

CAPRAL ALUMINIUM LIMITED

Analyst Presentation

August 2004

- Half Year Results
 - Half Year Ended 30 June 2004
- Bremer Park Update
- Strategic Imperatives

Half Year Results

Half Year Ended 30 June 2004

Earnings Summary

Half Year 30 June 2004

Revenue from operating activities
Revenue from outside the operating activities

Total Revenue

EBITDA
D&A
EBIT
Interest Expense
(Loss)/Profit Before Taxation
Taxation (Expense)/ Benefit
Profit After Taxation

2004	2003
169,496	186,181
1,790	483
171,286	186,664
(14,264)	2,856
6,341	6,203
(20,605)	(3,347)
(395)	(350)
(21,000)	(3,697)
6,488	674
(14,512)	(3,023)

Underlying Performance

Half Year 30 June 2004

Revenue from operating activities

Sales Revenue Australia - core business
Other (primarily scrap sales)

* LME movement year on year represents a shift of approximately \$99 per tonne generating a notional revenue decline of \$2.5m in 2004.

EBIT

Significant non operating items :

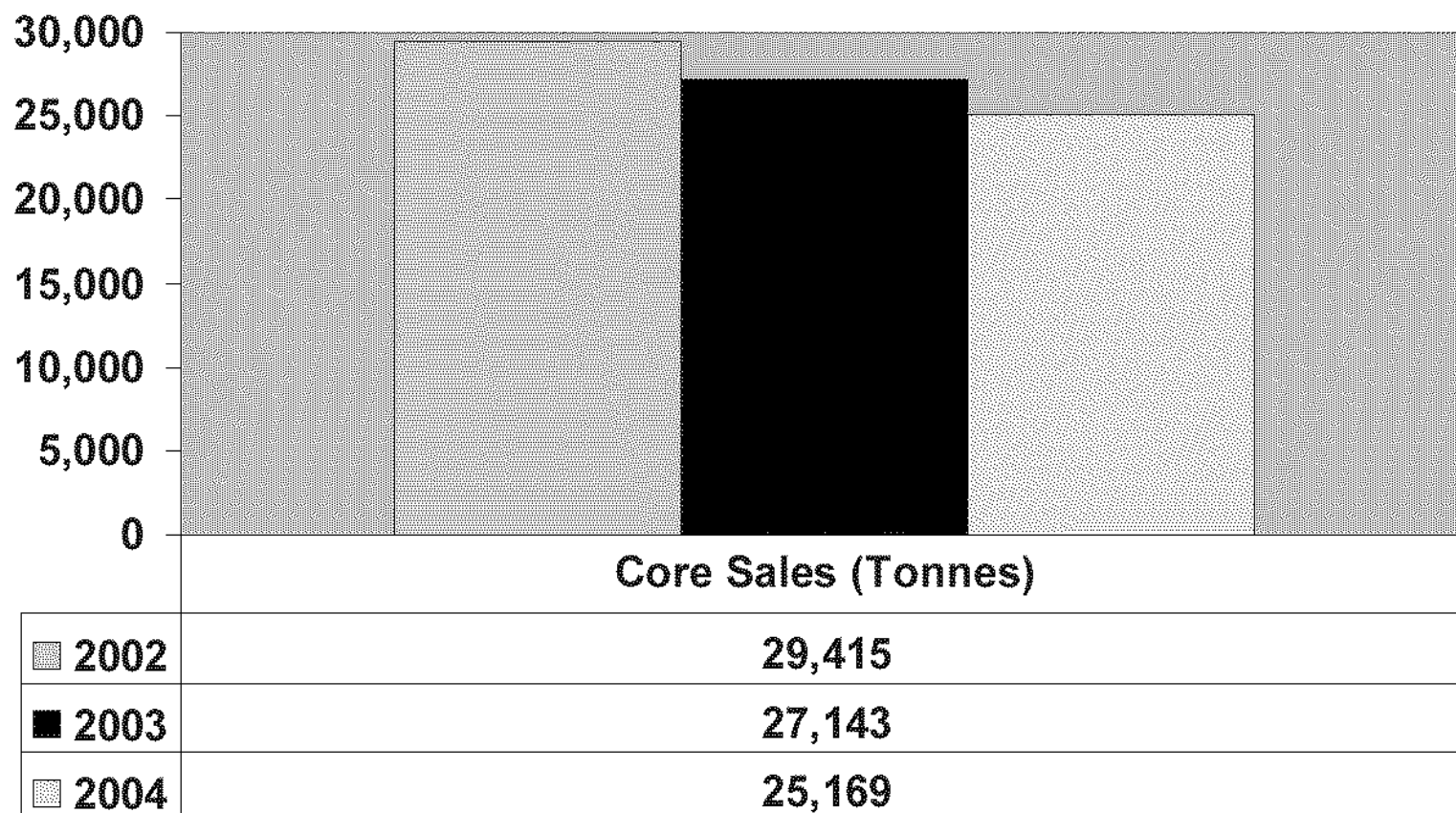
Profit on sale of plant & equipment
Employee redundancy entitlements
Restructuring cost

Underlying EBIT performance

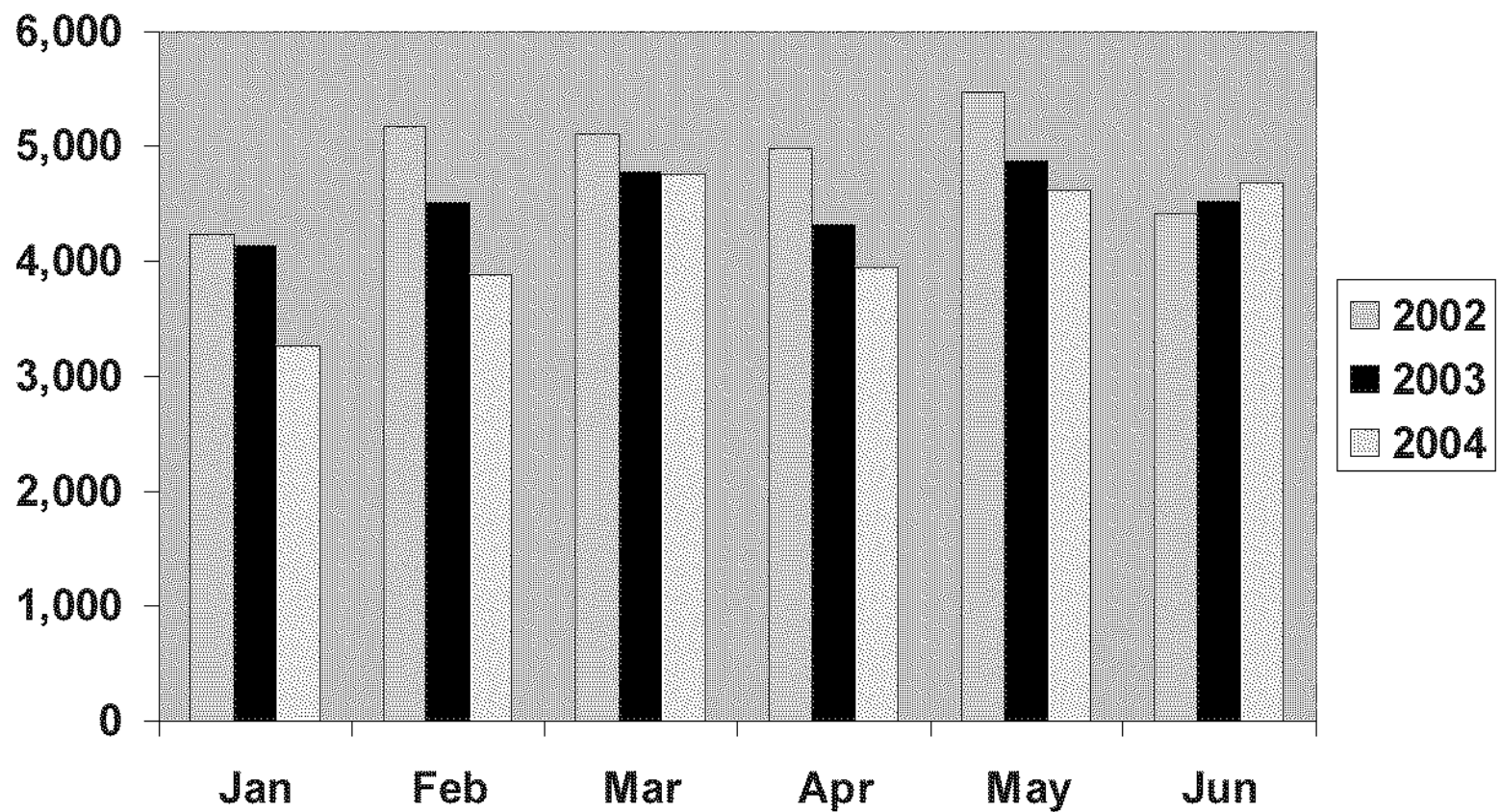
2004	2003	Better / (Worse)
*	*	
151,991	168,186	(16,195)
17,505	17,995	(490)
169,496	186,181	(16,685)

000's		
2004	2003	Better / (Worse)
(20,605)	(3,347)	(17,258)
(555)	(511)	
8,063	23	
2,591	743	
(10,506)	(3,092)	(7,414)

Half Year 02 to 04 Sales Tonnes by Segment



Capral Monthly Tonnage



Overhead Analysis

Half Year 30 June 2004

Warehouse Overheads

Selling Expenses

Information Technology

Corporate Overheads

Total Australia

000's		
2004 HY	2003 FY	2003 HY
5,702	10,460	4,874
14,781	31,751	15,488
4,342	8,703	4,335
5,426	13,006	6,017
30,251	63,920	30,714

Balance Sheet

Half Year
30 June
2004

Current Assets & Liabilities

Cash
Receivables
Inventories
Payables
Borrowings
Provisions
Other

Total

Long Term Assets & Liabilities

Receivables
Tangible Fixed Assets
Intangible Assets
Deferred Tax Assets
Investments in associates
Deferred Tax Liabilities
Borrowings
Provisions

Total

Net Assets

Contributed Equity
Reserves
Retained Profits

Total Equity

000's		
2004 HY	2003 FY	2003 HY
15,428	2,646	3,442
63,717	61,687	59,317
44,037	48,132	49,390
(63,079)	(54,274)	(42,909)
(3,757)	(10,881)	(40,058)
(3,510)	(3,656)	(11,374)
4,031	4,313	2,566
56,867	47,967	20,374
7,132	7,478	7,134
157,383	139,924	128,761
5,323	5,781	6,243
37,932	31,024	29,014
9,044	8,321	4,527
(3,798)	(3,471)	(4,207)
(43,737)	(26,638)	(3,796)
(723)	(1,104)	(1,044)
168,556	161,315	166,632
225,423	209,282	187,006
156,446	124,664	99,747
14,295	13,802	35,253
54,682	70,816	52,006
225,423	209,282	187,006

Operating Working Capital Performance

(excluding Borrowings, Cash & Taxation)

Current Assets

Receivables

Inventories

Other Current Assets

Current Liabilities

Payables

Other Provisions

Operating Working Capital

Movement - Year on Year

Decrease / (Increase)

000's		
2004 HY	2003 FY	2003 HY
62,185	61,687	59,317
44,037	48,132	49,390
4,139	4,313	2,484
(61,547)	(54,274)	(42,909)
(3,510)	(3,656)	(11,374)
45,304	56,202	56,908
10,898	706	

Cash Flow

Half Year 30 June 2004

Net Cash Inflow / (Outflow) from Operating Activities

Cash Flows from Investing Activities

Capital Expenditure

Proceeds from Sale of PP&E

Payments for Intangible Assets/ Investments

Other Items

Net Cash Inflow / (Outflow) from Investing Activities

Cash Flow from Financing Activities

Proceeds / (Repayment) of Debt

Share Issue

Dividends Paid

Net Cash Inflow / (Outflow) from Financing Activities

Net Cash Flow

000's		
2004 HY	2003 FY	2003 HY
(5,763)	(2,652)	(4,633)
(24,163)	(64,977)	(28,632)
2,297	19,720	514
0	(2,000)	0
0	856	0
(21,866)	(46,401)	(28,118)
11,478	21,632	33,807
27,836	24,917	0
(1,622)	(4,224)	(2,812)
37,692	42,325	30,995
10,063	(6,728)	(1,756)

Project Expenditure

Bremer Park

	Budget	Spent	To Spend
Bremer Park Capex	\$91.4m	\$81.9m	\$9.5m
Operational Readiness Project	\$3.4m	\$1.1m	\$2.3m

Restructuring

	2004 HY Actual	2004 FY Forecast	2003 HY Actual
Redundancies	\$8.1m	\$11.0m	\$0.0m
Restructuring Costs	\$2.6m	\$3.0m	\$0.7m

Renounceable Rights Issue

June 2004

Highlights

- 16,219,446 shares allotted @ \$2.00
- 13,929,052 shares (being approximately 85.9%) were accepted
- 2,290,394 taken up by GPG – as underwriter

Summary

Shares issued @ \$2.00	\$32.4m
Costs associated with issue	\$0.7m
Total share capital	\$31.7m

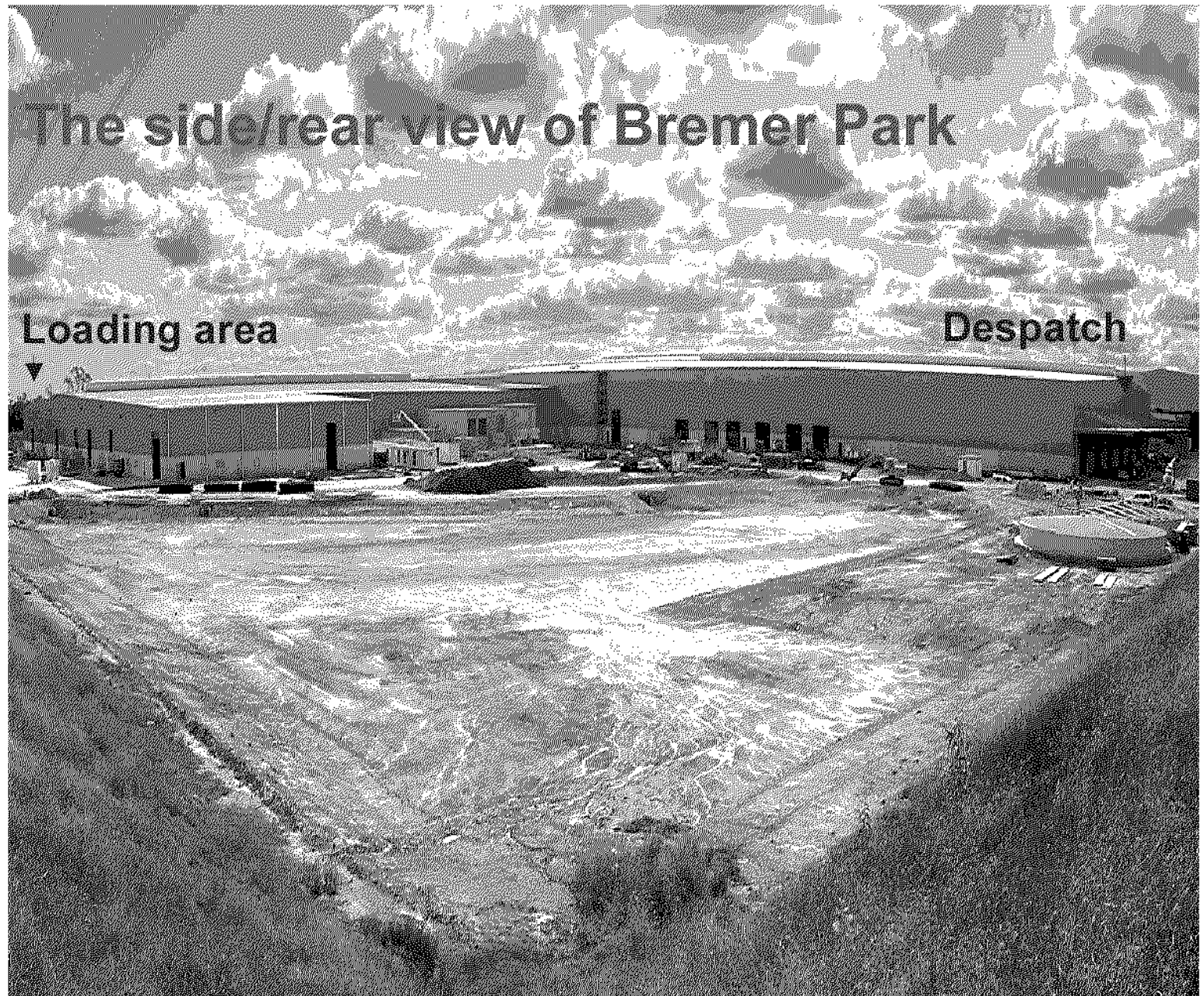
Bremer Park Update

Bremer Park Aerial ~ 30 June 2004



View of Bremer Park from Warrago Highway





What is the current Bremer Park rollout plan?

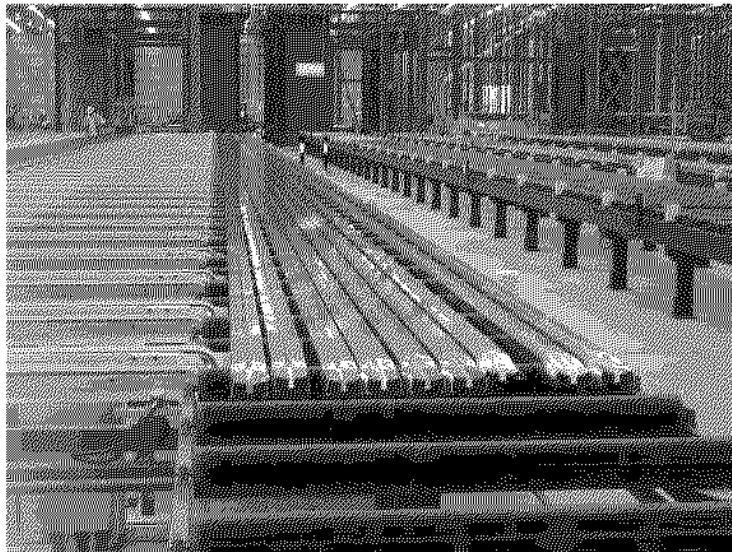
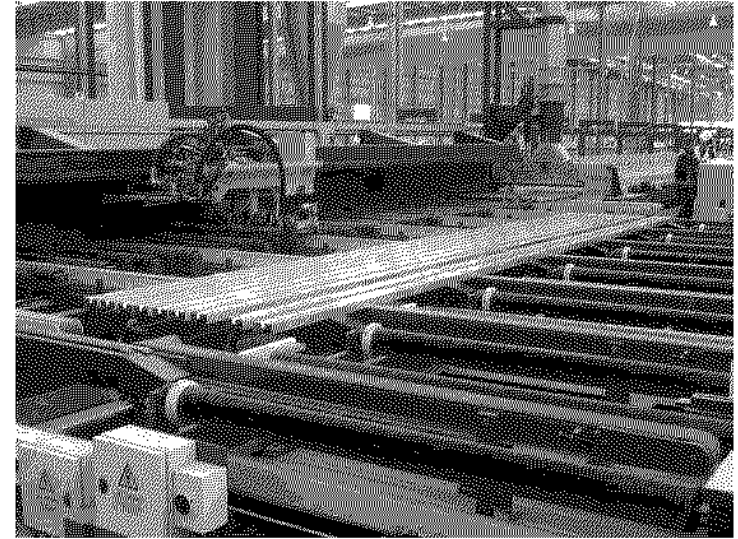
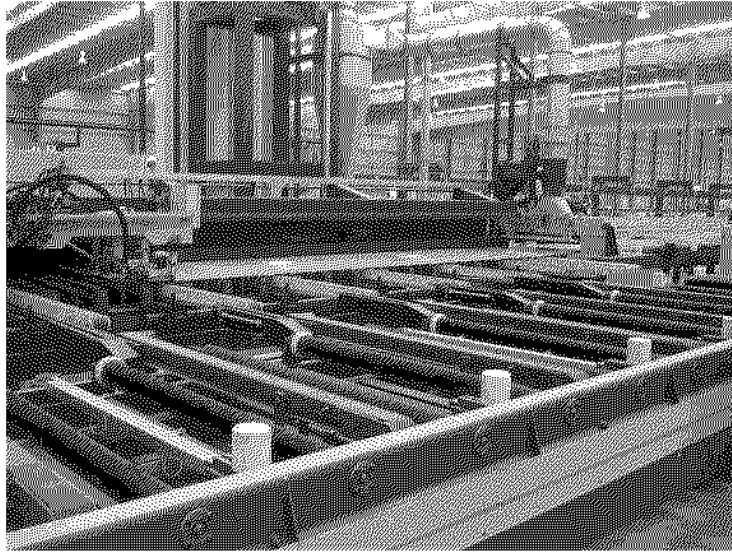
Extrusion

The first new press (8") became operational on Monday 16th August.

A second 7" press (old QL2) will commence on Monday 30th August.

Once these two presses are extruding **quality product at a rate that exceeds the current Minto presses**, MT1 and MT2 will be closed and relocated. The current plan is to close these two presses at the end of October.

First Extrusion from New Press ~ 16th August 2004 ~



What is the current Bremer Park rollout plan?

Paint

Bremer Park will have two state of the art vertical paint lines.

The first will be operational on 13th September with the second to follow on 18th October.

What is the current Bremer Park rollout plan?

Anodising

The Bremer Park anodising facility comes on line week commencing 8th November

What is the current Bremer Park rollout plan?

Warehouse

The new Bremer Park automated warehouse will be in operation during December

What are the plant capabilities?

Dies:

We have a die warehouse with an automatic retrieval and put away process.

This warehouse holds 18,000 dies with room to expand to 27,000 dies.

What are the plant capabilities?

Extrusion:

Capacity of 59,000 tonnes per year with 4 presses.

We have two additional press bays that allows us to expand our capacity to 88,000 tonnes.

What are the plant capabilities?

Paint:

Capacity of 47,000 tonnes per year.

Wood grain and marble finishing coming on line in 2005.

What are the plant capabilities?

Anodising:

Capacity of 8,700 tonnes per year with capability to add an additional tank, increasing capacity to 12,000 tonnes per year.

- Standard finishes
- Bright
- Interference colour range comes on line in 2005

What are the plant capabilities?

Packing:

Packing is an automated process designed to give major protection to our product

Extrusion will be sub bundled then fed through a spiral wrapper before being packed in to a master bundle.

The automated process ensures tight, secure bundles reducing risk of damage due to movement while being transported

What are the plant capabilities?

Warehouse:

The automated Bremer warehouse has holding capacity for 2,280 sku's

There is capability to expand this warehouse to 6,840 sku's

The Hub

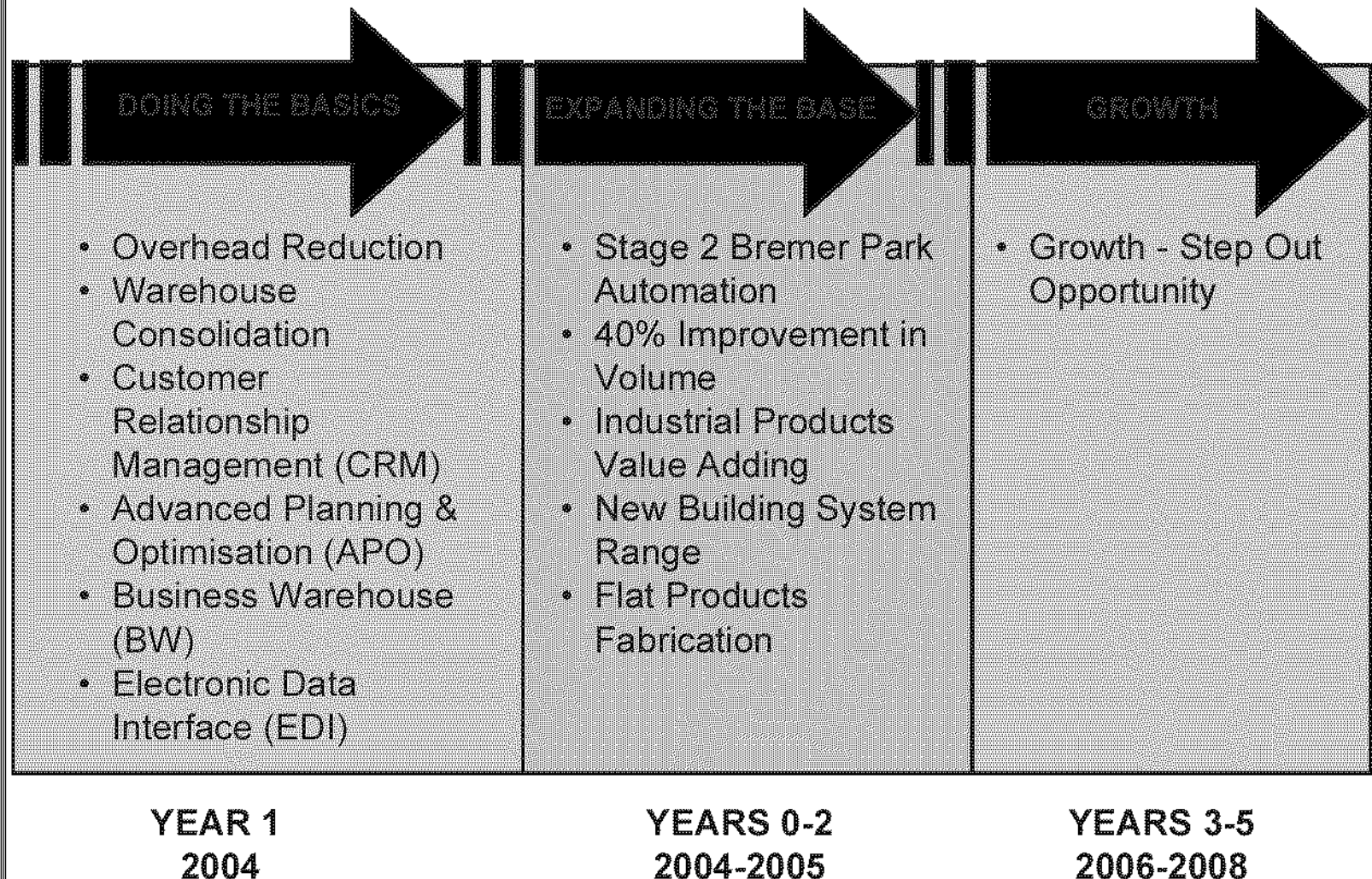


Strategic Initiatives

Critical Success Factors

- That Bremer Park is commissioned on schedule and achieves the projected efficiency levels.
- That the reconfiguration of the supply chain and warehouses provides the service and cost outcomes.
- That Capral develops a flat products value adding centre in each Capital City.
- That the benefits of the “One System” platform are enhanced through Business Warehouse (BW), Customer Relationship Management (CRM) and Advanced Production Optimisation (APO).
- That the sales team focuses on selling more product and allows all service issues to be dealt with by the NCCC and site logistics.
- That Capral reverses the trend on imported product.
- The capacity is available through the cycle to maintain lead times at or below 7 days.
- That the proposed stage 2 automation at Bremer Park will allow a 50% reduction in labour.

Capral Through Three Phases



Capral's Model for Success

