

MARKET UPDATE FOR QUARTER ENDED 31 DECEMBER 2025

BauMart Holdings Limited (“BauMart” or the “Company”) is pleased to provide the following update on its operational and strategic progress for the quarter ended 31 December 2025, together with its Appendix 4C quarterly cash flow report.

The December quarter represented a period of continued consolidation and measured advancement across BauMart’s core business areas, with a focus on strengthening governance, progressing priority initiatives, and positioning the Company for improved operational performance in the periods ahead.

Operational and Strategic Highlights

1. Board and Governance Strengthening

- Following the appointment of Mr Haobo (Andy) Yuan as Director in the previous quarter, the Company continued to benefit from his technical and industry expertise throughout the December quarter. Mr Yuan has been actively engaged in strategic discussions relating to engineering, construction methodologies, and modular building systems.
- The Board remains focused on maintaining strong governance frameworks and ensuring appropriate oversight as BauMart advances its multi-division growth strategy.

2. Continued Progression of Modular Building Initiatives

- During the quarter, BauMart continued to progress its modular building solutions, further refining design concepts, operational frameworks, and delivery models aligned with efficiency, sustainability, and scalability objectives. The modular building initiative remains a key pillar of the Company’s diversification strategy, aimed at addressing evolving housing and infrastructure needs. Engagement with selected industry participants and potential partners continued during the quarter, with a focus on evaluating commercially viable pathways and project opportunities.
- The Company expects to provide further updates as these initiatives move through defined planning and execution milestones.

3. Advancement Across Core Business Divisions

- BauMart continued to advance its existing operating divisions during the quarter, including:
 - international human resource solutions;
 - industrial and construction product distribution; and
 - sustainable energy and off-grid power initiatives.
- Each division remains aligned with the Company’s long-term objective of building a diversified and resilient business platform. Management’s focus during the quarter was

on operational refinement, market positioning, and the identification of opportunities to enhance efficiency and revenue sustainability.

Corporate and Financial Update

The Company continued to manage its capital prudently during the quarter, with an emphasis on cash discipline, working capital optimisation, and the prioritisation of expenditure aligned with strategic objectives. Cash flow performance for the quarter was in line with management expectations. The Company also progressed initiatives to improve cash inflow, including the active management of accounts receivable and the renegotiation of selected commercial terms to better support operational funding requirements.

Outlook

Looking ahead, BauMart enters the next quarter with a clearer operational focus and a strengthened governance and strategic foundation. The continued development of modular building capabilities, alongside progress across sustainable energy and workforce solutions, positions the Company to pursue future growth opportunities in a disciplined and structured manner. The Board remains committed to operational execution, prudent financial management, and the creation of long-term shareholder value, while maintaining flexibility to respond to evolving market conditions.

This announcement was authorised by the Board of BauMart Holdings Limited.

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About BauMart Holdings Limited

BauMart Holdings Limited (ASX: BMH) is an Australian public company listed on the Australian Securities Exchange. The origins of the Company began with securing distribution partnerships with suppliers of building materials and its investment and leasing of automated glass-processing equipment. Since its listing in June 2015, the Company has diversified its business across a broad range of divisions including, but not limited to:

- sourcing, procurement and end-to-end supply chain services;
- supply and distribution of industrial products, including the Washpod product; and
- other managed services.

Headquartered in Perth, the Company has a robust network of suppliers and infrastructure that is positioned for growth for its sourcing and procurement services.

Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

BAUMART HOLDINGS LIMITED

ABN

87 602 638 531

Quarter ended ("current quarter")

31 DECEMBER 2025

Consolidated statement of cash flows	Current quarter \$A'000	Year to date (6 months) \$A'000
1. Cash flows from operating activities		
1.1 Receipts from customers	-	32
1.2 Payments for		
(a) research and development	-	-
(b) product manufacturing and operating costs	(4)	(10)
(c) advertising and marketing	-	-
(d) leased assets	-	-
(e) staff costs	-	(14)
(f) administration and corporate costs (including GST refund)	13	(83)
1.3 Dividends received (see note 3)	-	-
1.4 Interest received from lease receivables	12	24
1.5 Interest and other costs of finance paid	(3)	(18)
1.6 Income taxes paid	-	-
1.7 Government grants and tax incentives	-	163
1.8 Other (provide details if material) ¹	-	-
1.9 Net cash from / (used in) operating activities	18	94

1. Second and final dividend payment from Stonehaus Pty Ltd (in liquidation) in respect of consignment stock.

2. Cash flows from investing activities		
2.1 Payments to acquire or for:		
(a) entities	-	-
(b) businesses	-	-
(c) property, plant and equipment	-	-
(d) investments ¹	-	-
(e) intellectual property	-	-

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (6 months) \$A'000
	(f) other non-current assets (receipt of lease receivables)	11	46
2.2	Proceeds from disposal of:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	-	-
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.3	Cash flows from loans to other entities	-	-
2.4	Dividends received (see note 3)	-	-
2.5	Other (provide details if material)	-	-
2.6	Net cash from / (used in) investing activities	11	46

3.	Cash flows from financing activities		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)	-	-
3.2	Proceeds from issue of convertible debt securities	-	-
3.3	Proceeds from exercise of options	-	-
3.4	Transaction costs related to issues of equity securities or convertible debt securities	-	-
3.5	Loans and borrowings	-	-
3.6	Repayment of borrowings	-	(250)
3.7	Transaction costs related to loans and borrowings	-	-
3.8	Dividends paid	-	-
3.9	Other (provide details if material)	-	-
3.10	Net cash from / (used in) financing activities	-	(250)

4.	Net increase / (decrease) in cash and cash equivalents for the period		
4.1	Cash and cash equivalents at beginning of period	(87)	52
4.2	Net cash from / (used in) operating activities (item 1.9 above)	18	94
4.3	Net cash from / (used in) investing activities (item 2.6 above)	11	46

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (6 months) \$A'000
4.4	Net cash from / (used in) financing activities (item 3.10 above)	-	(250)
4.5	Effect of movement in exchange rates on cash held	-	-
4.6	Cash and cash equivalents at end of period	(58)	(58)

5.	Reconciliation of cash and cash equivalents at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	Current quarter \$A'000	Previous quarter \$A'000
5.1	Bank balances	(58)	(87)
5.2	Call deposits	-	-
5.3	Bank overdrafts	-	-
5.4	Other (provide details)	-	-
5.5	Cash and cash equivalents at end of quarter (should equal item 4.6 above)	(58)	(87)

6.	Payments to related parties of the entity and their associates	Current quarter \$A'000
6.1	Aggregate amount of payments to related parties and their associates included in item 1 ¹	-
6.2	Aggregate amount of payments to related parties and their associates included in item 2	-
<i>Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments.</i>		

1. Director's fees, salaries, and superannuation paid.

7.	Financing facilities <i>Note: the term "facility" includes all forms of financing arrangements available to the entity.</i> <i>Add notes as necessary for an understanding of the sources of finance available to the entity.</i>	Total facility amount at quarter end \$A'000	Amount drawn at quarter end \$A'000
7.1	Loan facilities	-	-
7.2	Credit standby arrangements ¹	-	-
7.3	Other (please specify) ²	50	50
7.4	Total financing facilities	50	50
7.5	Unused financing facilities available at quarter end		-
7.6	Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well. Bank Overdraft - Lender: NAB - Interest Rate: 12.25% p.a. - Unsecured		

8.	Estimated cash available for future operating activities	\$A'000
8.1	Net cash from / (used in) operating activities (item 1.9)	17
8.2	Cash and cash equivalents at quarter end (item 4.6)	(58)
8.3	Unused finance facilities available at quarter end (item 7.5)	-
8.4	Total available funding (item 8.2 + item 8.3)	-
8.5	Estimated quarters of funding available (item 8.4 divided by item 8.1)	
	<i>Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.</i>	
8.6	If item 8.5 is less than 2 quarters, please provide answers to the following questions: 8.6.1 Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not? Answer: No. The entity does not expect the current level of net operating cash flows to continue for the time being. Management anticipates an improvement in net operating cash flows over the coming quarters as a result of focused actions undertaken to accelerate the collection of outstanding accounts receivable, optimise operating expenditure, and renegotiate commercial terms with key counterparties to better align cash inflows and outflows with operational requirements.	

8.6.2 Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?

Answer: The entity has implemented, and continues to implement, disciplined cash management initiatives, including the active recovery of accounts receivable, the renegotiation of supplier and service provider terms, and the optimisation of working capital arrangements to support near-term operations. In parallel, the entity continues to assess funding options that may be appropriate to support its strategic objectives, including potential equity or strategic capital solutions, should they be required. Based on ongoing discussions and the entity's operational outlook, the Board believes these measures are reasonable and achievable, and that access to further funding, if required, would be available on a timely basis.

8.6.3 Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?

Answer: Yes. The entity expects to be able to continue its operations and to meet its business objectives. This expectation is based on management's forward cash flow planning, the anticipated improvement in operating cash flows from the recovery of receivables, the implementation of more favourable commercial terms, and ongoing cost discipline. The Board remains confident that these measures, together with prudent financial management and the ability to access additional funding if required, provide a reasonable basis for the entity to continue as a going concern and to execute its stated strategy.

Note: where item 8.5 is less than 2 quarters, all of questions 8.6.1, 8.6.2 and 8.6.3 above must be answered.

Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

Date: 29 January 2026

Authorised for release by the Board of BauMart Holdings Limited

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
4. If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the

[*name of board committee – eg Audit and Risk Committee*]. If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".

5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.