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FERRETTIGROUP

Ferretti S.p.A.

(Incorporated under the laws of Italy as a joint-stock company with limited liability)

(Stock Code: 09638)

OVERSEAS REGULATORY ANNOUNCEMENT

This announcement is made by Ferretti S.p.A. (the “**Company**”) pursuant to Rule 13.10B of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Listing Rules**”).

The following document of the Company was published on the website of eMarket SDIR in Italy in accordance with and in the manners set forth in the Consob Issuer’s Regulation and in compliance with the provisions of the Instructions accompanying the Rules of the Markets organised and managed by Borsa Italiana S.p.A..

The posting of the document on the website of The Stock Exchange of Hong Kong Limited is only for the purpose of facilitating equal dissemination of information to investors in Hong Kong and compliance with Rule 13.10B of the Listing Rules, and not for any other purposes.

By order of the Board

Ferretti S.p.A.

Mr. Alberto Galassi

Executive Director and Chief Executive Officer

Hong Kong, 23 April 2026

As at the date of this announcement, the Board comprises Mr. Alberto Galassi and Mr. Tan Ning as executive Directors; Mr. Hao Qinggui, Mr. Piero Ferrari, Ms. Jiang Lan (Lansi) and Mr. Jin Zhao as non-executive Directors; and Mr. Patrick Sun, Mr. Stefano Domenicali and Ms. Zhu Yi as independent non-executive Directors.



To:

Ferretti S.p.A.

Via Irma Bandiera n. 62
47841 Cattolica (RN)

By certified e-mail to ferrettispa@pec.it

19 April 2026

Subject: **Presentation and filing of the list of candidates for the office of director of Ferretti S.p.A.**

Dear Sirs,

With reference to the ordinary shareholders' meeting of Ferretti S.p.A. ("**Ferretti**" or the "**Company**"), convened for 14 May 2026, in single call, at 10 a.m. Italian time, to resolve, among others, on the appointment of the Company's Board of Directors, **Azúr a.s. ("KKCG Maritime")** – a joint-stock company incorporated under the laws of the Czech Republic, having its registered office at Evropská 866/71, Vokovice, 160 00 Prague 6, Czech Republic, registered with the Municipal Court of Prague under registration number B 29157, indirectly controlled by Valea Foundation – holder of no. 49,030,027 ordinary shares of Ferretti as at the date hereof, representing 14.49% of Ferretti's share capital,

having regard to

- the provisions of the laws and regulations in force (including the rules governing the listing of securities on the Hong Kong Stock Exchange (the "**HK Listing Rules**")), the Company's by-laws and the Corporate Governance Code promoted by the Corporate Governance Committee of Borsa Italiana S.p.A. (the "**Corporate Governance Code**") with respect to the presentation of the list of candidates for the appointment of the Company's Board of Directors, as well as
- the indications contained in (i) the notice of call, (ii) the explanatory report of the Company's Board of Directors on the third item on the agenda pursuant to article 125-ter of Legislative Decree no. 58 of 24 February 1998 ("**TUF**"), (iii) the guidance of the Ferretti Board of Directors on the quantitative and qualitative composition of the new Board of Directors (the "**Guidance**"), and (iv) the policy on the diversity of the administrative and control bodies approved by Ferretti's Board of Directors, as published on the Company's website,

presents and files

the following list of candidates for the office of director of the Company, composed of 10 (ten) candidates, indicated in sequential order:

N°	Candidate	Date of birth
1.	Katarína Kohlmayer	26 December 1967

2.	Stefano Domenicali ⁽²⁾	11 May 1965
3.	Alberto Galassi ⁽³⁾	23 December 1964
4.	Karel Komárek ⁽¹⁾	15 March 1969
5.	Zuzana Prokopcová ⁽²⁾⁽⁴⁾	24 February 1974
6.	Piero Ferrari	22 May 1945
7.	Jane Eleanor Bardo Townsend ⁽²⁾	25 June 1961
8.	Bader Al-Kharafi	17 August 1977
9.	Francesca Filippini Pinto ⁽²⁾	26 August 1971
10.	Kamil Zeman	15 September 1991

⁽¹⁾ *Proposed candidate for the office of Chairman of the Board of Directors.*

⁽²⁾ *Candidate who has declared that he/she meets the independence requirements pursuant to the TUF, the Corporate Governance Code and the HK Listing Rules.*

⁽³⁾ *Candidate possessing of the specific professional skills for the office of Chief Executive Officer.*

⁽⁴⁾ *Candidate possessing the specific professional skills in accounting and financial matters required by the HK Listing Rules.*

The Shareholder KKCG Maritime

further declares

- that the aforementioned list complies with the provisions of the Guidance;
- to undertake, at the Company's justified request, to provide documentation suitable to confirm the truthfulness of the information declared;
- that it has not submitted or has participated in the presentation of more than one list and undertakes not to vote for lists other than this one;
- to the extent necessary and also pursuant to Consob Notice no. DEM/9017893 of 26 February 2009, the absence of any linkage relationships, whether direct or indirect, as referred to in Article 147-ter, paragraph 3, of the TUF and Article 144-quinquies of Consob Regulation no. 11971/1999, with shareholders holding, even jointly, a controlling interest or a relative majority interest in Ferretti.

The following documentation is **attached** to the above list:

- declarations by which the candidates accept the candidacy and certify, under their own responsibility, that there are no causes of ineligibility or incompatibility and that they meet the requirements, including those of integrity and, if necessary, independence, prescribed by the Company's by-laws and by the laws and regulations in force; and

- the *curriculum vitae* of each candidate containing exhaustive information on his/her personal and professional characteristics.

The certification attesting the ownership by KKCG Maritime, on the date of filing of the list, of the number of Ferretti shares necessary for the purpose of submitting the list of candidates for the office of director, will be made available by the deadline set forth in the notice of the shareholders' meeting.

That said, pursuant to article 126-*bis*, paragraph 1, penultimate sentence, of the TUF,

asks

that the following proposal is submitted to the convened shareholders' meeting:

- set the number of members of Ferretti's Board of Directors at ten (10);
- determine the term of office of the directors to be appointed in 3 financial years, *i.e.*, until the date of the shareholders' meeting that will be called to approve the financial statements for the year ended 31 December 2028;
- appoint Mr Karel Komárek as Chairman of the Board of Directors; and
- determine the annual remuneration for each member of the Board of Directors at EUR 40,000.

Yours faithfully,
For and on behalf of

Azúr a.s



Name: Michal Tománek

Title: Chairman of the Board of Directors



Name: Kamil Zeman

Title: Member of the Board of Directors

**BNP PARIBAS**The bank
for a changing
world**Comunicazione ex art. 43 del Provvedimento Unico sul Post Trading****Intermediario che effettua la comunicazione**

ABI (conto MT)	60308	CAB
denominazione	BNP Paribas SA, Succursale Italia	

Ultimo Intermediario, se diverso dal precedente

ABI	CAB
denominazione	

data della richiesta

21/04/2026

data di invio della comunicazione

21/04/2026

n.ro progressivo annuo

46168

n.ro della comunicazione precedente**causale****Nominativo del richiedente, se diverso dal titolare degli strumenti finanziari****Titolare degli strumenti finanziari:**

cognome o denominazione	AZUR A.S.	
nome		
codice fiscale o LEI	3157000MSBZCAU3ONC17	
comune di nascita		provincia di nascita
data di nascita		nazionalità
Indirizzo o sede legale	EVROPSKA 866/71, VOKOVICE	
città	PRAGUE 6	stato REPUBBLICA CEEA

Strumenti finanziari oggetto di comunicazione:

ISIN o Cod. interno	IT0005383291
denominazione	FERRETTI AZ ORD

Quantità strumenti finanziari oggetto di comunicazione:

49030027

Vincoli o annotazioni sugli strumenti finanziari oggetto di comunicazione

Natura	00-Senza vincolo
Beneficiario vincolo	

data di riferimento

17/04/2026

termine di efficacia

19/04/2026

diritto esercitabile

Deposito di liste per la nomina del Consiglio di Amministrazione (art. 147-ter TUF)

Note**Firma Intermediario**Securities Services, BNP Paribas
Piazza Lina Bo Bardi, 3 - 20124 Milan (Italy)

DECLARATION OF ACCEPTANCE OF THE CANDIDACY FOR THE OFFICE OF DIRECTOR OF FERRETTI S.P.A. AND CERTIFICATION OF THE EXISTENCE OF THE REQUIREMENTS PRESCRIBED BY THE LAWS AND REGULATIONS IN FORCE The undersigned Katarina Kohlmayer born in Stara Lubovna, Slovakia, on 26.12.1967 and residing in 11 Well Road, London, NW3 1LH, United Kingdom, Italian tax code <i>"not yet available"</i>, HAVING ACKNOWLEDGED to have been designated among the candidates for the office of member of the Board of Directors of Ferretti S.p.A. ("Ferretti" or the "Company") in the list presented by Azúr a.s. (KKCG Maritime), hereby DECLARES to accept (i) the candidacy as member of the Board of Directors of Ferretti and (ii) if appointed, the office of director of Ferretti for the period and under the conditions that will be determined by the ordinary shareholders' meeting of Ferretti called for 14 May 2026 in a single call to resolve, among others, on the appointment of the new Board of Directors of the Company (the "Shareholders' Meeting"), DECLARES AND ATTESTS	DICHIARAZIONE DI ACCETTAZIONE DELLA CANDIDATURA ALLA CARICA DI AMMINISTRATORE DI FERRETTI S.P.A. E ATTESTAZIONE DELLA SUSSISTENZA DEI REQUISITI PRESCRITTI DALLE DISPOSIZIONI LEGISLATIVE E REGOLAMENTARI VIGENTI La sottoscritta Katarina Kohlmayer, nata a Stara Lubovna, Slovacchia, il 26.12.1967, e residente in 11 Well Road, Londra, NW3 1LH, Regno Unito, codice fiscale italiano "non ancora disponibile", PRESO ATTO di essere stato/a designato/a tra i candidati per la carica di componente del Consiglio di Amministrazione di Ferretti S.p.A. ("Ferretti" o la "Società") nella lista presentata da Azúr a.s. (KKCG Maritime), con la presente DICHIARA di accettare (i) la candidatura a componente del Consiglio di Amministrazione di Ferretti e (ii) ove nominato/a, la carica di amministratore di Ferretti per il periodo e alle condizioni che verranno determinate dall'assemblea ordinaria degli azionisti di Ferretti convocata per il giorno 14 maggio 2026 in unica convocazione per deliberare, tra l'altro, in ordine alla nomina del nuovo Consiglio di Amministrazione della Società (l'"Assemblea"), DICHIARA E ATTESTA
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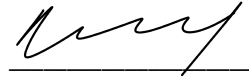
under his/her own responsibility, aware of the criminal penalties in the event of untruthful declarations and falsification of documents provided under article 76 of Presidential Decree no. 445 of 2000, – that he/she is not a candidate on any other list for the appointment as director of Ferretti in relation to the aforementioned Shareholders' Meeting – the absence of grounds for ineligibility, incompatibility or forfeiture pursuant to applicable laws, including the grounds for ineligibility referred to in article 2382 of the Italian civil code, and that he/she is not the subject of disqualification measures from the office of director adopted against him/her in a member state of the European Union, pursuant to article 2383 of the Italian civil code – to be in possession of all the requirements provided for and indicated by the laws and regulations in force and by the by-laws of Ferretti, including the requirements of professionalism and integrity referred to in article 2 of the Decree of the Ministry of Justice no. 162 of 30 March 2000 and pursuant to article 148, fourth paragraph, of Legislative Decree no. 58 of 24 February 1998 ("TUF"), as referred to in article 147-quinquies TUF. In addition to the above, with this declaration, the undersigned, having acknowledged what has been established 1) by the combined provisions of articles 147-<i>ter</i> and 148, paragraph 3, TUF, DECLARES	sotto la propria responsabilità, consapevole delle sanzioni penali nel caso di dichiarazioni non veritiere e falsità negli atti richiamate all'articolo 76 del D.P.R. n. 445 del 2000, – di non essere candidato/a in nessuna altra lista per la nomina a consigliere di Ferretti in relazione alla citata Assemblea – l'inesistenza di cause di ineleggibilità, incompatibilità o decadenza ai sensi delle applicabili disposizioni di legge, ivi incluse le cause di ineleggibilità di cui all'articolo 2382 del codice civile e di non essere destinatario di misure interdittive dall'ufficio di amministratore adottate nei suoi confronti in uno Stato membro dell'Unione europea, ai sensi dell'articolo 2383 del codice civile – di essere in possesso di tutti i requisiti previsti e indicati dalla normativa, anche regolamentare, vigente, e dallo statuto sociale di Ferretti, ivi inclusi i requisiti di professionalità e onorabilità di cui all'articolo 2 del Decreto del Ministero della Giustizia 30 marzo 2000, n. 162 e ai sensi dell'articolo 148, quarto comma, del D. Lgs. del 24 febbraio 1998 n. 58 ("TUF"), così come richiamati dall'articolo 147-quinquies del TUF. In aggiunta a quanto precede, con la presente dichiarazione, il/la sottoscritto/a, preso atto di quanto stabilito 1) dal combinato disposto degli articoli 147-<i>ter</i> e 148, comma 3, del TUF, DICHIARA
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<i>(tick the box of interest)</i> ☐ <u>to possess</u> the independence requirements as defined by the aforementioned provisions of the TUF ☒ <u>to not possess</u> the independence requirements as defined by the aforementioned provisions of the TUF 2) by Recommendation 7 of the Code of Corporate Governance promoted by the Corporate Governance Committee of Borsa Italiana S.p.A. (the "Corporate Governance Code") to which Ferretti has adhered DECLARES <i>(tick the box of interest)</i> ☐ <u>to possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code ☒ <u>to not possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code 3) by Rule 3.13 of the rules governing the listing of securities on the Hong Kong Stock Exchange (the "HK Listing Rules") DECLARES <i>(tick the box of interest)</i>	<i>(barrare la casella di interesse)</i> ☐ <u>di possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF ☒ <u>di non possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF 2) dalla Raccomandazione 7 del Codice di Corporate Governance promosso dal Comitato per la Corporate Governance di Borsa Italiana S.p.A. (il "Codice di Corporate Governance") cui Ferretti ha aderito DICHIARA <i>(barrare la casella di interesse)</i> ☐ <u>di possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance ☒ <u>di non possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance 3) dalla Rule 3.13 delle regole che disciplinano la quotazione dei titoli presso la Borsa di Hong Kong (le "HK Listing Rules") DICHIARA <i>(barrare la casella di interesse)</i>
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☐ I am an independent director candidate and I confirm (i) satisfaction of the independence criteria set out in Rule 3.13 of the HK Listing Rules; (ii) that I have no past or present financial or other interest in the business of Ferretti or its subsidiaries or any connection with any core connected persons (as defined under the HK Listing Rules) of Ferretti; and (iii) that there are no other factors that may affect my independence ☒ I am not an independent director candidate, and I do <u>not possess</u> the independence requirements as defined by the aforementioned Rule 3.13 of the HK Listing Rules 4) by Rule 13.51(2) of HK Listing Rules DECLARES that (i) the attached personal and professional <i>curriculum vitae</i>, including its appendices (the "CV"), contains all information about my biographical details as set out in Rule 13.51(2) of the HK Listing Rules and that those details are true, accurate and complete, (ii) save for the CV, there is no other information in relation to my appointment as a director that is required to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the HK Listing Rules, and (iii) there are no other matters relating to my appointment as a director that need to be brought to the attention of the shareholders of Ferretti or the Stock Exchange of Hong Kong Limited. To this end, for the purposes provided for by current legislation, it attaches to this declaration the CV, which includes the positions of administration and/or control held, as well as the information required	☐ sono un candidato amministratore indipendente e confermo (i) di soddisfare i criteri di indipendenza di cui alla Rule 3.13 delle HK Listing Rules; (ii) di non avere, né di aver avuto in passato, alcun interesse finanziario o di altra natura nell'attività di Ferretti o delle sue controllate, né alcun collegamento con alcuna <i>core connected person</i> (come definita dalle HK Listing Rules) di Ferretti; e (iii) che non sussistono altri fattori che possano incidere sulla mia indipendenza ☒ non sono un candidato amministratore indipendente e <u>non possiedo</u> i requisiti di indipendenza come definiti dalla citata Rule 3.13 delle HK Listing Rules 4) dalla Rule 13.51(2) delle HK Listing Rules DICHIARA che (i) il <i>curriculum vitae</i> personale e professionale allegato, comprensivo dei relativi allegati (il "CV"), contiene tutte le informazioni relative ai miei dati biografici come richiesto dalla Rule 13.51(2) delle HK Listing Rules e che tali informazioni sono veritiere, accurate e complete, (ii) fatta eccezione per quanto indicato nel CV, non vi sono ulteriori informazioni relative alla mia nomina quale amministratore che debbano essere divulgate ai sensi della Rule 13.51(2) delle HK Listing Rules, e (iii) non sussistono altri aspetti relativi alla mia nomina quale amministratore che debbano essere portati all'attenzione degli azionisti di Ferretti o del Stock Exchange of Hong Kong Limited. A tal fine allega alla presente dichiarazione, per le finalità previste dalla normativa vigente, il CV, che include gli incarichi di amministrazione e/o controllo ricoperti, nonché le informazioni richieste ai sensi della Rule
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under Rules 3.13 (for independent director candidates) and 13.51(2) of the HK Listing Rules. The undersigned certifies: – to be informed, pursuant to and for the purposes of Regulation (EU) 2016/679 and the <i>pro tempore</i> legislation in force, that the personal data collected will be processed by the Company, including by means of information tools, exclusively in the context of the procedure for which this declaration is made, authorising it to proceed with the legal publications for this purpose, including the publication of its <i>curriculum vitae</i> also on the Company's website; – to authorize the Company pursuant to and for the purposes of article 71, paragraph 4, of the Presidential Decree no. 445 of 2000 to verify the truthfulness of what has been declared with the competent administrations. Finally, the undersigned declares that he/she undertakes to promptly notify the Board of Directors of Ferretti of any changes to this declaration, also undertaking to produce, at the request of the Company, the appropriate documentation to confirm the truthfulness of the data declared and to provide, if necessary, a new declaration.	3.13 (per i candidati amministratori indipendenti) e della Rule 13.51(2) delle HK Listing Rules. Il/La sottoscritto/a attesta: – di essere informato, ai sensi e per gli effetti del Regolamento (UE) 2016/679 e della normativa <i>pro tempore</i> vigente, che i dati personali raccolti saranno trattati dalla Società, anche con strumenti informativi, esclusivamente nell'ambito del procedimento per il quale la presente dichiarazione viene resa autorizzando la stessa a procedere con le pubblicazioni di legge per tale finalità, inclusa la pubblicazione del proprio <i>curriculum vitae</i> anche sul internet della Società; – di autorizzare la Società ai sensi e per gli effetti di cui all'articolo 71, comma 4, del D.P.R. n. 445 del 2000 a verificare presso le competenti amministrazioni la veridicità di quanta dichiarato. Il/La sottoscritto/a dichiara infine di impegnarsi a comunicare tempestivamente al Consiglio di Amministrazione di Ferretti eventuali variazioni in ordine alla presente dichiarazione, impegnandosi altresì a produrre, su richiesta della Società, la documentazione idonea a confermare la veridicità dei dati dichiarati e a rendere, nel caso, una nuova dichiarazione sostitutiva.
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18 Aprile 2026

A handwritten signature in black ink, appearing to read 'Katarina Kohlmayer', written over a horizontal line.

Katarina Kohlmayer

CURRICULUM VITAE

Full name	Katarína Kohlmayer
Date of birth / Age	26 December 1967 (Age: 58)
Positions held with Ferretti S.p.A. and other members of its group	None
Overview	Katarína Kohlmayer is a senior financial executive and board member with extensive experience in corporate finance, mergers and acquisitions and capital markets. As Chief Financial Officer and a member of the board at KKCG Group, she oversees financial strategy, financing, banking relationships, M&A activities and ESG across a diversified international investment group. She brings significant international investment banking experience from 15 years at Morgan Stanley, with a focus on M&A and capital markets transactions. She is recognised for her strong financial expertise, strategic insight and extensive board-level experience across multiple jurisdictions. She serves on a number of boards of KKCG group companies including publicly listed Allwyn AG. She earned an MBA from Harvard Business School.
Management and control offices held	• Allwyn AG – Member of the Board of Directors (March 2026 – Present) • ALLWYN ENTERTAINMENT LTD (formerly SAZKA GROUP UK 2 LTD) – Director (January 2021 – Present) • ALLWYN ENTERTAINMENT FINANCING (UK) PLC – Director (January 2022 – Present) • Allwyn International AG (formerly Allwyn International a.s.) – Member of the Board of Directors (October 2024 – Present) • Allwyn North America Inc. (formerly Camelot Global Services (North America) Inc.) – Director (March 2023 – Present) • Allwyn Services Czech Republic a.s. (formerly SAZKA Group CZ a.s.) – Member of the Board of Directors (December 2020 – Present) • ALLWYN SERVICES UK LTD (formerly SAZKA GROUP UK LIMITED) – Director (May 2020 – Present) • ALLWYN UK HOLDING LTD (formerly SAZKA GROUP UK HOLDING LTD) – Director (January 2021 – Present) • ALLWYN UK HOLDING B LTD (formerly ALLWYN FINANCING (UK) LTD) – Director (January 2022 – Present)

	• ALLWYN UK HOLDING C LTD – Director (December 2022 – Present) • Allwyn US Holding Inc. – Director (March 2023 – Present) • Azúr a.s. – Member of the Supervisory Board (October 2024 – Present) • Camelot UK Lotteries Limited – Director (February 2023 – Present) • Casinos Austria Aktiengesellschaft – Member of the Supervisory Board (July 2018 – Present) • KKCG Advisory a.s. – Member of the Board of Directors (December 2024 – Present) • KKCG Group AG (formerly KKCG AG) – Member of the Board of Directors (December 2024 – Present) • KKCG LIQUIDITY SOLUTIONS LTD – Director (June 2025 – Present) • KKCG Methanol Holdings LLC (formerly KKCG US LLC) – Manager (March 2016 – Present) • KKCG Services a.s. (formerly KKCG a.s.) – Member of the Board of Directors (January 2025 – Present) • KKCG UK Advisory LTD – Director (November 2024 – Present) • KKCG US Advisory LLC – Director (July 2019 – Present) • Liberty One O&M LLC – Officer (April 2023 – Present) • Liberty One Methanol LLC – Manager (July 2018 – Present) • Liberty Two Methanol LLC – Officer (April 2023 – Present) • Metanol d.o.o. – Director (May 2016 – Present) • MND Group AG – Member of the Board of Directors (December 2016 – Present) • OPAP S.A. (Hellenic Football Prognostic Organization S.A.) – Member of the Board of Directors (Non-Executive) (June 2022 – Present) • Österreichische Lotterien GmbH – Member of the Supervisory Board (May 2022 – Present) • Rezervoarji d.o.o. – Director (May 2016 – Present) • US Methanol LLC – Manager (March 2016 – Present) • US Methanol Midco LLC – Manager (October 2022 – Present)
Major appointments and	• KKCG AG – Group CFO, London, Prague (April 2014 – Present)

other professional experience	• VTB Capital – Managing Director, Moscow, Russia (October 2011 – April 2014) • Morgan Stanley – Managing Director (August 1996 – August 2011)
Educational background	• Harvard Business School – Master of Business Administration (1996) • University of Economics in Bratislava – Degree in Economics (1992)
Additional information	• Owner of 43,426 shares in Ferretti S.p.A. (0.01%) • Languages – Slovak/Czech (native), English (fluent), Russian (fluent), German (working knowledge)

**DECLARATION OF ACCEPTANCE OF THE CANDIDACY FOR THE
OFFICE OF DIRECTOR OF FERRETTI S.P.A. AND CERTIFICATION OF
THE EXISTENCE OF THE REQUIREMENTS PRESCRIBED BY THE LAWS
AND REGULATIONS IN FORCE**

The undersigned Stefano Domenicali born in Imola, Italy on 11 May 1965 and residing in London, England, Italian tax code DMNSFN65E11E289V

HAVING ACKNOWLEDGED

to have been designated among the candidates for the office of member of the Board of Directors of Ferretti S.p.A. ("**Ferretti**" or the "**Company**") in the list presented by Azúr a.s. (KKCG Maritime),

hereby

DECLARES

to accept (i) the candidacy as member of the Board of Directors of Ferretti and (ii) if appointed, the office of director of Ferretti for the period and under the conditions that will be determined by the ordinary shareholders' meeting of Ferretti called for 14 May 2026 in a single call to resolve, among others, on the appointment of the new Board of Directors of the Company (the "**Shareholders' Meeting**"),

DECLARES AND ATTESTS

under his/her own responsibility, aware of the criminal penalties in the event of untruthful declarations and falsification of documents provided under article 76 of Presidential Decree no. 445 of 2000,

**DICHIARAZIONE DI ACCETTAZIONE DELLA CANDIDATURA ALLA
CARICA DI AMMINISTRATORE DI FERRETTI S.P.A. E ATTESTAZIONE
DELLA SUSSISTENZA DEI REQUISITI PRESCRITTI DALLE
DISPOSIZIONI LEGISLATIVE E REGOLAMENTARI VIGENTI**

Il sottoscritto Stefano Domenicali nato a Imola, Italy, il 11 May 1965 e residente in London, England, codice fiscale italiano DMNSFN65E11E289V

PRESO ATTO

di essere stato/a designato/a tra i candidati per la carica di componente del Consiglio di Amministrazione di Ferretti S.p.A. ("**Ferretti**" o la "**Società**") nella lista presentata da Azúr a.s. (KKCG Maritime),

con la presente

DICHIARA

di accettare (i) la candidatura a componente del Consiglio di Amministrazione di Ferretti e (ii) ove nominato/a, la carica di amministratore di Ferretti per il periodo e alle condizioni che verranno determinate dall'assemblea ordinaria degli azionisti di Ferretti convocata per il giorno 14 maggio 2026 in unica convocazione per deliberare, tra l'altro, in ordine alla nomina del nuovo Consiglio di Amministrazione della Società (l' "**Assemblea**"),

DICHIARA E ATTESTA

sotto la propria responsabilità, consapevole delle sanzioni penali nel caso di dichiarazioni non veritiere e falsità negli atti richiamate all'articolo 76 del D.P.R. n. 445 del 2000,

– that he/she is not a candidate on any other list for the appointment as director of Ferretti in relation to the aforementioned Shareholders' Meeting – the absence of grounds for ineligibility, incompatibility or forfeiture pursuant to applicable laws, including the grounds for ineligibility referred to in article 2382 of the Italian civil code, and that he/she is not the subject of disqualification measures from the office of director adopted against him/her in a member state of the European Union, pursuant to article 2383 of the Italian civil code – to be in possession of all the requirements provided for and indicated by the laws and regulations in force and by the by-laws of Ferretti, including the requirements of professionalism and integrity referred to in article 2 of the Decree of the Ministry of Justice no. 162 of 30 March 2000 and pursuant to article 148, fourth paragraph, of Legislative Decree no. 58 of 24 February 1998 ("TUF"), as referred to in article 147-quinquies TUF. In addition to the above, with this declaration, the undersigned, having acknowledged what has been established 1) by the combined provisions of articles 147-ter and 148, paragraph 3, TUF, DECLARES <i>(tick the box of interest)</i> ☒ <u>to possess</u> the independence requirements as defined by the aforementioned provisions of the TUF	– di non essere candidato/a in nessuna altra lista per la nomina a consigliere di Ferretti in relazione alla citata Assemblea – l'inesistenza di cause di ineleggibilità, incompatibilità o decadenza ai sensi delle applicabili disposizioni di legge, ivi incluse le cause di ineleggibilità di cui all'articolo 2382 del codice civile e di non essere destinatario di misure interdittive dall'ufficio di amministratore adottate nei suoi confronti in uno Stato membro dell'Unione europea, ai sensi dell'articolo 2383 del codice civile – di essere in possesso di tutti i requisiti previsti e indicati dalla normativa, anche regolamentare, vigente, e dallo statuto sociale di Ferretti, ivi inclusi i requisiti di professionalità e onorabilità di cui all'articolo 2 del Decreto del Ministero della Giustizia 30 marzo 2000, n. 162 e ai sensi dell'articolo 148, quarto comma, del D. Lgs. del 24 febbraio 1998 n. 58 ("TUF"), così come richiamati dall'articolo 147-quinquies del TUF. In aggiunta a quanto precede, con la presente dichiarazione, il/la sottoscritto/a, preso atto di quanto stabilito 1) dal combinato disposto degli articoli 147-ter e 148, comma 3, del TUF, DICHIARA <i>(barrare la casella di interesse)</i> ☒ <u>di possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF
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☐ <u>to not possess</u> the independence requirements as defined by the aforementioned provisions of the TUF 2) by Recommendation 7 of the Code of Corporate Governance promoted by the Corporate Governance Committee of Borsa Italiana S.p.A. (the "Corporate Governance Code") to which Ferretti has adhered	☐ <u>di non possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF 2) dalla Raccomandazione 7 del Codice di Corporate Governance promosso dal Comitato per la Corporate Governance di Borsa Italiana S.p.A. (il "Codice di Corporate Governance") cui Ferretti ha aderito
DECLARES <i>(tick the box of interest)</i> ☒ <u>to possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code ☐ <u>to not possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code 3) by Rule 3.13 of the rules governing the listing of securities on the Hong Kong Stock Exchange (the "HK Listing Rules")	DICHIARA <i>(barrare la casella di interesse)</i> ☒ <u>di possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance ☐ <u>di non possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance 3) dalla Rule 3.13 delle regole che disciplinano la quotazione dei titoli presso la Borsa di Hong Kong (le "HK Listing Rules")
DECLARES <i>(tick the box of interest)</i> ☒ I am an independent director candidate and I confirm (i) satisfaction of the independence criteria set out in Rule 3.13 of the HK Listing Rules; (ii) that I have no past or present financial or other interest in the business of Ferretti or its subsidiaries or any connection with any core connected persons (as defined	DICHIARA <i>(barrare la casella di interesse)</i> ☒ sono un candidato amministratore indipendente e confermo (i) di soddisfare i criteri di indipendenza di cui alla Rule 3.13 delle HK Listing Rules; (ii) di non avere, né di aver avuto in passato, alcun interesse finanziario o di altra natura nell'attività di Ferretti o delle sue controllate, né alcun collegamento con alcuna <i>core connected person</i> (come definita dalle HK Listing Rules) di

under the HK Listing Rules) of Ferretti; and (iii) that there are no other factors that may affect my independence ☐ I am not an independent director candidate, and I do not possess the independence requirements as defined by the aforementioned Rule 3.13 of the HK Listing Rules 4) by Rule 13.51(2) of HK Listing Rules DECLARES that (i) the attached personal and professional <i>curriculum vitae</i>, including its appendices (the "CV"), contains all information about my biographical details as set out in Rule 13.51(2) of the HK Listing Rules and that those details are true, accurate and complete, (ii) save for the CV, there is no other information in relation to my appointment as a director that is required to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the HK Listing Rules, and (iii) there are no other matters relating to my appointment as a director that need to be brought to the attention of the shareholders of Ferretti or the Stock Exchange of Hong Kong Limited. To this end, for the purposes provided for by current legislation, it attaches to this declaration the CV, which includes the positions of administration and/or control held, as well as the information required under Rules 3.13 (for independent director candidates) and 13.51(2) of the HK Listing Rules. The undersigned certifies:	Ferretti; e (iii) che non sussistono altri fattori che possano incidere sulla mia indipendenza ☐ non sono un candidato amministratore indipendente e non possiedo i requisiti di indipendenza come definiti dalla citata Rule 3.13 delle HK Listing Rules 4) dalla Rule 13.51(2) delle HK Listing Rules DICHIARA che (i) il <i>curriculum vitae</i> personale e professionale allegato, comprensivo dei relativi allegati (il "CV"), contiene tutte le informazioni relative ai miei dati biografici come richiesto dalla Rule 13.51(2) delle HK Listing Rules e che tali informazioni sono veritiere, accurate e complete, (ii) fatta eccezione per quanto indicato nel CV, non vi sono ulteriori informazioni relative alla mia nomina quale amministratore che debbano essere divulgate ai sensi della Rule 13.51(2) delle HK Listing Rules, e (iii) non sussistono altri aspetti relativi alla mia nomina quale amministratore che debbano essere portati all'attenzione degli azionisti di Ferretti o del Stock Exchange of Hong Kong Limited. A tal fine allega alla presente dichiarazione, per le finalità previste dalla normativa vigente, il CV, che include gli incarichi di amministrazione e/o controllo ricoperti, nonché le informazioni richieste ai sensi della Rule 3.13 (per i candidati amministratori indipendenti) e della Rule 13.51(2) delle HK Listing Rules. Il/La sottoscritto/a attesta:
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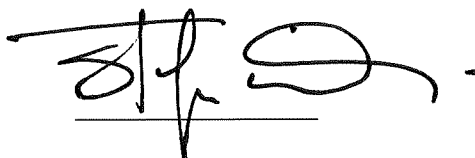
- to be informed, pursuant to and for the purposes of Regulation (EU) 2016/679 and the *pro tempore* legislation in force, that the personal data collected will be processed by the Company, including by means of information tools, exclusively in the context of the procedure for which this declaration is made, authorising it to proceed with the legal publications for this purpose, including the publication of its *curriculum vitae* also on the Company's website;
- to authorize the Company pursuant to and for the purposes of article 71, paragraph 4, of the Presidential Decree no. 445 of 2000 to verify the truthfulness of what has been declared with the competent administrations.

Finally, the undersigned declares that he/she undertakes to promptly notify the Board of Directors of Ferretti of any changes to this declaration, also undertaking to produce, at the request of the Company, the appropriate documentation to confirm the truthfulness of the data declared and to provide, if necessary, a new declaration.

- di essere informato, ai sensi e per gli effetti del Regolamento (UE) 2016/679 e della normativa *pro tempore* vigente, che i dati personali raccolti saranno trattati dalla Società, anche con strumenti informativi, esclusivamente nell'ambito del procedimento per il quale la presente dichiarazione viene resa autorizzando la stessa a procedere con le pubblicazioni di legge per tale finalità, inclusa la pubblicazione del proprio *curriculum vitae* anche sul internet della Società;
- di autorizzare la Società ai sensi e per gli effetti di cui all'articolo 71, comma 4, del D.P.R. n. 445 del 2000 a verificare presso le competenti amministrazioni la veridicità di quanta dichiarato.

Il/La sottoscritto/a dichiara infine di impegnarsi a comunicare tempestivamente al Consiglio di Amministrazione di Ferretti eventuali variazioni in ordine alla presente dichiarazione, impegnandosi altresì a produrre, su richiesta della Società, la documentazione idonea a confermare la veridicità dei dati dichiarati e a rendere, nel caso, una nuova dichiarazione sostitutiva.

16 Aprile 2026



Stefano Domenicali

STEFANO DOMENICALI

President & CEO, Formula 1®

Stefano Domenicali has been President & CEO, Formula 1® since January 2021.



Born in Imola in 1965, after studying economics and business at the University of Bologna, he indulged his passion for motorsport and joined Ferrari in Maranello in 1991.

He took on positions of increasing responsibility, becoming Head of Business Planning/Control & International Race Director at the Ferrari-owned Mugello circuit in 1993, and later Personnel and Organizational and Sponsorship Manager.

In 1998 he was appointed Formula 1 team manager. In 2004 he assumed the position of Ferrari's Formula 1 Sports Director and in 2008 became Team Principal of Scuderia Ferrari, contributing to the Ferrari team's many victories.

In 2014 he joined Audi AG as Vice President New Business Initiatives. In 2016 he was appointed Chairman & Chief Executive Officer of Automobili Lamborghini S.p.A. Under his stewardship, Automobili Lamborghini achieved significant milestones with sales up 43%, more than 8 thousand cars delivered, and new models that have contributed to the brand's international success in the luxury segment.

As Formula 1 President and CEO, he is currently Co-chairman of the F1 Commission and Member of the WMSC FIA.

In 2019, he was a Member of the UEFA Organization Committee on the occasion of the European Under-21 Football Championship.

Stefano Domenicali is currently a Member of the Board of Directors of Brunello Cucinelli S.p.A and Ferretti Group.

He has been a member of the Technical Scientific Committee of Hyperloop Italia since 2021 and a member of the International Advisory Board - Bologna Business School.

From 2019 to 2021 he was President of the Automotive Industry of Confindustria Emilia and Member of the Advisory Board for Foreign Investors of Confindustria. From 2020 to 2021 he served as Vice-President of the Altagamma Foundation.

In 2022 on the recommendation of His Most Reverend Eminence Cardinal Mauro Gambetti he was appointed Member of the Sustainability Committee of the Fratelli Tutti Foundation.

The Vatican City Foundation was established to reach out to the world and continue the mission of St. Peter and the Pontiff, his successor.

In 2022, he was awarded the Collare D'Oro maximum sports honor issued by CONI

In October 2000, the Mayor of the City of Imola bestowed upon Stefano Domenicali the City's highest honor "The Grifo of the City of Imola"

In May 2023, the Mayor of the City of Imola bestowed on Stefano Domenicali "The Keys of the City of Imola"

In 2002, he was awarded the honor of Officer of the Order of Merit of the Italian Republic and in 2019 that of Commendatore.

On June 2, 2023, he was appointed Cavaliere del Lavoro decorated with the Ordine al "Merito del Lavoro" (Order of Merit for Labour) by the President of the Italian Republic - June 2023

On October 14, 2023 NIAF's 48th Anniversary Gala honoree Stefano Domenicali the NIAF (National Italian American Foundation) Leonardo da Vinci Award in Sports Management

On November 2023 he was awarded the Premio Leonardo 2023

He combines his passion for racing with basketball, soccer, mountain sports and aviation. Stefano Domenicali gives talks and seminars at leading international university institutions, including Columbia University in New York, Harvard Business School, Stanford University, and SDA Bocconi.

DECLARATION OF ACCEPTANCE OF THE CANDIDACY FOR THE OFFICE OF DIRECTOR OF FERRETTI S.P.A. AND CERTIFICATION OF THE EXISTENCE OF THE REQUIREMENTS PRESCRIBED BY THE LAWS AND REGULATIONS IN FORCE The undersigned Alberto Galassi born in Modena, on 23/12/1964 and residing in Modena Largo Giuseppe Garibaldi n° 11, Italian tax code GLSLRT64T23F257U, HAVING ACKNOWLEDGED to have been designated among the candidates for the office of member of the Board of Directors of Ferretti S.p.A. ("Ferretti" or the "Company") in the list presented by Azúr a.s. (KKCG Maritime), hereby DECLARES to accept (i) the candidacy as member of the Board of Directors of Ferretti and (ii) if appointed, the office of director of Ferretti for the period and under the conditions that will be determined by the ordinary shareholders' meeting of Ferretti called for 14 May 2026 in a single call to resolve, among others, on the appointment of the new Board of Directors of the Company (the "Shareholders' Meeting"), DECLARES AND ATTESTS	DICHIARAZIONE DI ACCETTAZIONE DELLA CANDIDATURA ALLA CARICA DI AMMINISTRATORE DI FERRETTI S.P.A. E ATTESTAZIONE DELLA SUSSISTENZA DEI REQUISITI PRESCRITTI DALLE DISPOSIZIONI LEGISLATIVE E REGOLAMENTARI VIGENTI Il sottoscritto Alberto Galassi nato a Modena, il 23/12/1964 e residente in Modena Largo Giuseppe Garibaldi n° 11, codice fiscale italiano GLSLRT64T23F257U, PRESO ATTO di essere stato designato tra i candidati per la carica di componente del Consiglio di Amministrazione di Ferretti S.p.A. ("Ferretti" o la "Società") nella lista presentata da Azúr a.s. (KKCG Maritime), con la presente DICHIARA di accettare (i) la candidatura a componente del Consiglio di Amministrazione di Ferretti e (ii) ove nominato/a, la carica di amministratore di Ferretti per il periodo e alle condizioni che verranno determinate dall'assemblea ordinaria degli azionisti di Ferretti convocata per il giorno 14 maggio 2026 in unica convocazione per deliberare, tra l'altro, in ordine alla nomina del nuovo Consiglio di Amministrazione della Società ("Assemblea"), DICHIARA E ATTESTA
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under his/her own responsibility, aware of the criminal penalties in the event of untruthful declarations and falsification of documents provided under article 76 of Presidential Decree no. 445 of 2000, X that he/she is not a candidate on any other list for the appointment as director of Ferretti in relation to the aforementioned Shareholders' Meeting - the absence of grounds for ineligibility, incompatibility or forfeiture pursuant to applicable laws, including the grounds for ineligibility referred to in article 2382 of the Italian civil code, and that he/she is not the subject of disqualification measures from the office of director adopted against him/her in a member state of the European Union, pursuant to article 2383 of the Italian civil code - to be in possession of all the requirements provided for and indicated by the laws and regulations in force and by the by-laws of Ferretti, including the requirements of professionalism and integrity referred to in article 2 of the Decree of the Ministry of Justice no. 162 of 30 March 2000 and pursuant to article 148, fourth paragraph, of Legislative Decree no. 58 of 24 February 1998 ("TUF"), as referred to in article 147-quinquies TUF. In addition to the above, with this declaration, the undersigned, having acknowledged what has been established 1) by the combined provisions of articles 147-ter and 148, paragraph 3, TUF, DECLARES	sotto la propria responsabilità, consapevole delle sanzioni penali nel caso di dichiarazioni non veritiere e falsità negli atti richiamate all'articolo 76 del D.P.R. n. 445 del 2000, X di non essere candidato/a in nessuna altra lista per la nomina a consigliere di Ferretti in relazione alla citata Assemblea - l'inesistenza di cause di ineleggibilità, incompatibilità o decadenza ai sensi delle applicabili disposizioni di legge, ivi incluse le cause di ineleggibilità di cui all'articolo 2382 del codice civile e di non essere destinatario di misure interdittive dall'ufficio di amministratore adottate nei suoi confronti in uno Stato membro dell'Unione europea, ai sensi dell'articolo 2383 del codice civile - di essere in possesso di tutti i requisiti previsti e indicati dalla normativa, anche regolamentare, vigente, e dallo statuto sociale di Ferretti, ivi inclusi i requisiti di professionalità e onorabilità di cui all'articolo 2 del Decreto del Ministero della Giustizia 30 marzo 2000, n. 162 e ai sensi dell'articolo 148, quarto comma, del D. Lgs. del 24 febbraio 1998 n. 58 ("TUF"), così come richiamati dall'articolo 147-quinquies del TUF. In aggiunta a quanto precede, con la presente dichiarazione, il/la sottoscritto/a, preso atto di quanto stabilito 1) dal combinato disposto degli articoli 147-ter e 148, comma 3, del TUF, DICHIARA
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<i>(tick the box of interest)</i> ☐ <u>to possess</u> the independence requirements as defined by the aforementioned provisions of the TUF ☒ <u>to not possess</u> the independence requirements as defined by the aforementioned provisions of the TUF 2) by Recommendation 7 of the Code of Corporate Governance promoted by the Corporate Governance Committee of Borsa Italiana S.p.A. (the "Corporate Governance Code") to which Ferretti has adhered	<i>(barrare la casella di interesse)</i> ☐ <u>di possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF ☒ <u>di non possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF 2) dalla Raccomandazione 7 del Codice di Corporate Governance promosso dal Comitato per la Corporate Governance di Borsa Italiana S.p.A. (il "Codice di Corporate Governance") cui Ferretti ha aderito
DECLARES <i>(tick the box of interest)</i> ☐ <u>to possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code ☒ <u>to not possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code 3) by Rule 3.13 of the rules governing the listing of securities on the Hong Kong Stock Exchange (the "HK Listing Rules")	DICHIARA <i>(barrare la casella di interesse)</i> ☐ <u>di possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance ☒ <u>di non possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance 3) dalla Rule 3.13 delle regole che disciplinano la quotazione dei titoli presso la Borsa di Hong Kong (le "HK Listing Rules")
DECLARES <i>(tick the box of interest)</i>	DICHIARA <i>(barrare la casella di interesse)</i>

☐ I am an independent director candidate and I confirm (i) satisfaction of the independence criteria set out in Rule 3.13 of the HK Listing Rules; (ii) that I have no past or present financial or other interest in the business of Ferretti or its subsidiaries or any connection with any core connected persons (as defined under the HK Listing Rules) of Ferretti; and (iii) that there are no other factors that may affect my independence ☒ I am not an independent director candidate, and I do <u>not possess</u> the independence requirements as defined by the aforementioned Rule 3.13 of the HK Listing Rules 4) by Rule 13.51(2) of HK Listing Rules	☐ sono un candidato amministratore indipendente e confermo (i) di soddisfare i criteri di indipendenza di cui alla Rule 3.13 delle HK Listing Rules; (ii) di non avere, né di aver avuto in passato, alcun interesse finanziario o di altra natura nell'attività di Ferretti o delle sue controllate, né alcun collegamento con alcuna <i>core connected person</i> (come definita dalle HK Listing Rules) di Ferretti; e (iii) che non sussistono altri fattori che possano incidere sulla mia indipendenza ☒ non sono un candidato amministratore indipendente e <u>non possiedo</u> i requisiti di indipendenza come definiti dalla citata Rule 3.13 delle HK Listing Rules 4) dalla Rule 13.51(2) delle HK Listing Rules
DECLARES that (i) the attached personal and professional <i>curriculum vitae</i>, including its appendices (the "CV"), contains all information about my biographical details as set out in Rule 13.51(2) of the HK Listing Rules and that those details are true, accurate and complete, (ii) save for the CV, there is no other information in relation to my appointment as a director that is required to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the HK Listing Rules, and (iii) there are no other matters relating to my appointment as a director that need to be brought to the attention of the shareholders of Ferretti or the Stock Exchange of Hong Kong Limited. To this end, for the purposes provided for by current legislation, it attaches to this declaration the CV, which includes the positions of administration and/or control held, as well as the information required	DICHIARA che (i) il <i>curriculum vitae</i> personale e professionale allegato, comprensivo dei relativi allegati (il "CV"), contiene tutte le informazioni relative ai miei dati biografici come richiesto dalla Rule 13.51(2) delle HK Listing Rules e che tali informazioni sono veritiere, accurate e complete, (ii) fatta eccezione per quanto indicato nel CV, non vi sono ulteriori informazioni relative alla mia nomina quale amministratore che debbano essere divulgate ai sensi della Rule 13.51(2) delle HK Listing Rules, e (iii) non sussistono altri aspetti relativi alla mia nomina quale amministratore che debbano essere portati all'attenzione degli azionisti di Ferretti o del Stock Exchange of Hong Kong Limited. A tal fine allego alla presente dichiarazione, per le finalità previste dalla normativa vigente, il CV, che include gli incarichi di amministrazione e/o controllo ricoperti, nonché le informazioni richieste ai sensi della

under Rules 3.13 (for independent director candidates) and 13.51(2) of the HK Listing Rules.

The undersigned certifies:

- to be informed, pursuant to and for the purposes of Regulation (EU) 2016/679 and the *pro tempore* legislation in force, that the personal data collected will be processed by the Company, including by means of information tools, exclusively in the context of the procedure for which this declaration is made, authorising it to proceed with the legal publications for this purpose, including the publication of its *curriculum vitae* also on the Company's website;
- to authorize the Company pursuant to and for the purposes of article 71, paragraph 4, of the Presidential Decree no. 445 of 2000 to verify the truthfulness of what has been declared with the competent administrations.

Finally, the undersigned declares that he/she undertakes to promptly notify the Board of Directors of Ferretti of any changes to this declaration, also undertaking to produce, at the request of the Company, the appropriate documentation to confirm the truthfulness of the data declared and to provide, if necessary, a new declaration.

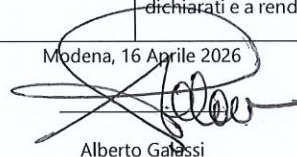
Rule 3.13 (per i candidati amministratori indipendenti) e della Rule 13.51(2) delle HK Listing Rules.

Il/La sottoscritto/a attesta:

- di essere informato, ai sensi e per gli effetti del Regolamento (UE) 2016/679 e della normativa *pro tempore* vigente, che i dati personali raccolti saranno trattati dalla Società, anche con strumenti informativi, esclusivamente nell'ambito del procedimento per il quale la presente dichiarazione viene resa autorizzando la stessa a procedere con le pubblicazioni di legge per tale finalità, inclusa la pubblicazione del proprio *curriculum vitae* anche sul internet della Società;
- di autorizzare la Società ai sensi e per gli effetti di cui all'articolo 71, comma 4, del D.P.R. n. 445 del 2000 a verificare presso le competenti amministrazioni la veridicità di quanta dichiarato.

Il/La sottoscritto/a dichiara infine di impegnarsi a comunicare tempestivamente al Consiglio di Amministrazione di Ferretti eventuali variazioni in ordine alla presente dichiarazione, impegnandosi altresì a produrre, su richiesta della Società, la documentazione idonea a confermare la veridicità dei dati dichiarati e a rendere, nel caso, una nuova dichiarazione sostitutiva.

Modena, 16 Aprile 2026



Alberto Galassi

CURRICULUM VITAE

Full name	<i>Alberto Galassi</i>
Date of birth / Age	<i>23 December 1964 (age: 62)</i>
Positions held with Ferretti S.p.A. and other members of its group	• Ferretti S.p.A. – Chief Executive Officer and Executive Director (Appointed to the Board on 23 October 2013; appointed Chief Executive Officer on 23 May 2014) • Director in a number of subsidiaries of the Group
Overview	<i>Mr. Alberto Galassi has over 20 years of corporate and business experience. He began his career as a lawyer before moving into senior executive and board roles across industrial, aviation and sports organisations. For the past 12 years, he has served as Chief Executive Officer of Ferretti, leading the company through a period of significant value creation.</i>
Management and control offices held	• Ferretti S.p.A. – Chief Executive Officer and Executive Director (May 2014 – Present) • Manchester City Football Club – Board member (June 2012 – Present) • Palermo Football Club S.p.A. – Board member (July 2022 – Present)
Major appointments and other professional experience	• Piaggio Aero Industries S.p.A. – Chairman (2014) • Piaggio Aero Industries S.p.A. – Chief Executive Officer (2009 – 2014) • Piaggio Aero Industries S.p.A. – Board member and member of the Executive Committee; responsible for sales and marketing (2000 – 2009) • Novico S.p.A. – Board member (1995 – 1997) • Studio Legale Capece Minutolo – Lawyer, specialising in administrative law and international arbitration (1993 – 2000)

Educational background	• University of Modena, Italy – Degree in Law (1990)
Additional information	• Admitted as a lawyer to the Italian Bar Association in 1996

**DECLARATION OF ACCEPTANCE OF THE CANDIDACY FOR THE
OFFICE OF DIRECTOR OF FERRETTI S.P.A. AND CERTIFICATION OF
THE EXISTENCE OF THE REQUIREMENTS PRESCRIBED BY THE LAWS
AND REGULATIONS IN FORCE**

The undersigned Karel Komárek born in Hodonín, Czech Republic, on 15 March 1969 and residing in Chalet Trois Couronnes, Chemin Sonalon d'en Haut 8a, 1936 Verbier, Switzerland, Italian tax code "*not yet available*",

HAVING ACKNOWLEDGED

to have been designated among the candidates for the office of member of the Board of Directors of Ferretti S.p.A. ("**Ferretti**" or the "**Company**") in the list presented by Azúr a.s. (KKCG Maritime),

hereby

DECLARES

to accept (i) the candidacy as member of the Board of Directors of Ferretti and (ii) if appointed, the office of director of Ferretti for the period and under the conditions that will be determined by the ordinary shareholders' meeting of Ferretti called for 14 May 2026 in a single call to resolve, among others, on the appointment of the new Board of Directors of the Company (the "**Shareholders' Meeting**"),

DECLARES AND ATTESTS

**DICHIARAZIONE DI ACCETTAZIONE DELLA CANDIDATURA ALLA
CARICA DI AMMINISTRATORE DI FERRETTI S.P.A. E ATTESTAZIONE
DELLA SUSSISTENZA DEI REQUISITI PRESCRITTI DALLE
DISPOSIZIONI LEGISLATIVE E REGOLAMENTARI VIGENTI**

Il sottoscritto Karel Komárek, nato a Hodonín, Repubblica Ceca, il 15 marzo 1969 e residente in Chalet Trois Couronnes, Chemin Sonalon d'en Haut 8a, 1936 Verbier, Svizzera, codice fiscale italiano "non ancora disponibile",

PRESO ATTO

di essere stato/a designato/a tra i candidati per la carica di componente del Consiglio di Amministrazione di Ferretti S.p.A. ("**Ferretti**" o la "**Società**") nella lista presentata da Azúr a.s. (KKCG Maritime),

con la presente

DICHIARA

di accettare (i) la candidatura a componente del Consiglio di Amministrazione di Ferretti e (ii) ove nominato/a, la carica di amministratore di Ferretti per il periodo e alle condizioni che verranno determinate dall'assemblea ordinaria degli azionisti di Ferretti convocata per il giorno 14 maggio 2026 in unica convocazione per deliberare, tra l'altro, in ordine alla nomina del nuovo Consiglio di Amministrazione della Società (l' "**Assemblea**"),

DICHIARA E ATTESTA

under his/her own responsibility, aware of the criminal penalties in the event of untruthful declarations and falsification of documents provided under article 76 of Presidential Decree no. 445 of 2000, – that he/she is not a candidate on any other list for the appointment as director of Ferretti in relation to the aforementioned Shareholders' Meeting – the absence of grounds for ineligibility, incompatibility or forfeiture pursuant to applicable laws, including the grounds for ineligibility referred to in article 2382 of the Italian civil code, and that he/she is not the subject of disqualification measures from the office of director adopted against him/her in a member state of the European Union, pursuant to article 2383 of the Italian civil code – to be in possession of all the requirements provided for and indicated by the laws and regulations in force and by the by-laws of Ferretti, including the requirements of professionalism and integrity referred to in article 2 of the Decree of the Ministry of Justice no. 162 of 30 March 2000 and pursuant to article 148, fourth paragraph, of Legislative Decree no. 58 of 24 February 1998 ("TUF"), as referred to in article 147-quinquies TUF. In addition to the above, with this declaration, the undersigned, having acknowledged what has been established 1) by the combined provisions of articles 147-ter and 148, paragraph 3, TUF, DECLARES	sotto la propria responsabilità, consapevole delle sanzioni penali nel caso di dichiarazioni non veritiere e falsità negli atti richiamate all'articolo 76 del D.P.R. n. 445 del 2000, – di non essere candidato/a in nessuna altra lista per la nomina a consigliere di Ferretti in relazione alla citata Assemblea – l'inesistenza di cause di ineleggibilità, incompatibilità o decadenza ai sensi delle applicabili disposizioni di legge, ivi incluse le cause di ineleggibilità di cui all'articolo 2382 del codice civile e di non essere destinatario di misure interdittive dall'ufficio di amministratore adottate nei suoi confronti in uno Stato membro dell'Unione europea, ai sensi dell'articolo 2383 del codice civile – di essere in possesso di tutti i requisiti previsti e indicati dalla normativa, anche regolamentare, vigente, e dallo statuto sociale di Ferretti, ivi inclusi i requisiti di professionalità e onorabilità di cui all'articolo 2 del Decreto del Ministero della Giustizia 30 marzo 2000, n. 162 e ai sensi dell'articolo 148, quarto comma, del D. Lgs. del 24 febbraio 1998 n. 58 ("TUF"), così come richiamati dall'articolo 147-quinquies del TUF. In aggiunta a quanto precede, con la presente dichiarazione, il/la sottoscritto/a, preso atto di quanto stabilito 1) dal combinato disposto degli articoli 147-ter e 148, comma 3, del TUF, DICHIARA
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<i>(tick the box of interest)</i> ☐ <u>to possess</u> the independence requirements as defined by the aforementioned provisions of the TUF ☒ <u>to not possess</u> the independence requirements as defined by the aforementioned provisions of the TUF 2) by Recommendation 7 of the Code of Corporate Governance promoted by the Corporate Governance Committee of Borsa Italiana S.p.A. (the "Corporate Governance Code") to which Ferretti has adhered	<i>(barrare la casella di interesse)</i> ☐ <u>di possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF ☒ <u>di non possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF 2) dalla Raccomandazione 7 del Codice di Corporate Governance promosso dal Comitato per la Corporate Governance di Borsa Italiana S.p.A. (il "Codice di Corporate Governance") cui Ferretti ha aderito
DECLARES <i>(tick the box of interest)</i> ☐ <u>to possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code ☒ <u>to not possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code 3) by Rule 3.13 of the rules governing the listing of securities on the Hong Kong Stock Exchange (the "HK Listing Rules")	DICHIARA <i>(barrare la casella di interesse)</i> ☐ <u>di possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance ☒ <u>di non possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance 3) dalla Rule 3.13 delle regole che disciplinano la quotazione dei titoli presso la Borsa di Hong Kong (le "HK Listing Rules")
DECLARES <i>(tick the box of interest)</i>	DICHIARA <i>(barrare la casella di interesse)</i>

☐ I am an independent director candidate and I confirm (i) satisfaction of the independence criteria set out in Rule 3.13 of the HK Listing Rules; (ii) that I have no past or present financial or other interest in the business of Ferretti or its subsidiaries or any connection with any core connected persons (as defined under the HK Listing Rules) of Ferretti; and (iii) that there are no other factors that may affect my independence ☒ I am not an independent director candidate, and I do not possess the independence requirements as defined by the aforementioned Rule 3.13 of the HK Listing Rules 4) by Rule 13.51(2) of HK Listing Rules DECLARES that (i) the attached personal and professional <i>curriculum vitae</i>, including its appendices (the "CV"), contains all information about my biographical details as set out in Rule 13.51(2) of the HK Listing Rules and that those details are true, accurate and complete, (ii) save for the CV, there is no other information in relation to my appointment as a director that is required to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the HK Listing Rules, and (iii) there are no other matters relating to my appointment as a director that need to be brought to the attention of the shareholders of Ferretti or the Stock Exchange of Hong Kong Limited. To this end, for the purposes provided for by current legislation, it attaches to this declaration the CV, which includes the positions of administration and/or control held, as well as the information required	☐ sono un candidato amministratore indipendente e confermo (i) di soddisfare i criteri di indipendenza di cui alla Rule 3.13 delle HK Listing Rules; (ii) di non avere, né di aver avuto in passato, alcun interesse finanziario o di altra natura nell'attività di Ferretti o delle sue controllate, né alcun collegamento con alcuna <i>core connected person</i> (come definita dalle HK Listing Rules) di Ferretti; e (iii) che non sussistono altri fattori che possano incidere sulla mia indipendenza ☒ non sono un candidato amministratore indipendente e non possiedo i requisiti di indipendenza come definiti dalla citata Rule 3.13 delle HK Listing Rules 4) dalla Rule 13.51(2) delle HK Listing Rules DICHIARA che (i) il <i>curriculum vitae</i> personale e professionale allegato, comprensivo dei relativi allegati (il "CV"), contiene tutte le informazioni relative ai miei dati biografici come richiesto dalla Rule 13.51(2) delle HK Listing Rules e che tali informazioni sono veritiere, accurate e complete, (ii) fatta eccezione per quanto indicato nel CV, non vi sono ulteriori informazioni relative alla mia nomina quale amministratore che debbano essere divulgate ai sensi della Rule 13.51(2) delle HK Listing Rules, e (iii) non sussistono altri aspetti relativi alla mia nomina quale amministratore che debbano essere portati all'attenzione degli azionisti di Ferretti o del Stock Exchange of Hong Kong Limited. A tal fine allega alla presente dichiarazione, per le finalità previste dalla normativa vigente, il CV, che include gli incarichi di amministrazione e/o controllo ricoperti, nonché le informazioni richieste ai sensi della Rule
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under Rules 3.13 (for independent director candidates) and 13.51(2) of the HK Listing Rules.

The undersigned certifies:

- to be informed, pursuant to and for the purposes of Regulation (EU) 2016/679 and the *pro tempore* legislation in force, that the personal data collected will be processed by the Company, including by means of information tools, exclusively in the context of the procedure for which this declaration is made, authorising it to proceed with the legal publications for this purpose, including the publication of its *curriculum vitae* also on the Company's website;
- to authorize the Company pursuant to and for the purposes of article 71, paragraph 4, of the Presidential Decree no. 445 of 2000 to verify the truthfulness of what has been declared with the competent administrations.

Finally, the undersigned declares that he/she undertakes to promptly notify the Board of Directors of Ferretti of any changes to this declaration, also undertaking to produce, at the request of the Company, the appropriate documentation to confirm the truthfulness of the data declared and to provide, if necessary, a new declaration.

3.13 (per i candidati amministratori indipendenti) e della Rule 13.51(2) delle HK Listing Rules.

Il/La sottoscritto/a attesta:

- di essere informato, ai sensi e per gli effetti del Regolamento (UE) 2016/679 e della normativa *pro tempore* vigente, che i dati personali raccolti saranno trattati dalla Società, anche con strumenti informativi, esclusivamente nell'ambito del procedimento per il quale la presente dichiarazione viene resa autorizzando la stessa a procedere con le pubblicazioni di legge per tale finalità, inclusa la pubblicazione del proprio *curriculum vitae* anche sul internet della Società;
- di autorizzare la Società ai sensi e per gli effetti di cui all'articolo 71, comma 4, del D.P.R. n. 445 del 2000 a verificare presso le competenti amministrazioni la veridicità di quanta dichiarato.

Il/La sottoscritto/a dichiara infine di impegnarsi a comunicare tempestivamente al Consiglio di Amministrazione di Ferretti eventuali variazioni in ordine alla presente dichiarazione, impegnandosi altresì a produrre, su richiesta della Società, la documentazione idonea a confermare la veridicità dei dati dichiarati e a rendere, nel caso, una nuova dichiarazione sostitutiva.

17 Aprile 2026

Karel Komárek



KAREL KOMAREK

DATE OF BIRTH: 15 March 1969

PLACE OF BIRTH: Hodonin, Czech Republic

NATIONALITY: Czech



PROFESSIONAL SUMMARY

- Karel Komarek is the founder and chairman of the board of KKCG, one of Europe's fastest growing investment and innovation groups, with expertise in lottery and gaming, energy, technology, and real estate. KKCG and its portfolio companies employ over 16,000 people in 40+ countries, primarily in Europe and North America, with more than €15 billion in assets under management.
- Mr. Komarek is an entrepreneur, investor, and philanthropist with a thirty-year track record of building successful businesses and is responsible for the group's long-term strategic development. With investments spanning renewable energy, AI, and human performance technology, from start-ups to industry stalwarts, Mr. Komarek is committed to achieving lasting, sustainable impact, both commercially and charitably.
- Together with his wife Stepanka Komarkova, he co-founded the Karel Komarek Family Foundation (KKFF) which focuses on community development, sustainable transformation of urban spaces and the support of culture and arts education. A former Co-Chair of the Kennedy Center International Committee on the Arts, and Co-Founder of the celebrated Dvorak Prague Music Festival. Mr. Komarek is a proud patron of performing arts and advocate of classical music.
- Aligned with his belief in challenging the status quo and passion for sport, Mr. Komarek co-launched the More Than Equal project, a program seeking the first female Formula 1 World Champion, in 2022.

WORK EXPERIENCE

Mr. Komarek is a Founder / General Manager / Chairman of corporate bodies of various companies within the KKCG Group, among others:

KKCG Group AG, Lucerne, Switzerland <i>Chairman of the Board of Directors</i>	2016 – present
Allwyn AG, Lucerne, Switzerland <i>Chairman of the Board of Directors</i>	2020 – present
Allwyn International AG, Lucerne, Switzerland <i>Chairman of the Board of Directors</i>	2016 – present
US Methanol LLC, USA <i>Director</i>	2016 – present
MND a.s., Hodonin, Czech Republic <i>Chairman of the Board of Directors</i>	2010 – 2026

Mr. Komárek's professional background in non-profit companies outside the KKCG Group:

Karel Komarek Family Foundation <i>Founder</i>	2017 – present
Nadace Promeny Karla Komarka (in 2024 merged with Karel Komarek Family Foundation) <i>Founder</i>	2006 – 2024

OTHER

Languages: Czech (native speaker), English (fluent).

CURRICULUM VITAE – Appendix

Positions held with Ferretti S.p.A. and other members of its group	None
Management and control offices held	• Allwyn AG (CHE) (formerly SAZKA Entertainment AG) – Chairman of the Board of Directors (November 2020 – Present) • Allwyn AG (LUX) – Member of the Board of Directors (March 2026 – Present) • Allwyn International AG (formerly Allwyn International a.s.) – Chairman of the Board of Directors (October 2024 – Present) • AUTOKLUB SPEED v AČR – Chairman of the Members' Meeting (February 2017 – Present) • KKCG Advisory a.s. – Chairman of the Board of Directors (December 2024 – Present) • KKCG Group AG (formerly KKCG AG) – Chairman of the Board of Directors (December 2024 – Present) • KKCG Holding AG – Chairman of the Board of Directors (December 2015 – Present) • Liberty One Methanol LLC – Director (July 2018 – Present) • MND Group AG – Chairman of the Board of Directors (December 2015 – Present) • Montirolo AG – Chairman of the Board of Directors (September 2019 – Present) • More Than Equal Limited – Director (June 2022 – Present) • Nadace Karel Komárek Family Foundation – Chairman of the Foundation Board (June 2017 – Present) • US Methanol LLC – Director (March 2016 – Present) • V Racing AG – Chairman of the Board of Directors (May 2023 – Present) • Valea Art AG – Member of the Board of Directors (June 2022 – Present) • Valea Real Estate AG – Chairman of the Board of Directors (July 2024 – Present) • Villa du Lac AG – Chairman of the Board of Directors (April 2021 – Present) • American Racing Challenger Team USA LLP – Chairman (March 2026 – Present)

Additional information	• <i>Sole beneficiary of Valea Foundation which indirectly through KKCG Group AG owns KKCG Maritime (Azúr a.s.), which as at the date of this declaration holds 49,030,027 shares (14.49%) in Ferretti S.p.A.</i> • <i>Long-term customer of Ferretti S.p.A. products</i>
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**DECLARATION OF ACCEPTANCE OF THE CANDIDACY FOR THE
OFFICE OF DIRECTOR OF FERRETTI S.P.A. AND CERTIFICATION OF
THE EXISTENCE OF THE REQUIREMENTS PRESCRIBED BY THE LAWS
AND REGULATIONS IN FORCE**

The undersigned Zuzana Prokopcová, born in Prague, Czech Republic, on 24/2/1974 and residing in Prague 2, Podskalská 1252/24, 128 00, Czech Republic, Italian tax code not yet available,

HAVING ACKNOWLEDGED

to have been designated among the candidates for the office of member of the Board of Directors of Ferretti S.p.A. ("**Ferretti**" or the "**Company**") in the list presented by Azúr a.s. (KKCG Maritime),

hereby

DECLARES

to accept (i) the candidacy as member of the Board of Directors of Ferretti and (ii) if appointed, the office of director of Ferretti for the period and under the conditions that will be determined by the ordinary shareholders' meeting of Ferretti called for 14 May 2026 in a single call to resolve, among others, on the appointment of the new Board of Directors of the Company (the "**Shareholders' Meeting**"),

DECLARES AND ATTESTS

**DICHIARAZIONE DI ACCETTAZIONE DELLA CANDIDATURA ALLA
CARICA DI AMMINISTRATORE DI FERRETTI S.P.A. E ATTESTAZIONE
DELLA SUSSISTENZA DEI REQUISITI PRESCRITTI DALLE
DISPOSIZIONI LEGISLATIVE E REGOLAMENTARI VIGENTI**

Il/La sottoscritto/a Zuzana Prokopcová nato/a a Praga, Repubblica Ceca, il 24/2/1974 e residente in Praga 2, Podskalská 1252/24, 128 00, Repubblica Ceca, codice fiscale italiano non ancora disponibile,

PRESO ATTO

di essere stato/a designato/a tra i candidati per la carica di componente del Consiglio di Amministrazione di Ferretti S.p.A. ("**Ferretti**" o la "**Società**") nella lista presentata da Azúr a.s. (KKCG Maritime),

con la presente

DICHIARA

di accettare (i) la candidatura a componente del Consiglio di Amministrazione di Ferretti e (ii) ove nominato/a, la carica di amministratore di Ferretti per il periodo e alle condizioni che verranno determinate dall'assemblea ordinaria degli azionisti di Ferretti convocata per il giorno 14 maggio 2026 in unica convocazione per deliberare, tra l'altro, in ordine alla nomina del nuovo Consiglio di Amministrazione della Società (l' "**Assemblea**"),

DICHIARA E ATTESTA

under his/her own responsibility, aware of the criminal penalties in the event of untruthful declarations and falsification of documents provided under article 76 of Presidential Decree no. 445 of 2000,

- that he/she is not a candidate on any other list for the appointment as director of Ferretti in relation to the aforementioned Shareholders' Meeting
- the absence of grounds for ineligibility, incompatibility or forfeiture pursuant to applicable laws, including the grounds for ineligibility referred to in article 2382 of the Italian civil code, and that he/she is not the subject of disqualification measures from the office of director adopted against him/her in a member state of the European Union, pursuant to article 2383 of the Italian civil code
- to be in possession of all the requirements provided for and indicated by the laws and regulations in force and by the by-laws of Ferretti, including the requirements of professionalism and integrity referred to in article 2 of the Decree of the Ministry of Justice no. 162 of 30 March 2000 and pursuant to article 148, fourth paragraph, of Legislative Decree no. 58 of 24 February 1998 ("**TUF**"), as referred to in article 147-quinquies TUF.

In addition to the above, with this declaration, the undersigned, having acknowledged what has been established

- 1) by the combined provisions of articles 147-*ter* and 148, paragraph 3, TUF,

DECLARES

sotto la propria responsabilità, consapevole delle sanzioni penali nel caso di dichiarazioni non veritiere e falsità negli atti richiamate all'articolo 76 del D.P.R. n. 445 del 2000,

- di non essere candidato/a in nessuna altra lista per la nomina a consigliere di Ferretti in relazione alla citata Assemblea
- l'inesistenza di cause di ineleggibilità, incompatibilità o decadenza ai sensi delle applicabili disposizioni di legge, ivi incluse le cause di ineleggibilità di cui all'articolo 2382 del codice civile e di non essere destinatario di misure interdittive dall'ufficio di amministratore adottate nei suoi confronti in uno Stato membro dell'Unione europea, ai sensi dell'articolo 2383 del codice civile
- di essere in possesso di tutti i requisiti previsti e indicati dalla normativa, anche regolamentare, vigente, e dallo statuto sociale di Ferretti, ivi inclusi i requisiti di professionalità e onorabilità di cui all'articolo 2 del Decreto del Ministero della Giustizia 30 marzo 2000, n. 162 e ai sensi dell'articolo 148, quarto comma, del D. Lgs. del 24 febbraio 1998 n. 58 ("**TUF**"), così come richiamati dall'articolo 147-quinquies del TUF.

In aggiunta a quanto precede, con la presente dichiarazione, il/la sottoscritto/a, preso atto di quanto stabilito

- 1) dal combinato disposto degli articoli 147-*ter* e 148, comma 3, del TUF,

DICHIARA

<i>(tick the box of interest)</i> ☒ <u>to possess</u> the independence requirements as defined by the aforementioned provisions of the TUF ☐ <u>to not possess</u> the independence requirements as defined by the aforementioned provisions of the TUF 2) by Recommendation 7 of the Code of Corporate Governance promoted by the Corporate Governance Committee of Borsa Italiana S.p.A. (the "Corporate Governance Code") to which Ferretti has adhered DECLARES <i>(tick the box of interest)</i> ☒ <u>to possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code ☐ <u>to not possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code 3) by Rule 3.13 of the rules governing the listing of securities on the Hong Kong Stock Exchange (the "HK Listing Rules") DECLARES <i>(tick the box of interest)</i>	<i>(barrare la casella di interesse)</i> ☒ <u>di possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF ☐ <u>di non possedere</u> i requisiti di indipendenza come definiti dalle citare disposizioni del TUF 2) dalla Raccomandazione 7 del Codice di Corporate Governance promosso dal Comitato per la Corporate Governance di Borsa Italiana S.p.A. (il "Codice di Corporate Governance") cui Ferretti ha aderito DICHIARA <i>(barrare la casella di interesse)</i> ☒ <u>di possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance ☐ <u>di non possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance 3) dalla Rule 3.13 delle regole che disciplinano la quotazione dei titoli presso la Borsa di Hong Kong (le "HK Listing Rules") DICHIARA <i>(barrare la casella di interesse)</i>
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☒ I am an independent director candidate and I confirm (i) satisfaction of the independence criteria set out in Rule 3.13 of the HK Listing Rules; (ii) that I have no past or present financial or other interest in the business of Ferretti or its subsidiaries or any connection with any core connected persons (as defined under the HK Listing Rules) of Ferretti; and (iii) that there are no other factors that may affect my independence

☐ I am not an independent director candidate, and I do **not possess** the independence requirements as defined by the aforementioned Rule 3.13 of the HK Listing Rules

4) by Rule 13.51(2) of HK Listing Rules

DECLARES

that (i) the attached personal and professional *curriculum vitae*, including its appendices (the "**CV**"), contains all information about my biographical details as set out in Rule 13.51(2) of the HK Listing Rules and that those details are true, accurate and complete, (ii) save for the CV, there is no other information in relation to my appointment as a director that is required to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the HK Listing Rules, and (iii) there are no other matters relating to my appointment as a director that need to be brought to the attention of the shareholders of Ferretti or the Stock Exchange of Hong Kong Limited.

To this end, for the purposes provided for by current legislation, it attaches to this declaration the CV, which includes the positions of administration and/or control held, as well as the information required

☒ sono un candidato amministratore indipendente e confermo (i) di soddisfare i criteri di indipendenza di cui alla Rule 3.13 delle HK Listing Rules; (ii) di non avere, né di aver avuto in passato, alcun interesse finanziario o di altra natura nell'attività di Ferretti o delle sue controllate, né alcun collegamento con alcuna *core connected person* (come definita dalle HK Listing Rules) di Ferretti; e (iii) che non sussistono altri fattori che possano incidere sulla mia indipendenza

☐ non sono un candidato amministratore indipendente e **non possiedo** i requisiti di indipendenza come definiti dalla citata Rule 3.13 delle HK Listing Rules

4) dalla Rule 13.51(2) delle HK Listing Rules

DICHIARA

che (i) il *curriculum vitae* personale e professionale allegato, comprensivo dei relativi allegati (il "**CV**"), contiene tutte le informazioni relative ai miei dati biografici come richiesto dalla Rule 13.51(2) delle HK Listing Rules e che tali informazioni sono veritiere, accurate e complete, (ii) fatta eccezione per quanto indicato nel CV, non vi sono ulteriori informazioni relative alla mia nomina quale amministratore che debbano essere divulgate ai sensi della Rule 13.51(2) delle HK Listing Rules, e (iii) non sussistono altri aspetti relativi alla mia nomina quale amministratore che debbano essere portati all'attenzione degli azionisti di Ferretti o del Stock Exchange of Hong Kong Limited.

A tal fine allega alla presente dichiarazione, per le finalità previste dalla normativa vigente, il CV, che include gli incarichi di amministrazione e/o controllo ricoperti, nonché le informazioni richieste ai sensi della Rule

under Rules 3.13 (for independent director candidates) and 13.51(2) of the HK Listing Rules.

The undersigned certifies:

- to be informed, pursuant to and for the purposes of Regulation (EU) 2016/679 and the *pro tempore* legislation in force, that the personal data collected will be processed by the Company, including by means of information tools, exclusively in the context of the procedure for which this declaration is made, authorising it to proceed with the legal publications for this purpose, including the publication of its *curriculum vitae* also on the Company's website;
- to authorize the Company pursuant to and for the purposes of article 71, paragraph 4, of the Presidential Decree no. 445 of 2000 to verify the truthfulness of what has been declared with the competent administrations.

Finally, the undersigned declares that he/she undertakes to promptly notify the Board of Directors of Ferretti of any changes to this declaration, also undertaking to produce, at the request of the Company, the appropriate documentation to confirm the truthfulness of the data declared and to provide, if necessary, a new declaration.

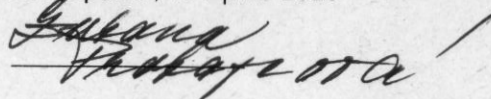
3.13 (per i candidati amministratori indipendenti) e della Rule 13.51(2) delle HK Listing Rules.

Il/La sottoscritto/a attesta:

- di essere informato, ai sensi e per gli effetti del Regolamento (UE) 2016/679 e della normativa *pro tempore* vigente, che i dati personali raccolti saranno trattati dalla Società, anche con strumenti informativi, esclusivamente nell'ambito del procedimento per il quale la presente dichiarazione viene resa autorizzando la stessa a procedere con le pubblicazioni di legge per tale finalità, inclusa la pubblicazione del proprio *curriculum vitae* anche sul internet della Società;
- di autorizzare la Società ai sensi e per gli effetti di cui all'articolo 71, comma 4, del D.P.R. n. 445 del 2000 a verificare presso le competenti amministrazioni la veridicità di quanto dichiarato.

Il/La sottoscritto/a dichiara infine di impegnarsi a comunicare tempestivamente al Consiglio di Amministrazione di Ferretti eventuali variazioni in ordine alla presente dichiarazione, impegnandosi altresì a produrre, su richiesta della Società, la documentazione idonea a confermare la veridicità dei dati dichiarati e a rendere, nel caso, una nuova dichiarazione sostitutiva.

Prague, Czech Republic, 15 Aprile 2026



Zuzana Prokopcová

CURRICULUM VITAE

Full name	<i>Zuzana Prokopcová (Soukupová, Tairova)</i>
Date of birth / Age	<i>24 February 1974 (age: 52)</i>
Positions held with Ferretti S.p.A. and other members of its group	<i>None</i>
Overview	<i>Experienced senior financial executive and board member with extensive expertise in audit, risk management, accounting, treasury and corporate governance. She has held numerous supervisory board and audit committee roles in financial institutions and industrial companies and currently serves as Chair of the Audit Committee at publicly listed Moneta Money Bank. Her background includes senior leadership positions in banking, extensive audit experience from PwC and advisory services, as well as executive roles in large corporate groups. She brings strong expertise in internal control systems, financial reporting and regulatory compliance.</i>
Management and control offices held	• MONETA Money Bank, a.s. – Member of the Supervisory Board (November 2024 – Present) • MONETA Money Bank, a.s. – Member of the Audit Committee (October 2017 – Present); Chair (November 2024 – Present) • MONETA Stavební Spořitelna, a.s. – Member of the Audit Committee (April 2020 – Present); Chair (November 2024 – Present) • Kofola Československo, a.s. – Member of the Audit Committee (December 2018 – Present); Chair (November 2023 – Present) • Foundation MONETA Clementia – Vice-Chair of the Management Board (April 2021 – Present) <i>Responsibilities include oversight of internal audit, risk management and accounting functions, as well as statutory duties related to supervisory and governance roles.</i>

Major appointments and other professional experience	• PPF Group N.V. – Member of the Supervisory Board and Audit Committee (September 2021 – April 2026) • Česká televize – Vice-Chair of the Supervisory Commission of the Council of Czech Television (November 2020 – November 2024) • PPF Financial Holding, a.s. – Member of the Audit Committee (September 2021 – January 2023) • Wüstenrot hypoteční banka a.s. – Member of the Audit Committee (April 2020 – December 2020) • Moore Stephens s.r.o. – Chief Operating Officer (October 2017 – April 2018) • Český Aeroholding, a.s. – Vice-Chairman of the Board of Directors (June 2014 – March 2016) • PricewaterhouseCoopers Audit, s.r.o., Prague, Czech Republic, Director, Assurance Services & Advisory Services, (July 2010 – June 2014) • PricewaterhouseCoopers, Almaty, Kazakhstan, Director, Assurance Services & Advisory Services (January 2008 – June 2010) • PricewaterhouseCoopers, Moscow, Russia, Director, member of the Regional Assurance Services Management Group (January 2007 – December 2007) • PricewaterhouseCoopers Audit, s.r.o., Prague, Czech Republic, Senior Manager, Assurance Services & Advisory Services, (1998 – 2006) • IBM Česká republika, s.r.o., Prague, Czech Republic, accountant (1993 – 1998)
Educational background	Vysoká škola ekonomická v Praze (University of Economics, Prague) – Degree in Accounting and Financial Management
Additional information	• Fellow Member of the Association of Chartered Certified Accountants (ACCA), UK • Winner of CFO of the Year 2015 (2nd place) awarded by the CFO Club Czech Republic

**DECLARATION OF ACCEPTANCE OF THE CANDIDACY FOR THE
OFFICE OF DIRECTOR OF FERRETTI S.P.A. AND CERTIFICATION OF
THE EXISTENCE OF THE REQUIREMENTS PRESCRIBED BY THE LAWS
AND REGULATIONS IN FORCE**

The undersigned Piero Ferrari born in Castelvetro (MO), on 22/5/1945 and
residing in Castelvetro (MO), Italian tax code FRR PRI 45E22 C287B,

HAVING ACKNOWLEDGED

to have been designated among the candidates for the office of member
of the Board of Directors of Ferretti S.p.A. ("**Ferretti**" or the "**Company**")
in the list presented by Azúr a.s. (KKCG Maritime),

hereby

DECLARES

to accept (i) the candidacy as member of the Board of Directors of Ferretti
and (ii) if appointed, the office of director of Ferretti for the period and
under the conditions that will be determined by the ordinary shareholders'
meeting of Ferretti called for 14 May 2026 in a single call to resolve, among
others, on the appointment of the new Board of Directors of the Company
(the "**Shareholders' Meeting**"),

DECLARES AND ATTESTS

under his/her own responsibility, aware of the criminal penalties in the
event of untruthful declarations and falsification of documents provided
under article 76 of Presidential Decree no. 445 of 2000,

**DICHIARAZIONE DI ACCETTAZIONE DELLA CANDIDATURA ALLA
CARICA DI AMMINISTRATORE DI FERRETTI S.P.A. E ATTESTAZIONE
DELLA SUSSISTENZA DEI REQUISITI PRESCRITTI DALLE
DISPOSIZIONI LEGISLATIVE E REGOLAMENTARI VIGENTI**

Il/La sottoscritto/a Piero Ferrari nato/a a Castelvetro (MO), il 22/5/1945 e
residente in Castelvetro (MO), codice fiscale italiano FRR PRI 45E22 C287B,

PRESO ATTO

di essere stato/a designato/a tra i candidati per la carica di componente
del Consiglio di Amministrazione di Ferretti S.p.A. ("**Ferretti**" o la
"**Società**") nella lista presentata da Azúr a.s. (KKCG Maritime),

con la presente

DICHIARA

di accettare (i) la candidatura a componente del Consiglio di
Amministrazione di Ferretti e (ii) ove nominato/a, la carica di
amministratore di Ferretti per il periodo e alle condizioni che verranno
determinate dall'assemblea ordinaria degli azionisti di Ferretti convocata
per il giorno 14 maggio 2026 in unica convocazione per deliberare, tra
l'altro, in ordine alla nomina del nuovo Consiglio di Amministrazione della
Società (l' "**Assemblea**"),

DICHIARA E ATTESTA

sotto la propria responsabilità, consapevole delle sanzioni penali nel caso
di dichiarazioni non veritiere e falsità negli atti richiamate all'articolo 76
del D.P.R. n. 445 del 2000,

- that he/she is not a candidate on any other list for the appointment as director of Ferretti in relation to the aforementioned Shareholders' Meeting
- the absence of grounds for ineligibility, incompatibility or forfeiture pursuant to applicable laws, including the grounds for ineligibility referred to in article 2382 of the Italian civil code, and that he/she is not the subject of disqualification measures from the office of director adopted against him/her in a member state of the European Union, pursuant to article 2383 of the Italian civil code
- to be in possession of all the requirements provided for and indicated by the laws and regulations in force and by the by-laws of Ferretti, including the requirements of professionalism and integrity referred to in article 2 of the Decree of the Ministry of Justice no. 162 of 30 March 2000 and pursuant to article 148, fourth paragraph, of Legislative Decree no. 58 of 24 February 1998 ("TUF"), as referred to in article 147-quinquies TUF.

In addition to the above, with this declaration, the undersigned, having acknowledged what has been established

- 1) by the combined provisions of articles 147-*ter* and 148, paragraph 3, TUF,

DECLARES

(tick the box of interest)

- ☐ to possess the independence requirements as defined by the aforementioned provisions of the TUF

- di non essere candidato/a in nessuna altra lista per la nomina a consigliere di Ferretti in relazione alla citata Assemblea
- l'inesistenza di cause di ineleggibilità, incompatibilità o decadenza ai sensi delle applicabili disposizioni di legge, ivi incluse le cause di ineleggibilità di cui all'articolo 2382 del codice civile e di non essere destinatario di misure interdittive dall'ufficio di amministratore adottate nei suoi confronti in uno Stato membro dell'Unione europea, ai sensi dell'articolo 2383 del codice civile
- di essere in possesso di tutti i requisiti previsti e indicati dalla normativa, anche regolamentare, vigente, e dallo statuto sociale di Ferretti, ivi inclusi i requisiti di professionalità e onorabilità di cui all'articolo 2 del Decreto del Ministero della Giustizia 30 marzo 2000, n. 162 e ai sensi dell'articolo 148, quarto comma, del D. Lgs. del 24 febbraio 1998 n. 58 ("TUF"), così come richiamati dall'articolo 147-quinquies del TUF.

In aggiunta a quanto precede, con la presente dichiarazione, il/la sottoscritto/a, preso atto di quanto stabilito

- 1) dal combinato disposto degli articoli 147-*ter* e 148, comma 3, del TUF,

DICHIARA

(barrare la casella di interesse)

- ☐ di possedere i requisiti di indipendenza come definiti dalle citate disposizioni del TUF

X <u>to not possess</u> the independence requirements as defined by the aforementioned provisions of the TUF 2) by Recommendation 7 of the Code of Corporate Governance promoted by the Corporate Governance Committee of Borsa Italiana S.p.A. (the "Corporate Governance Code") to which Ferretti has adhered	X <u>di non possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF 2) dalla Raccomandazione 7 del Codice di Corporate Governance promosso dal Comitato per la Corporate Governance di Borsa Italiana S.p.A. (il "Codice di Corporate Governance") cui Ferretti ha aderito
DECLARES <i>(tick the box of interest)</i> ☐ <u>to possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code X <u>to not possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code 3) by Rule 3.13 of the rules governing the listing of securities on the Hong Kong Stock Exchange (the "HK Listing Rules")	DICHIARA <i>(barrare la casella di interesse)</i> ☐ <u>di possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance X <u>di non possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance 3) dalla Rule 3.13 delle regole che disciplinano la quotazione dei titoli presso la Borsa di Hong Kong (le "HK Listing Rules")
DECLARES <i>(tick the box of interest)</i> ☐ I am an independent director candidate and I confirm (i) satisfaction of the independence criteria set out in Rule 3.13 of the HK Listing Rules; (ii) that I have no past or present financial or other interest in the business of Ferretti or its subsidiaries or any connection with any core connected persons (as defined	DICHIARA <i>(barrare la casella di interesse)</i> ☐ sono un candidato amministratore indipendente e confermo (i) di soddisfare i criteri di indipendenza di cui alla Rule 3.13 delle HK Listing Rules; (ii) di non avere, né di aver avuto in passato, alcun interesse finanziario o di altra natura nell'attività di Ferretti o delle sue controllate, né alcun collegamento con alcuna <i>core connected person</i> (come definita dalle HK Listing Rules) di

under the HK Listing Rules) of Ferretti; and (iii) that there are no other factors that may affect my independence X I am not an independent director candidate, and I do <u>not possess</u> the independence requirements as defined by the aforementioned Rule 3.13 of the HK Listing Rules 4) by Rule 13.51(2) of HK Listing Rules DECLARES that (i) the attached personal and professional <i>curriculum vitae</i>, including its appendices (the "CV"), contains all information about my biographical details as set out in Rule 13.51(2) of the HK Listing Rules and that those details are true, accurate and complete, (ii) save for the CV, there is no other information in relation to my appointment as a director that is required to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the HK Listing Rules, and (iii) there are no other matters relating to my appointment as a director that need to be brought to the attention of the shareholders of Ferretti or the Stock Exchange of Hong Kong Limited. To this end, for the purposes provided for by current legislation, it attaches to this declaration the CV, which includes the positions of administration and/or control held, as well as the information required under Rules 3.13 (for independent director candidates) and 13.51(2) of the HK Listing Rules. The undersigned certifies:	Ferretti; e (iii) che non sussistono altri fattori che possano incidere sulla mia indipendenza X non sono un candidato amministratore indipendente e <u>non possiedo</u> i requisiti di indipendenza come definiti dalla citata Rule 3.13 delle HK Listing Rules 4) dalla Rule 13.51(2) delle HK Listing Rules DICHIARA che (i) il <i>curriculum vitae</i> personale e professionale allegato, comprensivo dei relativi allegati (il "CV"), contiene tutte le informazioni relative ai miei dati biografici come richiesto dalla Rule 13.51(2) delle HK Listing Rules e che tali informazioni sono veritiere, accurate e complete, (ii) fatta eccezione per quanto indicato nel CV, non vi sono ulteriori informazioni relative alla mia nomina quale amministratore che debbano essere divulgate ai sensi della Rule 13.51(2) delle HK Listing Rules, e (iii) non sussistono altri aspetti relativi alla mia nomina quale amministratore che debbano essere portati all'attenzione degli azionisti di Ferretti o del Stock Exchange of Hong Kong Limited. A tal fine allega alla presente dichiarazione, per le finalità previste dalla normativa vigente, il CV, che include gli incarichi di amministrazione e/o controllo ricoperti, nonché le informazioni richieste ai sensi della Rule 3.13 (per i candidati amministratori indipendenti) e della Rule 13.51(2) delle HK Listing Rules. Il/La sottoscritto/a attesta:
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– to be informed, pursuant to and for the purposes of Regulation (EU) 2016/679 and the <i>pro tempore</i> legislation in force, that the personal data collected will be processed by the Company, including by means of information tools, exclusively in the context of the procedure for which this declaration is made, authorising it to proceed with the legal publications for this purpose, including the publication of its <i>curriculum vitae</i> also on the Company's website; – to authorize the Company pursuant to and for the purposes of article 71, paragraph 4, of the Presidential Decree no. 445 of 2000 to verify the truthfulness of what has been declared with the competent administrations. Finally, the undersigned declares that he/she undertakes to promptly notify the Board of Directors of Ferretti of any changes to this declaration, also undertaking to produce, at the request of the Company, the appropriate documentation to confirm the truthfulness of the data declared and to provide, if necessary, a new declaration.	– di essere informato, ai sensi e per gli effetti del Regolamento (UE) 2016/679 e della normativa <i>pro tempore</i> vigente, che i dati personali raccolti saranno trattati dalla Società, anche con strumenti informativi, esclusivamente nell'ambito del procedimento per il quale la presente dichiarazione viene resa autorizzando la stessa a procedere con le pubblicazioni di legge per tale finalità, inclusa la pubblicazione del proprio <i>curriculum vitae</i> anche sul internet della Società; – di autorizzare la Società ai sensi e per gli effetti di cui all'articolo 71, comma 4, del D.P.R. n. 445 del 2000 a verificare presso le competenti amministrazioni la veridicità di quanta dichiarato. Il/La sottoscritto/a dichiara infine di impegnarsi a comunicare tempestivamente al Consiglio di Amministrazione di Ferretti eventuali variazioni in ordine alla presente dichiarazione, impegnandosi altresì a produrre, su richiesta della Società, la documentazione idonea a confermare la veridicità dei dati dichiarati e a rendere, nel caso, una nuova dichiarazione sostitutiva.
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Modena, 16 Aprile 2026



Piero Ferrari

CURRICULUM VITAE

Full name	<i>Piero Ferrari</i>
Date of birth / Age	<i>22 May 1945 (age: 80)</i>
Positions held with Ferretti S.p.A. and other members of its group	<i>Ferretti S.p.A.</i> – Non-Executive Director (June 2016 – Present)
Overview	<i>Mr. Piero Ferrari is a senior industrial leader with decades of experience in the automotive and motorsport sector, having held senior management and non-executive roles within the Ferrari Group since the 1960s. He has served in leadership positions across industrial, aerospace, and financial institutions, including listed companies, and has received national honours and honorary academic degrees in recognition of his contribution to industry and engineering.</i>
Management and control offices held	• <i>Ferrari N.V.</i> – Vice-Chairman & Non-Executive Director (listed on NYSE and Borsa Italiana) – Present • <i>Ferrari S.p.A.</i> – Vice-Chairman (1988 – Present) • <i>High Performance Engineering (HPE-COXA)</i> – Founder & Chairman (1998 – Present)
Major appointments and other professional experience	• <i>Ferrari (Group)</i> – Various senior management roles in Motor Sport Division (1970 – 1988) • <i>Piaggio Aerospace</i> – Chairman (1999 – 2014) • <i>Italian Motor Sport Commission</i> – Chairman (1998 – 2001) • <i>BPER Banca S.p.A.</i> – Director & Vice President (listed on Borsa Italiana) – 2002 – 2014
Educational background	• <i>University of Naples Federico II</i> – Honorary Degree in Aerospace Engineering (September 2004) • <i>University of Modena and Reggio Emilia</i> – Honorary Degree in Mechanical Engineering (November 2005)
Additional information	• Awarded the title “<i>Knight of Labor</i>” (<i>Cavaliere del Lavoro</i>) by the President of the Republic of Italy – (October 2004) • Extensive experience managing relationships with suppliers, sponsors and the <i>Fédération Internationale de l’Automobile (FIA)</i>.

**DECLARATION OF ACCEPTANCE OF THE CANDIDACY FOR
THE OFFICE OF DIRECTOR OF FERRETTI S.P.A. AND
CERTIFICATION OF THE EXISTENCE OF THE
REQUIREMENTS PRESCRIBED BY THE LAWS AND
REGULATIONS IN FORCE**

The undersigned Jane Eleanor Bardo Townsend, born in Wimbledon, England on 25 June, 1961 and residing in Gerrards Cross, United Kingdom, Italian tax code *not yet available*,

HAVING ACKNOWLEDGED

to have been designated among the candidates for the office of member of the Board of Directors of Ferretti S.p.A. ("Ferretti" or the "Company") in the list presented by Azúr a.s. (KKCG Maritime),

hereby

DECLARES

to accept (i) the candidacy as member of the Board of Directors of Ferretti and (ii) if appointed, the office of director of Ferretti for the period and under the conditions that will be determined by the ordinary shareholders' meeting of Ferretti called for 14 May 2026 in a single call to resolve, among others, on the appointment of the new Board of Directors of the Company (the "Shareholders' Meeting"),

DECLARES AND ATTESTS

**DICHIARAZIONE DI ACCETTAZIONE DELLA
CANDIDATURA ALLA CARICA DI AMMINISTRATORE DI
FERRETTI S.P.A. E ATTESTAZIONE DELLA SUSSISTENZA
DEI REQUISITI PRESCRITTI DALLE DISPOSIZIONI
LEGISLATIVE E REGOLAMENTARI VIGENTI**

La sottoscritta Jane Eleanor Bardo Townsend, nata a Wimbledon, England il 25 June, 1961 e residente in Gerrards Cross, United Kingdom, codice fiscale italiano *non ancora disponibile*,

PRESO ATTO

di essere stata designata tra i candidati per la carica di componente del Consiglio di Amministrazione di Ferretti S.p.A. ("Ferretti" o la "Società") nella lista presentata da Azúr a.s. (KKCG Maritime),

con la presente

DICHIARA

di accettare (i) la candidatura a componente del Consiglio di Amministrazione di Ferretti e (ii) ove nominata, la carica di amministratore di Ferretti per il periodo e alle condizioni che verranno determinate dall'assemblea ordinaria degli azionisti di Ferretti convocata per il giorno 14 maggio 2026 in unica convocazione per deliberare, tra l'altro, in ordine alla nomina del nuovo Consiglio di Amministrazione della Società (l'"Assemblea"),

DICHIARA E ATTESTA

under her own responsibility, aware of the criminal penalties in the event of untruthful declarations and falsification of documents provided under article 76 of Presidential Decree no. 445 of 2000,

- that she is not a candidate on any other list for the appointment as director of Ferretti in relation to the aforementioned Shareholders' Meeting
- the absence of grounds for ineligibility, incompatibility or forfeiture pursuant to applicable laws, including the grounds for ineligibility referred to in article 2382 of the Italian civil code, and that she is not the subject of disqualification measures from the office of director adopted against her in a member state of the European Union, pursuant to article 2383 of the Italian civil code
- to be in possession of all the requirements provided for and indicated by the laws and regulations in force and by the by-laws of Ferretti, including the requirements of professionalism and integrity referred to in article 2 of the Decree of the Ministry of Justice no. 162 of 30 March 2000 and pursuant to article 148, fourth paragraph, of Legislative Decree no. 58 of 24 February 1998 ("TUF"), as referred to in article 147-quinquies TUF.

In addition to the above, with this declaration, the undersigned, having acknowledged what has been established

sotto la propria responsabilità, consapevole delle sanzioni penali nel caso di dichiarazioni non veritiere e falsità negli atti richiamate all'articolo 76 del D.P.R. n. 445 del 2000,

- di non essere candidata in nessuna altra lista per la nomina a consigliere di Ferretti in relazione alla citata Assemblea
- l'inesistenza di cause di ineleggibilità, incompatibilità o decadenza ai sensi delle applicabili disposizioni di legge, ivi incluse le cause di ineleggibilità di cui all'articolo 2382 del codice civile e di non essere destinatario di misure interdittive dall'ufficio di amministratore adottate nei suoi confronti in uno Stato membro dell'Unione europea, ai sensi dell'articolo 2383 del codice civile
- di essere in possesso di tutti i requisiti previsti e indicati dalla normativa, anche regolamentare, vigente, e dallo statuto sociale di Ferretti, ivi inclusi i requisiti di professionalità e onorabilità di cui all'articolo 2 del Decreto del Ministero della Giustizia 30 marzo 2000, n. 162 e ai sensi dell'articolo 148, quarto comma, del D. Lgs. del 24 febbraio 1998 n. 58 ("TUF"), così come richiamati dall'articolo 147-quinquies del TUF.

In aggiunta a quanto precede, con la presente dichiarazione, la sottoscritta, preso atto di quanto stabilito

1) by the combined provisions of articles 147-ter and 148, paragraph 3, TUF,

DECLARES

(tick the box of interest)

☒ to possess the independence requirements as defined by the aforementioned provisions of the TUF

☐ to not possess the independence requirements as defined by the aforementioned provisions of the TUF

1) dal combinato disposto degli articoli 147-ter e 148, comma 3, del TUF,

DICHIARA

(barrare la casella di interesse)

☒ di possedere i requisiti di indipendenza come definiti dalle citate disposizioni del TUF

☐ di non possedere i requisiti di indipendenza come definiti dalle citate disposizioni del TUF

2) by Recommendation 7 of the Code of Corporate Governance promoted by the Corporate Governance Committee of Borsa Italiana S.p.A. (the "**Corporate Governance Code**") to which Ferretti has adhered

DECLARES

(tick the box of interest)

☒ to possess the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code

☐ to not possess the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code

2) dalla Raccomandazione 7 del Codice di Corporate Governance promosso dal Comitato per la Corporate Governance di Borsa Italiana S.p.A. (il "**Codice di Corporate Governance**") cui Ferretti ha aderito

DICHIARA

(barrare la casella di interesse)

☒ di possedere i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance

☐ di non possedere i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance

3) by Rule 3.13 of the rules governing the listing of securities on the Hong Kong Stock Exchange (the "HK Listing Rules")

DECLARES

(tick the box of interest)

☒ I am an independent director candidate and I confirm (i) satisfaction of the independence criteria set out in Rule 3.13 of the HK Listing Rules; (ii) that I have no past or present financial or other interest in the business of Ferretti or its subsidiaries or any connection with any core connected persons (as defined under the HK Listing Rules) of Ferretti; and (iii) that there are no other factors that may affect my independence

☐ I am not an independent director candidate, and I do **not possess** the independence requirements as defined by the aforementioned Rule 3.13 of the HK Listing Rules

3) dalla Rule 3.13 delle regole che disciplinano la quotazione dei titoli presso la Borsa di Hong Kong (le "HK Listing Rules")

DICHIARA

(barrare la casella di interesse)

☒ sono un candidato amministratore indipendente e confermo (i) di soddisfare i criteri di indipendenza di cui alla Rule 3.13 delle HK Listing Rules; (ii) di non avere, né di aver avuto in passato, alcun interesse finanziario o di altra natura nell'attività di Ferretti o delle sue controllate, né alcun collegamento con alcuna *core connected person* (come definita dalle HK Listing Rules) di Ferretti; e (iii) che non sussistono altri fattori che possano incidere sulla mia indipendenza

☐ non sono un candidato amministratore indipendente e **non possiedo** i requisiti di indipendenza come definiti dalla citata Rule 3.13 delle HK Listing Rules

4) by Rule 13.51(2) of HK Listing Rules

DECLARES

that (i) the attached personal and professional *curriculum vitae*, including its appendices (the "**CV**"), contains all information about my biographical details as set out in Rule 13.51(2) of the HK Listing Rules and that those details are true, accurate and complete, (ii) save for the CV, there is no other information in relation to my appointment as a director that is required to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the HK Listing Rules, and (iii) there are no other matters relating to my appointment as a director that need to be brought to the attention of the shareholders of Ferretti or the Stock Exchange of Hong Kong Limited.

To this end, for the purposes provided for by current legislation, she attaches to this declaration the CV, which includes the positions of administration and/or control held, as well as the information required under Rules 3.13 (for independent director candidates) and 13.51(2) of the HK Listing Rules.

4) dalla Rule 13.51(2) delle HK Listing Rules

DICHIARA

che (i) il *curriculum vitae* personale e professionale allegato, comprensivo dei relativi allegati (il "**CV**"), contiene tutte le informazioni relative ai miei dati biografici come richiesto dalla Rule 13.51(2) delle HK Listing Rules e che tali informazioni sono veritiere, accurate e complete, (ii) fatta eccezione per quanto indicato nel CV, non vi sono ulteriori informazioni relative alla mia nomina quale amministratore che debbano essere divulgate ai sensi della Rule 13.51(2) delle HK Listing Rules, e (iii) non sussistono altri aspetti relativi alla mia nomina quale amministratore che debbano essere portati all'attenzione degli azionisti di Ferretti o del Stock Exchange of Hong Kong Limited.

A tal fine allega alla presente dichiarazione, per le finalità previste dalla normativa vigente, il CV, che include gli incarichi di amministrazione e/o controllo ricoperti, nonché le informazioni richieste ai sensi della Rule 3.13 (per i candidati amministratori indipendenti) e della Rule 13.51(2) delle HK Listing Rules.

The undersigned certifies:

- to be informed, pursuant to and for the purposes of Regulation (EU) 2016/679 and the *pro tempore* legislation in force, that the personal data collected will be processed by the Company, including by means of information tools, exclusively in the context of the procedure for which this declaration is made, authorising it to proceed with the legal publications for this purpose, including the publication of its *curriculum vitae* also on the Company's website;
- to authorize the Company pursuant to and for the purposes of article 71, paragraph 4, of the Presidential Decree no. 445 of 2000 to verify the truthfulness of what has been declared with the competent administrations.

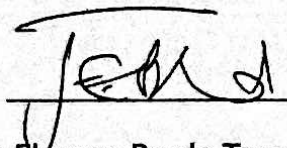
Finally, the undersigned declares that she undertakes to promptly notify the Board of Directors of Ferretti of any changes to this declaration, also undertaking to produce, at the request of the Company, the appropriate documentation to confirm the truthfulness of the data declared and to provide, if necessary, a new declaration.

La sottoscritta attesta:

- di essere informato, ai sensi e per gli effetti del Regolamento (UE) 2016/679 e della normativa *pro tempore* vigente, che i dati personali raccolti saranno trattati dalla Società, anche con strumenti informativi, esclusivamente nell'ambito del procedimento per il quale la presente dichiarazione viene resa autorizzando la stessa a procedere con le pubblicazioni di legge per tale finalità, inclusa la pubblicazione del proprio *curriculum vitae* anche sul internet della Società;
- di autorizzare la Società ai sensi e per gli effetti di cui all'articolo 71, comma 4, del D.P.R. n. 445 del 2000 a verificare presso le competenti amministrazioni la veridicità di quanto dichiarato.

La sottoscritta dichiara infine di impegnarsi a comunicare tempestivamente al Consiglio di Amministrazione di Ferretti eventuali variazioni in ordine alla presente dichiarazione, impegnandosi altresì a produrre, su richiesta della Società, la documentazione idonea a confermare la veridicità dei dati dichiarati e a rendere, nel caso, una nuova dichiarazione sostitutiva.

16 Aprile 2026



Jane Eleanor Bardo Townsend

CURRICULUM VITAE

Full name	<i>Jane Eleanor Bardo Townsend</i>
Date of birth / Age	<i>25/06/1961</i>
Positions held with Ferretti S.p.A. and other members of its group	<i>None</i>
Overview	<i>Experienced corporate and M&A lawyer with over three decades of cross-border transactional and advisory experience across the UK, Continental Europe, the Middle East and Central & Eastern Europe. Former partner of Allen & Overy LLP, with extensive exposure to public and private company transactions, capital markets, governance and risk management. Significant board-level experience gained as a Global Board member of Allen & Overy LLP during a period of international expansion and structural transformation of the legal services industry. Strong governance, analytical and organisational capabilities, with a proven ability to operate effectively in complex, multi-jurisdictional environments.</i>
Management and control offices held	<i>The candidate has not held any directorships in public companies whose securities are listed on any regulated market during the last three years</i>
Major appointments and other professional experience	• Allen & Overy LLP – Global A&O Board member (2010 – 2014) • Allen & Overy LLP – Partner and Head of Legal Services Centre (2012 – 2019) • Allen & Overy LLP – Corporate/M&A Partner, Prague (2002 – 2012) • Allen & Overy LLP – Regional Managing Partner, Central & Eastern Europe (2004 – 2012) • Allen & Overy LLP – Corporate/M&A Senior Associate & Partner, London and Dubai (1995 – 2002) • Frere Cholmeley, London – Corporate/M&A Associate (1986 – 1994) • Frere Cholmeley, London - Trainee Solicitor (1984 - 1986)
Educational background	• St Catherine's College, University of Oxford (1980 – 1983) • City of London Polytechnic (1983 - 1984) • Admitted as a Solicitor of England & Wales (1986)

Additional information	• <i>Engaged in various voluntary and unpaid roles, including governance-related positions within community and charitable organisations (2019 – Present)</i> • <i>Active mentor for women pursuing careers in business, public and not-for-profit sectors</i>
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**DECLARATION OF ACCEPTANCE OF THE CANDIDACY FOR THE
OFFICE OF DIRECTOR OF FERRETTI S.P.A. AND CERTIFICATION OF
THE EXISTENCE OF THE REQUIREMENTS PRESCRIBED BY THE LAWS
AND REGULATIONS IN FORCE**

The undersigned Bader NMA Alkharafi born in Hertfordshire, United Kingdom, on 17.08.1977 and residing in Kuwait, Italian tax code *not yet available*,

HAVING ACKNOWLEDGED

to have been designated among the candidates for the office of member of the Board of Directors of Ferretti S.p.A. ("**Ferretti**" or the "**Company**") in the list presented by Azúr a.s. (KKCG Maritime),

hereby

DECLARES

to accept (i) the candidacy as member of the Board of Directors of Ferretti and (ii) if appointed, the office of director of Ferretti for the period and under the conditions that will be determined by the ordinary shareholders' meeting of Ferretti called for 14 May 2026 in a single call to resolve, among others, on the appointment of the new Board of Directors of the Company (the "**Shareholders' Meeting**"),

DECLARES AND ATTESTS

under his/her own responsibility, aware of the criminal penalties in the event of untruthful declarations and falsification of documents provided under article 76 of Presidential Decree no. 445 of 2000,

**DICHIARAZIONE DI ACCETTAZIONE DELLA CANDIDATURA ALLA
CARICA DI AMMINISTRATORE DI FERRETTI S.P.A. E ATTESTAZIONE
DELLA SUSSISTENZA DEI REQUISITI PRESCRITTI DALLE
DISPOSIZIONI LEGISLATIVE E REGOLAMENTARI VIGENTI**

Il/La sottoscritto/a Bader NMA Alkharafi nato/a a Hertfordshire, United Kingdom, il 17.08.1977 e residente in Kuwait, codice fiscale italiano *non ancora disponibile*,

PRESO ATTO

di essere stato/a designato/a tra i candidati per la carica di componente del Consiglio di Amministrazione di Ferretti S.p.A. ("**Ferretti**" o la "**Società**") nella lista presentata da Azúr a.s. (KKCG Maritime),

con la presente

DICHIARA

di accettare (i) la candidatura a componente del Consiglio di Amministrazione di Ferretti e (ii) ove nominato/a, la carica di amministratore di Ferretti per il periodo e alle condizioni che verranno determinate dall'assemblea ordinaria degli azionisti di Ferretti convocata per il giorno 14 maggio 2026 in unica convocazione per deliberare, tra l'altro, in ordine alla nomina del nuovo Consiglio di Amministrazione della Società (l'"**Assemblea**"),

DICHIARA E ATTESTA

sotto la propria responsabilità, consapevole delle sanzioni penali nel caso di dichiarazioni non veritiere e falsità negli atti richiamate all'articolo 76 del D.P.R. n. 445 del 2000,

– that he/she is not a candidate on any other list for the appointment as director of Ferretti in relation to the aforementioned Shareholders' Meeting – the absence of grounds for ineligibility, incompatibility or forfeiture pursuant to applicable laws, including the grounds for ineligibility referred to in article 2382 of the Italian civil code, and that he/she is not the subject of disqualification measures from the office of director adopted against him/her in a member state of the European Union, pursuant to article 2383 of the Italian civil code – to be in possession of all the requirements provided for and indicated by the laws and regulations in force and by the by-laws of Ferretti, including the requirements of professionalism and integrity referred to in article 2 of the Decree of the Ministry of Justice no. 162 of 30 March 2000 and pursuant to article 148, fourth paragraph, of Legislative Decree no. 58 of 24 February 1998 ("TUF"), as referred to in article 147-quinquies TUF. In addition to the above, with this declaration, the undersigned, having acknowledged what has been established • by the combined provisions of articles 147-ter and 148, paragraph 3, TUF, DECLARES <i>(tick the box of interest)</i> ☐ <u>to possess</u> the independence requirements as defined by the aforementioned provisions of the TUF	– di non essere candidato/a in nessuna altra lista per la nomina a consigliere di Ferretti in relazione alla citata Assemblea – l'inesistenza di cause di ineleggibilità, incompatibilità o decadenza ai sensi delle applicabili disposizioni di legge, ivi incluse le cause di ineleggibilità di cui all'articolo 2382 del codice civile e di non essere destinatario di misure interdittive dall'ufficio di amministratore adottate nei suoi confronti in uno Stato membro dell'Unione europea, ai sensi dell'articolo 2383 del codice civile – di essere in possesso di tutti i requisiti previsti e indicati dalla normativa, anche regolamentare, vigente, e dallo statuto sociale di Ferretti, ivi inclusi i requisiti di professionalità e onorabilità di cui all'articolo 2 del Decreto del Ministero della Giustizia 30 marzo 2000, n. 162 e ai sensi dell'articolo 148, quarto comma, del D. Lgs. del 24 febbraio 1998 n. 58 ("TUF"), così come richiamati dall'articolo 147-quinquies del TUF. In aggiunta a quanto precede, con la presente dichiarazione, il/la sottoscritto/a, preso atto di quanto stabilito • dal combinato disposto degli articoli 147-ter e 148, comma 3, del TUF, DICHIARA <i>(barrare la casella di interesse)</i>
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✓ <u>to not possess</u> the independence requirements as defined by the aforementioned provisions of the TUF by Recommendation 7 of the Code of Corporate Governance promoted by the Corporate Governance Committee of Borsa Italiana S.p.A. (the "Corporate Governance Code") to which Ferretti has adhered	☐ <u>di possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF ✓ <u>di non possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF dalla Raccomandazione 7 del Codice di Corporate Governance promosso dal Comitato per la Corporate Governance di Borsa Italiana S.p.A. (il "Codice di Corporate Governance") cui Ferretti ha aderito
DECLARES <i>(tick the box of interest)</i> ☐ <u>to possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code ✓ <u>to not possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code by Rule 3.13 of the rules governing the listing of securities on the Hong Kong Stock Exchange (the "HK Listing Rules")	DICHIARA <i>(barrare la casella di interesse)</i> ☐ <u>di possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance ✓ <u>di non possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance dalla Rule 3.13 delle regole che disciplinano la quotazione dei titoli presso la Borsa di Hong Kong (le "HK Listing Rules")
DECLARES <i>(tick the box of interest)</i> ☐ I am an independent director candidate and I confirm (i) satisfaction of the independence criteria set out in Rule 3.13 of the HK Listing Rules; (ii) that I have no past or present financial or other interest in the business of Ferretti or its subsidiaries or	DICHIARA <i>(barrare la casella di interesse)</i> ☐ sono un candidato amministratore indipendente e confermo (i) di soddisfare i criteri di indipendenza di cui alla Rule 3.13 delle HK Listing Rules; (ii) di non avere, né di aver avuto in passato, alcun interesse finanziario o di altra natura nell'attività di Ferretti

any connection with any core connected persons (as defined under the HK Listing Rules) of Ferretti; and (iii) that there are no other factors that may affect my independence

✓ I am not an independent director candidate, and I do not possess the independence requirements as defined by the aforementioned Rule 3.13 of the HK Listing Rules

- by Rule 13.51(2) of HK Listing Rules

DECLARES

that (i) the attached personal and professional *curriculum vitae*, including its appendices (the "**CV**"), contains all information about my biographical details as set out in Rule 13.51(2) of the HK Listing Rules and that those details are true, accurate and complete, (ii) save for the CV, there is no other information in relation to my appointment as a director that is required to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the HK Listing Rules, and (iii) there are no other matters relating to my appointment as a director that need to be brought to the attention of the shareholders of Ferretti or the Stock Exchange of Hong Kong Limited.

To this end, for the purposes provided for by current legislation, it attaches to this declaration the CV, which includes the positions of administration and/or control held, as well as the information required under Rules 3.13 (for✓ independent director candidates) and 13.51(2) of the HK Listing Rules.

The undersigned certifies:

o delle sue controllate, né alcun collegamento con alcuna *core connected person* (come definita dalle HK Listing Rules) di Ferretti; e (iii) che non sussistono altri fattori che possano incidere sulla mia indipendenza

✓ non sono un candidato amministratore indipendente e non possiedo i requisiti di indipendenza come definiti dalla citata Rule 3.13 delle HK Listing Rules

- dalla Rule 13.51(2) delle HK Listing Rules

DICHIARA

che (i) il *curriculum vitae* personale e professionale allegato, comprensivo dei relativi allegati (il "**CV**"), contiene tutte le informazioni relative ai miei dati biografici come richiesto dalla Rule 13.51(2) delle HK Listing Rules e che tali informazioni sono veritiere, accurate e complete, (ii) fatta eccezione per quanto indicato nel CV, non vi sono ulteriori informazioni relative alla mia nomina quale amministratore che debbano essere divulgate ai sensi della Rule 13.51(2) delle HK Listing Rules, e (iii) non sussistono altri aspetti relativi alla mia nomina quale amministratore che debbano essere portati all'attenzione degli azionisti di Ferretti o del Stock Exchange of Hong Kong Limited.

A tal fine allega alla presente dichiarazione, per le finalità previste dalla normativa vigente, il CV, che include gli incarichi di amministrazione e/o controllo ricoperti, nonché le informazioni richieste ai sensi della Rule 3.13 (per i candidati amministratori indipendenti) e della Rule 13.51(2) delle HK Listing Rules.

Il/La sottoscritto/a attesta:

– to be informed, pursuant to and for the purposes of Regulation (EU) 2016/679 and the <i>pro tempore</i> legislation in force, that the personal data collected will be processed by the Company, including by means of information tools, exclusively in the context of the procedure for which this declaration is made, authorising it to proceed with the legal publications for this purpose, including the publication of its <i>curriculum vitae</i> also on the Company's website; – to authorize the Company pursuant to and for the purposes of article 71, paragraph 4, of the Presidential Decree no. 445 of 2000 to verify the truthfulness of what has been declared with the competent administrations. Finally, the undersigned declares that he/she undertakes to promptly notify the Board of Directors of Ferretti of any changes to this declaration, also undertaking to produce, at the request of the Company, the appropriate documentation to confirm the truthfulness of the data declared and to provide, if necessary, a new declaration.	– di essere informato, ai sensi e per gli effetti del Regolamento (UE) 2016/679 e della normativa <i>pro tempore</i> vigente, che i dati personali raccolti saranno trattati dalla Società, anche con strumenti informativi, esclusivamente nell'ambito del procedimento per il quale la presente dichiarazione viene resa autorizzando la stessa a procedere con le pubblicazioni di legge per tale finalità, inclusa la pubblicazione del proprio <i>curriculum vitae</i> anche sul internet della Società; – di autorizzare la Società ai sensi e per gli effetti di cui all'articolo 71, comma 4, del D.P.R. n. 445 del 2000 a verificare presso le competenti amministrazioni la veridicità di quanta dichiarato. Il/La sottoscritto/a dichiara infine di impegnarsi a comunicare tempestivamente al Consiglio di Amministrazione di Ferretti eventuali variazioni in ordine alla presente dichiarazione, impegnandosi altresì a produrre, su richiesta della Società, la documentazione idonea a confermare la veridicità dei dati dichiarati e a rendere, nel caso, una nuova dichiarazione sostitutiva.
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16 Aprile 2026

Bader NMA Alkharafi



BADER NASSER AL-KHARAFI

PERSONAL INFORMATION

Date of Birth: 17/08/1977
Gender: Male
Nationality: Kuwaiti
Marital Status: Married with two children

CAREER PROFILE

Currently holding office as Chairman, CEO, VP and board member of several businesses as part of the Kharafi conglomerate, with an MBA and a degree in Mechanical Engineering, and an exceptional track record in spearheading crucial business development as well as consultancy operations for major firms and social institutions.

EDUCATION

2021 – present IE University, Spain DBA
2016 London Business School MBA
2002 Kuwait University BSc Mechanical Engineering

CERTIFICATIONS

July 2008 – Emak International Academy
Managerial Accounting Course
Mar 2007 – Emak International Academy
Financial Management Course
Apr 2004 – Richardson Sales Program, USA
Sales & Marketing Training
Jan 2002 – Kuwait University
Filtration and Separation Technology

PROFESSIONAL EXPERIENCE

Mobile Telecommunications Co. KSC (Zain Group)
Vice Chairman (2014) | Group CEO (2017)
Pioneer mobile operator in the Middle East; 41.4M+ customers across 7 countries.
Zain KSA: Vice Chairman (2015) | Board Member (2011)
Zain Sudan: Chairman (2018) | Board Member (2011)
Atheer Telecom Iraq (Zain Iraq): Board Member (2012)
AlKhatem Iraq: Managing Director (2013)

Mobile Telecommunication Company Lebanon (MTC)
General Manager (2013 – 2020)
Mobile Interim Com “MIC2” S.A.L., Lebanon – Chairman (Apr 2012–2020)

Coutts & Co.
Middle East Advisory Board Member (2014 – present)
Kuwait British Friendship Society – Member of the Board

Gulf Bank Kuwait
Chairman | Member of the Board | Member of Board Corporate Governance Committee
One of Kuwait's leading financial services providers, 56 branches. (2012 – 2025)

Boursa Kuwait
Chairman of the Board (2025 – Present)
Member of the Board of the Executive Committee
Chairman of Board of Nomination and Remuneration Committee
Chairman of Corporate Governance Committee
Member of the Violations Review Committee (Oct 2019 – Mar 2020)
Won Boursa Kuwait privatization auction; acquired 44% equity stake in the local exchange.

National Investment Company (NIC) Kuwait
Vice Chairman (2024–Present)
Chairman, Board of Nomination and Remuneration (Sep 2023–Present)
Chairman, Board of Directors and Investment Committee (Sep 2022–Present)
Trainee (July–Dec 2002)
Portfolio manages approx. KD 3.6 billion.

Gulf Cables & Electrical Industries Company, Kuwait 2004 – Present
Managing Director (2004 – 2006)
Chairman(2006 – 2022)
Vice Chairman of the Board of Directors (2022– Present)
Head of Investment Committee (2022– Present)
Head of Audit Committee (2022– Present)
Head of Nominations and Remuneration Committee (2022– Present)

PROFESSIONAL EXPERIENCE – CONTINUED –

2016–Present	BNK Holding KSCC – Founder Privately held shareholding company, Kuwait. Diversified portfolio: BNK Automotive: Volvo (Sep 2019), Polestar (Mar 2022), BNK Motion, Ride Safe SVN Kuwait – private membership club & beach resort (Dec 2022–Present) BNK Tech – world-class technology & lifestyle brands (May 2025–Present) Bang & Olufsen – Premium Danish audio-visual products (Oct 2025 – Present)
2015–Present	INJAZ Kuwait Chairman (2022–Present) Vice Chairman (2015–2022) Non-profit delivering entrepreneurship and financial literacy programmes, KG to Grade 12.
Apr 2022–May 2024	Heavy Engineering Industries & Shipbuilding Company (HEISCO), Kuwait Vice Chairman (2022 – 2024): Maintains a significant equity stake via the holding company and largest shareholder
Nov 2020–Present	Family Business Council – Gulf (FBCG) Member of the Board
Jul 2019–Jun 2024	Mentor Arabia Member of the Board
Feb 2018–Present	UNHCR Sustainability Board (MENA) Member of the Board Mandated to provide sustainable and innovative solutions for refugees in the MENA region.
2016–Present	Chatham House Member – The Royal Institute of International Affairs
2011–Present	Refreshment Trading Company (Coca-Cola & Sunkist), Kuwait Member of the Board Director of Group Executive Committee Head of Industrial Activities Group Vice President, Industrial Activities (2007–2012) General Manager, Industrial Projects & IT (2005–2007) Department Manager (2004–2005) Coordination Engineer (2003–2004)
Apr 2008–Present	Foulath Holding B.S.C. – Bahrain Member of the Board Bahrain Steel BSCC: Member of the Board (2006–Present) ISO certified; 5M tons/year iron oxide pellets; ~\$580M annual turnover. United Stainless Steel Company (USCO), Bahrain: Board Member (2006–2015)

PROFESSIONAL EXPERIENCE – CONTINUED –

2003–
Present

Mohammed Abdulmohsin Al-Kharafi & Sons WLL

One of the largest privately owned diversified groups in Kuwait & GCC.

135+ companies in 28+ countries; sectors include construction, trading, manufacturing, investments, development, travel & leisure. Annual turnover exceeding US\$2 billion.

- Director of Group Executive Committee / Head of Industrial Activities (2011 – Present)
- Industrial Activities / Group Vice President (2007 – 2012)
- General Manager (2005 – 2007)
- Department Manager (2004 – 2005)
- Coordination Engineer (2003 – 2004)

MAK Holding Industry, Egypt – Chairman / Vice Chairman (2006 – Present)

- EMAK Brake Systems, Egypt – Chairman / Vice Chairman (est. 1991, ISO 14000)
- Arab Aluminum Company SAE, Egypt – Chairman / Vice Chairman
- National Paper Company, Egypt – Chairman / Board Member (2005–2021)
- EMAK Paper Manufacturing, Egypt – Chairman / Board Member (2004–Present)
- Diamond International Motors Company, Egypt – Vice Chairman (2010–2023)

**DECLARATION OF ACCEPTANCE OF THE CANDIDACY FOR THE
OFFICE OF DIRECTOR OF FERRETTI S.P.A. AND CERTIFICATION OF
THE EXISTENCE OF THE REQUIREMENTS PRESCRIBED BY THE LAWS
AND REGULATIONS IN FORCE**

The undersigned Francesca Filippini in Pinto born in Pesaro, Italy on 26 August 1971 and residing in London, 21 Ladbroke Road, W11 3PA, Italian tax code FLP FNC 71M66 G479Y

HAVING ACKNOWLEDGED

to have been designated among the candidates for the office of member of the Board of Directors of Ferretti S.p.A. ("**Ferretti**" or the "**Company**") in the list presented by Azúr a.s. (KKCG Maritime),

hereby

DECLARES

to accept (i) the candidacy as member of the Board of Directors of Ferretti and (ii) if appointed, the office of director of Ferretti for the period and under the conditions that will be determined by the ordinary shareholders' meeting of Ferretti called for 14 May 2026 in a single call to resolve, among others, on the appointment of the new Board of Directors of the Company (the "**Shareholders' Meeting**"),

DECLARES AND ATTESTS

**DICHIARAZIONE DI ACCETTAZIONE DELLA CANDIDATURA ALLA
CARICA DI AMMINISTRATORE DI FERRETTI S.P.A. E ATTESTAZIONE
DELLA SUSSISTENZA DEI REQUISITI PRESCRITTI DALLE
DISPOSIZIONI LEGISLATIVE E REGOLAMENTARI VIGENTI**

La sottoscritta Francesca Filippini in Pinto nata a Pesaro (PU) il 26 Agosto 1971 e residente in Londra, UK, 21 Ladbroke Road, W11 3PA, codice fiscale italiano FLP FNC 71M66 G479Y

PRESO ATTO

di essere stato/a designato/a tra i candidati per la carica di componente del Consiglio di Amministrazione di Ferretti S.p.A. ("**Ferretti**" o la "**Società**") nella lista presentata da Azúr a.s. (KKCG Maritime),

con la presente

DICHIARA

di accettare (i) la candidatura a componente del Consiglio di Amministrazione di Ferretti e (ii) ove nominato/a, la carica di amministratore di Ferretti per il periodo e alle condizioni che verranno determinate dall'assemblea ordinaria degli azionisti di Ferretti convocata per il giorno 14 maggio 2026 in unica convocazione per deliberare, tra l'altro, in ordine alla nomina del nuovo Consiglio di Amministrazione della Società (l'"**Assemblea**"),

DICHIARA E ATTESTA

under his/her own responsibility, aware of the criminal penalties in the event of untruthful declarations and falsification of documents provided under article 76 of Presidential Decree no. 445 of 2000,

- that he/she is not a candidate on any other list for the appointment as director of Ferretti in relation to the aforementioned Shareholders' Meeting
- the absence of grounds for ineligibility, incompatibility or forfeiture pursuant to applicable laws, including the grounds for ineligibility referred to in article 2382 of the Italian civil code, and that he/she is not the subject of disqualification measures from the office of director adopted against him/her in a member state of the European Union, pursuant to article 2383 of the Italian civil code
- to be in possession of all the requirements provided for and indicated by the laws and regulations in force and by the by-laws of Ferretti, including the requirements of professionalism and integrity referred to in article 2 of the Decree of the Ministry of Justice no. 162 of 30 March 2000 and pursuant to article 148, fourth paragraph, of Legislative Decree no. 58 of 24 February 1998 ("**TUF**"), as referred to in article 147-quinquies TUF.

In addition to the above, with this declaration, the undersigned, having acknowledged what has been established

- 1) by the combined provisions of articles 147-ter and 148, paragraph 3, TUF,

DECLARES

sotto la propria responsabilità, consapevole delle sanzioni penali nel caso di dichiarazioni non veritiere e falsità negli atti richiamate all'articolo 76 del D.P.R. n. 445 del 2000,

- di non essere candidato/a in nessuna altra lista per la nomina a consigliere di Ferretti in relazione alla citata Assemblea
- l'inesistenza di cause di ineleggibilità, incompatibilità o decadenza ai sensi delle applicabili disposizioni di legge, ivi incluse le cause di ineleggibilità di cui all'articolo 2382 del codice civile e di non essere destinatario di misure interdittive dall'ufficio di amministratore adottate nei suoi confronti in uno Stato membro dell'Unione europea, ai sensi dell'articolo 2383 del codice civile
- di essere in possesso di tutti i requisiti previsti e indicati dalla normativa, anche regolamentare, vigente, e dallo statuto sociale di Ferretti, ivi inclusi i requisiti di professionalità e onorabilità di cui all'articolo 2 del Decreto del Ministero della Giustizia 30 marzo 2000, n. 162 e ai sensi dell'articolo 148, quarto comma, del D. Lgs. del 24 febbraio 1998 n. 58 ("**TUF**"), così come richiamati dall'articolo 147-quinquies del TUF.

In aggiunta a quanto precede, con la presente dichiarazione, il/la sottoscritto/a, preso atto di quanto stabilito

- 1) dal combinato disposto degli articoli 147-ter e 148, comma 3, del TUF,

DICHIARA

(tick the box of interest)

☒ to possess the independence requirements as defined by the
aforementioned provisions of the TUF

☐ to not possess the independence requirements as defined by the
aforementioned provisions of the TUF

2) by Recommendation 7 of the Code of Corporate Governance
promoted by the Corporate Governance Committee of Borsa Italiana
S.p.A. (the "**Corporate Governance Code**") to which Ferretti has
adhered

DECLARES

(tick the box of interest)

☒ to possess the independence requirements as defined by the
aforementioned Recommendation 7 of the Corporate
Governance Code

☐ to not possess the independence requirements as defined by the
aforementioned Recommendation 7 of the Corporate
Governance Code

3) by Rule 3.13 of the rules governing the listing of securities on the Hong
Kong Stock Exchange (the "**HK Listing Rules**")

DECLARES

(tick the box of interest)

(barrare la casella di interesse)

☒ di possedere i requisiti di indipendenza come definiti dalle citate
disposizioni del TUF

☐ di non possedere i requisiti di indipendenza come definiti dalle
citate disposizioni del TUF

2) dalla Raccomandazione 7 del Codice di Corporate
Governance promosso dal Comitato per la Corporate Governance di
Borsa Italiana S.p.A. (il "**Codice di Corporate Governance**") cui
Ferretti ha aderito

DICHIARA

(barrare la casella di interesse)

☒ di possedere i requisiti di indipendenza come definiti dalla citata
Raccomandazione 7 del Codice di Corporate Governance

☐ di non possedere i requisiti di indipendenza come definiti dalla
citata Raccomandazione 7 del Codice di Corporate Governance

3) dalla Rule 3.13 delle regole che disciplinano la quotazione dei titoli
presso la Borsa di Hong Kong (le "**HK Listing Rules**")

DICHIARA

(barrare la casella di interesse)

☒ I am an independent director candidate and I confirm (i) satisfaction of the independence criteria set out in Rule 3.13 of the HK Listing Rules; (ii) that I have no past or present financial or other interest in the business of Ferretti or its subsidiaries or any connection with any core connected persons (as defined under the HK Listing Rules) of Ferretti; and (iii) that there are no other factors that may affect my independence

☐ I am not an independent director candidate, and I do not possess the independence requirements as defined by the aforementioned Rule 3.13 of the HK Listing Rules

4) by Rule 13.51(2) of HK Listing Rules

DECLARES

that (i) the attached personal and professional *curriculum vitae*, including its appendices (the "**CV**"), contains all information about my biographical details as set out in Rule 13.51(2) of the HK Listing Rules and that those details are true, accurate and complete, (ii) save for the CV, there is no other information in relation to my appointment as a director that is required to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the HK Listing Rules, and (iii) there are no other matters relating to my appointment as a director that need to be brought to the attention of the shareholders of Ferretti or the Stock Exchange of Hong Kong Limited.

To this end, for the purposes provided for by current legislation, it attaches to this declaration the CV, which includes the positions of administration and/or control held, as well as the information required

☒ sono un candidato amministratore indipendente e confermo (i) di soddisfare i criteri di indipendenza di cui alla Rule 3.13 delle HK Listing Rules; (ii) di non avere, né di aver avuto in passato, alcun interesse finanziario o di altra natura nell'attività di Ferretti o delle sue controllate, né alcun collegamento con alcuna *core connected person* (come definita dalle HK Listing Rules) di Ferretti; e (iii) che non sussistono altri fattori che possano incidere sulla mia indipendenza

☐ non sono un candidato amministratore indipendente e non possiedo i requisiti di indipendenza come definiti dalla citata Rule 3.13 delle HK Listing Rules

4) dalla Rule 13.51(2) delle HK Listing Rules

DICHIARA

che (i) il *curriculum vitae* personale e professionale allegato, comprensivo dei relativi allegati (il "**CV**"), contiene tutte le informazioni relative ai miei dati biografici come richiesto dalla Rule 13.51(2) delle HK Listing Rules e che tali informazioni sono veritiere, accurate e complete, (ii) fatta eccezione per quanto indicato nel CV, non vi sono ulteriori informazioni relative alla mia nomina quale amministratore che debbano essere divulgate ai sensi della Rule 13.51(2) delle HK Listing Rules, e (iii) non sussistono altri aspetti relativi alla mia nomina quale amministratore che debbano essere portati all'attenzione degli azionisti di Ferretti o del Stock Exchange of Hong Kong Limited.

A tal fine allega alla presente dichiarazione, per le finalità previste dalla normativa vigente, il CV, che include gli incarichi di amministrazione e/o controllo ricoperti, nonché le informazioni richieste ai sensi della Rule

under Rules 3.13 (for independent director candidates) and 13.51(2) of the HK Listing Rules.

The undersigned certifies:

- to be informed, pursuant to and for the purposes of Regulation (EU) 2016/679 and the *pro tempore* legislation in force, that the personal data collected will be processed by the Company, including by means of information tools, exclusively in the context of the procedure for which this declaration is made, authorising it to proceed with the legal publications for this purpose, including the publication of its *curriculum vitae* also on the Company's website;
- to authorize the Company pursuant to and for the purposes of article 71, paragraph 4, of the Presidential Decree no. 445 of 2000 to verify the truthfulness of what has been declared with the competent administrations.

Finally, the undersigned declares that he/she undertakes to promptly notify the Board of Directors of Ferretti of any changes to this declaration, also undertaking to produce, at the request of the Company, the appropriate documentation to confirm the truthfulness of the data declared and to provide, if necessary, a new declaration.

3.13 (per i candidati amministratori indipendenti) e della Rule 13.51(2) delle HK Listing Rules.

Il/La sottoscritto/a attesta:

- di essere informato, ai sensi e per gli effetti del Regolamento (UE) 2016/679 e della normativa *pro tempore* vigente, che i dati personali raccolti saranno trattati dalla Società, anche con strumenti informativi, esclusivamente nell'ambito del procedimento per il quale la presente dichiarazione viene resa autorizzando la stessa a procedere con le pubblicazioni di legge per tale finalità, inclusa la pubblicazione del proprio *curriculum vitae* anche sul internet della Società;
- di autorizzare la Società ai sensi e per gli effetti di cui all'articolo 71, comma 4, del D.P.R. n. 445 del 2000 a verificare presso le competenti amministrazioni la veridicità di quanta dichiarato.

Il/La sottoscritto/a dichiara infine di impegnarsi a comunicare tempestivamente al Consiglio di Amministrazione di Ferretti eventuali variazioni in ordine alla presente dichiarazione, impegnandosi altresì a produrre, su richiesta della Società, la documentazione idonea a confermare la veridicità dei dati dichiarati e a rendere, nel caso, una nuova dichiarazione sostitutiva.

15 Aprile 2026



FRANCESCA FILIPPINI PUTO

CURRICULUM VITAE

Full name	<i>Francesca Filippini Pinto (Francesca Filippini)</i>
Date of birth / Age	<i>26 August 1971 (age: 54)</i>
Positions held with Ferretti S.p.A. and other members of its group	<i>None</i>
Overview	<i>Senior executive with over 25 years of experience across senior management roles spanning financial services, business, luxury and the art world, including investment banking at Morgan Stanley and private equity at Permira with a specific focus on consumer and luxury firms at both institutions. She also served as General Manager at Christie's auction house. An experienced international leader with board-level exposure across both commercial and non-profit organisations, she brings a combination of strategic leadership, business development and fundraising expertise.</i>
Management and control offices held	• Francesca Pinto Art Advisory – Independent Curator and Art Advisor (May 2023 – Present) • The Bomb Factory Art Foundation, London (arts charity) – Chair of the Board of Trustees (October 2023 – Present) • The Foundling Museum, London (charity) – Trustee (February 2025 – Present)
Major appointments and other professional experience	• Magnum Photos (London/Paris) – Global Gallery and Retail Director (May 2022 – April 2023) • The Photographers' Gallery (London) – Director of Business Development (October 2017 – April 2022) • Christie's South Kensington (London) – General Manager (September 2015 – October 2017) • The Photographers' Gallery (London) – Head of Development (October 2011 – September 2015) • Permira Private Equity (London) – Investment Executive, Consumer & Luxury Team (March 2007 – January 2009) • Morgan Stanley (London and Milan) – Vice President, Investment Banking Division (July 1995 – February 2006)
Educational background	Clore Leadership Programme (Oxford) – Leadership in the Arts (February 2014)

	University of Glasgow / Christie's Education – Master in Modern & Contemporary Art History (MLitt) with Distinction (October 2009 – September 2011) Università Commerciale Luigi Bocconi (Milan) – Degree Summa Cum Laude (110 e lode/110) in Business Administration (1990 – 1995) HEC Paris – CEMS Master in Management (Autumn 1994) Wharton School, University of Pennsylvania, USA – MBA Exchange Programme (Autumn 1992), full scholarship Liceo Classico "T Mamiani", Pesaro – High School Diploma/Maturita' Classica (60/60)
Additional information	• Languages – Italian (mother tongue); English, French and Spanish (fluent), conversational German • Professional affiliations – RSA Fellow; AWITA member • Arts sector involvement – Judge and advisor for multiple art awards (including Louis Roederer Prize, Ian Parry Award, Bar-Tur Award) • Patronage – Active patron of the Design Museum, Camden Arts Centre and The Photographers' Gallery • Technical skills – Proficient in Microsoft Office; experienced user of Bloomberg, Raisers' Edge and related databases • Interests – Contemporary visual arts and design, classical music, singing, sailing, adventure travelling

**DECLARATION OF ACCEPTANCE OF THE CANDIDACY FOR THE
OFFICE OF DIRECTOR OF FERRETTI S.P.A. AND CERTIFICATION OF
THE EXISTENCE OF THE REQUIREMENTS PRESCRIBED BY THE LAWS
AND REGULATIONS IN FORCE**

The undersigned Kamil Zeman born in Ivancice, Czech Republic, on 15 September 1991 and residing in Urxova 702/4, Brno, Czech Republic, Italian tax code [not yet available],

HAVING ACKNOWLEDGED

to have been designated among the candidates for the office of member of the Board of Directors of Ferretti S.p.A. ("**Ferretti**" or the "**Company**") in the list presented by Azúr a.s. (KKCG Maritime),

hereby

DECLARES

to accept (i) the candidacy as member of the Board of Directors of Ferretti and (ii) if appointed, the office of director of Ferretti for the period and under the conditions that will be determined by the ordinary shareholders' meeting of Ferretti called for 14 May 2026 in a single call to resolve, among others, on the appointment of the new Board of Directors of the Company (the "**Shareholders' Meeting**"),

DECLARES AND ATTESTS

**DICHIARAZIONE DI ACCETTAZIONE DELLA CANDIDATURA ALLA
CARICA DI AMMINISTRATORE DI FERRETTI S.P.A. E ATTESTAZIONE
DELLA SUSSISTENZA DEI REQUISITI PRESCRITTI DALLE
DISPOSIZIONI LEGISLATIVE E REGOLAMENTARI VIGENTI**

Il/La sottoscritto/a Kamil Zeman nato/a a Ivancice, Czech Republic, il 15. 9. 1991 e residente in Urxova 702/4, Brno, Czech Republic, codice fiscale italiano [non ancora disponibile],

PRESO ATTO

di essere stato/a designato/a tra i candidati per la carica di componente del Consiglio di Amministrazione di Ferretti S.p.A. ("**Ferretti**" o la "**Società**") nella lista presentata da Azúr a.s. (KKCG Maritime),

con la presente

DICHIARA

di accettare (i) la candidatura a componente del Consiglio di Amministrazione di Ferretti e (ii) ove nominato/a, la carica di amministratore di Ferretti per il periodo e alle condizioni che verranno determinate dall'assemblea ordinaria degli azionisti di Ferretti convocata per il giorno 14 maggio 2026 in unica convocazione per deliberare, tra l'altro, in ordine alla nomina del nuovo Consiglio di Amministrazione della Società (l'"**Assemblea**"),

DICHIARA E ATTESTA

under his/her own responsibility, aware of the criminal penalties in the event of untruthful declarations and falsification of documents provided under article 76 of Presidential Decree no. 445 of 2000, – that he/she is not a candidate on any other list for the appointment as director of Ferretti in relation to the aforementioned Shareholders' Meeting – the absence of grounds for ineligibility, incompatibility or forfeiture pursuant to applicable laws, including the grounds for ineligibility referred to in article 2382 of the Italian civil code, and that he/she is not the subject of disqualification measures from the office of director adopted against him/her in a member state of the European Union, pursuant to article 2383 of the Italian civil code – to be in possession of all the requirements provided for and indicated by the laws and regulations in force and by the by-laws of Ferretti, including the requirements of professionalism and integrity referred to in article 2 of the Decree of the Ministry of Justice no. 162 of 30 March 2000 and pursuant to article 148, fourth paragraph, of Legislative Decree no. 58 of 24 February 1998 ("TUF"), as referred to in article 147-quinquies TUF. In addition to the above, with this declaration, the undersigned, having acknowledged what has been established 1) by the combined provisions of articles 147-<i>ter</i> and 148, paragraph 3, TUF, DECLARES	sotto la propria responsabilità, consapevole delle sanzioni penali nel caso di dichiarazioni non veritiere e falsità negli atti richiamate all'articolo 76 del D.P.R. n. 445 del 2000, – di non essere candidato/a in nessuna altra lista per la nomina a consigliere di Ferretti in relazione alla citata Assemblea – l'inesistenza di cause di ineleggibilità, incompatibilità o decadenza ai sensi delle applicabili disposizioni di legge, ivi incluse le cause di ineleggibilità di cui all'articolo 2382 del codice civile e di non essere destinatario di misure interdittive dall'ufficio di amministratore adottate nei suoi confronti in uno Stato membro dell'Unione europea, ai sensi dell'articolo 2383 del codice civile – di essere in possesso di tutti i requisiti previsti e indicati dalla normativa, anche regolamentare, vigente, e dallo statuto sociale di Ferretti, ivi inclusi i requisiti di professionalità e onorabilità di cui all'articolo 2 del Decreto del Ministero della Giustizia 30 marzo 2000, n. 162 e ai sensi dell'articolo 148, quarto comma, del D. Lgs. del 24 febbraio 1998 n. 58 ("TUF"), così come richiamati dall'articolo 147-quinquies del TUF. In aggiunta a quanto precede, con la presente dichiarazione, il/la sottoscritto/a, preso atto di quanto stabilito 1) dal combinato disposto degli articoli 147-<i>ter</i> e 148, comma 3, del TUF, DICHIARA
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<i>(tick the box of interest)</i> <u>to possess</u> the independence requirements as defined by the aforementioned provisions of the TUF ☒ <u>to not possess</u> the independence requirements as defined by the aforementioned provisions of the TUF 2) by Recommendation 7 of the Code of Corporate Governance promoted by the Corporate Governance Committee of Borsa Italiana S.p.A. (the "Corporate Governance Code") to which Ferretti has adhered DECLARES <i>(tick the box of interest)</i> <u>to possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code ☒ <u>to not possess</u> the independence requirements as defined by the aforementioned Recommendation 7 of the Corporate Governance Code 3) by Rule 3.13 of the rules governing the listing of securities on the Hong Kong Stock Exchange (the "HK Listing Rules") DECLARES <i>(tick the box of interest)</i>	<i>(barrare la casella di interesse)</i> <u>di possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF ☒ <u>di non possedere</u> i requisiti di indipendenza come definiti dalle citate disposizioni del TUF 2) dalla Raccomandazione 7 del Codice di Corporate Governance promosso dal Comitato per la Corporate Governance di Borsa Italiana S.p.A. (il "Codice di Corporate Governance") cui Ferretti ha aderito DICHIARA <i>(barrare la casella di interesse)</i> <u>di possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance ☒ <u>di non possedere</u> i requisiti di indipendenza come definiti dalla citata Raccomandazione 7 del Codice di Corporate Governance 3) dalla Rule 3.13 delle regole che disciplinano la quotazione dei titoli presso la Borsa di Hong Kong (le "HK Listing Rules") DICHIARA <i>(barrare la casella di interesse)</i>
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I am an independent director candidate and I confirm (i) satisfaction of the independence criteria set out in Rule 3.13 of the HK Listing Rules; (ii) that I have no past or present financial or other interest in the business of Ferretti or its subsidiaries or any connection with any core connected persons (as defined under the HK Listing Rules) of Ferretti; and (iii) that there are no other factors that may affect my independence

X I am not an independent director candidate, and I do not possess the independence requirements as defined by the aforementioned Rule 3.13 of the HK Listing Rules

4) by Rule 13.51(2) of HK Listing Rules

DECLARES

that (i) the attached personal and professional *curriculum vitae*, including its appendices (the "**CV**"), contains all information about my biographical details as set out in Rule 13.51(2) of the HK Listing Rules and that those details are true, accurate and complete, (ii) save for the CV, there is no other information in relation to my appointment as a director that is required to be disclosed pursuant to any of the requirements of Rule 13.51(2) of the HK Listing Rules, and (iii) there are no other matters relating to my appointment as a director that need to be brought to the attention of the shareholders of Ferretti or the Stock Exchange of Hong Kong Limited.

To this end, for the purposes provided for by current legislation, it attaches to this declaration the CV, which includes the positions of administration and/or control held, as well as the information required

sono un candidato amministratore indipendente e confermo (i) di soddisfare i criteri di indipendenza di cui alla Rule 3.13 delle HK Listing Rules; (ii) di non avere, né di aver avuto in passato, alcun interesse finanziario o di altra natura nell'attività di Ferretti o delle sue controllate, né alcun collegamento con alcuna *core connected person* (come definita dalle HK Listing Rules) di Ferretti; e (iii) che non sussistono altri fattori che possano incidere sulla mia indipendenza

X non sono un candidato amministratore indipendente e non possiedo i requisiti di indipendenza come definiti dalla citata Rule 3.13 delle HK Listing Rules

4) dalla Rule 13.51(2) delle HK Listing Rules

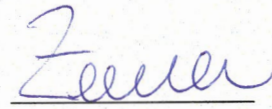
DICHIARA

che (i) il *curriculum vitae* personale e professionale allegato, comprensivo dei relativi allegati (il "**CV**"), contiene tutte le informazioni relative ai miei dati biografici come richiesto dalla Rule 13.51(2) delle HK Listing Rules e che tali informazioni sono veritiere, accurate e complete, (ii) fatta eccezione per quanto indicato nel CV, non vi sono ulteriori informazioni relative alla mia nomina quale amministratore che debbano essere divulgate ai sensi della Rule 13.51(2) delle HK Listing Rules, e (iii) non sussistono altri aspetti relativi alla mia nomina quale amministratore che debbano essere portati all'attenzione degli azionisti di Ferretti o del Stock Exchange of Hong Kong Limited.

A tal fine allega alla presente dichiarazione, per le finalità previste dalla normativa vigente, il CV, che include gli incarichi di amministrazione e/o controllo ricoperti, nonché le informazioni richieste ai sensi della Rule

under Rules 3.13 (for independent director candidates) and 13.51(2) of the HK Listing Rules. The undersigned certifies: – to be informed, pursuant to and for the purposes of Regulation (EU) 2016/679 and the <i>pro tempore</i> legislation in force, that the personal data collected will be processed by the Company, including by means of information tools, exclusively in the context of the procedure for which this declaration is made, authorising it to proceed with the legal publications for this purpose, including the publication of its <i>curriculum vitae</i> also on the Company's website; – to authorize the Company pursuant to and for the purposes of article 71, paragraph 4, of the Presidential Decree no. 445 of 2000 to verify the truthfulness of what has been declared with the competent administrations. Finally, the undersigned declares that he/she undertakes to promptly notify the Board of Directors of Ferretti of any changes to this declaration, also undertaking to produce, at the request of the Company, the appropriate documentation to confirm the truthfulness of the data declared and to provide, if necessary, a new declaration.	3.13 (per i candidati amministratori indipendenti) e della Rule 13.51(2) delle HK Listing Rules. Il/La sottoscritto/a attesta: – di essere informato, ai sensi e per gli effetti del Regolamento (UE) 2016/679 e della normativa <i>pro tempore</i> vigente, che i dati personali raccolti saranno trattati dalla Società, anche con strumenti informativi, esclusivamente nell'ambito del procedimento per il quale la presente dichiarazione viene resa autorizzando la stessa a procedere con le pubblicazioni di legge per tale finalità, inclusa la pubblicazione del proprio <i>curriculum vitae</i> anche sul internet della Società; – di autorizzare la Società ai sensi e per gli effetti di cui all'articolo 71, comma 4, del D.P.R. n. 445 del 2000 a verificare presso le competenti amministrazioni la veridicità di quanta dichiarato. Il/La sottoscritto/a dichiara infine di impegnarsi a comunicare tempestivamente al Consiglio di Amministrazione di Ferretti eventuali variazioni in ordine alla presente dichiarazione, impegnandosi altresì a produrre, su richiesta della Società, la documentazione idonea a confermare la veridicità dei dati dichiarati e a rendere, nel caso, una nuova dichiarazione sostitutiva.
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17 Aprile 2026



Kamil Zeman

CURRICULUM VITAE

Full name	<i>Kamil Zeman</i>
Date of birth / Age	<i>15 September 1991 (age: 34)</i>
Positions held with Ferretti S.p.A. and other members of its group	<i>None</i>
Overview	<i>Kamil Zeman is an investment professional with experience in mergers and acquisitions, corporate strategy, and investment management. He began his career in investment banking at J.P. Morgan in London and New York, where he advised on complex cross-border transactions including M&A, corporate strategy, financing, and IPO, gaining a strong foundation in executing large-scale, high-impact deals.</i> <i>Currently, he serves as Executive Director at KKCG Maritime, where he leads origination, execution and asset management of KKCG Group's maritime portfolio, with a focus on driving strategic initiatives and delivering long-term value creation.</i> <i>He is a graduate of University of Warwick with degree in Accounting and Finance.</i>
Management and control offices held	• <i>Aricoma Capital a.s.</i> - Borad member (September 2021 – Present) • <i>Azúr a.s.</i> - Board member (October 2024 – Present) • <i>Ametyst Holding a.s.</i> - Board member (September 2025 – Present) • <i>SATI Foundation EUROPE z.ú.</i> - Member of the supervisory board (February 2022 – Present)
Major appointments and other professional experience	• <i>KKCG Maritime</i> – Executive Director (January 2020 – Present) • <i>J.P. Morgan</i> – Investment Banking Analyst, Diversified Industries M&A (June 2017 – January 2020)

	• <i>Equus Technology Venture Capital</i> – Visiting Associate (November 2016 – May 2017) • <i>Amazon</i> – Financial Analyst (June 2014 – July 2015)
Educational background	• <i>University of Warwick, Warwick Business School</i> – BSc Accounting and Finance (2013 – 2016)
Additional information	• <i>Languages: Fluent in English, Czech, Slovak</i>