



Operating Specialised Automotive Aftercare and Accessory Companies

Ray Malone

Executive Director & CEO Presentation

Morgan Stanley 2013 Emerging Companies Conference

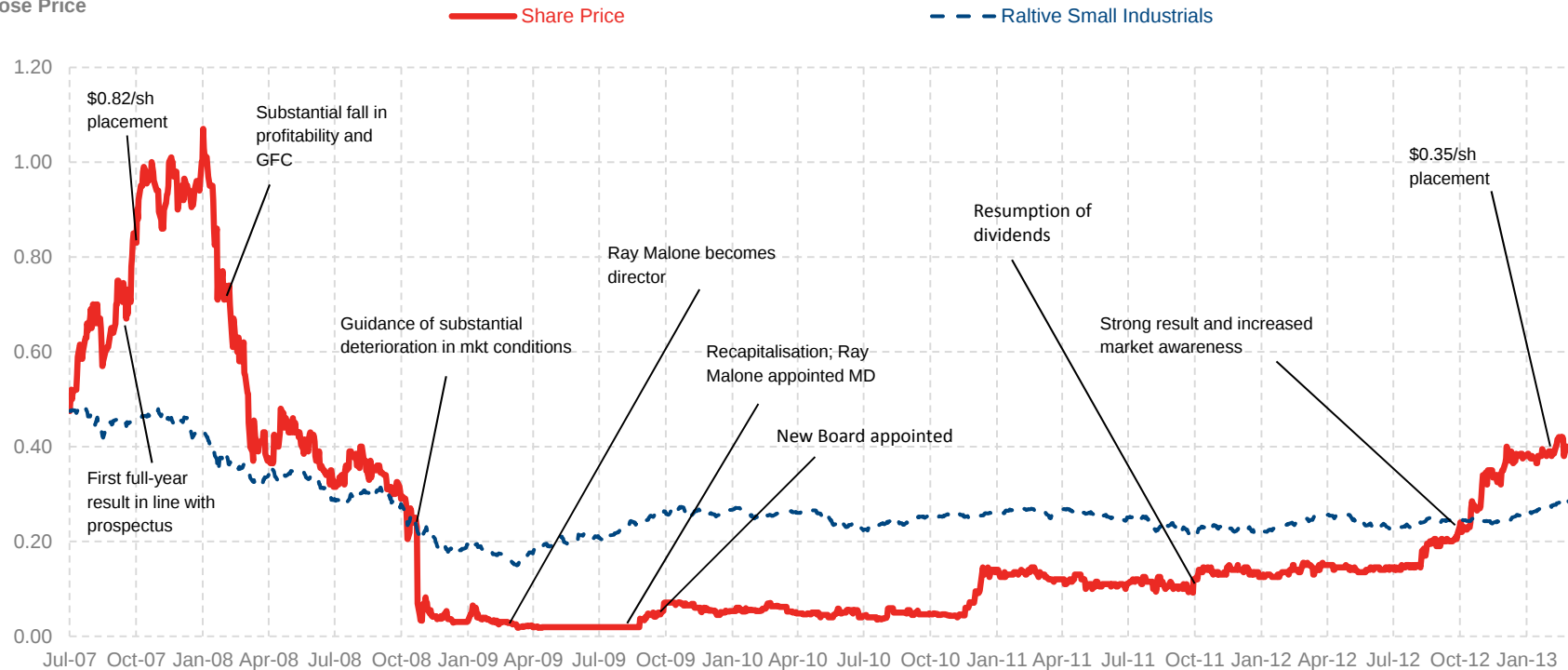
AMA Group

- AMA Group Ltd (ASX:AMA) was listed on the Australian Stock Exchange on 31 August, 2006.
- Focused on the wholesale vehicle aftercare and accessories market.
 - vehicle protection bullbars
 - smash repair shops
 - automotive and electrical components
 - servicing workshops for transmissions and brakes
- Market leading brands with a commitment to operating excellence.
- Strong Balance Sheet (net cash) and highly cash generative.
- Culture of employee ownership.
- Well positioned for organic and inorganic growth opportunities.



AMA History

Close Price



February 2009

- \$50m+ of liability
- Challenging operating environment
- Business inefficiencies
- Unstable outlook

Getting back on track

- Stabilise management/HR investment
- Debt reduction plan
- Focus on increasing revenues
- Stabilise/grow operating cash
- Increase EBITDA
- Improve stakeholder returns

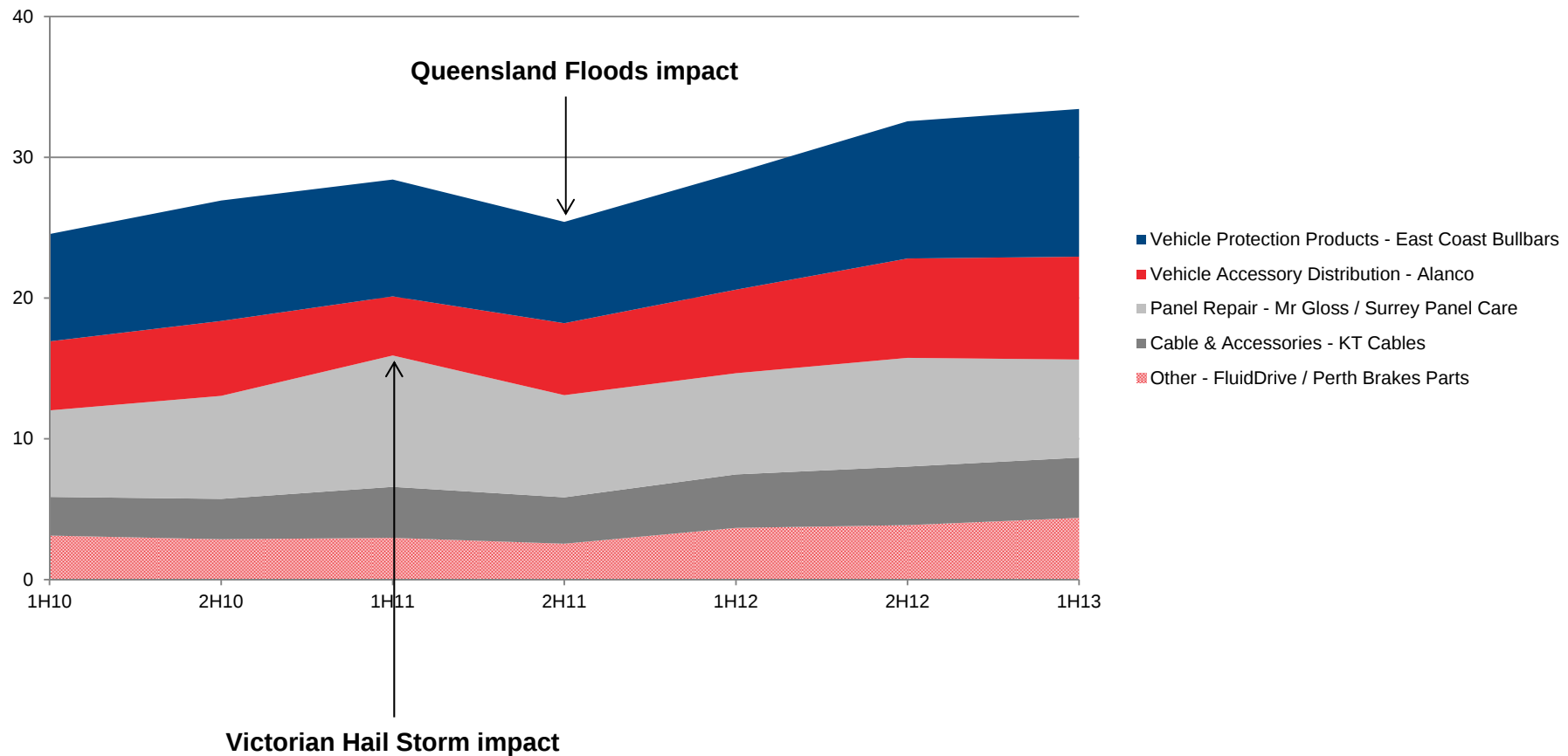
AMA Group



Reporting segment	Vehicle protection products	Panel repair	Vehicle accessory distribution	Cable & accessory distribution	Vehicle transmission repair	Other
Market focus	SUV and 4WD vehicles	Prestige vehicles (BMW specialist)	SUV and 4WD vehicles	Vehicle auto-electrical, caravan & boat	All road vehicles	Off the road and sports brakes sales and repair
Client focus	Wholesale distributors	Major insurance companies, private clients	Mining operations, fleet buyers	OEMs, mass-market retail chains	Major vehicle manufacturers	Specialist fleets, private after-market
Geographic spread	Qld based, national & international market	South-east Melbourne	Western Australia	Qld based with national & international distribution	Melbourne based, national distribution	Western Australia
FY12 Revenue	\$18.059m	\$14.904m	\$13.002m	7.957m	\$4.907m	\$2.638m

AMA Business Segments

AMA GROUP PERIODIC REVENUE BY SEGMENT



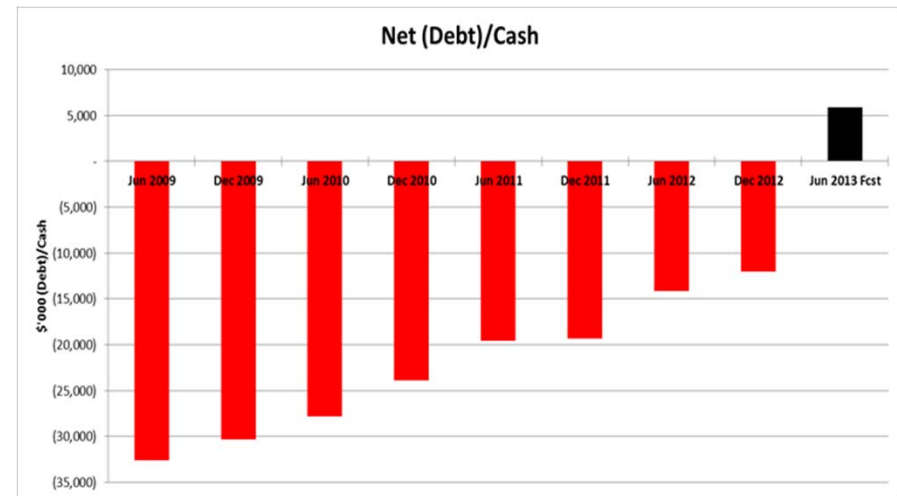
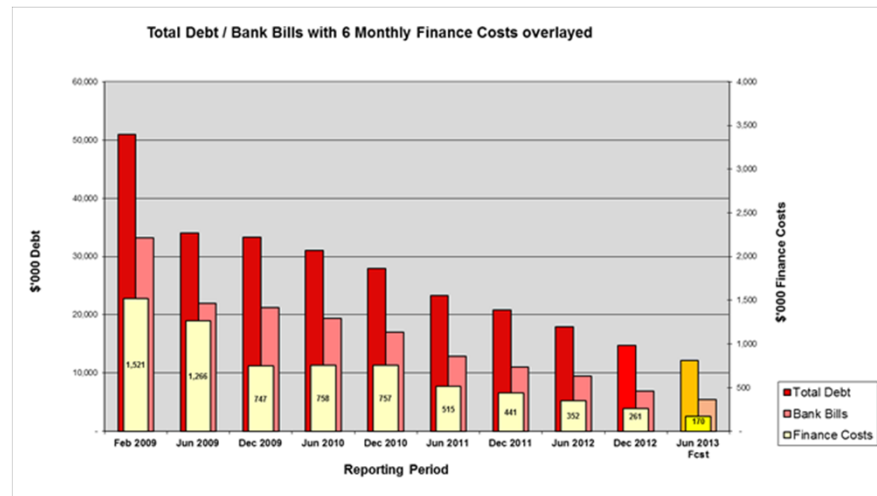
East Coast Bullbars (ECB)

Area	Outline
Manufacturer	• Over 40 years in the industry designing and manufacturing custom designed superior quality products • Core products are Alloy Bullbars
Operations	• Manufacturing facility in Brisbane • 9000 square metres • In-house powder coat plant • 3 warehouses, 15 welding bays • Design and engineering capabilities • Buy high grade plate and tube and manufacture products from raw materials
Critical Attributes	➤ High Barriers to Entry ➤ Strategic Location ➤ Regular Customers ➤ Stable long term employees ➤ Limited future capex

AMA Key Focus

Normalisation of Banking Arrangements

- Close non-performing businesses
- Consider sale of some businesses
- Negotiate re-financing deals with lenders and vendors
- Jan 2013 capital raising net proceeds c\$14.5m
- Net Cash of approximately \$6m

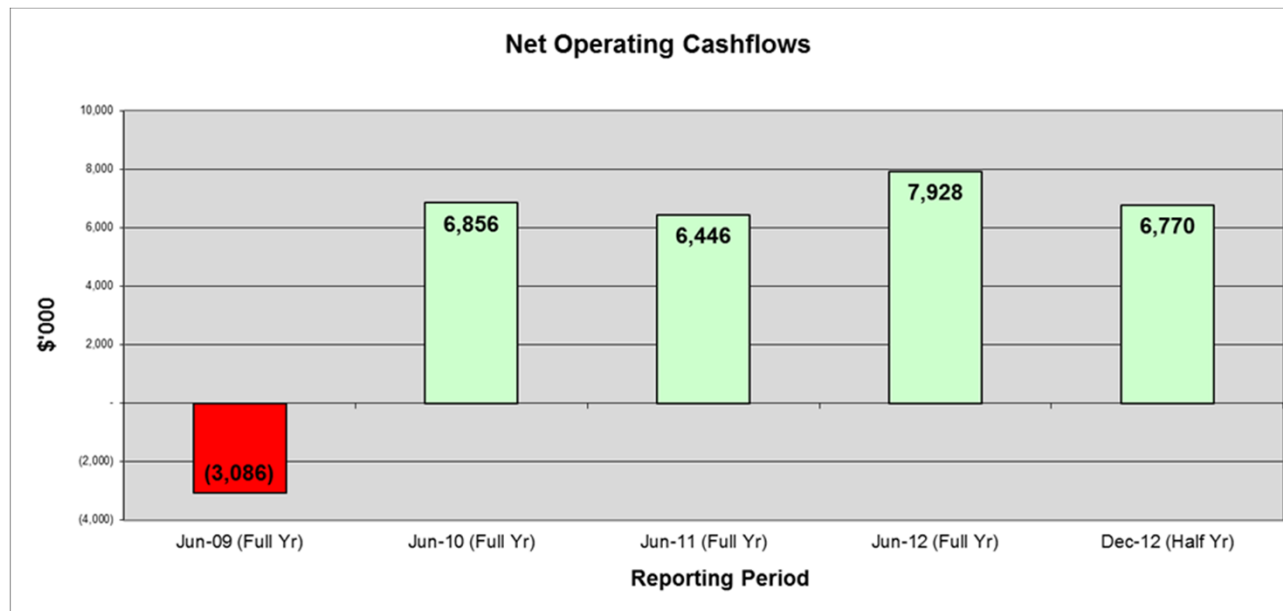


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AMA Key Focus

Stabilise/Grow Operating Cash

- Improve cash cycle (receivables and payables)
- Manage overall working capital across all segments of the business
- Review underlying cost base



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AMA Key Focus

Organic Growth Opportunities

- Vehicle Protection Products
 - Continued strength in SUV & 4WD new vehicle sales
 - Introduction of some new product lines
- Panel Repair
 - Insurance industry model changes
- Cable & Accessory Distribution
 - Growth in expanded distribution channels
 - Further product development and range expansion of core product lines

AMA Key Focus

Identify and Execute on targeted Acquisitions

- Disciplined approach to target attributes
 - High Barriers to entry / Strategic location
 - Long term arrangements with loyal customers
 - Low future capital expenditure requirements
 - Long term stable work force
- Tight Valuation requirements
 - 3-4x historical EBITDA
- Positioned well to execute
 - Strong cash position
 - Flexible debt arrangements
- Acquisitions expected to be earnings enhancive (value accretive)



AMA - Outlook

- AMA is now well positioned to grow and prosper following the debt restructure.
- AMA is looking closely at several potential acquisition opportunities.
- AMA is well positioned to grow profit, cashflow and dividends over the medium term.
- Current trading has been solid and inline with the Board's expectations.
- Some weakness is being felt in the mining and resources sector which has weakened the 2H13 results.
- The Board expects 2013 financial results to be broadly consistent with 2012.
- The Board is confident of the outlook for the business in 2014 and beyond.

Thank you

Contact Details:

Ray Malone
AMA Group Limited
PO Box 122
Margate
QLD 4019

www.amagroupltd.com



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