midland	7	
Financial impact	14	
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Acquisition rationale

Midland acquisition

Unique opportunity to expand in US specialty p-c market



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Transaction highlights	Strategic rationale
▪ US\$ 65 per share offer for 100% of outstanding shares of The Midland Company (Midland) ▪ Assumed value US\$ 1.3bn ▪ Entirely funded through own funds	▪ Focus on profitable, fast-growing US specialty insurance segments ▪ Emphasis on short-tail, low-severity personal lines insurance ▪ Further detaching Munich Re from traditional p-c reinsurance cycle ▪ Long-standing experience of Munich Re in specialty insurance via US subsidiary ▪ EPS enhancement from 2008 onwards ▪ Full integration into Munich Re Group ▪ Support of financial targets announced as part of Changing Gear programme

No changes to Munich Re's capital management commitment to return >€8bn to shareholders by 2010

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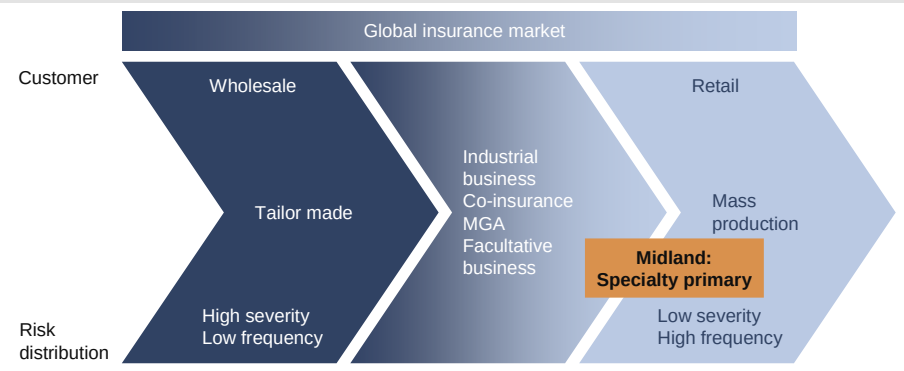
Acquisition rationale

Getting closer to the risk

Occupying strategic growth areas along risk value chain



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Generating value
for shareholders by
giving access to all
parts of value chain

Reducing dependency
on property-casualty
reinsurance cycle

**Realisation of
synergies**
across Group

Diversification
results in
reduced capital
requirements

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Acquisition rationale

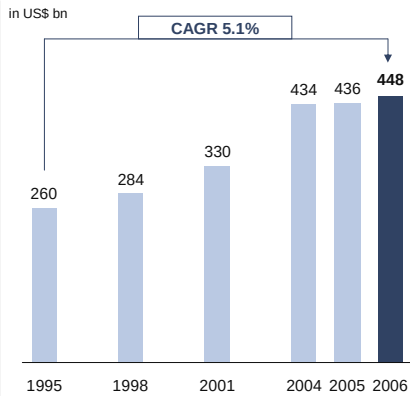
Midland acquisition

Logical step within our new US strategy



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US primary p-c market – Net premiums written



Source: A.M. Best

Goals of new US strategy

- Participate in significant potential of US p-c market
- Sustainable, profitable growth over course of market cycle
- Increase profitability from direct and broker reinsurance as well as primary insurance by
 - Employing a client-centric approach
 - Developing closer broker relationships to support clients' needs
- Building a dominant presence in specialty primary insurance segments

One of the world's largest and fast-growing insurance markets

Full commitment to disciplined cycle management

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Agenda

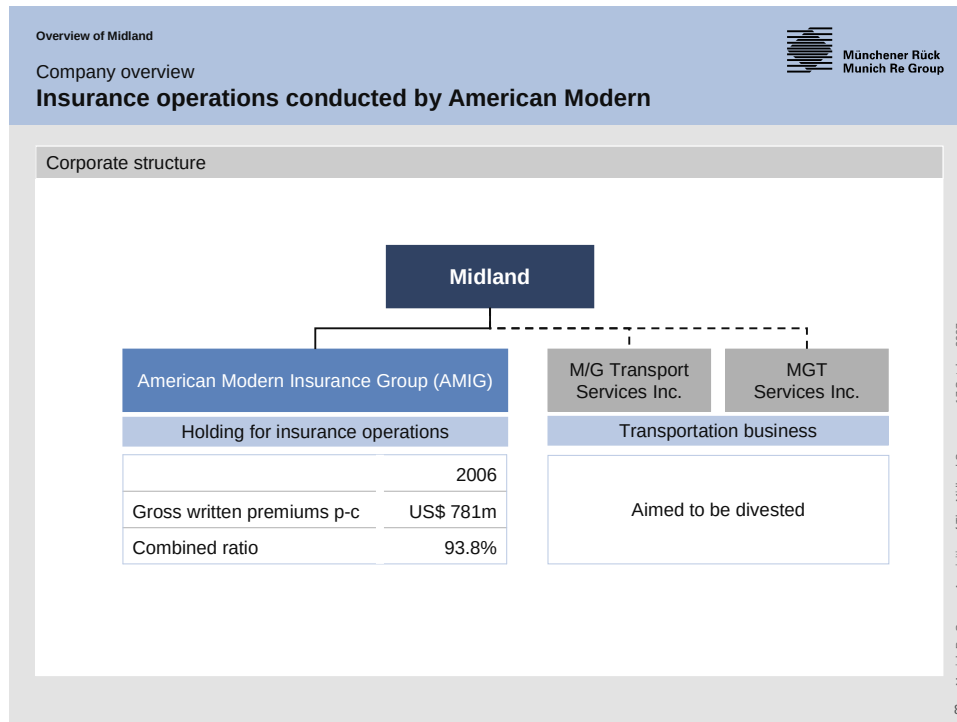


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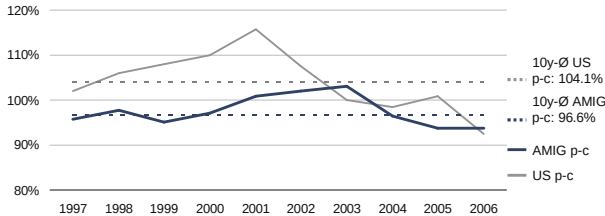
Overview of Midland

US p-c specialty insurer

High profitability throughout the cycle

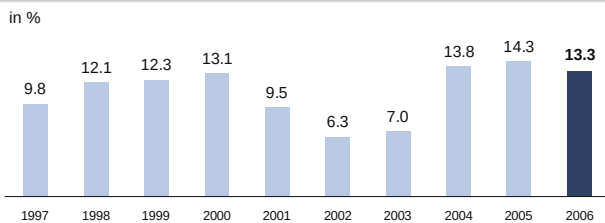


Combined ratio p-c AMIG against industry¹ 1997 – 2006



- Less volatile than general p-c industry
- Very high profitability with improving combined ratios even in high-loss years 2004 and 2005
- Net profit 2006: US\$ 71m
- Strong RoEs

Post-tax RoE Midland 1997 – 2006²



¹ Source: A.M. Best. ² Calculated on average equity.

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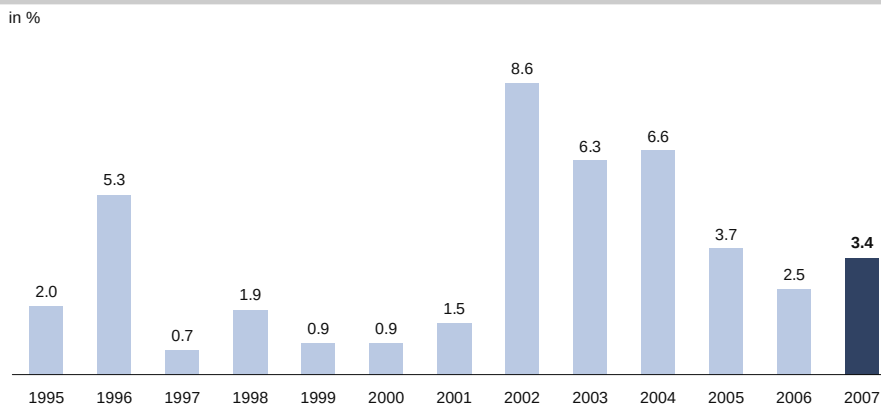
Overview of Midland

US p-c specialty insurer

Sustainable underwriting



AMIG p-c rate increase p.a.¹



- Rate adequacy is a key component of overall profit strategy
- Niche products and diversified distribution insulates from competitive rate pressure of broader market

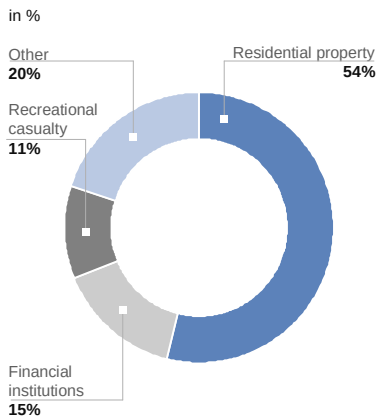
¹ For residential property and recreational casualty.

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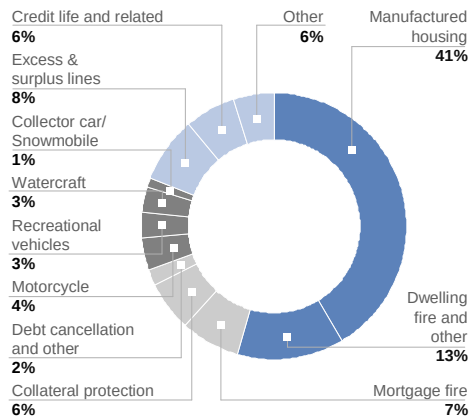
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GWP 2006 by business mix

Split by segment



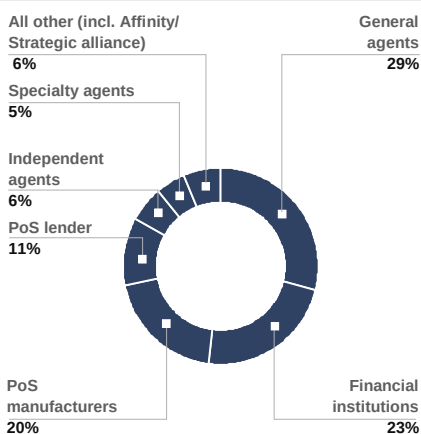
Split by product type



Total GWP 2006: US\$ 832m¹

¹ Thereof AMIG p-c US\$ 781m.

GWP 2006 by distribution channel



Distribution channels

Agency

- Personal line products are marketed through specialty, general and independent agents

Financial institutions

- Banks and credit unions which place insurance products on behalf of borrowers to insure collateral

Point of sale – Manufacturers and dealers

- Distribution of residential property insurance through manufactured housing dealers, vertically integrated manufacturers and specialty agents

Point of sale – Lender

- Channel for insurance products through financial institutions that provide financing for products that American Modern insures

Affinity/ Strategic alliance

- Provide specialty products to policyholders of other insurance carriers via strategic alliances with standard multi-line insurance companies

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Financial impact



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Combined platform
Building a leading specialty lines platform in the US

Cross-selling	New products	New producers
▪ Mutual marketing of combined product portfolio ▪ Cross-selling through co-marketing, private labeling and fronting	▪ Creation of new products through combination of know-how ▪ Higher acceptance of new Midland products through backing of Munich Re	▪ Cross-selling and new products through shared know-how leads to higher awareness and expansion of producer network


Realization of revenue synergies and exploitation of multiplier effects

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Financial impact

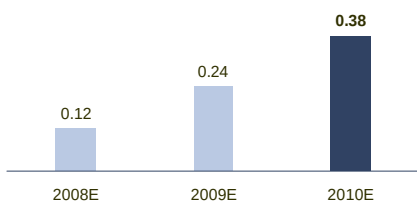
Accretion and synergy potential

Acquisition of Midland is value-enhancing



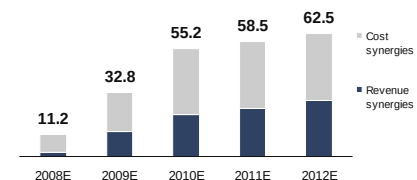
EPS accretion¹

in €



Pre-tax synergies

in US\$ m



- EPS accretive for Munich Re shareholders already in 2008
- Significant synergy potential through
 - Leverage of Munich Re's product development capabilities and
 - Midland's ability to cross-sell
- Financing through own funds
- Implementation of announced capital management programme not affected
- Strong solvency ratios maintained after acquisition
- Midland to be fully integrated into Munich Re Group

¹ Calculation based on assumed and stable number of ~208m shares at beginning of year 2008, 2009 and 2010.

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Summary

Summary

Solid basis for profitable growth



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Attractive target	- Midland has a consistent long-term track record of superior underwriting leading to above market growth and profitability - Large synergy potential with Munich Re America's existing business
Fit into strategy	- Strategic fit with recently announced US strategy - Move into primary niche segments reduces dependency on p-c cycle
Generating value for shareholders	- Acquisition is EPS accretive for Munich Re shareholders already in 2008 - Full commitment to >€8bn capital management programme

Midland represents a unique opportunity to enhance Munich Re's position in US p-c specialty insurance market segments

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Back-up

Transaction

Highlights



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Offer	US\$ 65/ share (equaling US\$ 1.3bn) for 100% of outstanding shares
Structure	Transaction certainty through US M&A regulatory environment
Funding	Acquisition is entirely funded through own funds
Conditions to closing	- Acceptance of transaction by majority of shareholders (>50%) - Regulatory approval
Milestones	Signing ➤ Regulatory approval ➤ Shareholder approval ➤ Closing Expected in Q2 2008

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Back-up

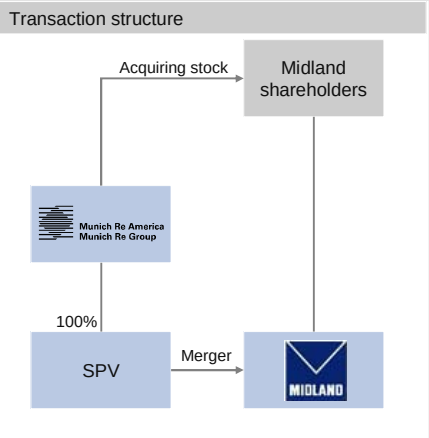
Transaction structure

Transaction certainty through US regulatory M&A environment



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Transaction structure



```

graph TD
    MR[Munich Re America  
Munich Re Group] -- 100% --> SPV[SPV]
    SPV -- "Acquiring stock" --> MS[Midland shareholders]
    SPV -- "Merger" --> MID[MIDLAND]
    MS --> MID
            
```

- Majority of Midland shareholders vote in favour of the merger (>50% sufficient)
- SPV merges into Midland
- SPV's stock is converted into Midland stock
- Midland's shareholders receive cash consideration in exchange for 100% of outstanding shares
- No costly buy-out of minorities ("all or nothing")

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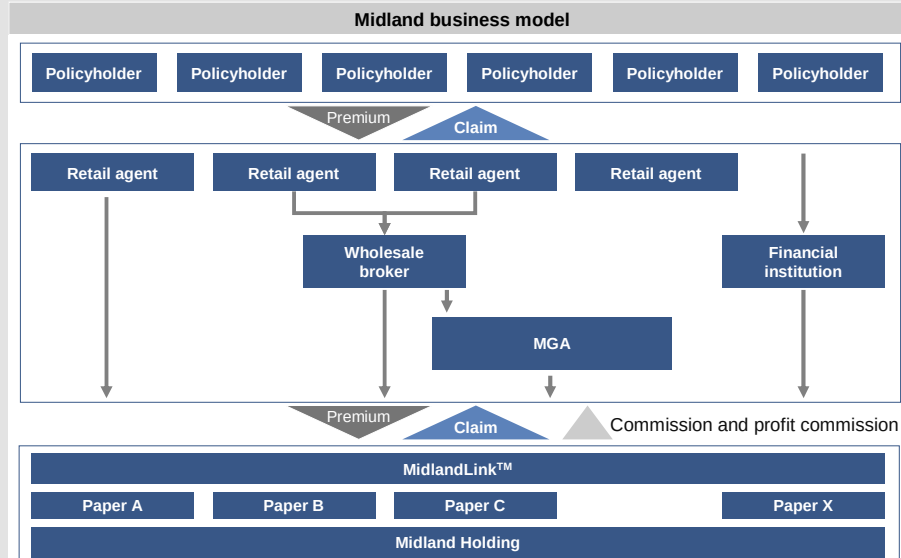
Back-up

Business model

Based on strong distribution network and efficient IT-infrastructure



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Back-up

Segments

Residential property



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Manufactured housing

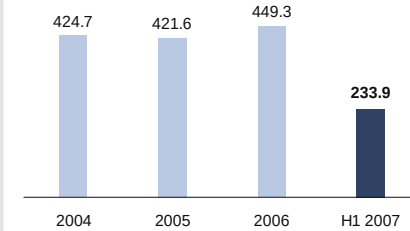
- Property damage coverage for owners of manufactured homes for broad range of perils including fire, wind, hail, lightning, floods and theft
- Policies typically include limited liability coverage; generally written for 12 months

Site-built dwelling

- Coverage for low-valued individual and one-to-four family homes, as well as vacant, unoccupied, and seasonal dwellings
- Provides for more limited property damage and liability coverage, as compared to traditional homeowners' policies
- Distribution predominantly through general and independent agents and affinity relationships

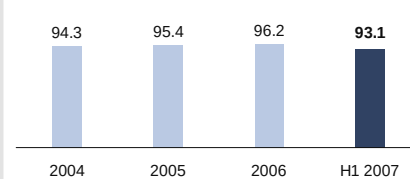
Gross premiums written

in US\$ m



Combined ratio

in %



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Back-up

Segments

Financial Institutions



Mortgage fire

- Policies placed through financial institutions and written to provide protection to lenders against physical damage on homes and buildings uninsured by borrower

Collateral protection

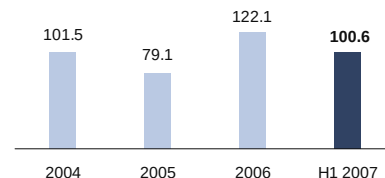
- Policies placed through financial institutions and written to cover physical damage of uninsured manufactured housing units, automobiles or other collateral

Debt cancellation

- Debt cancellation is non-insurance form of credit protection

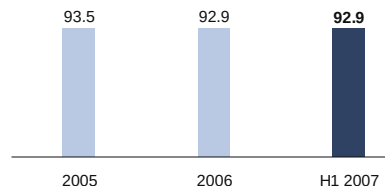
Gross premiums written

in US\$ m



Combined ratio

in %



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Back-up

Segments

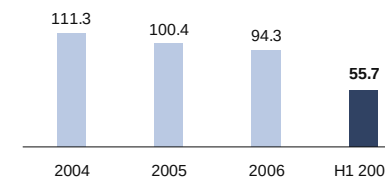
Recreational casualty



- Composed of motorcycle, watercraft, recreational vehicle, collector car and snowmobile insurance products
- Products are underwritten primarily through general, independent and specialty agents, and point of sale and affinity relationships
- Risks underwritten include both property damage as well as limited liability coverage
- Referred to as "Recreational casualty" because products have slightly higher bodily injury exposure than its pure property products
- Growth can develop because of enhanced execution as opposed to competing on basis of price

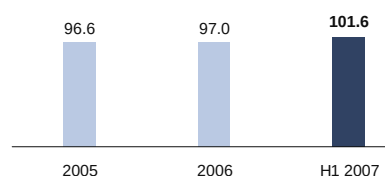
Gross premiums written

in US\$ m



Combined ratio

in %



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Back-up

Segments

Other specialty products



Excess and surplus lines

- Strategic alliance with Bell & Clements entered into in February 2002
- Coverage include both personal and commercial risks with emphasis on small account property coverage

Long-haul trucking

- Provides physical damage coverage for long-haul trucks, principally to owner-operators
- Policies generally protect only against damage to insured vehicle and do not insure against liability claims

Auto rental

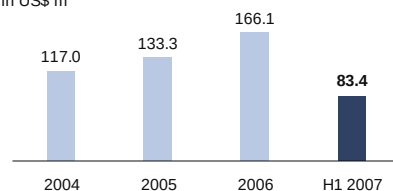
- Predominantly written on rental recreational vehicles, coverage includes physical damage and liability

Commercial property

- Policies provide property coverage for damage to manufactured homes and recreational vehicles resulting from fire, wind, hail, lightning, floods, theft or vandalism

Gross premiums written

in US\$ m



Credit life

- Policies that provide credit insurance to consumers who finance purchase of personal property
- Available coverage includes credit life, credit accident and health

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Back-up

US p-c specialty insurer

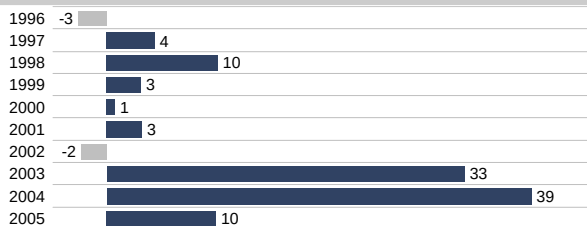
Key balance sheet information and reserving



Key balance sheet information

in US\$ m	2002	2003	2004	2005	2006
Total assets	1,101.1	1,192.2	1,364.7	1,428.1	1,569.5
Total liabilities	792.2	836.2	932.4	943.7	994.8
Total equity	308.9	356.1	432.3	484.4	574.7
Cash and investments	745.7	848.7	978.3	950.5	1,036.4
Deferred acquisition costs	96.4	87.9	90.4	88.4	99.3
Unearned premium reserves	406.3	383.9	390.4	395.0	445.3
Loss reserves	164.7	204.8	232.9	254.7	221.6
Debt	90.4	95.8	115.9	111.8	108.4
Statutory surplus	242.2	289.9	355.5	394.3	450.7

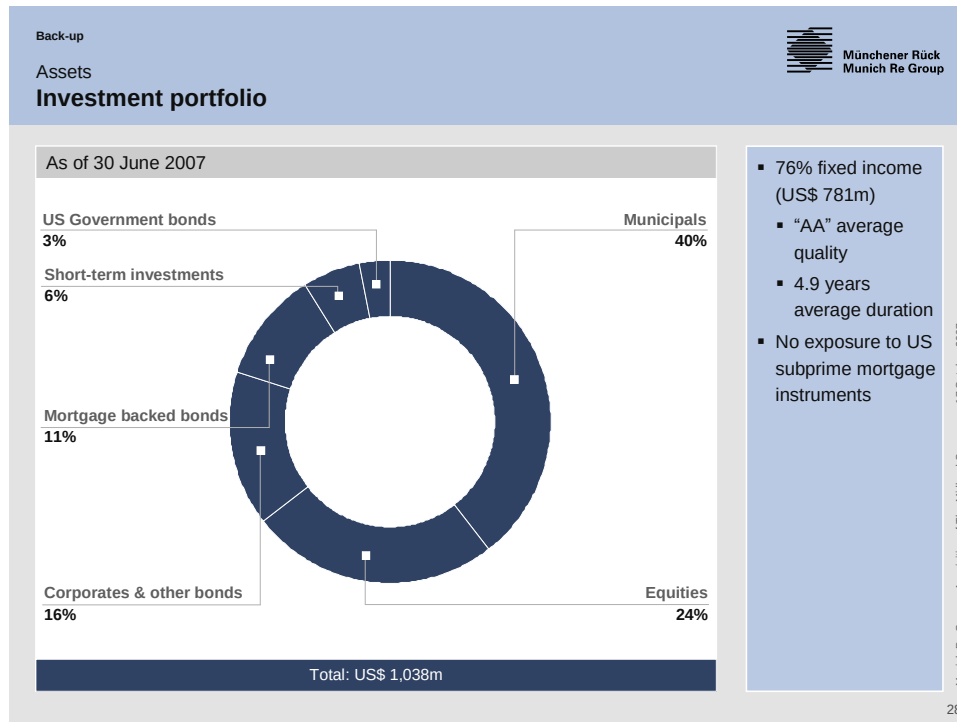
Reserving redundancy/ deficiency in US\$ m



- Conservative balance sheet
- Predominantly short-tail business
- Reserve/ premium and reserve/ surplus ratio indicate conservative reserving policy
- Eight out of ten years show reserve redundancies

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Financial calendar

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Financial calendar



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5 November 2007

Interim report as at 30 September 2007

13 December 2007

Investors' Day on ERGO, London

19 February 2008

Investors' Day on property-casualty reinsurance, London

25 February 2008

Balance sheet press conference for 2007 financial statements

17 April 2008

Annual General Meeting

18 April 2008

Dividend payment

8 May 2008

Interim report as at 31 March 2008
Analysts' conference, Munich

6 August 2008

Interim report as at 30 June 2008

7 October 2008

Investors' Day on life reinsurance, London

7 November 2008

Interim report as at 30 September 2008

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For information please contact



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