



4 October 2022

The Manager
ASX Market Announcements
Australian Securities Exchange
Exchange Centre
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Sydney NSW 2000

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Electronic Lodgement

**AMCIL Limited
2022 Annual General Meeting Presentation**

Dear Sir / Madam

The following presentation will be delivered to shareholders at the Company's Annual General Meeting to be held today.

Yours faithfully

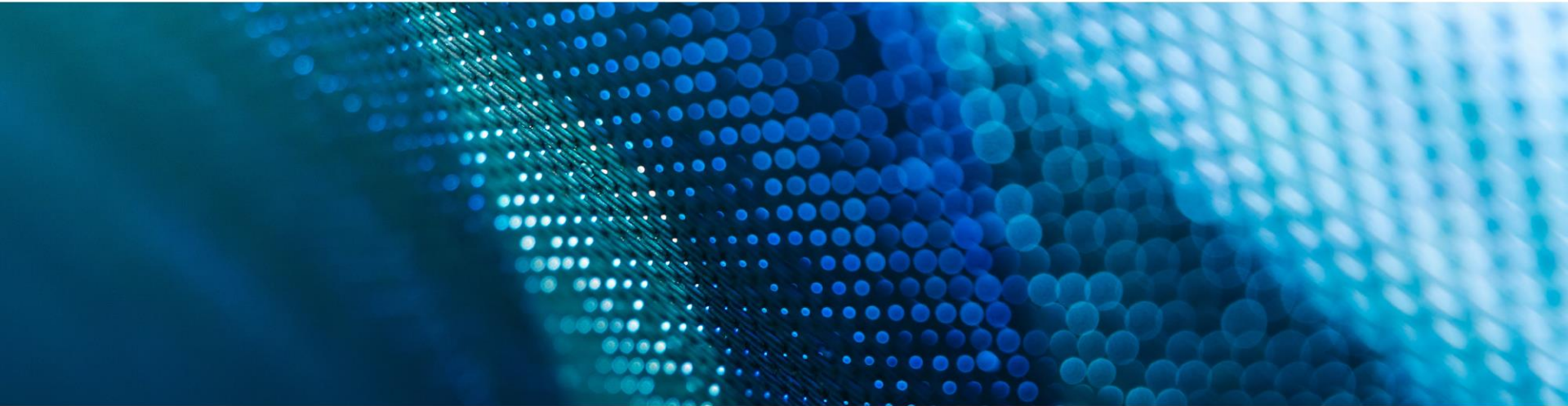
A handwritten signature in grey ink, appearing to read 'Matthew Rowe'.

Matthew Rowe
Company Secretary

Authorised for release by the Company Secretary



Annual General Meeting
October 2022



Board Members



Rupert Myer AO
Chairman and Independent
Non-Executive Director



Mark Freeman
Managing Director



Jodie Auster
Independent Non-Executive
Director



Roger G Brown
Independent Non-Executive
Director



Michael J Hirst
Independent Non-Executive
Director



Siobhan L McKenna
Independent Non-Executive
Director



Jon Webster AM
Independent Non-Executive
Director

How to ask a question

- To ask a written question select the Q & A icon
- Select the topic your question relates to from the drop-down list
- Type your question in the text box and press the send button
- To ask a verbal question follow the instructions below the broadcast window.

The screenshot shows a web interface with four tabs: 'Broadcast', 'Vote', 'Q & A', and 'Documents'. The 'Q & A' tab is selected and highlighted with a red underline. Below the tabs is a large text box labeled 'Your question(s)'. Below this is a smaller text box with the placeholder text 'You may enter a question using the field below.' and a 'Select Topic' dropdown menu. Below the dropdown is a text box with the placeholder text 'Questions are limited to 2000 characters.' and a 'Send' button. The text box also shows '0 character(s)' at the bottom right.

How to vote

- When the poll is open, select the vote icon at the top of the screen
- To vote, select either For, Against or Abstain
- You will see a vote confirmation
- To change or cancel your vote “click here to change your vote” at any time until the poll is closed

The screenshot displays a web interface for a virtual meeting. At the top, there is a navigation bar with four icons: a monitor for 'Broadcast', a document with a red '1' for 'Vote' (which is the active tab), a speech bubble for 'Q & A', and a folder for 'Documents'. Below this bar, a grey header reads 'Items of Business'. The first item is '2A Re-elect Mr Sam Sample as a Director'. Underneath, there are three buttons: 'FOR', 'AGAINST', and 'ABSTAIN'. The second item is '2B Re-elect Ms Jane Citizen as a Director'. Below this, a green checkmark icon is shown, followed by the text 'We have received your vote For' and a link 'Click here to change your vote.'.



Annual General Meeting
October 2022
Presentation



Disclaimer

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Our Purpose and Approach



The Key Unique Benefits of an Investment in AMCIL

The key **unique benefits** of AMCIL are the combination of:



Consistency of long term returns



Alignment of interests

- ✓ Comparatively low management cost
- ✓ No performance fees



Tax effectiveness from a low turnover, long term investment approach

AMCIL's Investment Approach

Attributes of a high-quality company that we seek:

- Industry leadership position (or developing one)
- Unique assets that are hard to replicate
- Conservative balance sheets (low debt)
- Not unduly burdened by external risk factors
- Consistency of earnings
- Run by effective, passionate management with ownership alignment

Why this matters:

- The presence of these factors drives a competitive advantage
- Which leads to high return on capital
- And allows for reinvestment opportunities to drive growth
- Which allows for market share capture – and further enhancement of leadership position
- Which combines to deliver long term shareholder value creation

We seek to buy these companies when we identify long term value

ESG components are integrated into our Investment Framework



Approach to Environmental, Social and Governance (ESG) factors

- Assessment of ESG risk factors is an important part of our investment process as the sustainability of a business is a key input in our assessment of a company.
- As a long term investor, we seek to invest in companies that have strong governance and risk management processes, which includes consideration of environmental and social risks.
- We regularly review companies to ensure ongoing alignment with our investment framework.



Engagement with companies

Voting on resolutions is one of the key functions that a shareholder has in ensuring better long term returns and management of investment risk:

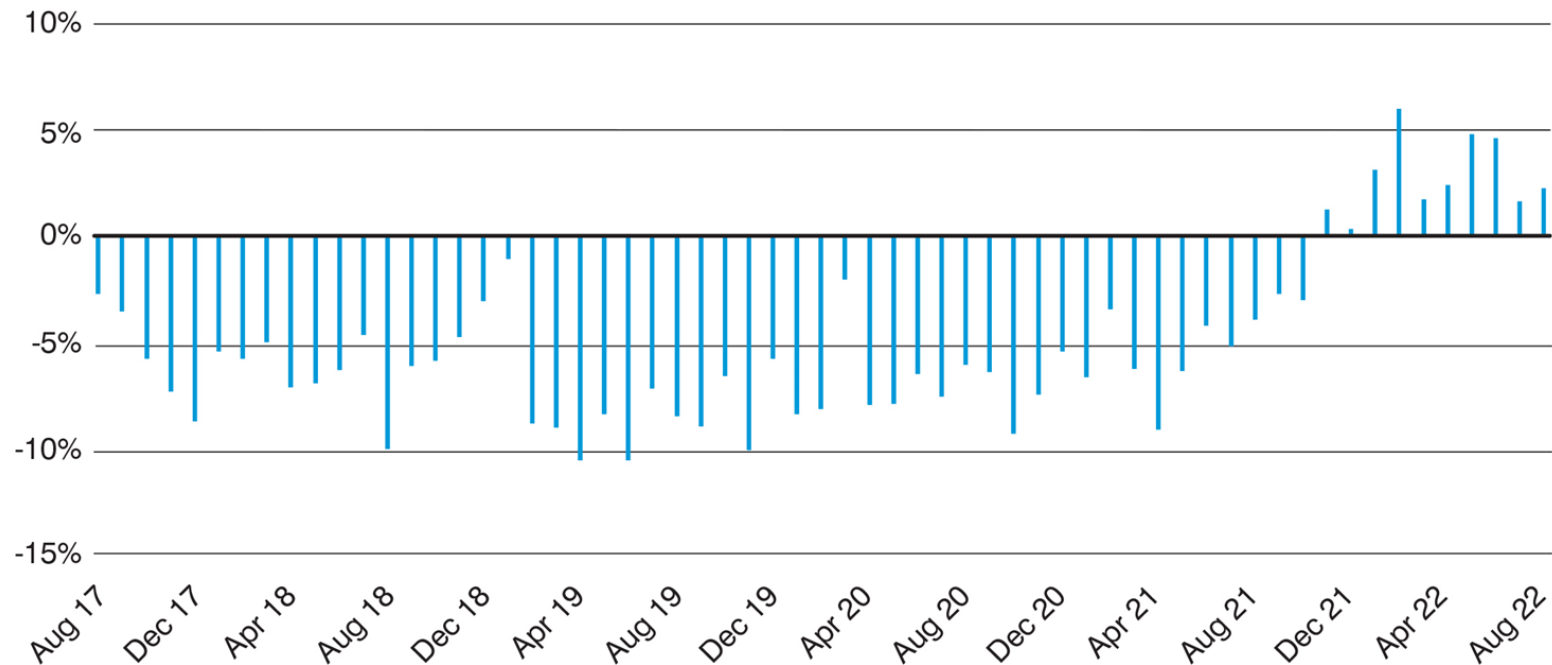
- We conduct our own evaluation of the merits of any shareholder resolution and also take input from proxy advisors.
- We vote on all company resolutions as part of our regular engagement with companies.
- We actively engage with companies when we have concerns those resolutions are not aligned with shareholders' interests.



Financial Year in Summary



Share Price Premium/(Discount) to NTA



Equity Market Conditions

The Costs of Living are Surging

Australia's annual headline inflation rate jumped to 7% in July 2022, **the highest level since mid-1990** and is **climbing at a faster pace** than wages growth.

In July 2022 it cost (on average):



+29% more
to fuel a car



+18% more
to pay for electricity*



+15% more
for a basket of fruit and
vegetables



+12% higher
monthly repayment on a
30-year variable mortgage

* From June 2021 to June 2022

As compared to July 2021

Global Conditions are Changing



Source: Financial Times, February 2022



Source: AFR, July 2022



Source: The Wall Street Journal, June 2022

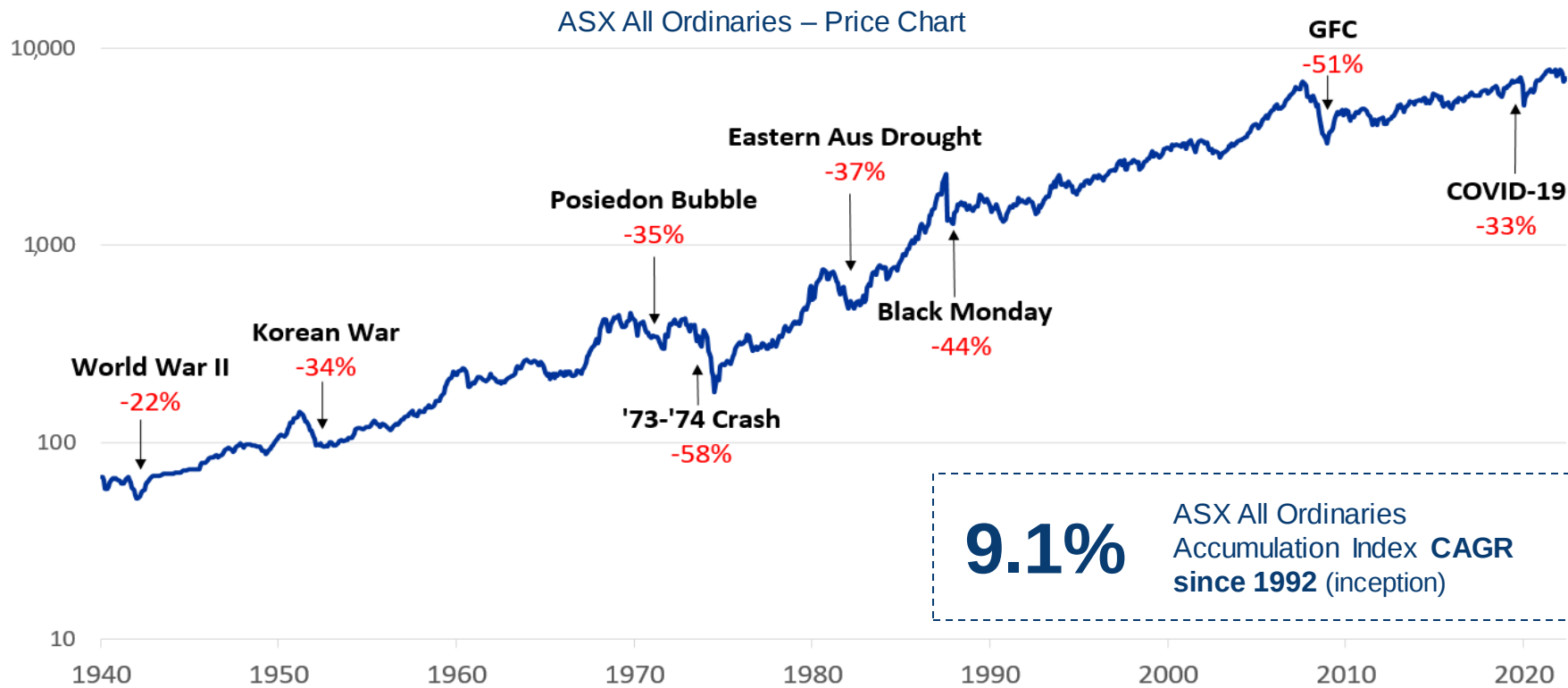


Source: Reuters, June 2022



Source: Financial Times, August 2022

Equity Markets Have Overcome Bad News Before

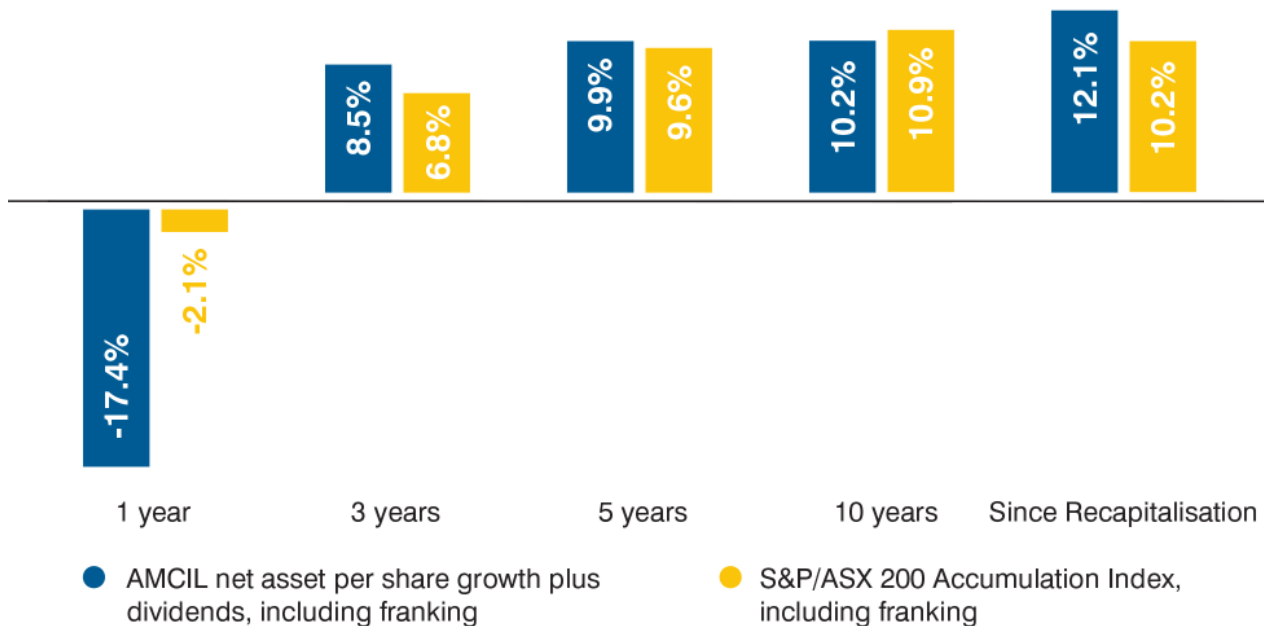




Portfolio Performance and Activity



Portfolio Performance – Per Annum Returns to 31 August 2022*



* Assumes an investor can take full advantage of the franking credits. AMCIL's portfolio return is also calculated after management fees, income tax and capital gains tax on realised sales of investments. It should be noted that Index returns for the market do not include management expenses or tax.

Past performance is not indicative of future performance.

Our Recent Underperformance

AMCIL portfolio considerations:

- Strong prior performance of key holdings
 - Tax aware investment approach – largely maintained existing positions
 - Some selling, generally due to excessive valuation:
 - incurred \$10m CGT in FY22 (generating franking credits) – approx. 280 bp performance impact
-

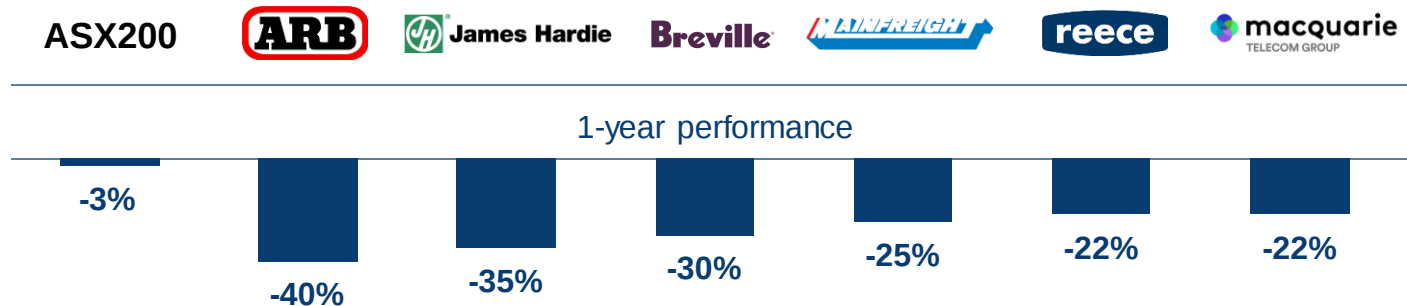
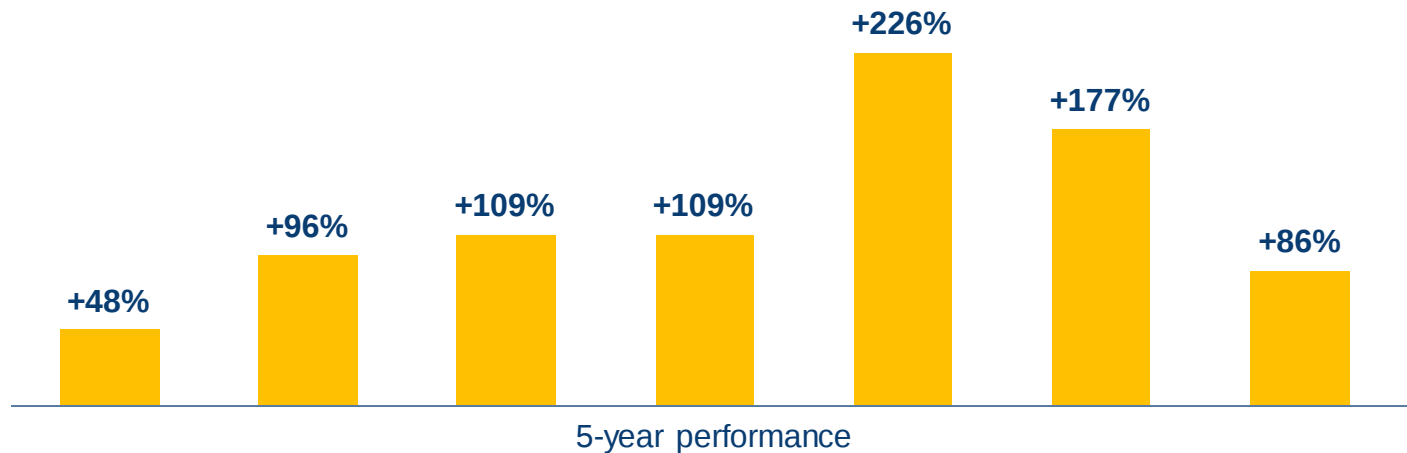
Equity market considerations:

- Interest rate increases weigh on the valuation of long term growth companies more
 - Resource stocks strongly outperformed – Ukraine war, constrained supply
-

Looking forward:

- We maintain a strong belief in our investment approach
- Conviction in the business fundamentals and long term outlook for our holdings undiminished
- The valuation retracement of key holdings enhances their future return outlook (ceteris paribus)

AMCIL Key Holdings – A Longer Term Context Against Recent Falls



Cyclical Sectors with Strong Recent Performance – A Longer Term Context



UTILITIES ASX 200 Index



ENERGY ASX 200 Index



How We Managed the Portfolio* During Recent Market Volatility



Raised additional cash in March 2022 for investment through SPP - \$10 million

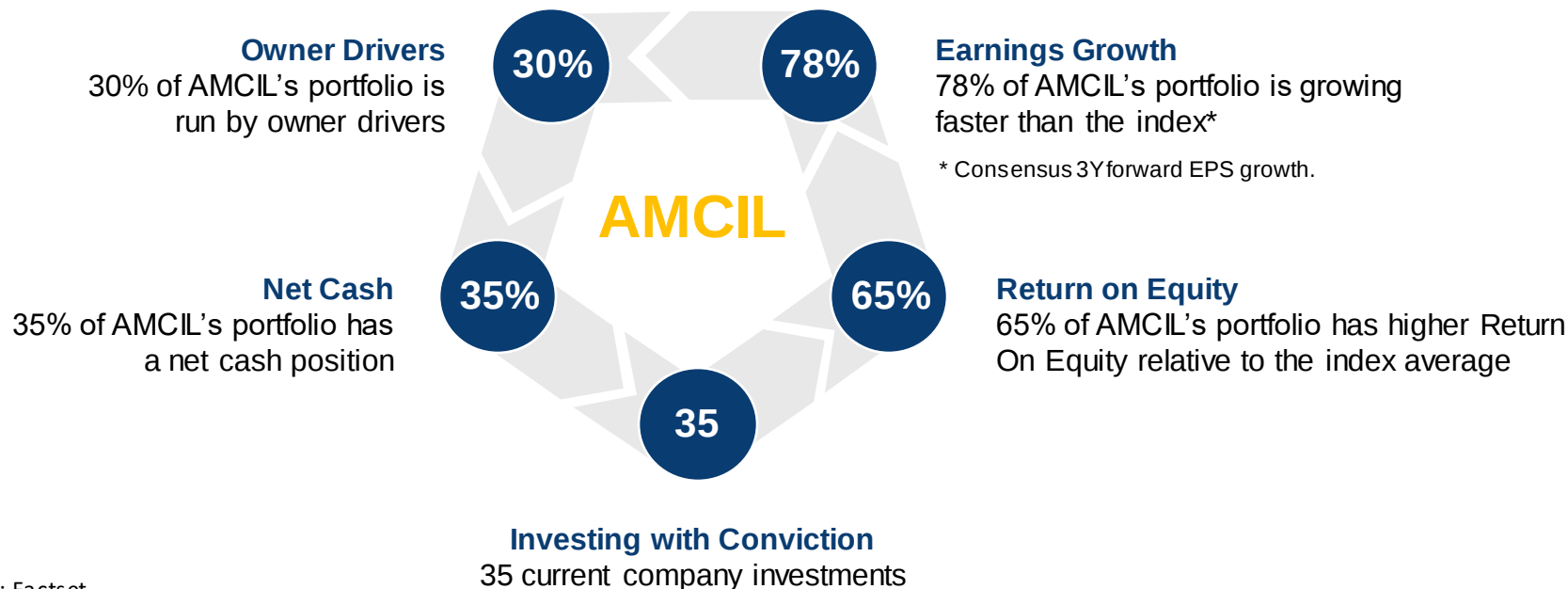


Features of the AMCIL Portfolio



AMCIL's Portfolio Quality Markers

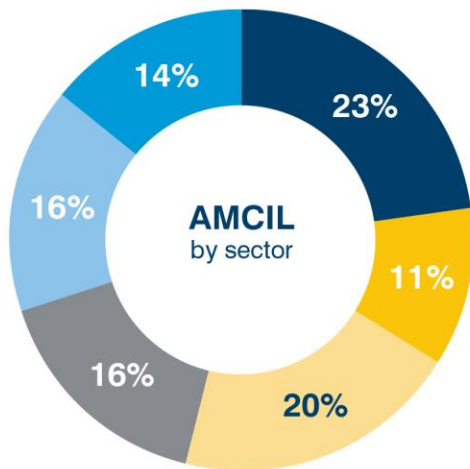
'Quality' for AMCIL means seeking high returning businesses with attractive earnings growth potential, aligned backable managers and Balance Sheet strength.



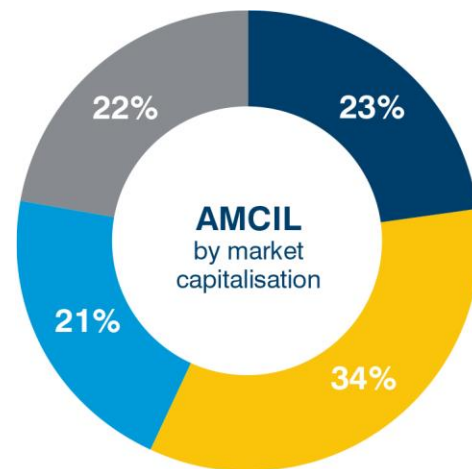
Source: Factset

AMCIL's Portfolio Diversification

A spread of high quality of **small and large businesses** operating across **different sectors** and **geographies** gives us long term confidence across a variety of possible equity market and economic conditions.



IT & Comms Healthcare Financial (inc. Property)
Industrials Consumer Resources



<\$5bn \$5bn-\$15bn
\$15bn-\$50bn <\$50bn

AMCIL Companies' Leadership Extends Around the World

Our companies are
established leaders in



25+
COUNTRIES

CSL

Transurban

ARB

A Auckland
Airport



REA Group


Wesfarmers

PEXA



Woolworths

 **Domino's**



ResMed

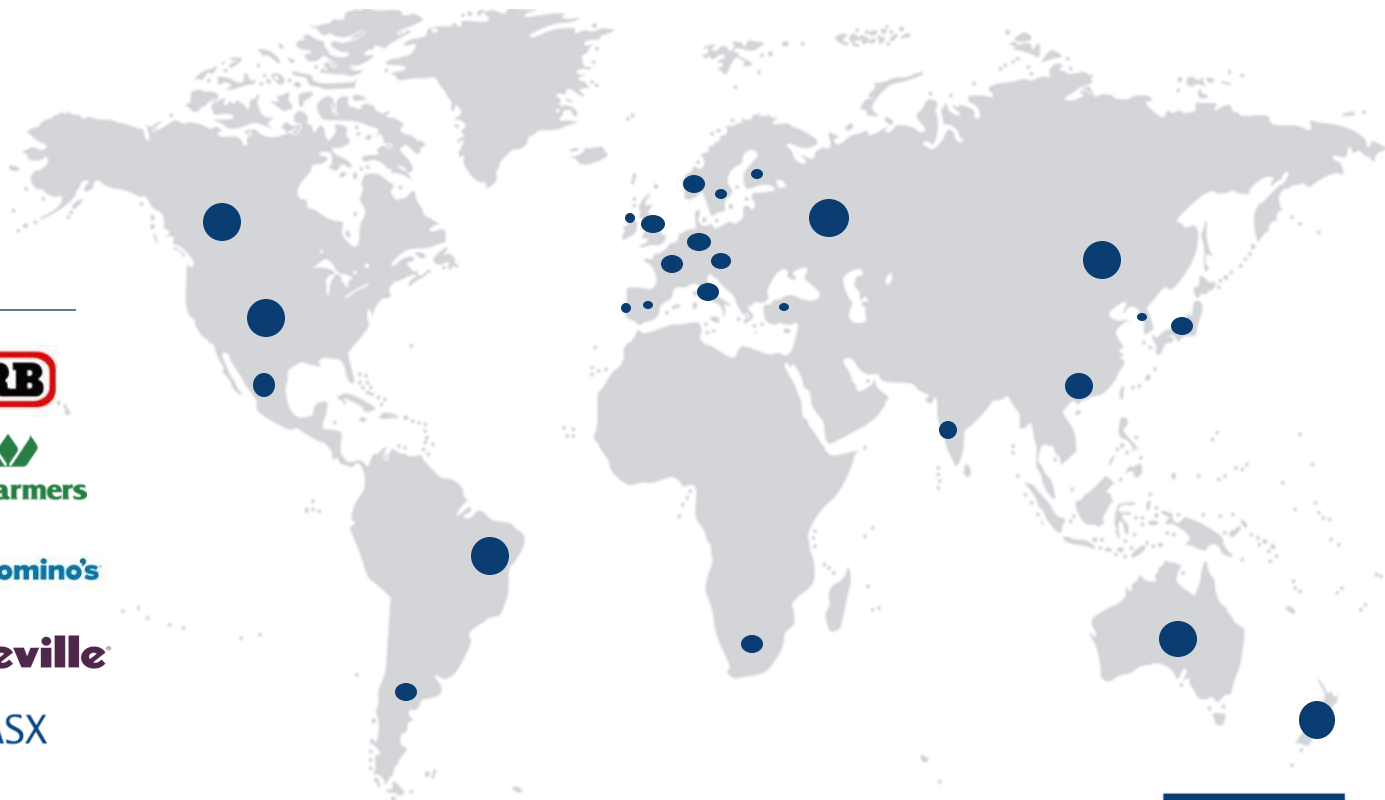
Breville

Fisher & Paykel
HEALTHCARE



Cochlear®

 **ASX**



AMCIL's Holdings – A Closer Look at Market Leadership



A **global leader** in the ownership, management and development of industrial property

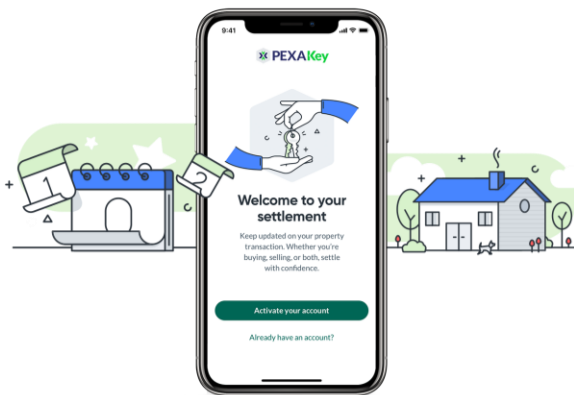
Prior experience of founder **Greg Goodman** in tough cycles leads to sector leading Balance Sheet strength

Owner driver culture allows for heavy skew to 10-year management remuneration – attractive point of differentiation

Goodman's Development Work in Progress **has grown four-fold** over the last 6 years and now sits at **\$13.6b**

Strong **industry tailwinds** sees high current tenant occupancy and attractive ongoing long term development opportunities

AMCIL's Holdings – A Closer Look at Market Leadership



A **pioneer** and **leader** in digital property settlements in Australia

Established in 2010 – since facilitated **four million property transactions** valued at more than **\$600b**

Now handles more than **80% of property transfer transactions** and **90% of refinancing transactions** in Australia

Has developed a **deep network** of Practitioner Firms, Financial Institutions, the RBA, Land Titles Offices and State Revenue offices

Taking their know-how to **larger offshore markets**, starting in the UK

AMCIL's Emerging Leaders

The Americas

 carsales

 ARB

 MINIREIGHT

 reece

 FINEOS

 Transurban

 REA Group

 JamesHardie

Europe

 Breville

 PEXA

 Domino's

Asia

 carsales

 REA Group

 Domino's

Australia

 TEMPLE & WEBSTER

 Beamtree

AMCIL's Holdings – A Closer Look at Market Leadership

Breville®

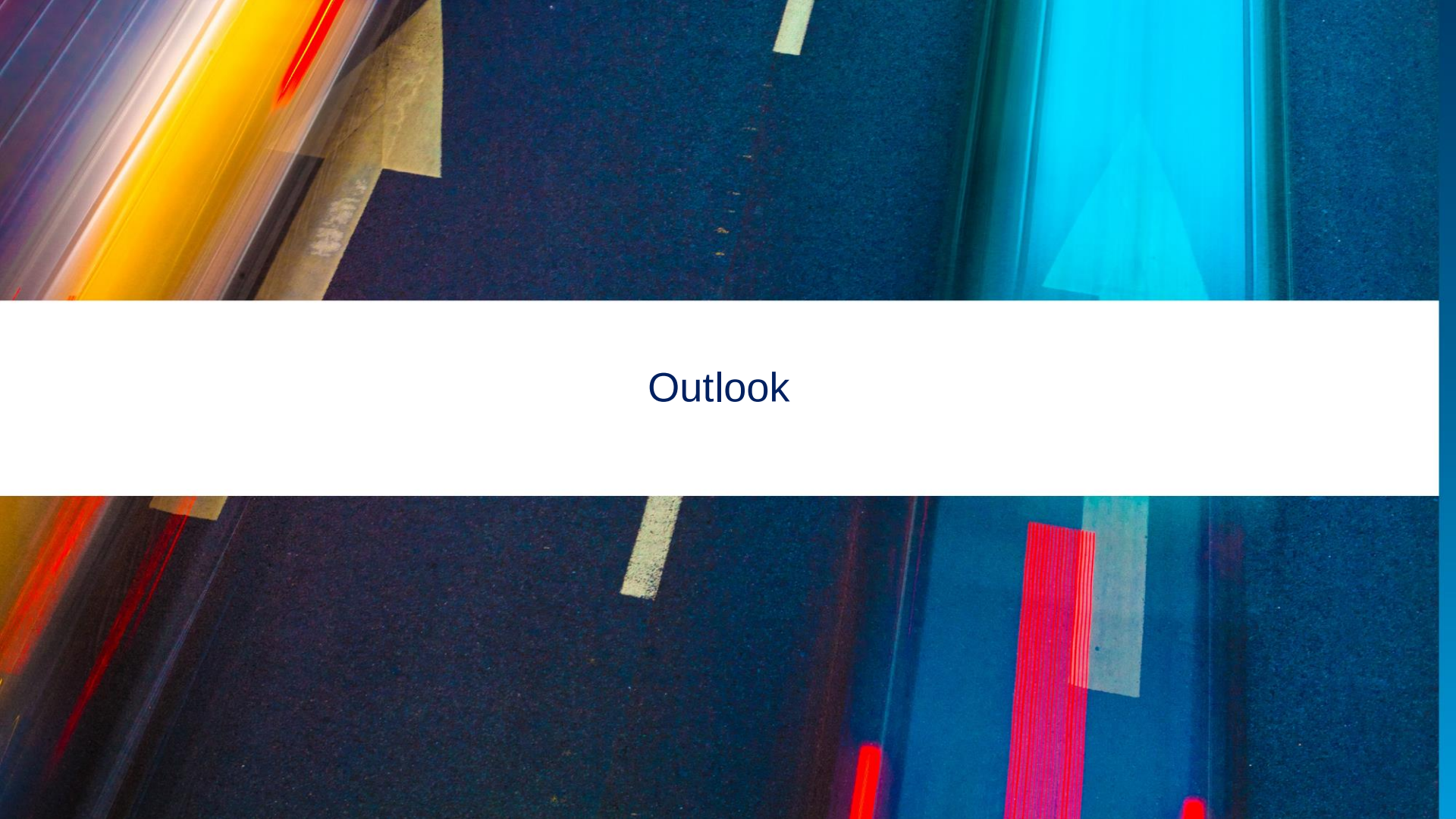


High **consumer recognition** for quality, durable, aesthetically pleasing and easy to use kitchen appliance product development

Entered the North American market in 2002, have **organically grown** sales to \$600 million AUD since, growing 12% pa over the last 10 years

Refreshed **globally experienced management team** are driving growth through direct distribution in many new geographies

Investing in global operating systems and product differentiation with a **long term** lens

The background of the slide is a dark blue, textured surface. It is decorated with several light trails and geometric shapes. In the top-left corner, there are bright yellow and orange light trails. In the top-right corner, there is a bright cyan light trail. In the bottom-left corner, there are red and orange light trails. In the bottom-right corner, there is a red light trail. A white rectangular box is centered on the slide, containing the word "Outlook".

Outlook

Portfolio Outlook

Questions that we can't answer:

- At what level will interest rates peak?
- Will central banks successfully avoid a recession?
- When will the Russia and Ukraine war end?
- Will there be further disruptive COVID strains?

We choose to answer different questions in response. In tougher economic conditions:

- ✓ **Quality attributes** of a company matter even more
- ✓ Market leaders typically **grow their market share faster**
- ✓ **Share prices are driven by earnings growth in the long term**

AMCIL