

Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity: Australian Agricultural Company Limited (AACo)
ABN: 15 010 892 270

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	David Harris
Date of last notice	10 September 2025

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Direct
Nature of indirect interest (including registered holder) Note: Provide details of the circumstances giving rise to the relevant interest.	Not applicable
Date of change	28 November 2025
No. of securities held prior to change	(a) 261,348 (b) 939,892 (c) 186,071
Class	(a) Performance Rights issued under the AACo Performance Rights Plan in respect of the 2023, 2024 and 2025 Deferred Equity Awards (b) Performance Rights issued under the AACo Long Term Incentive Plan in respect of the FY23, FY24 and FY25 Offers (c) Fully Paid Ordinary Shares
Number acquired	(a) Nil (b) 1,049,225 (c) Nil

+ See chapter 19 for defined terms.

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Number disposed	(a) Nil (b) Nil (c) Nil
Value/Consideration Note: If consideration is non-cash, provide details and estimated valuation	Nil
No. of securities held after change	(a) 261,348 Performance Rights issued under the AACo Performance Rights Plan in respect of the 2023, 2024 and 2025 Deferred Equity Awards (b) 1,989,117 Performance Rights issued under the AACo Long Term Incentive Plan in respect of the FY23, FY24, FY25 and FY26 Offers (c) 186,071 Fully Paid Ordinary Shares
Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in buy-back	(a) Nil (b) Issue of Performance Rights under the FY26 AACo Long Term Incentive Plan (c) Nil

Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	Not applicable
Nature of interest	Not applicable
Name of registered holder (if issued securities)	Not applicable
Date of change	Not applicable
No. and class of securities to which interest related prior to change Note: Details are only required for a contract in relation to which the interest has changed	Not applicable
Interest acquired	Not applicable
Interest disposed	Not applicable
Value/Consideration Note: If consideration is non-cash, provide details and an estimated valuation	Not applicable
Interest after change	Not applicable

+ See chapter 19 for defined terms.

Part 3 – ⁺Closed period

Were the interests in the securities or contracts detailed above traded during a ⁺closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	Not applicable
If prior written clearance was provided, on what date was this provided?	Not applicable

⁺ See chapter 19 for defined terms.