



ALCIDION

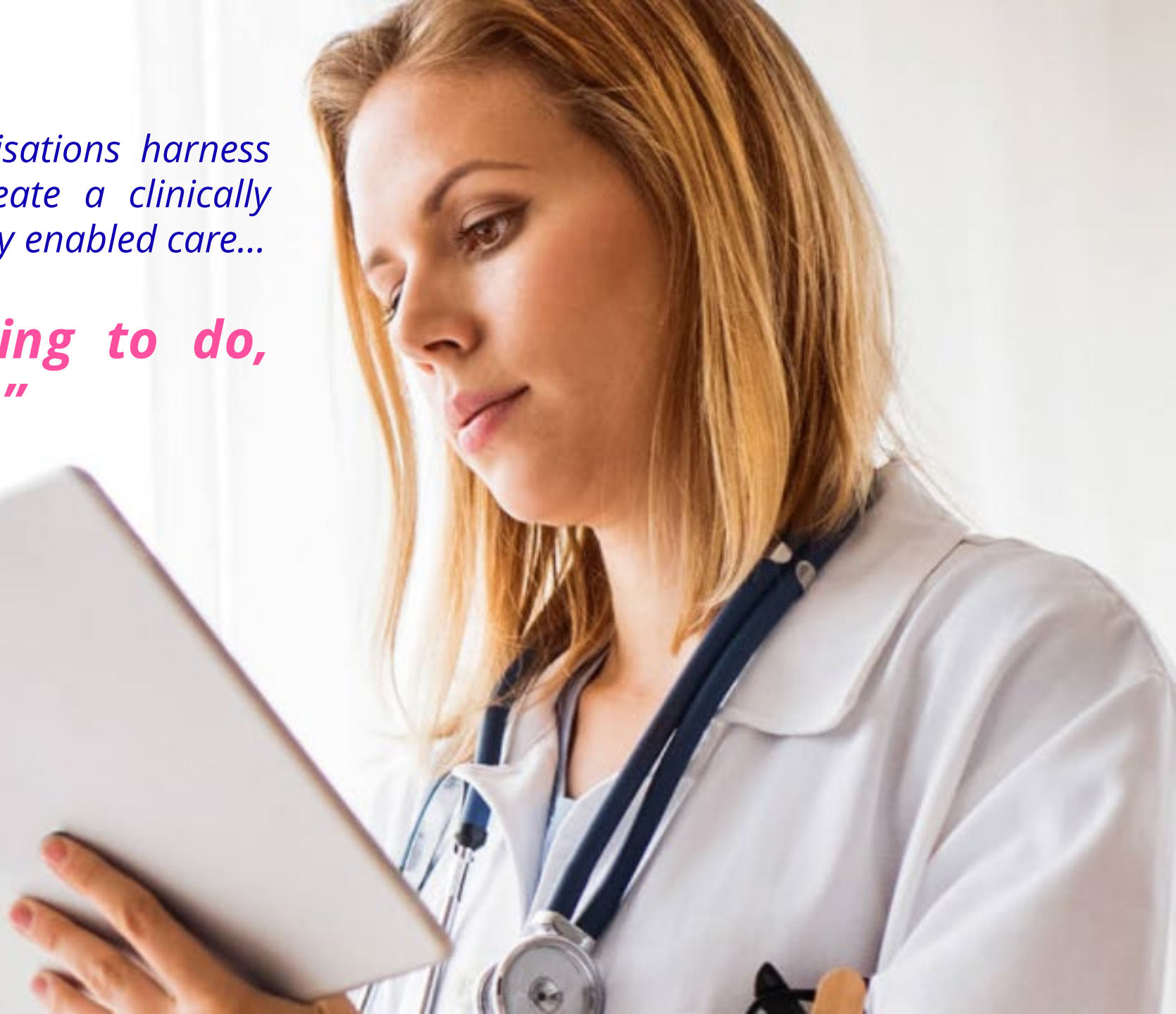
# Webinar Presentation

## FY21 Full Year Results

24 August 2021

*Alcidion helps healthcare organisations harness the power of technology to create a clinically relevant environment with digitally enabled care...*

***“Making the right thing to do, the easiest thing to do”***



# FY21 – Financial Summary

Strong growth in all key financial metrics and record sold revenue heading into FY22

|                       |                 |   |                  |                                |                |   |                                       |
|-----------------------|-----------------|---|------------------|--------------------------------|----------------|---|---------------------------------------|
| Revenue               | <b>\$25.9m</b>  | ↑ | 39% <sup>1</sup> | Recurring Revenue              | <b>\$16.3m</b> | ↑ | 56%                                   |
| Sold Revenue For FY22 | <b>\$15.1m</b>  | ↑ | 18%              | Gross Margin                   | <b>88.3%</b>   | ↑ | 2.4pts<br>Improvement on FY20 (85.9%) |
| EBITDA (Loss)         | <b>(\$0.5m)</b> | ↑ | \$3.4m           | Underlying EBITDA <sup>2</sup> | <b>\$0.5m</b>  | ↑ | \$4.4m                                |
| Operating Cashflow    | <b>\$1.5m</b>   | ↑ | \$3.6m           | Cash                           | <b>\$25.0m</b> | ↑ | \$9.1m                                |

1. Compared to the prior corresponding period (FY20)
2. Underlying EBITDA excludes share based payments and M&A costs

# FY21 – Contracts Summary

Milestone contracts across all three geographical regions; focus now on accelerating contract wins

## United Kingdom

- **South Tees NHS Hospitals:** (incl extension) 2<sup>nd</sup> Miya Precision deployment in UK
- **NHSX Clinical Communications Procurement Framework:** Smartpage inclusion - 5 wins to date
- **Lanarkshire NHS:** 3<sup>rd</sup> largest health board in Scotland
- **East Lancashire NHS:** 5 hospitals for Patienttrack & Smartpage

## Australia

- **Murrumbidgee LHD:** Miya Precision & Miya Memory (key reference site)
- **Sydney LHD:** Miya Precision to support virtual care (key reference site)
- **ACT Health:** Extension of long-standing technical support contract
- **Western Health:** Miya Platform renewal (long standing customer)

## New Zealand

- **Te Manawa Taki DHBs:** Pilot of Better Meds & Patienttrack larger rollout potential

## ADF Contract (announced but not signed)

- Selected as preferred provider (as part of Consortium) for major health IT project across Australian Defence Force
- Potential TCV of ~\$21M over initial 5.5 years, subject to contract finalisation and government approvals in Q2 FY22

# FY21 – Corporate Summary

Executed key operational and corporate strategies which underpin future growth profile

## ExtraMed Acquisition

- In April 2021, acquired ExtraMed, a leading UK provider of patient flow management software
- 9 NHS Trusts, 6 new for Alcidion; increasing number of NHS Trusts with Alcidion product implemented to 27
- ExtraMed awarded sub-contract as part of £25m large-scale IT project with lead contractor, Hitachi; initial contract focused on Salford, with potential for expansion to other hospitals in Northern Care Alliance

## Personnel

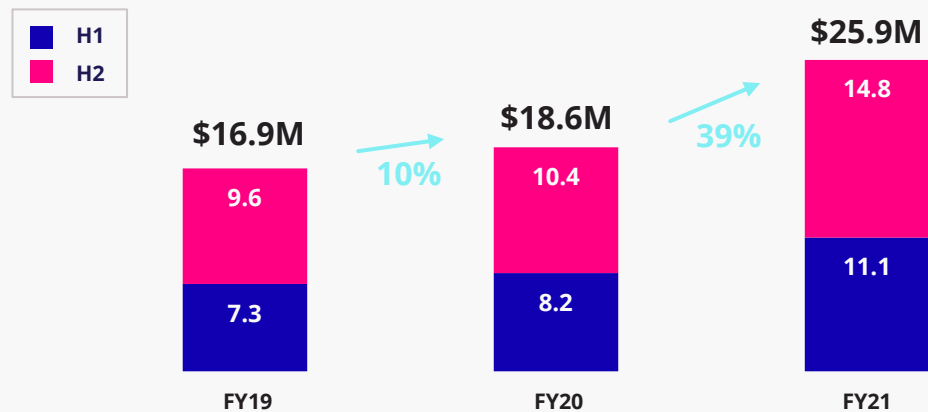
- Lynette Ousby promoted to the role of UK Managing Director In November 2020
- Matthew Gepp appointed CFO in June 2021, as part of planned growth objectives
- Victoria Weekes appointed as NED and Chair of the Audit & Risk Committee (ARC) from 1 September 2021
- Daniel Sharp appointed as NED from 1 September 2021
- New appointments replace Raymond Blight (resigned 30 June 2021) and Nick Dignam (resigning at AGM)

## Corporate

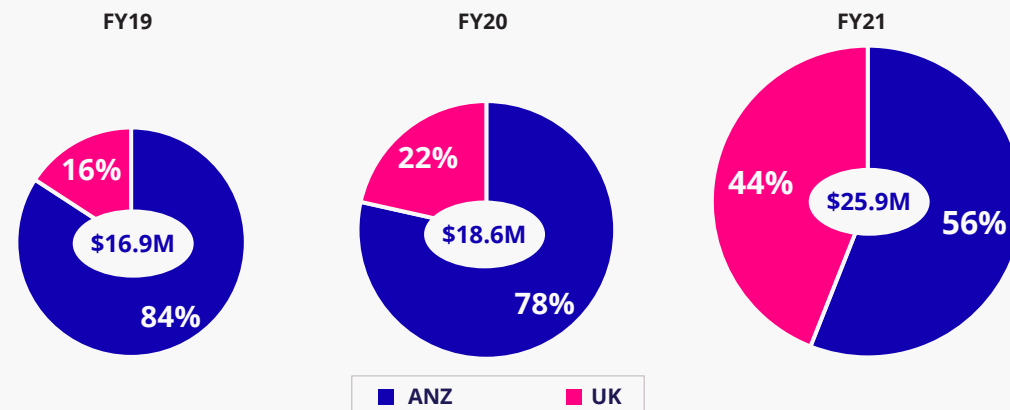
- In September 2020 Alcidion formally launched Miya Precision in the UK market
- Successfully raised \$18.4M (before costs) via Placement & Share Purchase Plan in April '21

# FY21 - Financial Dashboard

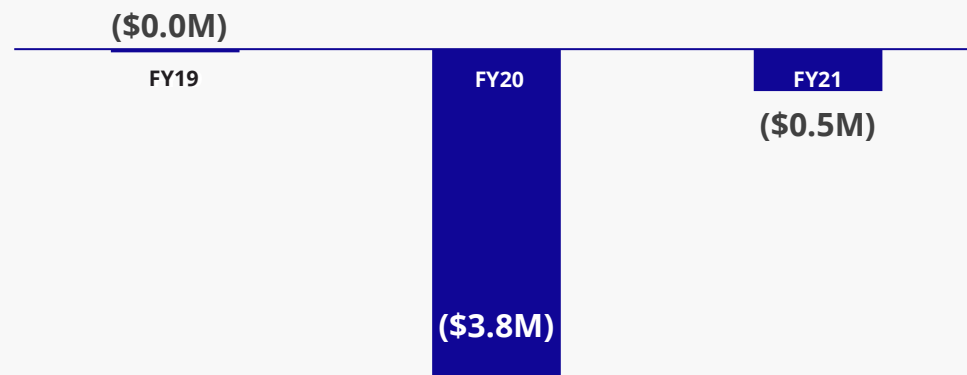
## Revenue



## Revenue by region



## EBITDA



# Profit & Loss

| Profit & Loss (\$'000)             | FY21            | FY20            | % Change     |
|------------------------------------|-----------------|-----------------|--------------|
| Recurring                          | 16,343          | 10,458          | 56%          |
| Non-recurring                      | 9,539           | 8,150           | 17%          |
| <b>Total Revenue</b>               | <b>25,882</b>   | <b>18,608</b>   | <b>39%</b>   |
| Cost of Sales                      | (3,018)         | (2,621)         | (15%)        |
| <b>Gross Profit</b>                | <b>22,864</b>   | <b>15,987</b>   | <b>43%</b>   |
| <i>Gross Profit margin %</i>       | <i>88.3%</i>    | <i>85.9%</i>    |              |
| Salaries & wages                   | (18,659)        | (15,652)        | (19%)        |
| Marketing                          | (573)           | (560)           | (2%)         |
| Professional fees                  | (938)           | (902)           | (4%)         |
| Other operating expenses           | (2,459)         | (2,721)         | 10%          |
| <b>Operating Expenses</b>          | <b>(22,629)</b> | <b>(19,835)</b> | <b>(14%)</b> |
| Other Income                       | 275             | 6               | na           |
| <b>Underlying Operating EBITDA</b> | <b>510</b>      | <b>(3,842)</b>  | <b>na</b>    |
| M&A advisory                       | (769)           | -               | na           |
| Share based payments expense       | (227)           | -               | na           |
| <b>EBITDA</b>                      | <b>(486)</b>    | <b>(3,842)</b>  | <b>na</b>    |
| Depreciation & Amortisation        | (457)           | (247)           | na           |
| <b>EBIT</b>                        | <b>(943)</b>    | <b>(4,089)</b>  | <b>na</b>    |

## Key Comments

- Record FY21 revenue of \$25.9m, up 39% on FY20 (\$18.6m)
  - Recurring revenue of \$16.3m, up 56% on FY20 (\$10.5m)
  - H2 FY21 revenue of \$14.8m, up 42% on H1 FY20 (\$10.4m)
- Gross Profit margin improved 2.4 points to 88.3%
  - driven by accelerated growth in recurring revenue (licence fees and maintenance & subscription fees)
- Increase in staff costs consistent with strategy of scaling resourcing, particularly in the UK, to take advantage of emerging opportunities
  - Further increases expected in FY22, with full-year impact of H2 FY21 hires and planned new hires not yet recruited
- Underlying EBITDA of \$0.5m, material improvement versus loss of \$3.8m in FY20
- M&A expenses relating to ExtraMed acquisition and other M&A activity

# Balance Sheet

| Balance Sheet (\$000)          | FY21          | FY20          | % Change   |
|--------------------------------|---------------|---------------|------------|
| Cash & equivalents             | 25,027        | 15,948        | 57%        |
| Trade and other receivables    | 4,114         | 3,833         | 7%         |
| Other assets - prepayments     | 1,206         | 445           | 171%       |
| <b>Current Assets</b>          | <b>30,347</b> | <b>20,226</b> | <b>50%</b> |
| Plant & Equipment              | 371           | 241           | 54%        |
| Intangibles                    | 27,489        | 17,402        | 58%        |
| Other                          | 178           | 1,565         | (89%)      |
| <b>Total Assets</b>            | <b>58,385</b> | <b>39,434</b> | <b>48%</b> |
| Trade & other payables         | 2,919         | 2,127         | 37%        |
| Employee provisions            | 2,774         | 2,371         | 17%        |
| Income in advance              | 7,107         | 4,734         | 50%        |
| Lease Liabilities/tax payable  | 199           | 176           | 13%        |
| <b>Current Liabilities</b>     | <b>12,999</b> | <b>9,408</b>  | <b>38%</b> |
| Provisions & other liabilities | 164           | 289           | (43%)      |
| <b>Total Liabilities</b>       | <b>13,163</b> | <b>9,697</b>  | <b>36%</b> |
| <b>Net Assets</b>              | <b>45,222</b> | <b>29,737</b> | <b>52%</b> |

## Key Comments

- Strong balance sheet with \$25.0m cash and no debt
  - Raised \$17.5m (net of costs) via heavily over subscribed Placement & SPP in April '21
- \$9.9m goodwill provisionally recognised in intangible assets from the acquisition of ExtraMed which was acquired for \$9.5m in April '21
- Income in advance of \$7.1m (up \$2.4m) reflects revenue invoiced in advance of products/services being delivered
  - The increase includes income in advance acquired with ExtraMed
  - Revenue is recognised in accordance with AASB 15 (revenue from contracts with customers)
- Historically, Alcidion's cash receipts are strongest in Q3 and Q4. Working capital is sufficiently strong to absorb quarterly fluctuations

# Cash Flow

| Cash Flows (\$000)                                 | FY21           | FY20           | % Change     |
|----------------------------------------------------|----------------|----------------|--------------|
| Receipts from customers                            | 32,046         | 20,543         | 56%          |
| Payments to suppliers & employees                  | (30,510)       | (22,630)       | 35%          |
| Interest received                                  | 12             | 74             | (84%)        |
| Finance costs                                      | (3)            | (4)            | (25%)        |
| <b>Operating Cashflows</b>                         | <b>1,545</b>   | <b>(2,017)</b> | <b>na</b>    |
| Payments for plant & equipment                     | (313)          | (124)          | 152%         |
| Acquisition of business, net of cash acquired      | (9,530)        | -              | na           |
| Contingent consideration - Oncall Systems          | -              | (238)          | na           |
| <b>Investing Cashflows</b>                         | <b>(9,843)</b> | <b>(362)</b>   | <b>na</b>    |
| Net of proceeds from issues of equity securities   | 17,502         | 15,362         | 14%          |
| Payment for principal portion of lease liabilities | (270)          | (176)          | 53%          |
| Repayments of borrowings                           | -              | (31)           | na           |
| <b>Financing Cashflows</b>                         | <b>17,232</b>  | <b>15,155</b>  | <b>14%</b>   |
| <b>Net increase in cash and cash equivalents</b>   | <b>8,934</b>   | <b>12,776</b>  | <b>(30%)</b> |
| Cash & equivalents the beginning of the year       | 15,948         | 3,172          | 403%         |
| Effect of exchange rate changes                    | 145            | -              | na           |
| <b>Cash &amp; equivalents at year end</b>          | <b>25,027</b>  | <b>15,948</b>  | <b>57%</b>   |

## Key Comments

- Record \$32.0m receipts from customers, an \$11.5m (56%) increase on FY20
- Positive operating cashflow of \$1.5m, an improvement of \$3.6m on FY20
- Low capital requirements with only \$0.3m spent on acquisition of assets
- Lease liability payments reflect the accounting for leases under AASB 16 Leases

# Personnel

Core team largely in place to deliver on growth strategy, albeit COVID has slowed hiring in some areas

## Leadership

- Appointed Matthew Gepp as CFO, effective from June 2021, as part of planned growth objectives
- Lynette Ousby promoted to the role of UK Managing Director
- As of 1 September 2021, appointed Victoria Weekes as NED and Chair of the Audit & Risk Committee (ARC)
- As of 1 September 2021, appointed Daniel Sharp as NED
- Colin MacKinnon to step down as COO from Sept 30, 2021

## Core Team

- Over the past 12 months, Alcidion have increased their headcount from 115 to 142 across UK, Australia & NZ
  - UK team hiring focus on clinical product specialists; work closely with clinicians on benefits of Alcidion
  - AUS & NZ hiring focus has been on expanding capability in IT and cyber security support

## COVID impact on Personnel hiring

- Although well progressed on scaling up resources to deliver upon Alcidion's growth strategy; the Company was delayed in the hiring of some key positions throughout H2'21 largely due to COVID impacts
- The full-year impact of new hires late in H2 will be realised in FY22, along with the planned new hiring of personnel delayed from FY21 which will be progressing in H1'22

# UK NHSX – Acceleration of the Digital Strategy

 NHS<sup>x</sup>

- NHSX: joint unit of NHS England and the Department of Health and Social Care, supporting local NHS and care organisations to:
  - Digitise their services
  - Connect the health & social care systems through technology
  - Transform delivery of patient care in hospital, community & home

## Digital Aspirant programs<sup>1</sup>

- NHSX initiated funding programs aimed at raising the digital maturity across the NHS to ensure a set of core capabilities
  - In 2020, 27 Trusts received up to £6M each
  - In 2021, 32 Trusts received funding from £250K to £6M
- NHS Trusts can select from a **framework of approved suppliers**

## Core Pillars of the Digital Strategy (EPR Strategy)

### Openness

Ability to integrate with other platforms and systems already in place

### Mobility

Ability to use the platform across hospital locations without extensive implementation

### Modular

Ability to apply some or all modules depending on existing infrastructure

### Ecosystems

Enhance other technologies to unify and streamline a hospitals digital capability



**MIYA PRECISION**

1. <https://www.nhs.uk/key-tools-and-info/digital-aspirants/>

# ANZ – Favourable changing landscapes

## Australia

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### Virtual Care & Remote Monitoring

- Heightened focus (expedited by COVID) on virtual care & remote monitoring driven by patient benefits and cost savings:
  - NSW Virtual Care Accelerator Panel (**Alcidion appointed**)
  - Victorian “Better at Home Program” funding

### Improving return on EMR investment

- Post substantial investment in EMR roll-out (over past 20 years) focus now shifting to realising the anticipated economic value and clinical benefit:
  - Access data to inform improved clinical decision support
  - Align with clinical workflows & clinical expectations (e.g. mobility)
  - Engage patients with tailored digital solutions
  - Establish digital oversight to provide visibility/tools to manage patient flow and resource allocation

## New Zealand

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### Centralising Health Decisions and Spending

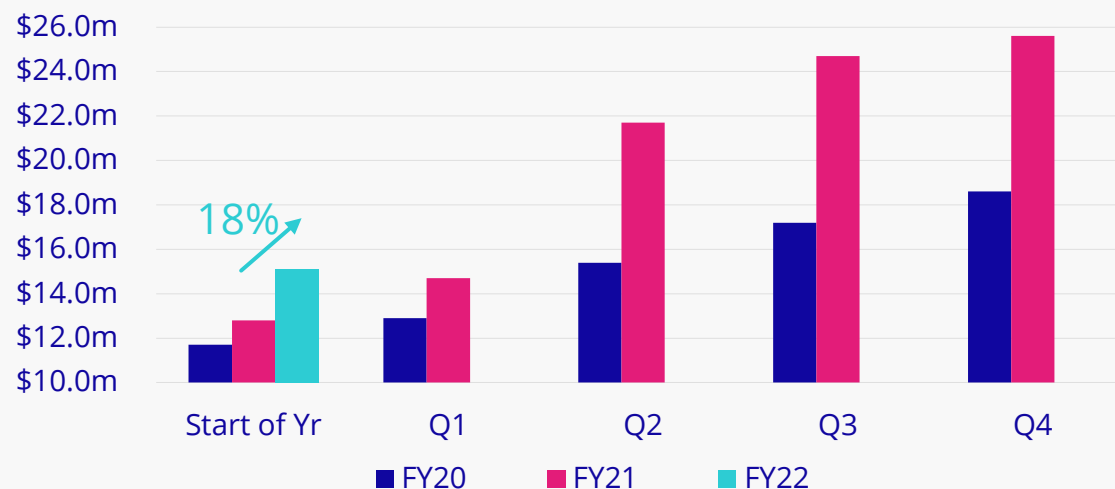
- NZ Government will consolidate all 20 District Health Boards (DHBs) and create a single health organisation, to centralise fragmented healthcare system and end “postcode lottery” of care
  - Aligned national strategy rather than disparate individual DHBs
  - Streamline procurement process
- Government to create a national health organisation (similar to NHS in UK), and Māori Health Authority with spending power, and new Public Health Authority to centralise public health work
- Aiming to implement by July 2022

# FY22 – Starting with a strong recurring base

## Key Comments

- \$15.1M of contracted revenue to be recognised in FY22, 18% higher than at similar time last year
- Further \$2.9M of scheduled renewal revenue (existing customers renewing current subscription and licence periods), which is expected to be converted to contracted revenue over FY22
- Contracted revenue includes revenue from current signed contracts
  - Potential ADF contract value is not included in the contracted revenue
- Contracted revenue builds over the year as existing contracts are renewed and new contracts are signed

**Contracted Revenue (To be recognised in same year)**



# Growth Focus in FY22

Accelerating sales across all regions in line with strategy to become a global leader in healthcare technology

1 **All Markets:** Upsell Miya Precision (or other modules) to existing Alcidion customers

2 **All:** Win new Miya Precision installs

3 **UK:** Listed on Procurement Frameworks (to leverage Digital Aspirant programs)

4 **AUS:** Increased focus on Virtual Care and Remote Monitoring

5 **NZ:** Opportunities arising from consolidation of DHBs

6 **All:** Strategic Acquisitions – aligned to criteria of improving NHS traction, expanding product offering, financially accretive

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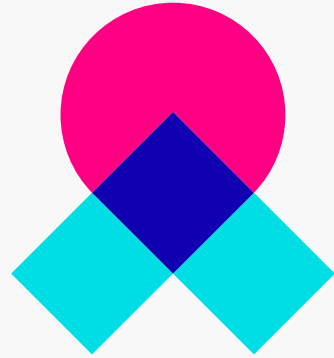
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