

July 13, 2023

BSE Limited,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai- 400001, India.

National Stock Exchange of India Limited,
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex,
Bandra (E), Mumbai – 400 051, India.

Dear Sir/Madam,

Subject: Detailed public announcement dated July 12, 2023 and published on July 13, 2023 (the “Detailed Public Announcement”) under Regulation 15 of Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021, as amended (“Delisting Regulations”) for the delisting of the equity shares of TTK Healthcare Limited (the “Target Company”) (“Delisting Offer”).

We, Inga Ventures Private Limited, Manager to the Delisting Offer, wish to inform you that certain promoters of the Target Company viz. Mr. T T Jagannathan, Mr. T T Raghunathan and T T Krishnamachari & Co., represented by its Partners - Mr. T T Jagannathan, Mr. TT Raghunathan, Mrs. Latha Jagannathan, Mrs. Bhanu Raghunathan, Mr. T T Mukund, Mr. T T Lakshman, Mr. TT Venkatesh and Mr. TT Sriram (hereinafter referred to as **T T Krishnamachari & Co. and together with Mr. TT Jagannathan and Mr. TT Raghunathan referred to as “Acquirers”**), had expressed the their intention through Initial Public Announcement dated April 05, 2023 to: (a) acquire all the Equity Shares that are held by Public Shareholders, either individually or collectively, as the case may be; and (b) consequently voluntarily delist the Equity Shares from the stock exchange where Equity Shares are presently listed i.e., BSE Limited (“BSE”) and National Stock Exchange of India Limited (“NSE”, and together with BSE, “**Stock Exchanges**”), by making a delisting offer in accordance with the Delisting Regulations (“**Delisting Offer**”).

We are now enclosing herewith a copy of the Detailed Public Announcement in relation to the Delisting Offer which has been published today in the below newspapers:

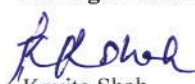
Newspaper	Language	Edition
Business Standard	English	All editions
Business Standard	Hindi	All editions
Mumbai Laksahdeep	Marathi	Mumbai edition

We request you to kindly upload the Detailed Public Announcement on your website at the earliest.

Capitalized terms used in this letter unless defined herein shall have the same meanings as ascribed to them in the enclosed Detailed Public Announcement.

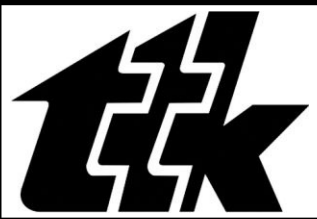
Thanking You,

For **Inga Ventures Private limited**


Kavita Shah
Partner



Enclosure: as above.



DETAILED PUBLIC ANNOUNCEMENT FOR THE ATTENTION OF EQUITY SHAREHOLDERS OF

TTK HEALTHCARE LIMITED

Corporate Identity No: L24231TN1958PLC003647
Registered Office: No.6, Cathedral Road, Chennai 600086 Tamil Nadu, India. Tel. No.: 044-28116106; Fax:044-286116387
Company Secretary&Compliance Officer: S Kalyanaraman
E-mail: investorcare@ttkhealthcare.com; Website: www.ttkhealthcare.com

This Detailed Public Announcement (“**Detailed Public Announcement**” or “**DPA**”) is being issued by Inga Ventures Private Limited (“**Manager**” or “**Manager to the Delisting Offer**”) for and on behalf of the Promoters of TTK Healthcare Limited (“**Company**” or “**Target Company**”) viz., Mr. TT Jagannathan, Mr. TT Raghunathan and T T Krishnamachari & Co., represented by its Partners - Mr. TTJagannathan, Mr. TT Raghunathan, Mrs. Latha Jagannathan, Mrs. Bhanu Raghunathan, Mr. TT Mukund, Mr. TT Lakshman, Mr. TT Venkatesh and Mr. TT Sriram (**hereinafter referred to as T T Krishnamachari & Co. and together with Mr. TTJagannathan and Mr. TT Raghunathan referred to as “Acquirers”**) to the Public Shareholders (i.e. shareholders other than the Promoters and the Promoter Group) as defined under Regulation 2(1)(t) of the Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (“**Delisting Regulations**”) and hereinafter referred to as “**Public Shareholders**”), expressing their intention to- (a) acquire all the Equity Shares (as defined below) that are held by Public Shareholders, either individually/ collectively or together with other members of the Promoter Group, as the case may be; and (b) consequently, voluntarily delist the Equity Shares from the Stock Exchanges presently where the Equity Shares of the Company are listed viz., BSE Limited (BSE) and National Stock Exchange of India Limited (NSE), by making a delisting offer, in accordance with the Delisting Regulations, as amended and in accordance with the terms and conditions set out below and / or in the Letter of Offer (as defined below) (hereinafter referred to as the “**Delisting Proposal / Delisting Offer**”).

For the purpose of this Detailed Public Announcement, the following terms have the meaning assigned to them below:

- (a) “**Board**” shall mean the Board of Directors of the Company;
- (b) “**Equity Shares**” shall mean fully paid-up Equity Shares of the Company, each having the face value of ₹10/-;
- (c) “**Promoter Group**” means the members of the Promoter and Promoter Group of the Target Company as defined under the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended;
- (d) “**SEBI**” shall mean the Securities and Exchange Board of India; and
- (e) “**Stock Exchanges**” shall mean the stock exchanges where the Equity Shares are presently listed (i.e.) BSE Limited (BSE) and National Stock Exchange of India Limited (NSE).

1. BACKGROUND OF THE DELISTING OFFER

- 1.1. The Acquirers are the Promoters of the Company. As on the date of this DPA, Mr. TTJagannathan holds 7,59,298 Equity Shares representing 5.37% of the paid-up Equity Share Capital of the Company, Mr. TT Raghunathan holds 38,797 Equity Shares representing 0.27% of the paid-up Equity Share Capital of the Company and T T Krishnamachari & Co. holds 95,32,610 Equity Shares representing 67.46% of the paid-up Equity Share Capital of the Company. The aggregate shareholding of the Promoter Group (including the Acquirers) is 1,05,35,840 Equity Shares aggregating to 74.56% of the paid-up Equity Share Capital of the Company.
- 1.2. The Acquirers are making this DPA to acquire upto 35,94,493 Equity Shares (“**Offer Shares**”) representing 25.44% of the paid-up Equity Share Capital of the Company that are held by the Public Shareholders of the Company pursuant to the Delisting Regulations. If the Delisting Offer is successful in accordance with the terms set out in paragraph 14 of this DPA, the Acquirers will make an application to the Stock Exchanges for delisting the Equity Shares, pursuant to and in accordance with the Delisting Regulations and on the terms set out in this Detailed Public Announcement, the Letter of Offer (*as defined below*) and any other Delisting Offer documents. Consequently, the Equity Shares shall be voluntarily delisted from the Stock Exchanges.
- 1.3. The Acquirers issued an Initial Public Announcement dated April 05, 2023 (“**IPA**”), disclosing their intention to acquire the Offer Shares and consequently, voluntarily delist the Equity Shares from the Stock Exchanges by making a Delisting Offer, in accordance with the Delisting Regulations. The Company intimated the receipt of the IPA to the Stock Exchanges on April 05, 2023.
- 1.4. Upon receipt of the IPA, the Company appointed M/s A K Jain & Associates, a Peer Reviewed Practising Company Secretary in terms of Regulation 10(2) of the Delisting Regulations, to carry out due diligence, in accordance with Regulation 10(3) of the Delisting Regulations and the same was notified to the Stock Exchanges on April 06, 2023.
- 1.5. On April 05, 2023 the Company intimated the Stock Exchanges that a meeting of the Board of Directors is scheduled to be held on April 20, 2023 in order to: (i) take on record the Due Diligence Report of the Company Secretary, in terms of the SEBI Delisting Regulations; (ii) consider and approve/ reject the Delisting proposal after discussing and taking into account various factors; and (c) consider other matters incidental thereto or required in terms of the SEBI Delisting Regulations, including seeking Shareholders’ approval, as may be required.

- 1.6. Company has received a letter dated April 19, 2023 from the Acquirers informing about the Floor Price of ₹ 1,051.31 per Equity Share (“**Floor Price**”) determined in accordance with Regulation 8 of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 (“**SEBI Takeover Regulations**”) read with Regulation 20(2) of the Delisting Regulations, as amended, alongwith the Certificate issued by a Mr N Sridharan, Proprietor, M/s Aiyar & Co., Chartered Accountants, Chennai (Firm Regn. No.000063S / Membership No.20503).
- 1.7. Further, the Acqrers have not announced any Indicative Offer Price.
- 1.8. The Board, in their meeting on April 20, 2023, *inter-alia*, transacted the following:
- (a) The Due Diligence Report dated 20th April, 2023 (“Report”) submitted by M/s A K Jain & Associates, Practicing Company Secretaries, a Peer Review Company Secretary Firm, in terms of Regulation 10(3) of SEBI Delisting Regulations, was reviewed and taken on record by the Board.
- (b) Further, the Audit Report dated 20th April, 2023 submitted by Mr Balu Sridhar, Partner, M/s A K Jain & Associates, Practicing Company Secretaries, (Membership No.5869, C.P.No.3550 & Peer Review Certificate No.1201/2021) as “Peer Review Company Secretary”, in accordance with Regulation 76 of the SEBI (Depositories and Participants) Regulations, 2018 read with Regulation 12(2) of the SEBI Delisting Regulations, in respect to the Equity Shares proposed to be delisted, covering a period of 6 months prior to the date of the Board Meeting, was taken on record by the Board.

- (c) The Board took on record the letter dated 19th April, 2023 received from the Acquire(s) along with the Certificate dated 19th April, 2023 issued by M/s Aiyar & Co., Chartered Accountants, informing the Company that the Floor Price of the Delisting Offer is ₹1,051.31 per Equity Share, which is determined in accordance with Regulation 8 of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 read with Regulation 20(2) of the SEBI Delisting Regulations.
- (d) The Delisting Proposal was approved, in accordance with Regulation 10 of the SEBI Delisting Regulations, after discussing and considering various factors including the Report on Floor Price.
- (e) Based on the information available with the Company and after taking on record the Due Diligence Report, the Board in accordance with Regulation 10(4) of the SEBI Delisting Regulations, certified that:
- (i) The Company is in compliance with the applicable provisions of securities laws;
- (ii) The Acquirers and its related entities are in compliance with the applicable provisions of securities laws in terms of the report including compliance with Regulation 4(5) of the SEBI Delisting Regulations; and
- (iii) The Delisting Proposal is in the interest of the shareholders of the Company;
- (f) The Board accorded its approval to seek necessary approval from the Shareholders of the Company by way of a Special Resolution through Postal Ballot Process, for the Delisting proposal, in accordance with Regulation 11 of the SEBI Delisting Regulations.
- (g) The Board approved the Notice of Postal Ballot and allied matters including appointment of M/s A K Jain & Associates, Practising Company Secretaries as Scrutinizer to conduct the process of the Postal Ballot by way of remote e-Voting, in a fair and transparent manner. The Company disclosed the outcome of the Board Meeting on the same day, i.e. on April 20, 2023 to the Stock Exchanges.

- 1.9. The despatch of the Notice of Postal Ballot dated April 20, 2023 for seeking the approval of the Shareholders, through Postal Ballot process by way of remote e-Voting for the Delisting Offer, as required under the Delisting Regulations and the Companies Act, 2013 and the Rules made thereunder, was completed on April 21, 2023.
- 1.10. The Shareholders of the Company approved the Delisting Offer by way of a Special Resolution through Postal Ballot, in accordance with Regulation 11(4) of the Delisting Regulations on May 22, 2023 (i.e.) the last date specified for e-Voting. The votes cast by the Public Shareholders in favour of the Delisting Offer were 8,35,093 votes which is more than two times the number of votes cast by the Public Shareholders against it (i.e.) 3,51,531 votes. The results of the Postal Ballot were announced on May 23, 2023 and the same were intimated to the Stock Exchanges on the same day. Further, as per the provisions of Section 114(2)(c) of the Companies Act, 2013, the votes cast by the shareholders in favour of the Delisting Offer were 113,70,933 votes, which are more than thrice the number of valid votes cast against the Special Resolution, (i.e.) 3,51,531 votes.
- 1.11. Thereafter, the Floor Price has been recalculated by taking the date of the Board Meeting (i.e.) 20th April, 2023 in which the delisting proposal was considered and approved, as the Reference Date and accordingly, the Revised Floor Price is ₹1,201.30 per Equity Share (the “Revised Floor Price”), in accordance with the Delisting Regulations. The same was intimated to the Target Company on July 04,2023.
- 1.12. BSE and NSE have issued their in-principle approval to the Delisting Offer subject to compliance with the Delisting Regulations, pursuant to their letters dated July 12, 2023, in accordance with Regulation 12 of the Delisting Regulations.
- 1.13. This DPA is being published in the following newspapers as required under Regulation 15(1) of the Delisting Regulations:

Newspaper	Language	Editions
Business Standard	English Daily	All Editions
Business Standard	Hindi Daily	All Editions
Mumbai Laksahdeep	Marathi	Mumbai Edition

- 1.14. Any changes, modifications or amendments to this Detailed Public Announcement, if any will be notified by way of issuing corrigendum in all the aforesaid newspapers.
- 1.15. As per Regulation 28 of Delisting Regulations, the Board of the Directors of the Company is required to constitute a Committee of Independent Directors to provide its written reasoned recommendation on the Delisting Offer and such recommendation along with the details of the voting pattern shall be published atleast 2 (two) working days before the commencement of the Bid Period (defined below) in the same newspapers where the DPA is published.
- 1.16. The Delisting Offer is subject to the acceptance of the Discovered Price (defined below in paragraph 13.3 of this DPA), determined in accordance with the Delisting Regulations, by the Acquirers. In accordance with Regulation 22(1) of Delisting Regulations, the

Acquirers shall be bound to accept the Equity Shares tendered or offered in the Delisting Offer, if the discovered price determined through the reverse book building process is equal to the Revised Floor Price, offered by the Acquirers. However, nothing in Regulation 22(1) and 22(2) shall apply, if Discovered Price is higher than the Revised Floor Price.

In case the Discovered Price is not acceptable to the Acquirers, counter offer may be made by the Acquirers to the Public Shareholders within 2 (two) working days of the closure of the Bid Period provided that Counter Offer Price is not less than the book value of the Company as certified by the Manager to the Offer, in terms of Regulation 22 of the Delisting Regulations (“**Counter Offer Price**”) and the Acquirers shall ensure compliance with the provisions of Delisting Regulations in accordance with the timeline provided in Schedule IV of the Delisting Regulations.

The “**Exit Price**” shall be : (i) Discovered Price, if accepted by the Acquirers for the Delisting Offer, or (ii) a higher price that is offered by the Acquirers for the Delisting Offer at its sole discretion, or (iii) a Counter Offer Price pursuant to acceptance and/or rejection by the Public Shareholders, that results in cumulative shareholding of the Promoters and members of the Promoter Group reaching 90% of the paid-up Equity Share Capital of the Company excluding the shares which are held by following: (a) custodian(s) holding shares against which depository receipts have been issued overseas; (b) a trust set up for implementing an employee benefit scheme under the Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; and (c) inactive shareholders such as vanishing companies, struck off companies, shares transferred to Investor Education and Protection Fund account and shares held in terms of Regulation 39(4) read with Schedule VI of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

NECESSITY AND RATIONALE OF THE DELISTING OFFER

- 2.1 In terms of Regulation 8(3)(a) of the Delisting Regulations, the rationale/ reasons for the Delisting Proposal are as follows:

- (a) The Post exit of the Human Pharma Business of the Company, it is left with a host of consumer product lines with single digit margin and in highly competitive environment as well as B2B and white-label businesses that require separate attention and significant cash outflow;
- (b) The Promoters also perceive that any long term business plan would involve rationalization of certain portfolios, expanding operations into new product categories and new business activities, which may have different risk profiles, funding requirements, longer gestation periods compared to the current risk profile of the Company and it would be more prudent to preserve the cash;
- (c) Promoters believe that instead of subjecting the Public Shareholders to uncertainties it would be fair to provide them an exit opportunity through a delisting offer.

Thus, the proposed delisting is in the interest of the Public Shareholders as it will provide them an opportunity to exit from the Company at a price determined in compliance with the Delisting Regulations;

- (d) The proposed delisting would enable the members of the Promoter Group to obtain full ownership of the Company, which in turn will provide enhanced operational, financial and strategic flexibility;

- (e) As the Company will no longer remain listed in India, there will be reduction in dedicated management time and cost related to listing to comply with the applicable securities laws.

3 BACKGROUND OF THE ACQUIRERS

3.1 Mr. TT Jagannathan

- 3.1.1 Mr. TTJagannathan, aged 75 years, is presently residing at No.6, Brunton Road Cross, Bengaluru 560 025. He is a Gold Medalist from the Indian Institute of Technology, Madras. He did his Masters in Operations Research in Cornell University, USA. He has vast industrial experience spanning over more than four decades. His areas of expertise include Innovation & Technology, Manufacturing, Marketing & Distribution, Business Promotion & Strategy, Managing Joint Ventures & Business Partnerships and General Management.

- 3.1.2 The network of Mr. TT Jagannathan is ₹ 531.35 crores as on 31.01.2023 as certified by Mr N. Sridharan (Membership No.20503) Proprietor of M/s Aiyar & Co., Chartered Accountants (Firm Registration No.000063S) vide certificate dated April 05, 2023, and having office at New No. 2 (Old No. 184), Rangarajapuram Main Road, (First Floor), Kodambakkam, Chennai 600024.

- 3.1.3 As on date of this DPA, he holds 7,59,298 Equity Shares of face value of ₹10/- each representing 5.37% of the total issued and paid-up Equity Share Capital of the Company.

- 3.1.4 He is also director on the boards of TTK Prestige Limited, TTK Tantex Limited, TTK Properties Services Private Limited and TTK Services Limited.

3.2 TT Raghunathan

- 3.2.1 Mr. TT Raghunathan, aged 70 years, is presently residing at Old No.90, New No.146, Santhome High Road, Chennai 600 028. He is a Commerce Graduate. He has vast industrial experience spanning over more than four decades. His areas of expertise include Sales, Marketing & Distribution, Consumer Behaviour, Business Promotion & Strategy, Joint Venture Relations and General Management.

- 3.2.2 The network of Mr. TT Raghunathan is ₹364.70 crores as on as on 31.01.2023 as certified by Mr N. Sridharan (Membership No.20503) Proprietor of M/s Aiyar & Co., Chartered Accountants (Firm Registration No.000063S) vide Certificate dated April 05, 2023, and having office at New No. 2 (Old No. 184), Rangarajapuram Main Road, (First Floor), Kodambakkam, Chennai 600024.

- 3.2.3 As on date of this DPA, he holds 38,797 Equity Shares of face value of ₹10/- each representing 0.27% of the total issued and paid-up Equity Share Capital of the Company.

- 3.2.4 He is also director on the boards of TTK Prestige Limited, TTK Tantex Limited, TTK Property Services Private Limited and TTK Services Limited.

3.3 T T Krishnamachari & Co.

- 3.3.1 M/s T T Krishnamachari & Co. (TTK & Co.), a Partnership Firm, registered under the Indian Partnership Act, 1932, having its Registered Office at No.6, Cathedral Road, Chennai 600 086. The contact details of the firm- Tel: 044-28117534 and E-mail: kbc@tkandco.com. The founder of TTK & Co, was Late T T Krishnamachari who had set up a firm under the name “T T Krishnamachari & Co.” in the year 1928. The current partners of TTK & Co. are Mr T T Jagannathan, Mr T T Raghunathan, Mrs Latha Jagannathan, Mrs Bhanu Raghunathan, Mr T T Mukund, Mr T T Lakshman, Mr T T Venkatesh and Mr T T Sriram.

- 3.3.2 T T Krishnamachari & Co. is in the business of trading, distribution, warehousing, clearing and forwarding and promotion of businesses in the field of consumer products, consumer durables, healthcare and pharmaceuticals, rubber contraceptives and services.

- 3.3.3 The names and the details of the partners of T T Krishnamachari& Co., as on date of Detailed Public Announcement are set out below:

Sl. No.	Name of the Partner	Contribution (in ₹)	Profit sharing Ratio (%)
1.	Mr. TTJagannathan	4,05,000	3
2.	Mr. TT Raghunathan	54,00,000	40
3.	Mrs. Latha Jagannathan	6,75,000	5
4.	Mrs. Bhanu Raghunathan	6,75,000	5
5.	Mr. TT Mukund	18,90,000	14
6.	Mr. TT Lakshman	18,90,000	14
7.	Mr. TT Venkatesh	18,90,000	14
8.	Mr. TT Sriram	6,75,000	5
	Total	1,35,00,000	100

- 3.3.4 T T Krishnamachari & Co. belongs to TTK Group.

- 3.3.5 T T Krishnamachari & Co. holds 95,32,610 Equity Shares of face value of ₹10/- each representing 67.46% of the total issued and paid-up Equity Share Capital of the Company as on date of the DPA.

- 3.3.6 Except as disclosed below, as on date of the DPA, the partners of T T Krishnamachari & Co. does not have any other interest in the Company:

SR. No.	Name of the Partner	Shareholding in the Company as on 07.07.2023		Any other interest in the company
		Number	% of total equity share capital	
1	Mr. TTJagannathan	7,59,298	5.37	1. Mr. TTJagannathan is the Promoter of the Company.
2	Mr. TT Raghunathan	38,797	0.27	1. Mr. TT Raghunathan is the Promoter and Director of the Company. 2. He is the Executive Chairman (CEO) of the Company.
3	Mrs. Latha Jagannathan	29,728	0.21	1. Mrs. Latha Jagannathan is a member of the Promoter Group of the Company.
4	Mrs. Bhanu Raghunathan	56,000	0.40	1. Mrs. Bhanu Raghunathan is a member of the Promoter Group of the Company.
5	Mr. TT Mukund	14,096	0.10	1. Mr. TT Mukund is a member of the Promoter Group the Company. 2. He is a Non-Executive Director of the Company.
6	Mr. TT Lakshman	14,096	0.10	1. Mr. TT Lakshman is the member of the Promoter Group of the Company.
7	Mr. TT Venkatesh	14,000	0.10	1. Mr. TT Venkatesh is the member of the Promoter Group of the Company.
8	Mr. TT Sriram	-	-	1. Mr T T Sriram is employed as Senior Manager - Foods Division of the Company.
	Total	9,26,015	6.55	

- 3.3.7 The network of T T Krishnamachari & Co. is ₹7,519.30 crores as on 31.01.2023 as certified by Mr. N. Sridharan (Membership No.20503) Proprietor of M/s Aiyar & Co., Chartered Accountants (Firm Registration No.000063S) vide Certificate dated April 05, 2023, and having office at New No. 2 (Old No. 184), Rangarajapuram Main Road, (First Floor), Kodambakkam, Chennai 600024.

- 3.3.8 The key financial information of T T Krishnamachari & Co., based on its financial statements for the financial years ending, March 31, 2021, March 31, 2022 and March 31, 2023:

(Amount in Indian Rupees lakhs)

Particulars	Financial year ended March 31		
	2023	2022	2021
Total Revenue	9,428.98	10,057.52	7,799.50
Net Profit after tax	4,547.52	5,142.94	3,959.47
Partners’ Capital	135.00	135.00	135.00

(Source: Certificate dated June 20, 2023 issued by N. Sridharan, Proprietor M/s. Aiyar & Co. Chartered Accountants (Firm Registration Number: 000063S (Membership No.20503)))

- 3.4 As on the date of DPA, none of the Partners of T T Krishnamachari & Co. are on the Board of the Company except Mr T T Raghunathan who was appointed as a Non-Executive Director w.e.f. December 31, 1998; subsequently, appointed as Executive Vice Chairman w.e.f. November 01, 2001; and is the Executive Chairman w.e.f. September 09, 2022 and Dr T T Mukund who is the Director of the Company (w.e.f. September 09, 2022).

- 3.5 The Acquirers have, as detailed in paragraph 20 of this DPA, made available all the requisite funds necessary to fulfil the obligations of the Acquirers under the Delisting Offer.

- 3.6 Neither the Acquirers nor any member of the Promoter Group of the Company have sold any Equity Shares of the Company during the 6 (six) months preceding the date of the meeting of the Board (i.e.) April 20, 2023, wherein the Delisting Offer was approved.

- 3.7 Further, the Acquirers and other members of the Promoter Group have undertaken not to sell the Equity Shares of the Company during the delisting period (as defined in Regulation 2(1)(K) of the Delisting Regulations in accordance with Regulation 30(5) of the Delisting Regulations.

- 3.8 Neither the Acquirers nor any member of the Promoter Group of the Company have been prohibited by the SEBI from dealing in securities, in terms of directions issued under Section 11B of the SEBI Act, 1992 or any other regulations made under the SEBI Act, 1992.

- 3.9 The Acquirers have not been declared as (i) wilful defaulter by any bank or financial institution or consortium thereof, or (ii) fugitive economic offender under Section 12 of the Fugitive Economic Offenders Act, 2018.

- 3.10 The Acquirers here by invite all the Public Shareholders of the Company to bid in accordance with the reverse book building process of the Stock Exchanges and on the terms and subject to the conditions set out herein, all of their Equity Shares of the Company.

4 BACKGROUND OF THE COMPANY

- 4.1 TTK Healthcare Limited (“**THL**” or “the Company”) was originally incorporated as “Orient Pharma Private Limited” as a Private Limited Company under the Companies Act, 1956 pursuant to a certificate of incorporation dated May 21, 1958 issued by the Registrar of Companies, Chennai (“**RoC**”). The name was subsequently changed to “TTK Pharma Private Limited” by a special resolution passed by shareholders of the Company in the Annual General Meeting held on November 30, 1981 pursuant to which fresh certificate of incorporation was issued by RoC on February 20, 1982. Thereafter, the Company was converted into a Public Limited Company pursuant to a special resolution passed in the shareholders’ Extra-ordinary General Meeting held on September 28, 1985, and consequently, the name of the Company was changed to “TTK Pharma Limited”, pursuant to fresh certificate of incorporation dated September 28, 1985 issued by the RoC. Further, the name of the Company was changed to “TTK Healthcare Limited” by a special resolution passed by the shareholders of the Company on October 09, 1999 pursuant to which a fresh certificate of incorporation was issued by RoC on October 26, 1999. The Equity Shares of the Company were listed on BSE in the year 1986 and on the National Stock Exchange of India Limited in the year 2015.

- 4.2 The Registered Office of the Company is situated at No.6, Cathedral Road, Chennai 600 086, Tamil Nadu, India. The Corporate Identification Number of the Company is L24231TN1958PLC003647, Tel.: 044-28116106; Fax: 044-28116387; e-mail: investorcare@ttkhealthcare.com and website: www.ttkhealthcare.com.

- 4.3 As on the date of this DPA, the Authorized Share Capital of the Company is ₹20 crores divided into 2,00,00,000 Equity Shares of ₹10 each. The Issued, Subscribed and Paid-up capital of the Company is ₹14.13 crores divided into 1,41,30,333 Equity Shares of ₹10/- each.

- 4.4 TTK Healthcare Limited is in the business of manufacturing and marketing of Consumer Products, Veterinary Products, Medical Devices viz., Heart Valves and Orthopaedic Implants, Food Products, Protective Devices, etc.

- 4.5 As on the date of this DPA the members of the Board are:

Name, Address and DIN	Designation as on date of Public Announcement	Date of Initial Appointment	No of Equity Shares Held as on 07.07.2023
Rajiv Tulshan D-402, Defence Colony New Delhi 110 024 DIN: 00009876	Director	30/11/1984	31,487
Raghunathan Thiruvallur Thattai No.91/1, Santhome High Road Chennai 600 028 DIN: 00043455	Executive Chairman	31/12/1998	38,797
Krishnamurthy Shankaran Shree Bhargavi, Plot No.124 Second Cross Second Main Sarva Bhowma Nagar Bilekanahalli (B/H IIM) Off. Bannerhatta Road Bengaluru 560 076 DIN: 00043205	Director	09/10/2000	247
Vandana Walvekar Ramchandra No.62, Suriya Apartments Pochkahanwala Road Mumbai 400 025 DIN: 00059160	Director	22/08/2014	Nil
Girish Rao Plot No.132, Phase I Palm Meadows White Field Road Ramagundannahalli Bengaluru 560 066 DIN: 00073937	Director	22/08/2014	Nil
Subramaniam Kalyanaraman “Champak Villa”, Flat No.3 No.47, 47th Street, 9th Avenue Ashok Nagar, Chennai 600 083 DIN: 00119541	Wholetime Director & Secretary	22/08/2014	432
Sundaram Balasubramanian E-103, Raheja Atlantis Sector-31, Gurgaon 122 001Haryana DIN: 02849971	Director	27/03/2015	Nil
Ramesh Rajan Natarajan No.12, Tapare Avenue Harrington Road, Chetpet Chennai 600 031 DIN: 01628318	Director	03/02/2016	Nil
Vijayaraghavachari Ranganathan 3B, GRI Kodialam New No.16, 5 th Street Thirumurthy Nagar, Nungambakkam Chennai 600 034 DIN: 00550121	Director	01/06/2019	Nil
Mukund Thattai Thiruvallur 008 Rays of Light Apts. 35 Millers Road Cross Bengaluru 560 046 DIN: 07193370	Director	09/09/2022	14,096

- 4.6 Brief audited financial statements:

A brief summary of the financial performance of the Company, as derived from the audited standalone financial statements of the Company: (a) for the financial years ended on March 31, 2023, March 31, 2022 and March 31, 2021, prepared in accordance with the Indian Accounting Standards (“Ind AS”), are set out as below:

(Amount in Indian Rupees lakhs)

Profit and Loss Statement	Financial year ended March 31		
	2023 (audited)	2022 (audited)	2021 (audited)
Revenue from Operations	72,511.03	59,923.99	47,605.86
Other Income	4,833.17	1,633.06	993.47
Total Income	77,344.20	61,557.05	48,599.33
Total Expenditure (Excluding Depreciation & Interest)	69,376.11	57,740.26	45,673.91
Profit before Depreciation, Interest and Tax	7,968.09	3,816.79	2,925.42
Depreciation	1,280.64	1,258.36	1,301.96
Interest	523.89	323.75	171.09
Exceptional Items (Income)	-	249.05	809.79
Profit before Tax	6,163.56	2,483.73	2262.16
Provision for Tax	1,696.77	632.71	(1,416.01)
Profit After Tax (Continuing Operations) (A)	4,466.79	1,851.02	3,678.17
Profit from Discontinued Operations	77,643.92	3,294.14	1,443.03
Tax Expense of Discontinued Operations	18,139.42	986.33	477.09
Profit After Tax (Discontinued Operations) (B)	59,504.50	2,307.81	965.94
Profit for the year (A + B)	63,971.29	4,158.83	4,644.11

(Amount in Indian Rupees lakh)				
	Balance Sheet	Financial year ended March 31 as at		
		2023 (audited)	2022 (audited)	2021 (audited)
	ASSETS			
1	Non-current Assets			
	(a) Property, Plant and Equipment	6,056.59	6,922.13	7,457.08
	(b) Right of Use Asset	1,058.74	1,096.49	1,062.29
	(c) Capital Work-in-progress	278.87	18.67	44.50
	(d) Other Intangible Assets	3.66	8.63	15.35
	(e) Financial Assets			
	(i) Investments	1,284.80	1,513.47	1,316.61
	(ii) Other Financial Assets	387.57	231.37	231.88
	(f) Non-Current Tax Assets (Net)	282.00	438.85	1,081.67
	(g) Deferred Tax Asset (Net)	435.97	730.28	645.14
	(h) Other Non-current Assets	615.39	43.85	85.50
	Total Non-current Assets	10,403.59	11,003.74	11,940.02
2	Current Assets			
	(a) Inventories	8,451.46	7,892.44	7,030.39
	(b) Financial Assets			
	(i) Investments	-	-	-
	(ii) Trade Receivables	9,209.91	5,358.02	5,977.69
	(iii) Cash and Cash Equivalents	932.03	1,486.42	955.48
	(iv) Bank balances other than (iii) above	83,783.97	25,864.34	21,813.65
	(v) Other Financial Assets	2,418.29	746.65	641.59
	(c) Other Current Assets	1,811.83	1,074.57	1,068.34
	Total Current Assets	1,06,607.49	42,422.44	37,487.14
	Assets of Discontinued Business	-	2,428.66	-
	TOTAL ASSETS	1,17,011.08	55,854.84	49,427.16
B	EQUITY AND LIABILITIES			
1	Equity			
	(a) Equity Share Capital	1,413.03	1,413.03	1,413.03
	(b) Other Equity	93,925.38	31,550.11	28,051.61
	Equity attributable to owners of the Company	95,338.41	32,963.14	29,464.64
	Total Equity	95,338.41	32,963.14	29,464.64
2	Liabilities			
	Non-current Liabilities			
	(a) Financial Liabilities			
	(i) Lease Liabilities	121.49	133.83	115.77
	(b) Provisions	302.83	515.65	789.78
	(c) Deferred Revenue Income	170.36	188.78	180.71
	Total Non-current Liabilities	594.68	838.26	1,086.26
	Current Liabilities			
	(a) Financial Liabilities			
	(i) Borrowings	2,552.83	2,038.44	1,759.82
	(ia) Lease Liabilities	58.55	48.98	38.79
	(ii) Trade Payables			
	(A) Total outstanding due to Micro Enterprises and Small Enterprises	2,446.41	2,074.60	1,940.79
	(B) Total outstanding due to creditors other than Micro Enterprises and Small Enterprises	9,999.56	8,271.12	7,819.83
	(iii) Other Financial Liabilities	4,926.75	6,111.40	6,216.73
	(b) Other Current Liabilities	364.11	618.88	469.69
	(c) Provisions	478.03	431.93	490.06
	(d) Current Tax Liabilities (Net)	251.75	309.43	140.55
	Total Current Liabilities	21,077.99	19,904.78	18,876.26
	Liabilities of Discontinued Business	-	2,148.66	-
	Total Liabilities	21,672.67	22,891.70	19,962.52
	TOTAL EQUITY AND LIABILITIES	1,17,011.08	55,854.84	49,427.16

(Amount in Indian Rupees lakhs)				
Other relevant information	Financial year ended March 31			
	2023 (audited)	2022 (audited)	2021 (audited)	
Networth	93,652.82	31,069.83	27,746.51	
Earnings per share				
Basic (In ₹)	452.72	29.43	32.87	
Diluted (In ₹)	452.72	29.43	32.87	
Dividend %	100*	100	60	
Return on net worth	8.62%	14.14%	18.08%	
Book value per share (In ₹)	662.78	219.88	196.36	

*Subject to the approval of the Shareholders of the Company at the ensuing 65th Annual General Meeting scheduled to be held on 25th July, 2023.

The key financial ratios, mentioned herein above, have been computed as under:

Net worth	Equity Share Capital + Other Equity (Reserves and Surplus) - Revaluation reserve - OCI
Basic Earnings Per Share	Net Profit / (Loss) after Tax Attributable to Equity Share holders / Weighted Number of Equity Shares outstanding
Diluted Earnings Per Share	Net Profit / (Loss) after Tax Attributable to Equity Share holders / Weighted Number of Equity Shares outstanding, adjusted with dilutive potential ordinary shares
Return on Net Worth (%)	Net Profit / (Loss) after Tax / Net worth
Book Value	Net worth / Number of Equity Shares outstanding at the end of the period/ year

Company does not have any subsidiary, joint venture or associates. Hence the consolidated financial statements are not prepared by the Company
(Source: Certificate dated June 20, 2023 issued by N. Sridharan, Proprietor M/s. Aiyar & Co. Chartered Accountants (Firm Registration Number: 000063S (Membership No.20503))

5 PRESENT CAPITAL STRUCTURE AND SHAREHOLDING PATTERN OF THE COMPANY

5.1 As of the date of the DPA, the authorized share capital of the Company is ₹20,00,00,000 (Indian Rupees Twenty Crores only) divided into 2,00,00,000 (Two Crores) Equity Shares of ₹10 (Indian Rupees ten only) each. The paid-up share capital of the Company is ₹14,13,03,330 (Indian Rupees fourteen crore thirteen lakhs three thousand three hundred and thirty only) comprising of 1,41,30,333 (one crore forty-one lakhs thirty thousand three hundred and thirty three only) Equity Shares having face value of ₹10 (Indian Rupees ten only) each. As on the date of this DPA, there are no outstanding instruments in the nature of warrants or fully convertible debentures or partly convertible debentures/preference shares or employee stock options etc., which are convertible into Equity Shares at any later date. Also, Equity Shares held by the Promoters and Promoter Group are not subject to any statutory lock-in. The Company also does not have any partly paid up shares outstanding. Neither the Promoters nor any other persons who qualify as members of the Promoter Group of the Company are participating in the Delisting Offer and will not tender their Equity Shares in the book building process as part of the Delisting Offer.

5.2 The capital structure of the Company as on the date of the DPA is as follows:

Paid-up Equity Shares of Company	No. of Equity Shares / Voting Rights	% of Share Capital / Voting Rights
Fully paid up Equity Shares	1,41,30,333	100%
Partly paid Up Equity Shares	NIL	NA
Total paid up Equity Shares	1,41,30,333	100%
Total voting rights in Company	1,41,30,333 *	100%

*Out of total paid up Equity Shares, 1,39,892 Equity Shares are held by Investor Protection and Education Fund, which has no voting rights.

5.3 The shareholding pattern of the Company, as on 07.07.2023 is as follows:

Particulars	No. of Equity Shares	Shareholding (%)
Promoters & Promoter Group	1,05,35,840	74.56
Clearing Members	353	0.00
Financial Institutions / Banks	736	0.01
Foreign Institutional Investor	3,34,817	2.37
Foreign Portfolio Investors (Corporate)	Nil	0.00
Alternate Investment Funds	1,89,886	1.34
Investor Education and Protection Fund	1,39,892	0.99
Insurance Companies	Nil	0.00
Mutual Funds	2,98,639	2.11
NBFCs Registered With RBI	438	0.00
Non-Resident Indians	91,582	0.65
Other Bodies Corporate	2,39,342	1.69
Public	22,98,808	16.27
Total	1,41,30,333	100

5.4 The aggregate shareholding of the Acquirers with person acting in concert and other members of the Promoter Group of the Company and of the partners of the Acquirer and persons who are in control of the Company, as on the date of this DPA is as under:

Shareholders	Category	No. of Equity Shares	% Shareholding
Mr. TT Jagannathan	Promoter	7,59,298	5.37
Mr. TT Raghunathan	Promoter	38,797	0.27
Mrs. Latha Jagannathan	Promoter Group	29,728	0.21
Mrs. Bhanu Raghunathan	Promoter Group	56,000	0.40
Mr. TT Mukund	Promoter Group	14,096	0.10
Mr. TT Lakshman	Promoter Group	14,096	0.10

Mr. TT Venkatesh	Promoter Group	14,000	0.10
Mrs. Shanthi Ranganathan	Promoter Group	58,360	0.41
T T Krishnamachari & Co.	Promoter	95,32,610	67.46
TTK Tantex Limited	Promoter Group	8,640	0.06
TTK Prestige Limited	Promoter Group	1,440	0.01
Packwell Packaging Products Limited	Promoter Group	8,775	0.06
Total		1,05,35,840	74.56

6 STOCK EXCHANGE(S) FROM WHICH THE EQUITY SHARES ARE SOUGHT TO BE DELISTED

- 6.1 The Equity Shares of the Company are listed on Stock Exchanges viz., BSE Limited and National Stock Exchange of India Limited.
- 6.2 As on the Reference Date, the Equity Shares of the Company are frequently traded on NSE in terms of Regulation 2(1)(j) of the SEBI Takeover Regulations.
- 6.3 The Acquirers are seeking to delist the Equity Shares of the Company from both the Stock Exchanges. The in- principle approval from BSE and NSE was obtained on July 12, 2023.
- 6.4 No application for listing shall be made in respect of any Equity Shares which have been delisted pursuant to this Delisting Offer for a period of 3 (three) years from the date of delisting.
- 6.5 Any application for listing made in future by the Company after the aforementioned period in respect of delisted Equity Shares shall be deemed to be an application for fresh listing of such Equity Shares and shall be subject to the then prevailing laws relating to listing of equity shares of unlisted companies.
- 6.6 The Acquirers propose to acquire the Offer Shares pursuant to a reverse book-building process through an acquisition window facility, (i.e.) separate acquisition window in the form of web based bidding platform provided by BSE and NSE, in accordance with the stock exchange mechanism i.e. the Acquisition Window Facility, conducted in accordance with the terms of the Delisting Regulations and the SEBI Circulars (defined below).

7 LIKELY SHAREHOLDING PATTERN OF THE COMPANY, POST SUCCESSFUL DELISTING OFFER

- 7.1 The most likely post-delisting shareholding assuming that all Equity Shares outstanding with the Public Shareholders are acquired pursuant to a successful completion of the Delisting Offer in terms of the Delisting Regulations shall be as follows:

Particulars	No. of Equity Shares	% of Fully Paid up Share Capital of the Company*
Promoter and Promoter Group	1,41,30,333	100
Public	0	0.00
Total	1,41,30,333	100.00

*Assuming full tender by all the public shareholders

8 MANAGER TO THE DELISTING OFFER

- 8.1 The Acquirers have appointed Inga Ventures Private Limited as “Manager to the Delisting Offer”.



Inga Ventures Private Limited
1229, Hubtown Solaris, N.S. Phadke Marg, Opp. Telli Galli, Andheri (E), Mumbai, Maharashtra, 400069
Tel. No.: + 91 22 68540808
Email: tkh.delisting@ingaventures.com
Contact Person: Kavita Shah
SEBI Registration No.: INM000012698
Validity Period: Permanent
CIN: U67100MH2018PTC318359

9 REGISTRAR TO THE DELISTING OFFER

- 9.1 The Acquirers have appointed Link Intime India Private Limited as “Registrar to the Delisting Offer”.

Link Intime India Private Limited
C-101, 247 Park, LBS Marg
Vikhroli West, Mumbai 400 083
Tel. No.: +91 8108114949; **Fax:** +91 22 49186060
Contact person: Mr Sumeet Deshpande
E-mail: tkhealthcare.delisting@linkintime.co.in
Website: www.linkintime.co.in
SEBI Registration Number: INR000004058
CIN: U67190MH1999PTC118368

10 DETAILS OF THE BUYER BROKER

- 10.1 The Acquirers have appointed ITI Securities Broking Ltd. having its office at ITI House, 36 Dr. R. K. Shirodkar Marg, Behind Bata Showroom, Opp HDFC house,Parel, Mumbai 400 012 as the Stock Broker of the Acquirers (“Buyer Broker”), Tel. No. 022 - 69093655 / 022 - 69093656, Email: himanshu.shah@itiorg.com Contact Person: Mr Himanshu Shah.

11 STOCK EXCHANGE DATA REGARDING THE COMPANY

- 11.1 As mentioned in paragraph 6.2, as on the Reference Date, the Equity Shares of the Company are frequently traded on NSE in terms of Regulation 2(1)(j) of the Takeover Regulations.
- 11.2 The high, low and average market prices in the preceding 3 (three) financial years and the monthly high, low and average market prices for the 6 (six) months preceding the date of the DPA and the corresponding volumes, on BSE are as follows:

Period	High ⁽¹⁾ (₹)	Date of High ⁽²⁾	Number of Equity Shares traded on that date	Low ⁽¹⁾ (₹)	Date of Low ⁽²⁾	Number of Equity Shares traded on that date	Average Price ⁽¹⁾ (₹)	Number of Equity Shares traded in the period
Preceding 3 (three) Years								
Financial Year 2020-21	669.80	February 04, 2021	4,550	313.20	April 01, 2020	58	485.91	1,97,290
Financial Year 2021-22	969.75	March 21, 2022	45,881	472.85	April 05, 2021	1,302	684.92	8,77,264
Financial Year 2022-23	1,105.90	December 13, 2022	10,205	667.50	June 14, 2022	93	879.58	6,40,751
Preceding 6 (six) Months								
December 2022	11,05.90	December 13, 2022	10,205	905.05	December 02, 2022	160	997.30	47,526
January 2023	1095.00	January 10, 2023	3,067	947.85	January 31, 023	218	1,002.52	36,179
February 2023	1008.75	February 07, 2023	977	882.00	February 27, 2023	2,662	942.13	11,749
March 2023	1074.30	March 31, 2023	1,616	827.65	March 16, 2023	815	923.78	2,91,804
April 2023	1,450.00	April 06, 2023	29,703	1,043.75	April 03, 2023	25,079	1,282.05	1,60,443
May 2023	1,445.00	May 03, 2023	475	1152.15	May 12, 2023	819	1,242.68	63,162

Source: www.bseindia.com

Notes:

- (1) High and low price for the period are based on intra-day prices and average price is based on average of closing price.
- (2) In case where the same price falls on two or more days, the day with the highest traded shares is considered.

- 11.3 The high, low and average market prices in the preceding 3 (three) financial years and the monthly high, low and average market prices for the 6 (six) months preceding the date of the DPA and the corresponding volumes, on NSE are as follows:

Period	High ⁽¹⁾ (₹)	Date of High ⁽²⁾	Number of Equity Shares traded on that date	Low ⁽¹⁾ (₹)	Date of Low ⁽²⁾	Number of Equity Shares traded on that date	Average Price ⁽¹⁾ (₹)	Number of Equity Shares traded in the period
Preceding 3 (three) Years								
Financial Year 2020-21	668.90	February 04, 2021	46,064	313.05	April 3, 2020	3,206	485.13	11,78,379
Financial Year 2021-22	934.00	March 21, 2022	3,61,400	481.25	April 19, 2021	2,555	684.91	73,33,400
Financial Year 2022-23	1,125.00	December 14, 2022	20,693	667.00	June 14, 2022	4,120	879.64	37,11,304
Preceding 6 (six) Months								
December 2022	1,125.00	December 14, 2022	20,693	902.05	December 01, 2022	10,568	997.45	5,30,001
January 2023	1,075.00	January 03, 2023	43,811	953.25	January 31, 2023	6,073	1,001.70	2,83,967
February 2023	1,014.00	February 07, 2023	55,728	880.85	February 28, 2023	3,866	942.73	1,41,657
March 2023	1,075.00	March 27, 2023	95,235	828.10	March 16, 2023	8,998	924.09	4,71,471
April 2023	1,474.00	April 06, 2023	7,01,357	1,042.10	April 03, 2023	3,16,204	1,282.32	21,80,349
May 2023	1,310.00	May 23, 2023	1,69,235	1,205.00	May 11, 2023	22,766	1,242.74	5,80,852

Source: www.nseindia.com

Notes:

- (1) High and low price for the period are based on intra-day prices and average price is based on average of closing price.
- (2) In case where the same price falls on two or more days, the day with the highest traded shares is considered.

12 DETERMINATION OF THE FLOOR PRICE

- 12.1 The Acquirers propose to acquire the Equity Shares of the Company from the Public Shareholders pursuant to the reverse book building process established in terms of Schedule II of the Delisting Regulations.
- 12.2 The Equity Shares of the Company are currently listed and traded on the Stock Exchanges. The scrip code and the security ID of the Company on BSE are “507747” and “TTKHEALTH”, respectively. The security symbol of the Company on NSE is “TTKHLTCARE”.
- 12.3 The annualised trading turnover during the twelve calendar months preceding the calendar month of the Reference Date based on the trading volume of the Equity Shares on Stock Exchanges during the period from April 01, 2022 to March 31, 2023 (12 (twelve) calendar months preceding the month of the Reference Date (defined below)) is as under:

Stock Exchange	Total Traded Volumes	Total (weighted average) number of Equity Shares outstanding during the period	Annualized trading turnover (as a percentage of the total number of shares outstanding) (%)
BSE	6,40,751	1,41,30,333	4.53%
NSE	37,11,304	1,41,30,333	26.26%

Source: www.bseindia.com and www.nseindia.com

- 12.4 As on the Reference Date, as mentioned in paragraph 6.2 above, the Equity Shares of the Company are frequently traded on NSE in terms of Regulation 2(1)(j) of the Takeover Regulations.
- 12.5 As required under Regulation 20 of the Delisting Regulations, the floor price of the Delisting Offer is required to be determined in terms of Regulation 8 of the SEBI Takeover Regulations, as may be applicable. As stated in paragraph 1.11 above, the reference date for computing the floor price has been taken as date on which the board meeting in which the delisting proposal was considered and approved i.e. April 20, 2023 (“Reference Date”).
- 12.6 In terms of Regulation 8 of the SEBI Takeover Regulations, the floor price shall be the higher of the following:

(a)	The highest negotiated price per Share of the Company for any acquisition under the agreement attracting the obligation to make a public announcement of an open offer	Not Applicable
(b)	The volume weighted average price paid or payable for acquisitions, whether by the Acquirers or by any person acting in concert with him, during the fifty-two weeks immediately preceding the Reference Date.	Not Applicable
(c)	The highest price paid or payable for any acquisition, whether by the Acquirers or by any person acting in concert with him, during the twenty-six weeks immediately preceding the Reference Date.	Not Applicable
(d)	The volume-weighted average market price of such Shares for a period of sixty trading days immediately preceding the Relevant Date, as traded on the stock exchanges where the maximum volume of trading in the shares of the Target Company are recorded during such period, provided such shares are frequently traded	1,201.30*
(e)	Where the shares are not frequently traded, the price determined by the Acquirers and the manager to the open offer taking into account valuation parameters including, book value, comparable trading multiples, and such other parameters as are customary for valuation of shares of such companies	Not Applicable
(f)	The per share value computed under Regulation 8(5) of the SEBI Takeover Regulations, if applicable	Not Applicable

* Source: Certificate dated July 04, 2023 issued by M/s Aiyar & Co., Chartered Accountants (FRN:000063S) (N. Sridharan, Proprietor, Membership No. 20503).

- 12.7 The Company on July 04, 2023, received a letter from Acquirers accompanied by a certificate dated July 04, 2023 issued by Aiyar & Co., Chartered Accountants certifying the Revised Floor Price for the Delisting Offer to be ₹1,201.30 (Indian Rupee One Thousand Two Hundred One and Thirty Paise only) recalculated by taking the Relevant date as the date of the Board Meeting in which the delisting proposal was considered and approved. The Revised Floor Price was notified to the Stock Exchanges on July 04, 2023.

13 DETERMINATION OF THE DISCOVERED PRICE AND EXIT PRICE

- 13.1 The Acquirers propose to acquire the Offer Shares pursuant to the reverse book-building process through an Acquisition Window Facility, as stated in paragraph 15 of the DPA, conducted in accordance with the terms of the Delisting Regulations.
- 13.2 All the Public Shareholders can tender their Offer Shares during the Bid Period as set out in paragraphs 16.1 and 21 of the Detailed Public Announcement.
- 13.3 The minimum price per Offer Share payable by the Acquirers for the Offer Shares pursuant to the Delisting Offer, shall be determined in accordance with the Delisting Regulations and will be the price at which the shareholding of the Acquirers along with the members of the

(h) The Escrow Account (as defined below) opened in accordance with Regulation 14 of the Delisting Regulations shall be closed after release of balance 1% (one percent) in terms of Regulation 14(9) of the Delisting Regulations.

14 THE MINIMUM ACCEPTANCE CONDITION AND OTHER CONDITIONS FOR THE DELISTING OFFER

The acquisition of Equity Shares by the Acquirers pursuant to the Delisting Offer and the successful delisting of the Company pursuant to the Delisting Offer are conditional upon:

14.1 The Acquirers deciding in their sole and absolute discretion to accept the Discovered Price or offer an Exit Price higher than the Discovered Price, or offering a Counter Offer Price which, pursuant to acceptance and / or rejection by Public Shareholders, results in the shareholding of the Acquirers along with the members of the Promoter Group of the Company reaching 90% (ninety percent) of the paid-up equity share capital of the Company excluding such Equity Shares in terms of Regulation 21(a) of the Delisting Regulations. It may be noted that notwithstanding anything contained in the Detailed Public Announcement, the Acquirers reserve the right to accept or reject the Discovered Price if it is higher than the Revised Floor Price;

14.2 A minimum number of Offer Shares being tendered at or below the Exit Price, prior to the closure of Bid Period (*as defined below*) i.e., on the Bid Closing Date (*as defined below*) so as to cause the cumulative number of Equity Shares held by the Acquirers together with other members of the Promoter Group of the Company as on date of this DPA taken together with the Equity Shares acquired by the Acquirers under Delisting Offer to be equal to or in excess of such number of Equity Shares constituting 90% (ninety percent) of the paid-up equity share capital of the Company, excluding such Equity Shares in terms of Regulation 21(a) of the Delisting Regulations (**"Minimum Acceptance Condition"**)

14.3 The Acquirers will obtain requisite statutory approvals, if any, required for the delisting as stated in paragraph 22 of the DPA; and meet the conditions set out in Regulation 21 of the Delisting Regulations.

14.4 There being no amendments to the Delisting Regulations or other applicable laws or regulations or conditions imposed by any regulatory / statutory authority / body or order from a court or competent authority which would in the sole opinion of the Acquirers, prejudice the Acquirers from proceeding with the Delisting Offer. Provided that withdrawal of the Delisting Offer on this count shall be subject to the receipt of regulatory approvals, if any, as may be required for the same.

14.5 As per Regulation 21 of the Delisting Regulations, the Delisting Offer shall be deemed to be successful if the condition stated in paragraph 14.2 above is satisfied.

15 ACQUISITION WINDOW FACILITY

15.1 SEBI, vide its circular CIR/CFD/POLICYCELL/1/2015 dated April 13, 2015 read with circular CFD/DCR2/CIR/P/2016/131 dated December 9, 2016 and circular SEBI/HO/CFD/DCR-III/CIR/P/2021/615 dated August 13, 2021 ("SEBI Circulars") has provided a framework for acquisitions pursuant to a delisting offer to be made through the stock exchanges ("Stock Exchange Mechanism"). As prescribed under the SEBI Circular, the facility for such acquisitions shall be in the form of a separate window provided by stock exchanges having nationwide trading terminals (**"Acquisition Window Facility"**).

15.2 Further, the SEBI Circulars provide that the Stock Exchanges shall take necessary steps and put in place the necessary infrastructure and systems for implementation of the Stock Exchanges Mechanism and to ensure compliance with requirements of the SEBI Circulars. Pursuant to the SEBI Circulars, the Stock Exchanges have issued guidelines detailing the mechanism for acquisition of shares through Stock Exchanges.

15.3 The Acquirers have chosen Acquisition Window Facility provided by the Stock Exchanges, in compliance with the SEBI Circulars. BSE is the designated stock exchange (**"Designated Stock Exchange"**) for the purpose of the Delisting Offer.

15.4 The Acquirers have appointed the following as the its broker for the Delisting Offer through whom the purchase and settlement of the Offer Shares tendered in the Delisting Offer will be made (**"Buyer Broker"**):

ITI Securities Broking Ltd
Address: ITI House, 36 Dr. R. K. Shirodkar Marg, Behind Bata Showroom, Opp HDFC house,Parel, Mumbai 400 012
Tel. No. 022 - 69093655 / 022 - 69093656
Contact Person: Himanshu Shah
Email: himanshu.shah@itiorg.com

15.5 The cumulative quantity tendered shall be displayed on the website of the Stock Exchanges at specific intervals during Bid Period (*as defined below*) and the outcome of the reverse book building process shall be announced within 2 (two) hours of the closure of the Bid Period (*as defined below*).

16 DATES OF OPENING AND CLOSING OF BID PERIOD

16.1 All the Public Shareholders holding Equity Shares are eligible to participate in the reverse book building process by tendering, the whole or part of the Equity Shares held by them through the Acquisition Window Facility at or above the Revised Floor Price. The period during which the Public Shareholders may tender their Equity Shares pursuant to the reverse book building process (the **"Bid Period"**) shall commence on Thursday, July 20, 2023 (the **"Bid Opening Date"**) and close on Wednesday, July 26, 2023 (the **"Bid Closing Date"**) during the normal trading hours of the secondary market. Any change to the Bid Period will be notified by way of a corrigendum in the newspapers where this Public Announcement is published.

16.2 The Public Shareholders should note that the Bids (*as defined below*) are required to be uploaded in the Acquisition Window Facility on or before the Bid Closing Date for being eligible for participation in the Delisting Offer. Bids not uploaded in the Acquisition Window Facility will not be considered for delisting purposes and will be rejected.

16.3 The Public Shareholders should submit their Bids through stock brokers registered with the Stock Exchanges (**"Seller Member"**). **Thus, Public Shareholders should not send Bids to Company / Acquirers/ Managers to the Delisting Offer / Registrar to the Delisting Offer.**

16.4 Bids received after close of trading hours on the Bid Closing Date may not be considered for the purpose of determining the Discovered Price payable for the Equity Shares by the Acquirers pursuant to the book building process. The Public Shareholders may withdraw or revise their Bids upwards not later than 1 (one) working day before the closure of the Bid Period. Downward revision of the Bids shall not be permitted.

16.5 A letter inviting the Public Shareholders (along with necessary forms and detailed instructions) to tender their Equity Shares by way of submission of "Bids" (the **"Letter of Offer"**) will be dispatched as indicated in paragraph 21 of this DPA.

17 PROCEDURE FOR TENDERING AND SETTLEMENT

17.1 The Letter of Offer (along with necessary forms and instructions) inviting the Public Shareholders to tender their Equity Shares to the Acquirers will be dispatched to the Public Shareholders by the Acquirers whose names appear on the register of members of the Company and to the owner of the Equity Shares whose names appear as beneficiaries on the records of the respective depositories at the close of business hours on the Specified Date (as indicated in paragraph 21 of this DPA). For further details on the schedule of activities, please refer to paragraph 21 of this DPA.

17.2 In the event of an accidental omission to dispatch the Letter of Offer or non-receipt of the Letter of Offer by any Public Shareholder, such Public Shareholders may obtain a copy of the Letter of Offer by writing to the Registrar to the Offer at their address given in paragraph 9 of this DPA, clearly marking the envelope "TTK Healthcare Limited- Delisting Offer". Alternatively, the Public Shareholders may obtain copies of the Letter of Offer from the websites of the Stock Exchanges i.e., www.bseindia.com and www.nseindia.com, or, from the website of the registrar at www.linkintime.co.in and/or, from the website of the Company, at www.ttkhealthcare.com.

17.3 The Delisting Offer is open to all Public Shareholders of the Company holding Equity Shares of the Company in dematerialized form or physical form.

17.4 During the Bid Period, Bids will be placed through the Acquisition Window Facility by the Public Shareholders through their respective stock brokers who are registered with the Stock Exchanges during normal trading hours of the secondary market. The Seller Members can enter orders for Equity Shares in dematerialized form.

17.5 The Company will not accept any Equity Shares offered for delisting offer which are under any restraint order of a court for transfer/sale of such shares.

17.6 **Procedure to be followed by Public Shareholders holding Offer Shares in dematerialized form**

(a) Public Shareholders who desire to tender their Offer Shares in the electronic form under the Delisting Offer would have to do so through their respective Seller Member by indicating the details of the Offer Shares they intend to tender under the Delisting Offer. The Public Shareholders should not send Bids to the Company / Acquirers / Manager to the Delisting Offer / the Registrar to the Delisting Offer.

(b) The Seller Member would be required to place an order/bid on behalf of the Public Shareholders who wish to tender Equity Shares in the Delisting Offer using the Acquisition Window Facility of the Stock Exchanges.

(c) The Seller Member would be required to tender the number of Equity Shares by using the settlement number and the procedure prescribed by the Clearing Corporation and a lien shall be marked against the Equity Shares of the Public Shareholder and the same shall be validated at the time of order entry. The details of settlement number shall be informed in the issue opening circular/ notice that will be issued by the Stock Exchanges or the Clearing Corporation before the Bid Opening Date.

(d) In case, the Public Shareholders' demat Account is held with one depository and clearing member pool and Clearing Corporation accounts held with other depository, Equity Shares shall be blocked in the Public Shareholders demat account at source depository during the Bid Period. Inter Depository Tender Offer (**"IDT"**) instructions shall be initiated by the Public Shareholders at source depository to clearing member/ Clearing Corporation account at target depository. Source Depository shall block the Public Shareholder's Equity Shares (i.e., transfer from free balance to blocked balance) and sends IDT message to target depository for confirming creation of lien. Details of Equity Shares blocked in the Public Shareholders demat account shall be provided by the target depository to the Clearing Corporation.

(e) For custodian participant orders for Equity Shares in dematerialized form, early pay-in is mandatory prior to confirmation of the relevant order by the custodian. The custodian shall either confirm or reject the orders not later than the closing of trading hours on the last day of the Bid Period. Thereafter, all unconfirmed orders shall be deemed to be rejected. For all confirmed custodian participant orders, any modification to an order shall be deemed to revoke the custodian confirmation relating to such order and the revised order shall be sent to the custodian again for confirmation.

(f) Upon placing the Bid, a Seller Member shall provide a Transaction Registration Slip (**"TRS"**) generated by the exchange bidding system to the Public Shareholder. The TRS will contain the details of the order submitted such as Bid ID No., DP ID, Client ID, No. of Equity Shares tendered and price at which the Bid was placed.

(g) The Clearing Corporation will hold in trust the Offer Shares until the Acquirers complete their obligations under the Delisting Offer in accordance with the Delisting Regulations.

(h) The Public Shareholders shall also provide all relevant documents, which are necessary to ensure transferability of the Equity Shares in respect of the Bid Form to be sent. Such documents may include (but not be limited to):

(i) Duly attested power of attorney, if any person other than the Public Shareholder has signed the Bid Form;

(ii) Duly attested death certificate and succession certificate/legal heirship certificate, in case any Public Shareholder has expired; and

(iii) In case of companies, the necessary certified corporate authorizations (including board and/or general meeting resolutions).

(iv) **IN CASE OF DEMAT EQUITY SHARES, SUBMISSION OF TENDER FORM AND TRS IS NOT REQUIRED.**

(i) After the lien is marked successfully in the depository system on the demat Equity Shares and a valid bid in the exchange bidding system, the Public Shareholders holding Equity Shares in dematerialized form have successfully tendered the Equity Shares in the Delisting Offer.

(j) The Public Shareholders will have to ensure that they keep the DP account active and unlocked to receive credit in case of return of Equity Shares due to rejection. Further, Public Shareholders will have to ensure that they keep the saving account attached with the DP account active and updated to receive credit remittance due to acceptance of Offer Shares tendered by them.

(k) In case of non-receipt of the Letter of Offer / Bid Form, Public Shareholders holding Equity Shares in dematerialized form can make an application in writing on plain paper, signed by the respective Public Shareholder, stating name and address, client ID number, DP name / ID, beneficiary account number and number of Equity Shares tendered for the Delisting Offer. Public Shareholders will be required to approach their respective Seller Member and have to ensure that their bid is entered by their Seller Member in the electronic platform to be made available by the Stock Exchanges, before the Bid Closing Date.

17.7 Procedure to be followed by Public Shareholders holding Offer Shares in physical form

(a) All the Public Shareholders holding the Equity Shares in physical form shall note that in accordance with the SEBI circular no. SEBI/HO/CFD/CMD1/CIR/P/2020/144 dated July 31, 2020, all the Public Shareholders holding Equity Shares in the physical form are allowed to tender their Equity Shares in the Delisting Offer provided that such tendering shall be as per the provisions of the SEBI Delisting Regulations and terms provided in the Detailed Public Announcement / Letter of Offer.

(b) The Public Shareholders who hold Offer Shares in physical form and intend to participate in the Delisting Offer will be required to approach their respective Seller Member along with the complete set of documents for verification procedures to be carried out including as below:

(i) original share certificate(s);

(ii) valid share transfer form(s) (i.e. SH -4) duly filled and signed by the transferors (i.e. by all registered shareholders in the same order and as per the specimen signatures registered with the Company) and duly witnessed at the appropriate place authorizing the transfer. Attestation, where required, (thumb impressions, signature difference, etc.) should be done by a magistrate/ bank manager under their official seal as per form ISR-2 which is available at the website of company www.ttkhealthcare.com and RTA www.linkintime.co.in;

(iii) self-attested permanent account number (**"PAN"**) card copy (in case of joint holders, PAN card copy of all transferors);

(iv) Bid Form duly signed (by all Public Shareholders in cases where Offer Shares are held in joint names) in the same order in which they hold the Offer Shares;

(v) As per SEBI circular dated 03/11/2021 reference No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2021/655 "Common and Simplified Norms for processing investor's service request by RTAs and norms for furnishing PAN, KYC details and Nomination," it shall be mandatory for all holders of physical securities in listed company to furnish the following documents / details to the RTA: a) PAN and other KYC details by submitting form ISR 1; b) Nomination (for all eligible folios) through Form SH - 13 as provided in the Rules 19(1) of Companies (Shares capital and debentures) Rules, 2014 or Declaration to Opt-out, as per Form ISR-3, available on website of company at www.ttkhealthcare.com and RTA at www.linkintime.co.in.

(vi) Any other relevant documents such as power of attorney, corporate authorization (including board resolution/ specimen signature), notarized copy of death certificate and succession certificate or probated will, if the original shareholder has deceased, etc., as applicable. In addition, if the address of the Public Shareholder has undergone a change from the address registered in the register of members of the Company, the Public Shareholder would be required to submit a self-attested copy of proof of address consisting of any one of the following documents: valid Aadhar card, voter identity card or passport.

(vii) Declaration by joint holders consenting to tender Offer Shares in the Delisting Offer, if applicable, and

(viii) FATCA and CRS forms for individual/ Non individual shareholders.

(c) Based on the documents mentioned in paragraph (b) above, the concerned Seller Member shall place the bid on behalf of the Public Shareholder holding Equity Shares in physical form who wishes to tender Equity Shares in the Delisting Offer using the Acquisition Window Facility of the Stock Exchanges. Upon placing the Bid, the Seller Member will provide a TRS generated by the Exchange Bidding System to the Public Shareholder. The TRS will contain the details of order submitted like Folio No., Certificate No., Distinctive No., No. of the Equity Shares tendered, price at which the bid was placed, etc. Upon placing the Bid, the Seller Member shall provide a TRS generated by the exchange bidding system to the Public Shareholder. The TRS will contain the details of the order submitted such as folio no., certificate no., distinctive no., no. of Offer Shares tendered and the price at which the Bid was placed.

(d) The Seller Member/ Public Shareholder should ensure the documents (as mentioned in paragraph 17.7 (b) of this DPA) above are delivered along with TRS either by registered post or courier or by hand delivery to the Registrar to the Offer (at the address mentioned in paragraph 9 of this DPA) on or before the Bid Closing Date by 5 p.m. (IST) by the Seller Member. The envelope should be marked as "TTK Healthcare Limited- Delisting Offer".

(e) Public Shareholders holding Offer Shares in physical form should note that the Offer Shares will not be accepted unless the complete set of documents is submitted. Acceptance of the Offer Shares by the Acquirers shall be subject to verification of documents. The Registrar to the Offer will verify such Bids based on the documents submitted on a daily basis and until such time as the Stock Exchanges shall display such Bids as 'unconfirmed physical bids'. Once, the Registrar to the Offer confirms the Bids it will be treated as 'confirmed bids'. Bids of Public Shareholders whose original share certificate(s) and other documents (as mentioned in this paragraph 17.7(b) of this DPA) along with TRS are not received by the Registrar to the Offer by the Bid Closing date shall be liable to be rejected.

(f) In case of non-receipt of the Letter of Offer/ Bid Form, Public Shareholders holding Offer Shares in physical form can make an application in writing on plain paper, signed by the respective Public Shareholder, stating name and address, folio no., share certificate no., no. of Offer Shares tendered for the Delisting Offer and the distinctive nos. thereof, enclosing the original share certificate(s) and other documents (as mentioned in this paragraph 17.7 (b) of this DPA). Public Shareholders will be required to approach their respective Seller Member and have to ensure that their Bid is entered by their Seller Member in the electronic platform to be made available by the Stock Exchanges, before the Bid Closing Date.

(g) The Registrar to the Offer will hold in trust the share certificate(s) and other documents (as mentioned in this paragraph 17.7(b) of this DPA) until the Acquirers complete their obligations under the Delisting Offer in accordance with the Delisting Regulations.

(h) All documents as mentioned above, shall be enclosed with the valid Tender Form, failing which the Equity Shares tendered will be liable for rejection. The Equity Shares shall be liable for rejection on the following grounds amongst others: (i) there is a name mismatch in the Folio of the Public Shareholder; or (ii) there exists any restraint order of a court/any other competent authority for transfer/disposal/ sale or where loss of share certificates has been notified to the Company or where the title to the Equity Shares is under dispute or otherwise not clear or where any other restraint subsists; or (iii) The documents mentioned in the Tender Form for Public Shareholders holding Equity Shares in physical form are not received by the Registrar on or before the close of business hours of Wednesday, July 26, 2023 (by 5 p.m.); or (iv) If the share certificates of any other company are enclosed with the Tender Form instead of the share certificates of the Company; or (v) If the transmission of Equity Shares is not completed, and the Equity Shares are not in the name of the shareholder who has placed the bid; or (vi) If the Public Shareholders place a bid but the Registrar does not receive the physical Equity Share certificate; or (vii) In the event the signature in the Tender Form and Form SH-4 do not match the specimen signature recorded with Company or Registrar.

17.8 The Public Shareholders should note that the bids should not be tendered to the Manager to the Delisting Offer or the Registrar to the Delisting Offer or to the Acquirers or to the Company or the Stock Exchanges. The Public Shareholders should further note that they should have a trading account with a Seller Member as the bids can be entered only through their respective Seller Member. The Seller Member would issue contract note and pay the consideration to the respective Public Shareholder whose Equity Shares are accepted under the Delisting Offer.

17.9 Public Shareholders, who have tendered their Offer Shares by submitting Bids pursuant to the terms of the Detailed Public Announcement and the Letter of Offer, may withdraw or revise their Bids upwards not later than 1 (one) day before the Bid Closing Date. Downward revision of Bids shall not be permitted. Any such request for revision or withdrawal of the Bids should be made by the Public Shareholder through their respective Seller Member, through whom the original Bid was placed, not later than 1 (one) day before the Bid Closing Date. Any such request for revision or withdrawal of Bids received after normal trading hours of the secondary market 1 (one) day before the Bid Closing Date will not be accepted. Any such request for withdrawal or upward revision should not be made to the Company / Acquirers / Registrar to the Delisting Offer / Manager to the Delisting Offer.

17.10 The cumulative quantity tendered shall be made available on the website of the Stock Exchanges throughout the trading session and will be updated at specific intervals during the Bid Period.

17.11 The Offer Shares to be acquired under the Delisting Offer are to be acquired free from all liens, charges, and encumbrances and together with all rights attached thereto. Offer Shares that are subject to any lien, charge or encumbrances are liable to be rejected.

17.12 Public Shareholders holding Offer Shares under multiple folios are eligible to participate in the Delisting Offer.

17.13 In terms of Regulation 22(4) of the Delisting Regulations, the Acquirers are entitled (but not obligated) to make a counter offer at the Counter Offer Price, at its sole and absolute discretion. The Acquirer shall ensure compliance with the provisions and the timelines provided in Schedule IV of the SEBI Delisting Regulations (**"Counter Offer"**). The counter offer is required to be announced by issuing a public announcement of counter offer (**"Counter Offer PA"**) within 2 (two) working days of the Bid Closing Date. The Counter Offer PA will contain inter alia details of the Counter Offer Price, the book value per Equity Share, the revised schedule of activities and the procedure for participation and settlement in the counter offer. In this regard, Public Shareholders are requested to note that, if a counter offer is made:

(a) All Offer Shares tendered by Public Shareholders during the Bid Period and not withdrawn as per paragraph 17.13(b) below, along with Offer Shares which are additionally tendered by them during the counter offer, will be considered as having been tendered in the Counter Offer at the Counter Offer Price.

(b) Public Shareholders who have tendered Offer Shares during the Bid Period and thereafter wish to withdraw from participating in the Counter Offer (in part or full) have the right to do so after the issuance of the Counter Offer PA in accordance with the SEBI Delisting Regulations. Any such request for withdrawal should be made by the Public Shareholder through their respective Seller Member through whom the original bid was placed. Any such request for withdrawal received after normal trading hours of the secondary market on the last day of the timelines prescribed in the SEBI Delisting Regulations will not be accepted.

(c) Offer Shares which have not been tendered by Public Shareholder during the Bid Period can be tendered in the Counter Offer in accordance with the procedure for tendering that will be set out in the Counter Offer PA.

18 METHOD OF SETTLEMENT

Upon finalization of the basis of acceptance as per the Delisting Regulations:

18.1 The settlement of trades shall be carried out in the manner similar to settlement of trades in the secondary market.

18.2 For consideration towards the Equity Shares accepted under the Delisting Offer, the money of the Escrow Account shall be used to pay the consideration to the Buyer Broker on or before the pay-in date for settlement. The Buyer Broker will transfer the funds to the Clearing Corporation and subsequently Clearing Corporation will make direct funds payout to respective Public Shareholder's bank account linked to its demat account. If Public Shareholder's bank account details are not available or if the funds transfer instruction is rejected by RBI / Bank, due to any reason, then such funds will be transferred to the concerned Seller Member(s) settlement bank account for onward transfer to the respective client. For the Offer Shares acquired in physical form, the Clearing Corporation will release the funds to the Seller Member as per the secondary market mechanism for onwards transfer to Public Shareholders.

18.3 If the Exit Price is equal to the Revised Floor Price, then the payment of consideration towards the Equity Shares accepted under the Delisting Offer shall be made through the secondary market settlement mechanism and if the Exit Price is more than the Revised Floor Price, then the payment of consideration towards the Equity Shares accepted under the Delisting Offer shall be made within 5 (five) working days from the date of the public announcement under Regulation 17(4) of the SEBI Delisting Regulations.

18.4 In case of certain client types viz. non-resident Indians, non-resident clients etc. (where there are specific RBI and other regulatory requirements pertaining to funds pay-out) who do not opt to settle through custodians, the funds pay-out will be given to their respective Seller Member's settlement accounts for releasing the same to their respective Public Shareholder's account onward. For this purpose, the client type details will be collected from the depositories whereas funds pay-out pertaining to the bids settled through custodians will be transferred to the settlement bank account of the custodian, each in accordance with the applicable mechanism prescribed by the Stock Exchanges and the Clearing Corporation from time to time.

18.5 The Equity Shares acquired in the demat form would be transferred directly to the demat escrow account opened by the Acquirer with ITI Securities Broking Ltd. ("Demat Escrow Account"), on receipt of the Equity Shares pursuant to the clearing and settlement mechanism of the Stock Exchanges. Subsequently, post completion of all the formalities / compliances by the Acquirer on the closure of the Delisting Offer the Equity Shares in the Demat Escrow Account will be transferred to the Acquirer's demat account. In case of the Equity Shares acquired in the physical form, the same will be transferred to the Acquirer demat account by the Registrar to the Delisting Offer on completion of all the compliances by the Acquirer in the Delisting Offer and until then, such Equity Shares shall remain under the custody of the Registrar to the Delisting Offer.

18.6 Details in respect of Public Shareholder's Bid accepted at or below Exit Price will be provided to the Clearing Corporation by the Target Company or the Registrar to the Delisting Offer. On receipt of the same, Clearing Corporation will release the lien on unaccepted Equity Shares in the demat account of the Public Shareholder. On settlement date, lien Equity Shares mentioned in the accepted Bid will be transferred to the Clearing Corporation.

18.7 In the case of Inter Depository, Clearing Corporation will cancel the unaccepted Equity Shares in target depository. Source Depository will not be able to release the lien without a release of IDT message from target depository. Further, release of IDT message shall be sent by target depository either based on cancellation request received from Clearing Corporation or automatically generated after matching with Bid accepted detail as received from the Target Company or the Registrar to the Delisting Offer. Post receiving the IDT message from target depository, source depository will cancel/release lien on unaccepted Equity Shares in the demat account of the Public Shareholder. Post completion of Bid Period and receiving the requisite details viz., demat account details and accepted bid quantity, source depository shall debit the securities as per the communication/ message received from target depository to the extent of accepted bid Equity Shares from Public Shareholder's demat account and credit it to Clearing Corporation settlement account in target depository on settlement date.

18.8 The Seller Member would issue a contract note and pay the consideration to the respective Public Shareholder whose Offer Shares are accepted under the Delisting Offer. The Buyer Broker would also issue a contract note to the Acquirers for the Offer Shares accepted under the Delisting Offer.

18.9 Public Shareholders who intend to participate in the Delisting Offer should consult their respective Seller Member for payment of any cost, charges and expenses (including brokerage) that may be levied by the Seller Member upon the Public Shareholders for tendering their Offer Shares in the Delisting Offer (secondary market transaction).

18.10 If the consideration payable in terms of Regulation 24(1) of the SEBI Delisting Regulations is not paid to all the Public Shareholders, within the time specified thereunder, the Acquirer shall be liable to pay interest at the rate of ten per cent per annum to all the Public Shareholders, whose bids shares have been accepted in the Delisting Offer, as per Regulation 24(2) of the SEBI Delisting Regulations. However, in case the delay was not attributable to any act or omission of the Acquirer or was caused due to circumstances beyond the control of Acquirer, SEBI may grant waiver from the payment of such interest.

19 PERIOD FOR WHICH THE DELISTING OFFER SHALL BE VALID

19.1 The Public Shareholders may submit their Bids to the Seller Member during the Bid Period. Additionally, once the Equity Shares have been delisted from the Stock Exchanges, the Public Shareholders whose Offer Shares have not been acquired by the Acquirers (the **"Residual Shareholders"**) may offer their Offer Shares for sale to the Acquirers at the Exit Price for a period of 1 (one) year following the date of the delisting of the Equity Shares from the Stock Exchanges (**"Exit Window"**). A separate offer letter in this regard will be sent to these Residual Shareholders explaining the procedure for tendering their Offer Shares. Such Residual Shareholders may tender their Offer Shares by submitting the required documents to the Registrar to the Offer during the Exit Window.

19.2 The Acquirers shall ensure that the rights of the Residual Shareholders are protected and shall be responsible for compliance with Regulation 27 of the SEBI Delisting Regulations and the Stock Exchanges shall monitor the compliance of the same.

20 DETAILS OF THE ESCROW ACCOUNT

20.1 The estimated consideration payable under the Delisting Regulations, being the Revised Floor Price of ₹1,201.30 (Indian Rupees One Thousand two hundred one and thirty paise only) per Equity Share of the Company multiplied by the number of Offer Shares, i.e., 35,94,493 (Thirty five lakhs Ninety four thousand Four hundred Ninety three only), is ₹4,31,80,64,440.90/- (Rupees Four hundred thirty-one crores eighty lacs Sixty-four Thousand and four hundred and forty and Ninety paise only) (**"Estimated Consideration Amount"**).

20.2 In accordance with Regulations 14(1) and 14(5) of the Delisting Regulations, the Acquirers, Axis Bank Limited (**"Escrow Bank"**) and the Manager to the Delisting Offer have entered into an escrow agreement dated May 25, 2023 pursuant to which the Acquirers have opened an escrow account in the name of **"TTK HEALTHCARE LIMITED-DELISTING ESCROW ACCOUNT"** with the Escrow Bank at their branch at Chennai (**"Escrow Account"**) and has deposited therein more than 100% (one hundred percent) of the Estimated Consideration Amount marking lien in favour of the Manager to the Offer by way of cash deposit of ₹ 4,31,80,70,000/- (Rupees Four hundred thirty-one crores eighty lacs Seventy Thousand and only).

20.3 On determination of the Discovered Price and making of the public announcement under Regulation 17(4) of the Delisting Regulations, the Acquirers shall ensure compliance with Regulation 14(4) of the Delisting Regulations.

20.4 In the event that the Acquirers accept the Discovered Price or offer a price higher than the Discovered Price or offer the Counter Offer Price, the Acquirers shall increase the amount lying to the credit of the Escrow Account to the extent necessary to pay Public Shareholders whose Equity Shares are validly accepted, the consideration at the Exit Price, which shall be used for payment to the Public Shareholders who have validly tendered Offer Shares in the Delisting Offer.

20.5 Further, the Escrow Bank will open a special account (**"Special Account"**) on the instructions of the Acquirers and the Manager to the Delisting Offer, which shall be used for payment to the Public Shareholders who have validly tendered Offer Shares in the Delisting Offer. The Manager to the Delisting Offer shall instruct the Escrow Bank to transfer the total consideration amount to the Special Account.

21 SCHEDULE OF ACTIVITIES

Activity	Date	Day
Initial Public Announcement	April 05, 2023	Wednesday
Resolution for approval of the Delisting Proposal passed by the Board	April 20, 2023	Thursday
Resolution for approval of the Delisting Offer passed by the shareholders of the Company	May 22, 2023	Monday
Date of receipt of BSE in-principle approval	July 12, 2023	Wednesday
Date of receipt of NSE in-principle approval	July 12, 2023	Wednesday
Date of publication of the Detailed Public Announcement	July 13, 2023	Thursday
Specified Date for determining the names of shareholders to whom the Letter of Offer shall be sent@	July 12, 2023	Wednesday
Last date for dispatch of Letter of Offer / Bid Forms to Public Shareholders as of Specified Date	July 17, 2023	Monday
Last date of publication of recommendation by independent directors of the Company	July 14, 2023	Friday
Bid Opening Date (bid starts at market hours)	July 20, 2023	Thursday
Last Date for upward revision or withdrawal of bids	July 25, 2023	Tuesday
Bid Closing Date (bid closes at market hours)	July 26, 2023	Wednesday
Last date for announcement of Counter Offer	July 28, 2023	Friday

