



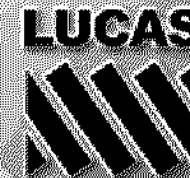
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AJ LUCAS GROUP LIMITED

**31 December 2004 Half Year Results
and Business Update**

March 2005

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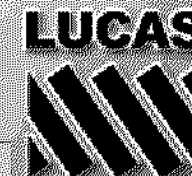
- ☐ **Key Points**
- ☐ **Half Year Results**
- ☐ **Full Year & Business Outlook**
- ☐ **Gloucester Basin**
- ☐ **Summary**

Key Points



- ❑ Loss after tax of \$2.4m for half year
- ❑ Loss includes non-operating expense of \$1.7m
- ❑ Record order book \$90m
- ❑ Pipelines increased activity: TTP, DBNGP, PNG, Gladstone
- ❑ HDD again at full capacity
- ❑ Gas Management 130% organic growth, improved margins
- ❑ Convertible note raising \$10m
- ❑ Acquisition of Mace Facilities Management business

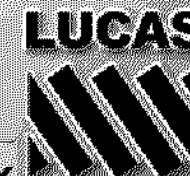
Half Year Results



Summary of Financial Results

	Dec 2004 \$'m	Dec 2003 \$'m
Total Revenue	35.7	53.3
Depreciation & Amortisation	1.9	2.2
Operating EBIT	(0.8)	6.4
EBIT	(2.5)	4.2
PBT	(2.9)	3.8
Net Profit/(Loss) After Tax	(2.4)	2.4
Net Assets	40.0	41.1
Net Liquid Assets	24.2	26.2
Work In Hand	90.0	68.0
Earning per share	(4.6)¢	5.1¢
Dividend	3.5¢	3.5¢
NTA backing per share	71.5¢	75.2¢

Half Year - Divisional Performance



Division	Revenue		Operating profit before tax	
	Dec	Dec	Dec	Dec
	2004	2003	2003	2004
	\$'m	\$'m	\$'m	\$'m
Pipelines	1.2	28.9	(0.6)	4.1
HDD	3.0	5.6	(0.5)	1.6
Gas Management	11.5	5.0	1.8	0.4
Lucas Stuart	20.7	12.1	0.1	-

Pipelines

- ☐ Focus on TTP tender
- ☐ Rectification work on SEA Gas
- ☐ Lack of in-fill smaller projects

HDD

- ☐ Project delays => revenue reduction \$4m
- ☐ Revenue insufficient to absorb overhead
- ☐ New work focus => order book \$28.1m

Gas Management

- ☐ Strong organic growth: 130%
- ☐ Margin improvement to 15.6%
- ☐ Record order book \$20.6m

Lucas Stuart

- ☐ Focus on changing business mix
- ☐ Management strengthened; overhead increased
- ☐ \$38.5m order book

Facilities Management

- ☐ Mace FM acquisition 1/12/04

Corporate Overhead

- ☐ Corporate overhead established for higher revenue base

Half Year - Commercial Issues Update



☐ DrillTec

- Downside fully provided \$3.3m
- Counter proceedings now lodged

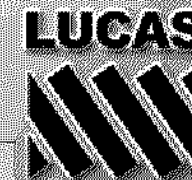
☐ Minerva

- BHPB & McConnell Dowell head contract dispute
- Lucas to commence legal proceedings

☐ Nerdlihc Company Inc

- Funding near completion: US\$200m
- Lucas to be repaid from funding
- Major infrastructure & pipeline opportunity

Full Year Forecast



	Actual First Half \$'m	2004/05 Forecast Second Half \$'m	Forecast Total \$'m	2003/04 Actual Total \$'m
Revenue	35.7	64.3	100.0	116.8
EBIT	(2.5)	6.5 – 7.0	4.0 – 4.5	6.5
Net Interest	(0.4)	(0.7)	(1.1)	0.2
PBT	(2.9)	6.2 – 6.5	3.3 – 3.6	6.7

□ Revenue

- HDD/Pipelines targeted and secured project slippage (first half)
- HDD strong second half \$15m
- Gas Management full year forecast \$23m
- Lucas Stuart full year forecast \$45m

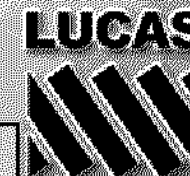
□ EBIT

- Insufficient work in HDD & Pipelines to absorb fixed overhead (first half)
- Impact of SEA Gas in prior year
- Repositioning of Lucas Stuart margin benefits to crystallise in 2006
- Unfavourable foreign exchange losses \$1m

□ PBT

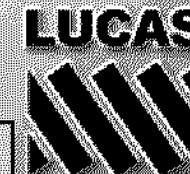
- Forecasting net interest expense of \$1.1m (2004: \$0.2 income)

Outlook and Target KPI's



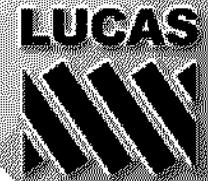
Business Unit Outlook	Target KPI's To Achieve Strategy
❑ Pipelines ➤ Major pipeline infrastructure activity in next three to five years ➤ Short listed for TTP	➤ Win targeted tender/proposals ➤ Secure small/medium projects to maintain recurring revenue
❑ HDD ➤ Record order book \$28.1m; division operating at full capacity ➤ Track record in China ➤ Technology alliance with BP London	➤ Establish a permanent presence in China ➤ Broaden application of HDD via technology
❑ Gas Management ➤ Record order book \$20.6m ➤ Strong organic growth in drilling (SIS & Underground) ➤ World class proprietary technology	➤ Expand services business both organically and by acquisition ➤ Extend application of SIS technology ➤ Accelerate Gloucester Basin

Outlook and Key KPI's continued



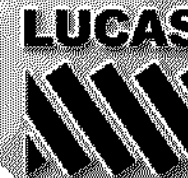
Business Unit Outlook	Target KPI's To Achieve Strategy
☐ Lucas Stuart ➤ Strong order book \$38.5m; annualised revenue \$50m ➤ Margins unsatisfactory	➤ Continue re-orientation of business mix ➤ Improve margins
☐ Facilities Management ➤ Acquired Mace FM business ➤ Establishing a niche FM business	➤ Expand existing FM business ➤ Identify new opportunities; i.e. high margin servicing time critical assets
☐ Operations & Maintenance ➤ Strategy to offer O&M capability for pipelines & other infrastructure	➤ Establish an O&M business via selected acquisition

Gloucester Basin



- ❑ **Testing suggests a highly viable commercial prospect**
 - High gas content and permeability
 - Close proximity to Newcastle and Sydney market
- ❑ **Accelerate exploration & development program**
 - April 05 target to complete Phase I
 - Phase II a 12-18 month program
- ❑ **Capitalised in balance sheet at \$2.7m**
- ❑ **Reviewing commercialisation alternatives**
 - Restructure interests
 - Crystallise unrealised value

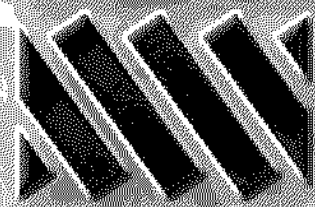
Summary



- ❑ **First half disappointing, strong second half**
- ❑ **Record order book \$90m**
- ❑ **Strategy on track**
 - **Increasing maturity**
 - **Diversified income streams**
 - **Margins maintained on infrastructure businesses**
 - **Addressing Lucas Stuart margins**
 - **Greater management depth**
- ❑ **Calendar year 2005 & 2006 good business prospects**



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