



Aristocrat Leisure Limited

Welcomes you to our
2005 Annual General Meeting





Aristocrat Leisure Limited

Annual General Meeting 2005

Chairman
David Simpson





Overview





Paul Oneile
Chief Executive Officer and
Managing Director



Summary Results

	2004 \$m	2003* \$m	Variance %
Total Revenue	1,148.9	1,021.3	12.5%
Profit After Tax	174.7	54.0	223.5%
International Segment Profit	70%	59%	11 Pts
Operating Cash Flow	250.0	204.4	22.3%

* 2003 results are pre one-off adjustments



Australia

	2004 \$m	2003* \$m	Variance %
Segment Revenue	290.3	302.4	(4.0)%
Segment Contribution Profit	98.1	84.3	16.4%
Segment Margin	33.8%	27.9%	5.9Pts

- Mature market with many challenges
- Margin improvement reflects improved product mix and cost initiatives
- Replacement cycle at historic lows
- Unit sales down 22%
- Market share maintained at 66%
- Success of products – Cash Express, Zorro™

* 2003 results are pre one-off adjustments

“Zorro” is a Registered Trade Mark owned by Zorro Productions, Inc



North America

	2004 \$m	2003* \$m	Variance %
Segment Revenue	368.4	241.4	52.6%
Segment Contribution Profit	105.6	8.2	1,187.8%
Segment Margin	28.7%	3.4%	25.3Pts

- Unit sales increased 35.8% to 12,312
- Recurring revenue units increased to 5,294 (up 92.2%) at US\$53/day (up US\$19/day)
- Total participation recurring revenue up 251.2% to \$104m
- Significant improvement in game approvals in key States
- Strong rebound in systems business – revenue up 49.0% to \$36.5m
- Margin improvement reflects revenue mix and leverage of fixed costs

* 2003 results are pre one-off adjustments



Japan

	2004 \$m	2003 \$m	Variance %
Segment Revenue	336.8	360.7	(6.6)%
Segment Contribution Profit	78.2	87.7	(10.8)%
Segment Margin	23.2%	24.3%	(1.1)Pts

- Success of Daruma-Neko and Kyojin-no-hoshi 2 games
- 85,387 games sold
- Higher trade-ins and inventory provisioning impacted margin
- Strong relationship with Sammy Corporation



Other Markets

	2004 \$m	2003* \$m	Variance %
Segment Revenue	146.1	111.4	31.1%
Segment Contribution Profit	46.2	24.9	85.5%
Segment Margin	31.6%	22.4%	9.2 Pts

- Russia and Macau drove strong revenue growth
- New Zealand impacted adversely by new legislation and regulations
- South Africa recorded growth in a flat market
- South America benefited from cash recovery on legacy contacts

* 2003 results are pre one-off adjustments



Business Objectives

- Enhance market leadership position in Australia and NZ
- Capitalise on product performance/momentum in North America
- Build on success in Japan
- Continue to focus on new markets – Asia, Russia, UK
- Focus on R&D and product development
- Financial control, risk management and corporate governance
- Improve business and cost efficiencies



Growth Framework

- Leverage core competencies
- Focus on organic opportunities
- Low risk model
- Minimise risk
- Review strategic opportunities



Outlook

Six months to 30 June 2005

Overall

- Profit After Tax range \$90 – 100m

Key Factors

- North American momentum
- Japanese volatility
- Product Approvals
- Adoption of International Accounting Standards





Simon Kelly

Chief Financial Officer



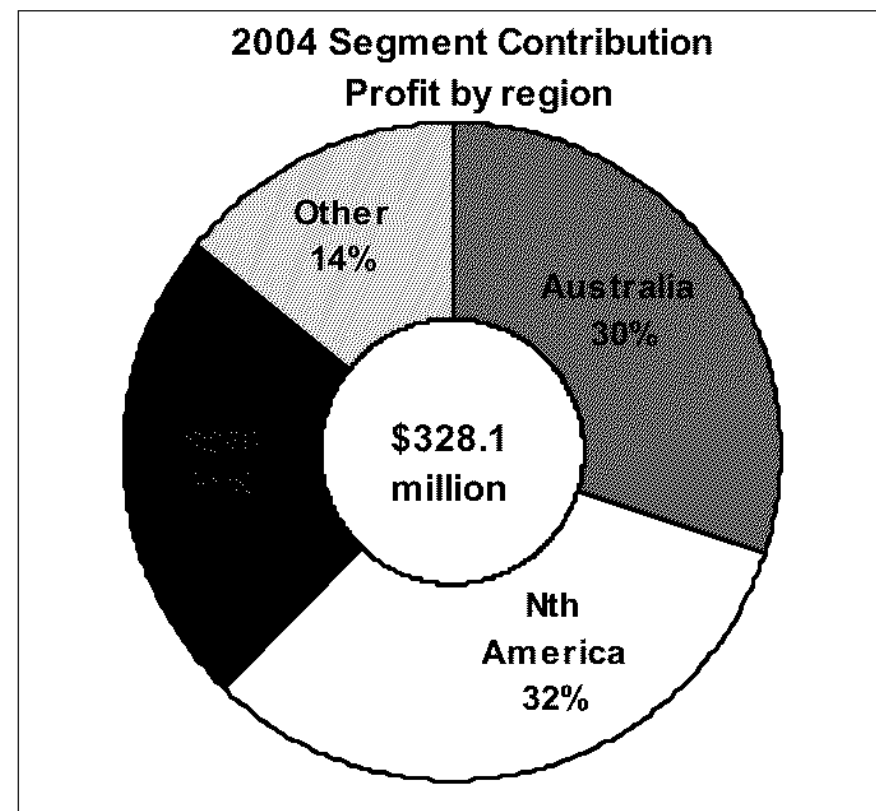
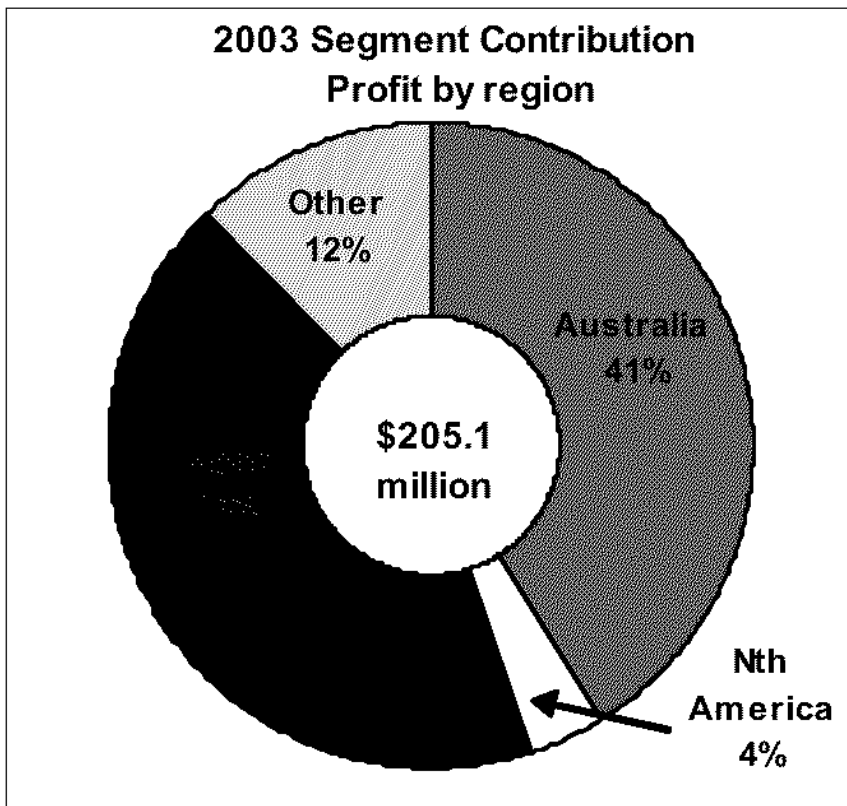
Profit & Loss

	2004 \$m	2003* \$m	Variance %
Total Revenue	1,148.9	1,021.3	12.5%
Gross Profit	558.2	438.6	27.3%
<i>GP%</i>	48.6%	42.9%	5.7 Pts
Expenses	300.0	364.8	-17.8%
EBIT	274.8	103.5	165.5%
Profit Before Tax	270.4	87.7	208.3%
Income Tax Expense	95.7	33.7	184.0%
Profit After Tax	174.7	54.0	223.5%

* 2003 results are pre one-off adjustments



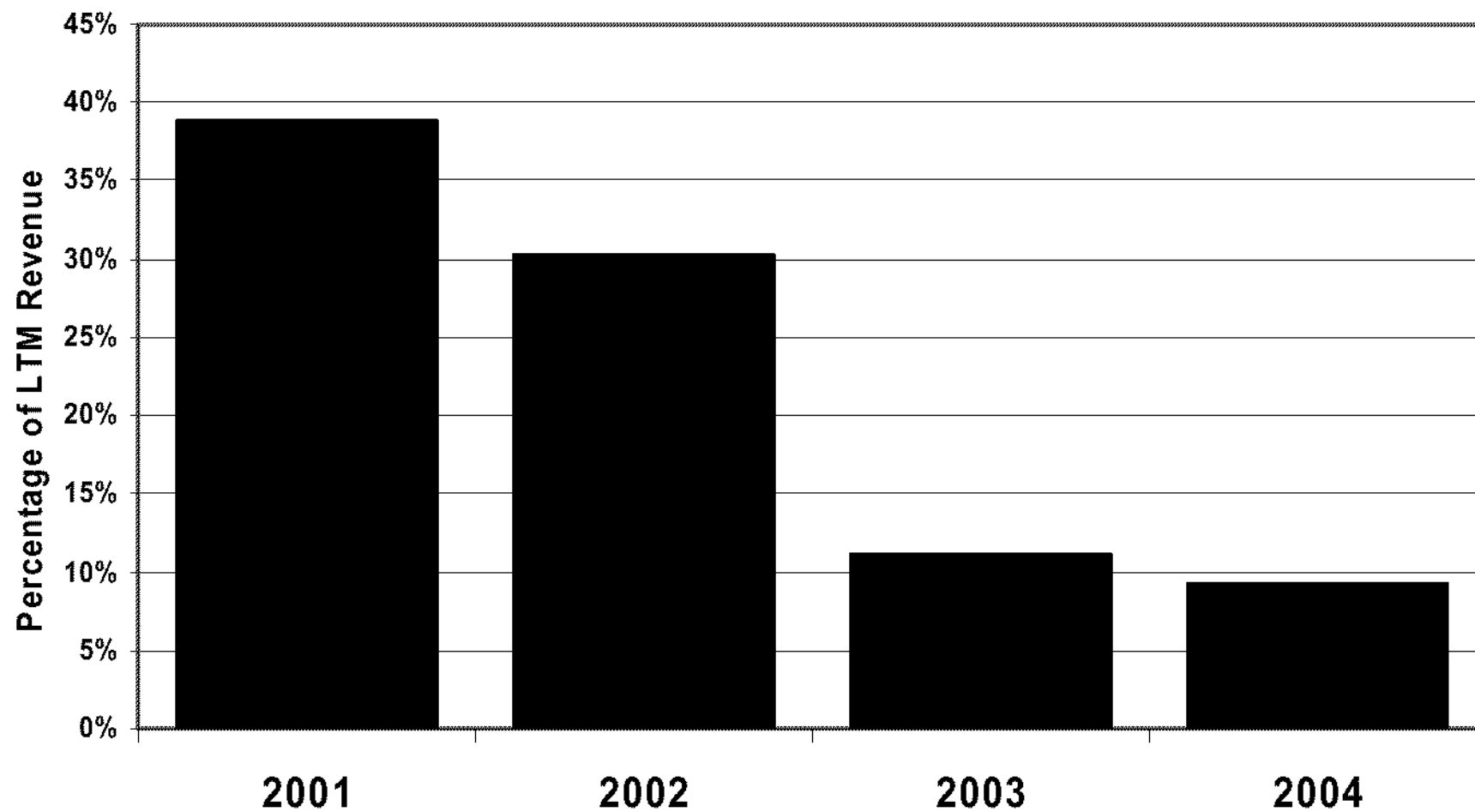
Segment Contribution Profit* Split



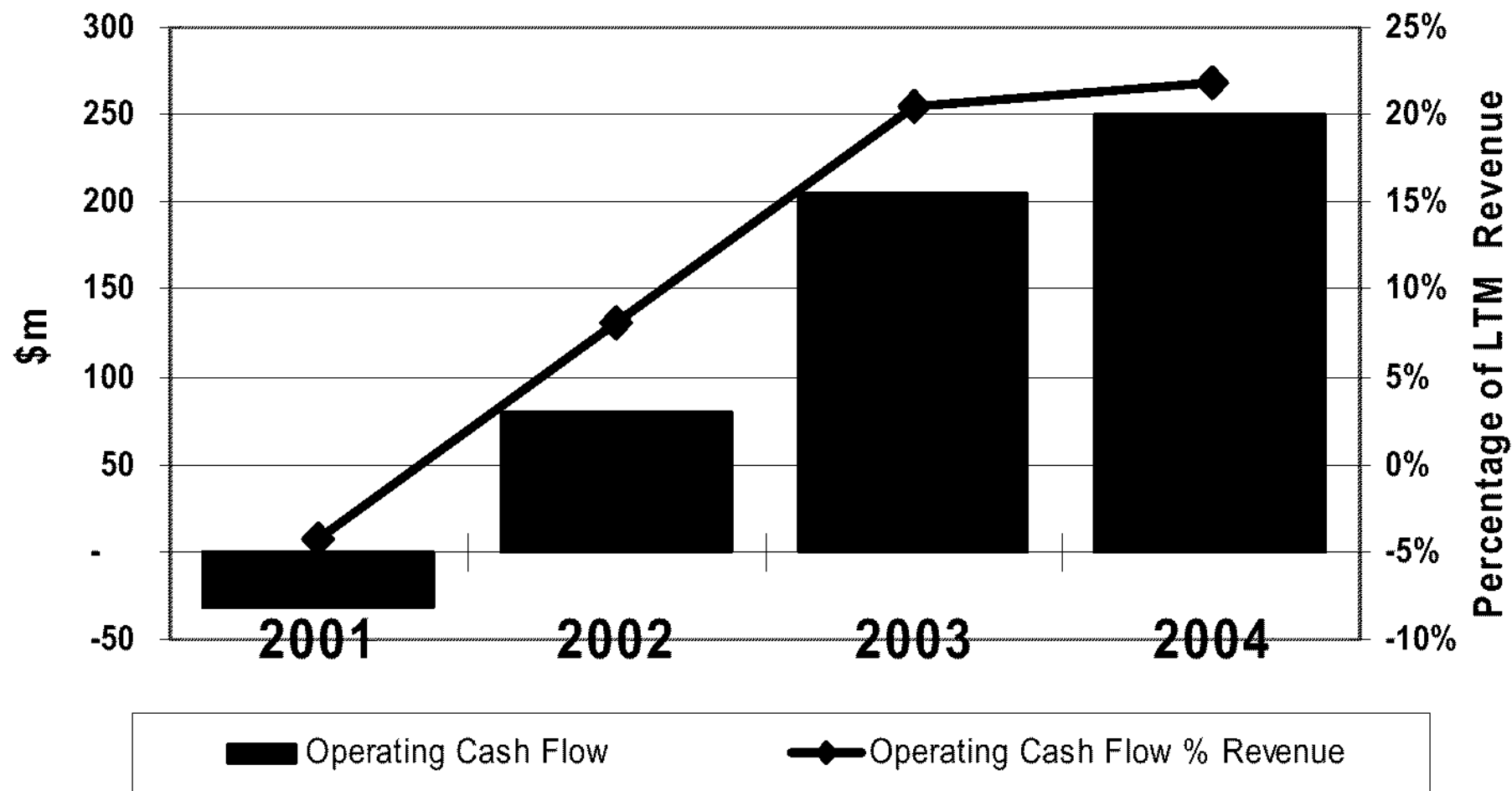
* Excludes unallocated expenses, interest and tax

* 2003 results are pre one-off adjustments

Working Capital



Operating Cash Flow



Key Financials and Ratios

	2004	2003*
	\$m	\$m
EBITDA	314.6	143.4
EBIT	274.8	103.5
Working Capital/Revenue (%)	9.3%	10.9%
Operating Cash Flow	250.0	204.4
Operating Cash Flow/Revenue (%)	21.8%	20.0%
Net Cash/(Debt)	119.6	-70.2
Debt/EBITDA	0.5X	1.2X
EBITDA/Interest Expense	26.7X	6.8X
Return on Equity	46.7%	24.7%
Earnings per Share (cents)	36.8	11.7

* 2003 results are pre one-off adjustments





Resolutions





Resolution 1

Financial Statements





Resolution 2

Election of Director





Resolution 3

**Participation by Mr PN Oneile in
the 2005 Long Term Performance
Share Plan**





Resolution 4

Approval of Long Term Performance Option Plan





Resolution 5

Adoption of New Constitution





Resolution 6

Equal Capital Reduction



