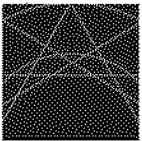


# CHARTER HALL GROUP (CHC)



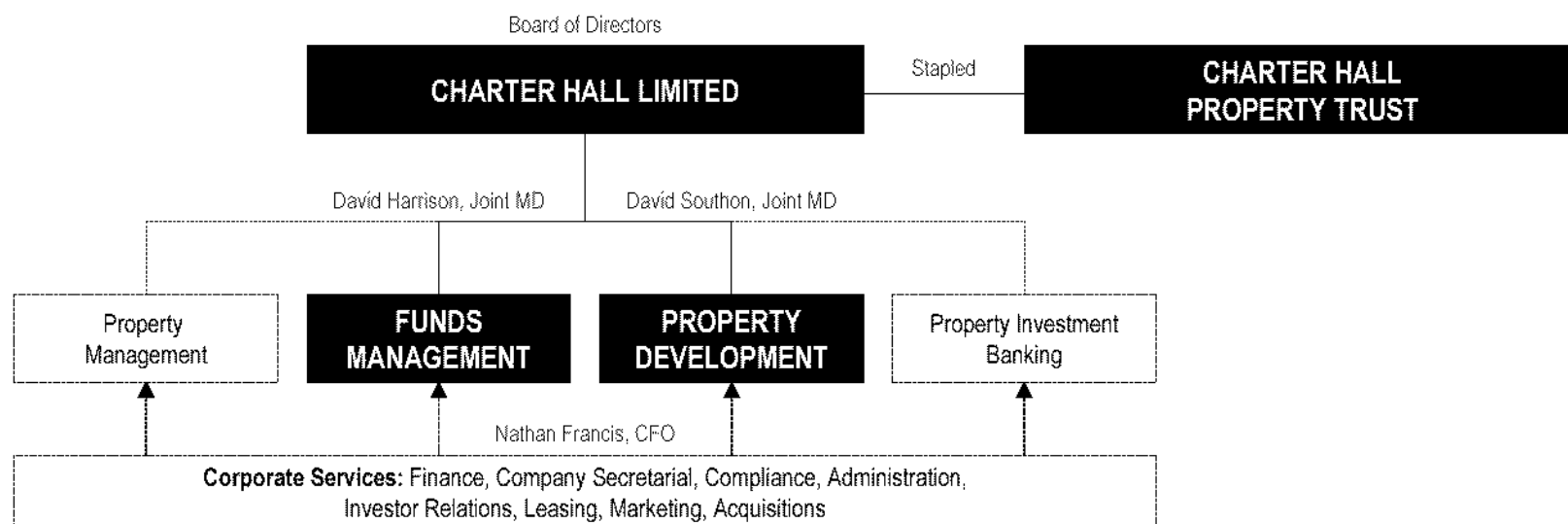
## EMERGING LEADERS CONFERENCE 07



CHARTER HALL

# CHARTER HALL GROUP

- ✓ Property Funds Management and Development Group - offices in Sydney, Brisbane, Perth and Auckland
- ✓ Established in 1991, listed on ASX in 2005 as stapled security - market cap over \$1 billion
- ✓ 10 year history of managing wholesale capital comprising 7 funds which have raised / are currently raising over \$1.5 billion of wholesale equity
- ✓ Group currently has assets under management of \$2.1 billion
- ✓ Highly skilled, incentivised and motivated professional team



# CHARTER HALL GROUP

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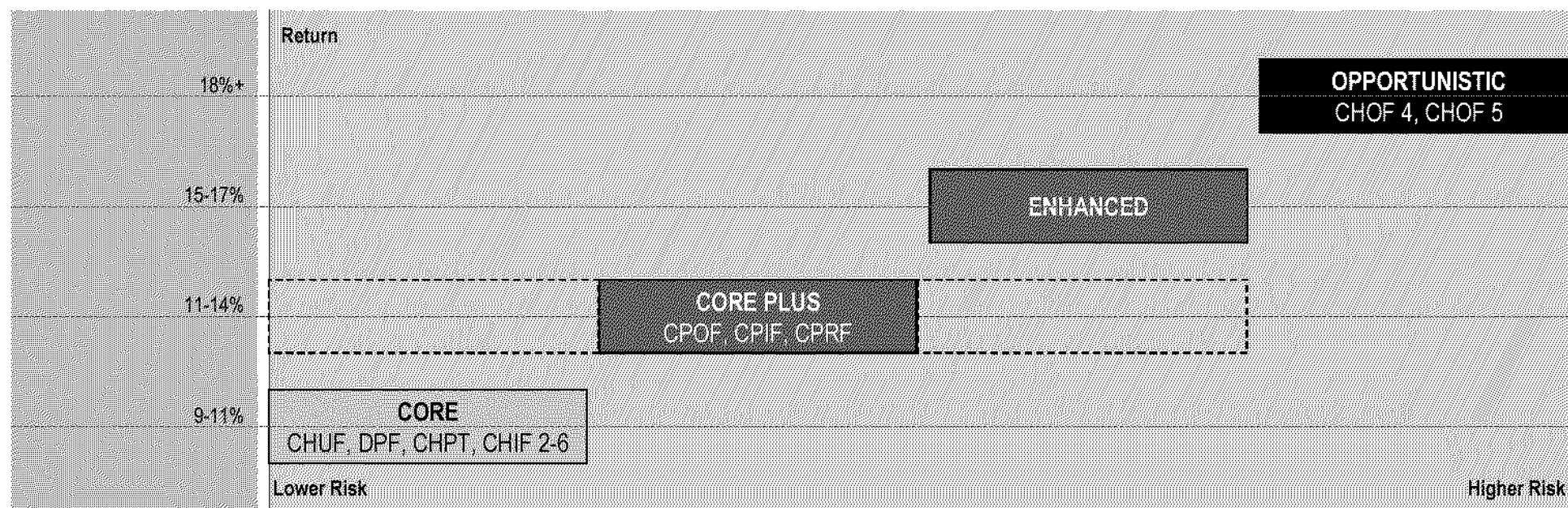
1 Funds Management

2 Co-investment

3 Deal Sourcing

4 Performance

# FUNDS MANAGEMENT : PRODUCT RISK RETURN SPECTRUM



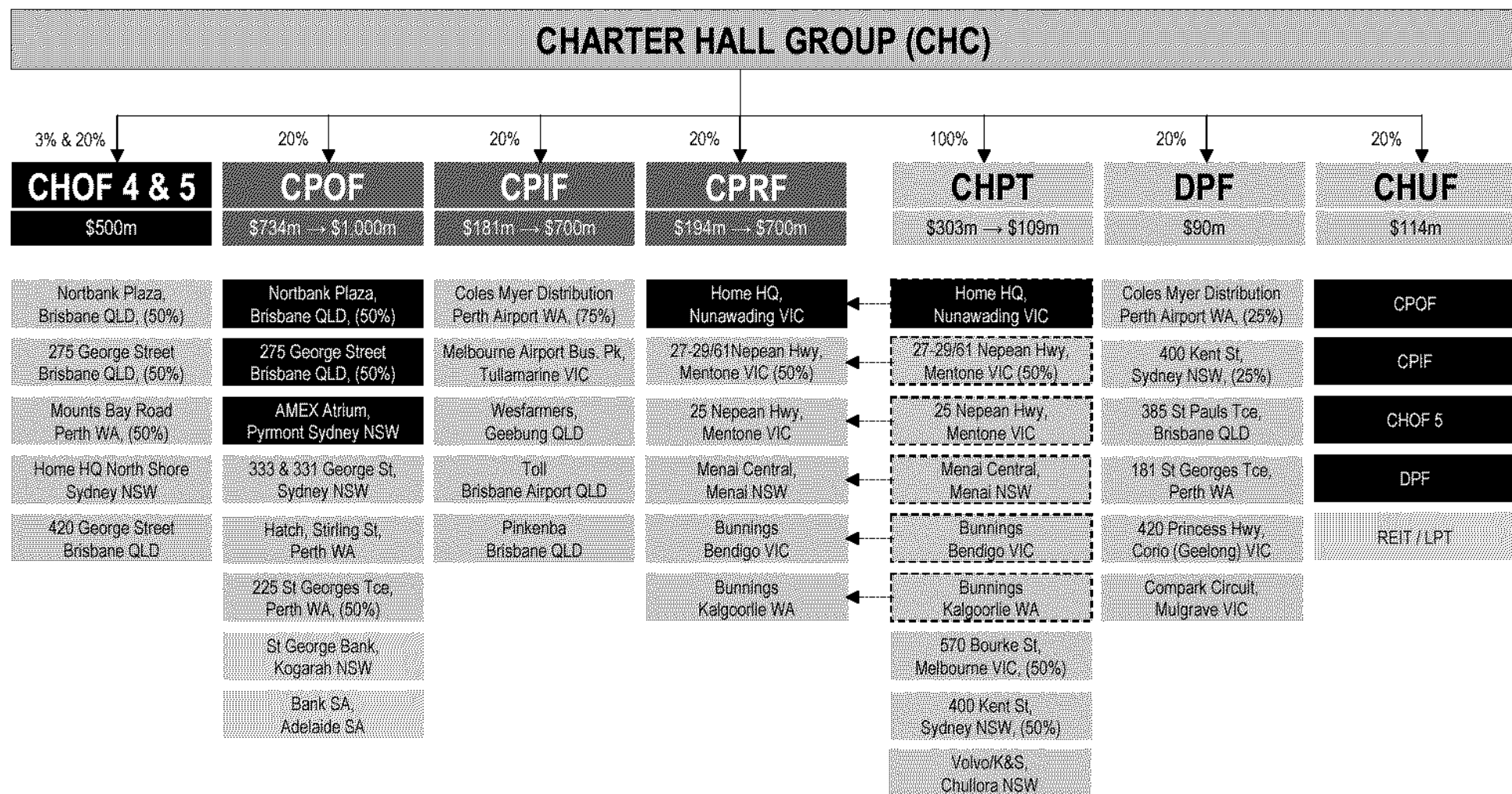
|           |                            |                        |                           |
|-----------|----------------------------|------------------------|---------------------------|
| CRITERIA  | Core investments           | 70% core, 30% enhanced | Development opportunities |
| INVESTORS | Institutional, HNW, Retail | Wholesale              | Wholesale                 |

# FUNDS MANAGEMENT : ESTABLISHED TRACK RECORD

| FUND                                             | CHC Stake | # Assets  | Asset Value         | Equity          | Allocated | Year Est. | Status            |
|--------------------------------------------------|-----------|-----------|---------------------|-----------------|-----------|-----------|-------------------|
| CHARTER HALL OPPORTUNITY FUND 5 (CHOF 5)*        | 20%       |           |                     | \$250m*         |           | 07        | Open              |
| CHARTER HALL OPPORTUNITY FUND 4 (CHOF 4)         | 3%        | 5         | \$500m              | \$165m          | 82%       | 05        | Closed & Underway |
| CORE PLUS OFFICE FUND (CPOF)                     | 20%       | 9         | \$734m              | \$500m          | 73%       | 06        | Closed & Underway |
| CORE PLUS INDUSTRIAL FUND (CPIF)*                | 20%       | 5         | \$181m              | \$350m*         |           | 07        | Open              |
| CHARTER HALL UMBRELLA FUND (CHUF)*               | 20%       |           |                     | \$100m*         |           | 07        | Open              |
| DIVERSIFIED PROPERTY FUND (DPF)                  | 20%       | 6         | \$90m               | \$28m           | 100%      | 05        | Open              |
| CHARTER HALL INVESTMENT FUNDS 2-6 (CHIF 2-6)     | 0%        | 10        | \$124m              |                 | 100%      | 96-05     | Closed & Underway |
| CHARTER HALL PROPERTY TRUST (CHPT) <sup>^^</sup> | 100%      | 9         | \$303m <sup>^</sup> |                 | 100%      | 05        |                   |
| <b>TOTAL post current raisings</b>               |           | <b>44</b> | <b>\$1,932m</b>     | <b>\$1,393m</b> |           |           |                   |

\* Current raising, target amount ^ Excludes CHPT's investment in CPOF, CPIF & DPF ^^ Stapled to CHL and trading as CHC

# CO-INVESTMENT : ALIGNMENT OF INTEREST



Assets sourced from CH funds, off-market
  Assets sourced off-market
  Seed assets for upcoming funds currently held on balance sheet
  Assets sourced on-market

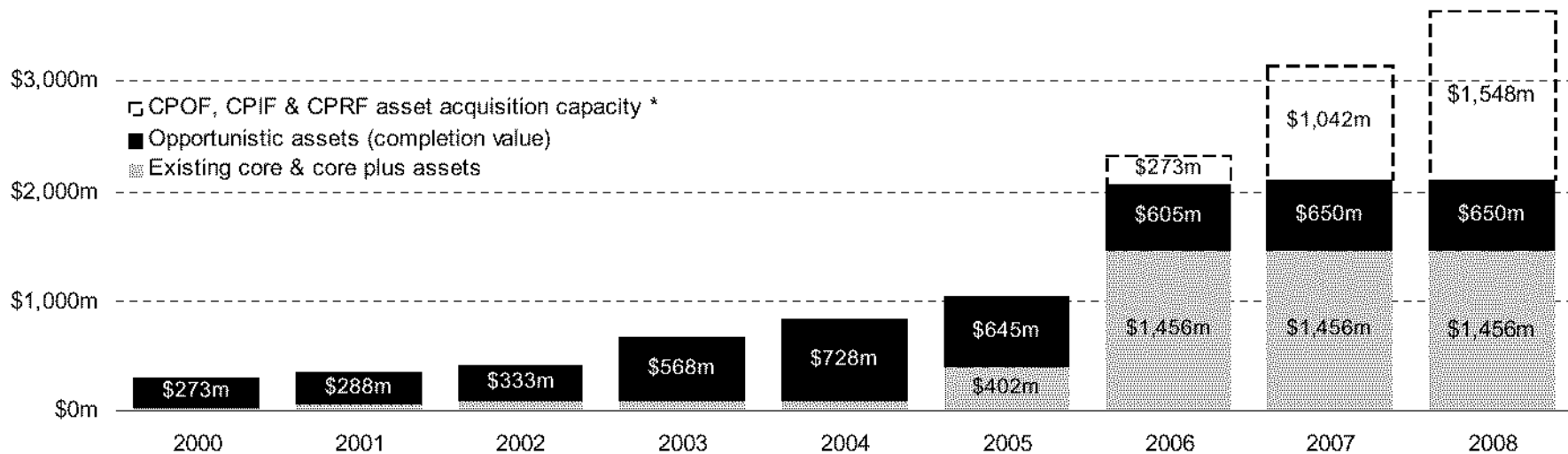
# CO-INVESTMENT : RETURN ON EQUITY

| <b>Rationale for CHC investment in unlisted CH fund</b> |              |
|---------------------------------------------------------|--------------|
| Fund Size (Gross Assets)                                | 1,000        |
| Fund Mgmt Fee *                                         | 0.45%        |
| Performance Fee **                                      | 0.50%        |
| Gearing                                                 | 50%          |
| Fund Equity Yield                                       | 7.0%         |
| CHC Investment Stake                                    | 20%          |
| CHC Equity Investment                                   | 100.0        |
| CHC Income from investment                              | 7.0          |
| CHC Fund Mgmt Fee                                       | 4.5          |
| <b>Total CHC Income pre Performance Fee</b>             | <b>11.5</b>  |
| CHC Fund Performance Fee                                | 5.0          |
| <b>Total CHC Income</b>                                 | <b>16.5</b>  |
| <b>CHC RoE pre Performance Fees</b>                     | <b>11.5%</b> |
| <b>CHC RoE post Performance Fees</b>                    | <b>16.5%</b> |

\* Fund Mgmt Fee : 0.45%-0.6% of gross AUM

\*\* Performance Fee : annual amount on gross AUM accumulated and received every 3 years

# DEAL SOURCING



- ✓ \$2.1 billion current AUM
- ✓ Approx 30 deals totalling \$1.7 billion completed in 05-06 period (90% off-market) across property sectors and most Australian states
- ✓ Deep property market penetration provides access to transaction flow
- ✓ Charter Hall's integrated business model, industry relationships, proven track record of successful JVs and a dedicated acquisition team promote greater off-market deal flow

\* This is not a forecast, it assumes successful raising of CPIF in CY 07 and CPRF in CY 08. Capacity to be used to acquire assets during and beyond calendar years shown

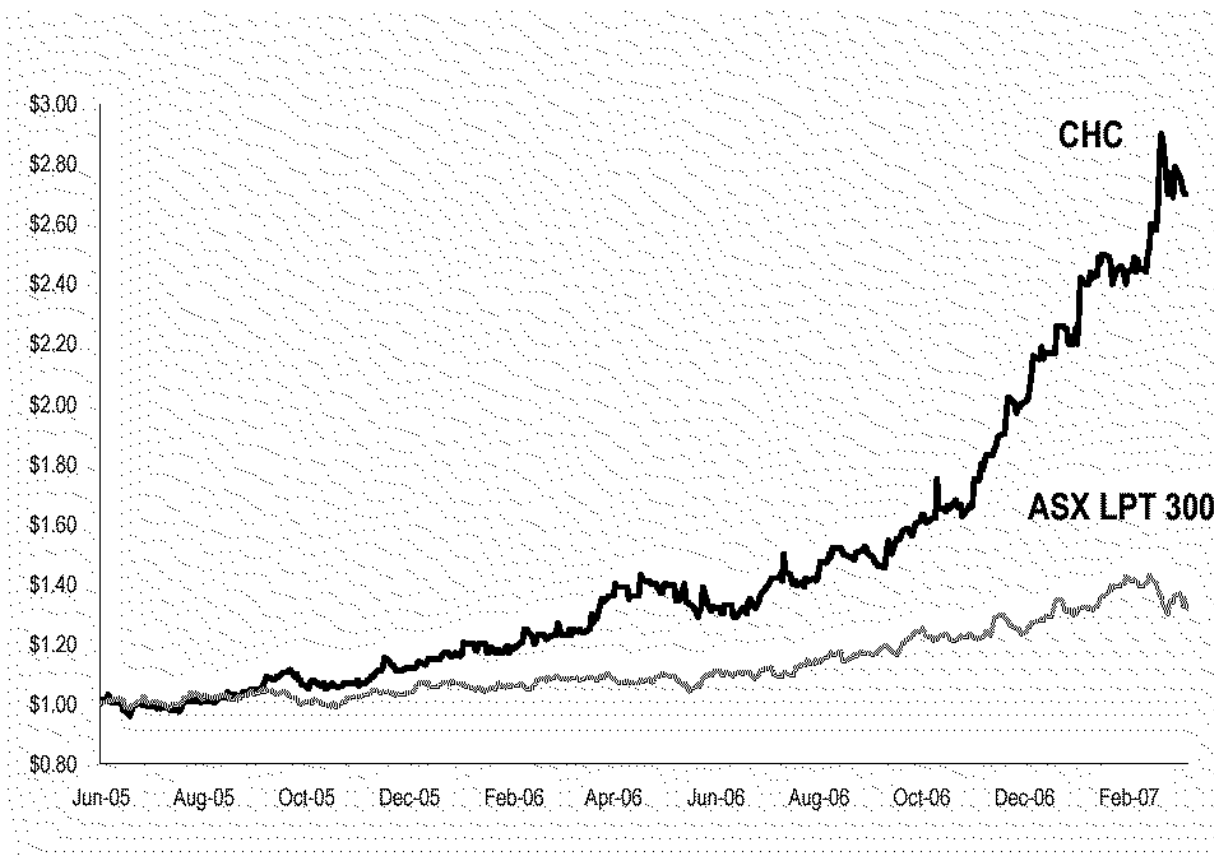
# PERFORMANCE : CHC SECURITY PRICE

Closing Price  
3 Jul 06 **\$1.32**

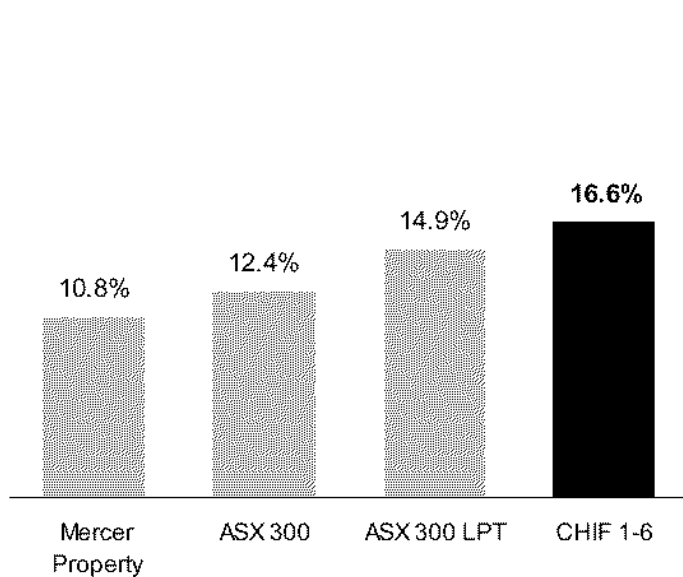
Closing Price  
16 Mar 07 **\$2.70**

Total Return  
since 3 Jul 06 **108.1%**

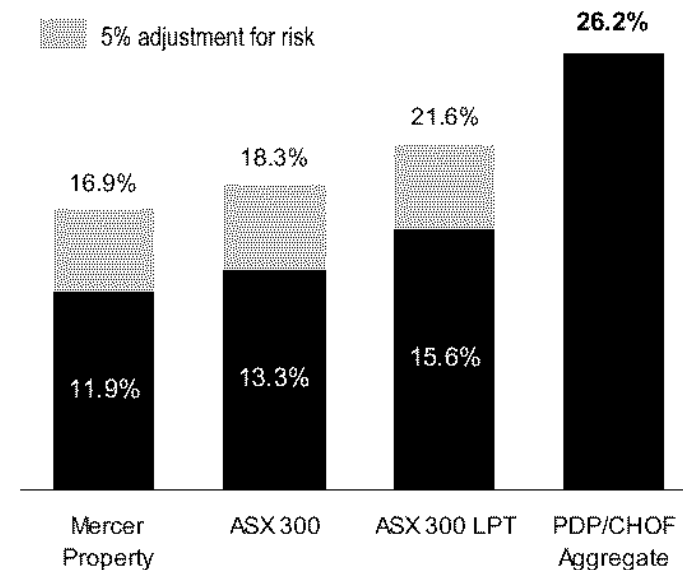
Market Cap  
16 Mar 07 **\$1,015m**



# PERFORMANCE : FUNDS



**GROSS REALISED AGGREGATE EQUITY IRR**  
**Charter Hall Core Investment Funds vs Benchmarks**  
**Mar 1996 – Jun 2006**



**GROSS REALISED AGGREGATE EQUITY IRR**  
**Charter Hall Opportunity Funds vs Benchmarks**  
**Dec 1997 – Dec 2006**

# SUMMARY

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## Funds Management

- ✓ Existing investment products across risk-return spectrum represent a range of vehicles with different investment objectives and substantial acquisition capacity
- ✓ Investor confidence supported by CHC's 10 year track record of managing wholesale capital through 7 unlisted funds that have raised / are raising over \$1.5 billion of equity commitments

## Co-investment

- ✓ CHC gains exposure to different property sectors by co-investing with investors in all its managed funds while the balance sheet is used to seed new funds with assets
- ✓ The model alleviates potential conflicts of interest (e.g. asset cherry picking) while enhancing CHC's RoE

## Deal Sourcing

- ✓ CHC has delivered a strong growth in AUM over the previous 18 months
- ✓ Assets acquired through multiple entry points predominantly off-market
- ✓ Substantial capacity exists in current funds to continue growth in AUM

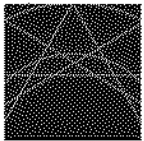
## Performance

- ✓ Demonstrated performance across unlisted funds
- ✓ Strong total return profile for CHC listed investors
- ✓ CHC's alignment through performance orientated fee structure

# CHARTER HALL GROUP (CHC)



## APPENDIX : FUND OVERVIEW



CHARTER HALL

# CPOF OVERVIEW

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|       |                                                                                 |
|-------|---------------------------------------------------------------------------------|
| Size: | \$500 million of equity commitments raised providing \$1 billion asset capacity |
|-------|---------------------------------------------------------------------------------|

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|          |                            |
|----------|----------------------------|
| Gearing: | 50%, limited recourse debt |
|----------|----------------------------|

---

|            |                                                |
|------------|------------------------------------------------|
| Fund term: | Open-ended with 7 year review / exit mechanism |
|------------|------------------------------------------------|

---

|                      |                                              |
|----------------------|----------------------------------------------|
| Investment strategy: | Office sector, 70% core, 30% enhanced assets |
|----------------------|----------------------------------------------|

---

|                    |                                                                            |
|--------------------|----------------------------------------------------------------------------|
| Location criteria: | Target locations are major capital city markets, both CBD and Metropolitan |
|--------------------|----------------------------------------------------------------------------|

---

|                    |                                                           |
|--------------------|-----------------------------------------------------------|
| Investment limits: | No single asset to exceed 25% of fund when fully invested |
|--------------------|-----------------------------------------------------------|

---

|                    |                          |
|--------------------|--------------------------|
| Investment period: | 2 years from final close |
|--------------------|--------------------------|

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|                    |                                            |
|--------------------|--------------------------------------------|
| Target Equity IRR: | 12%+ after management and performance fees |
|--------------------|--------------------------------------------|

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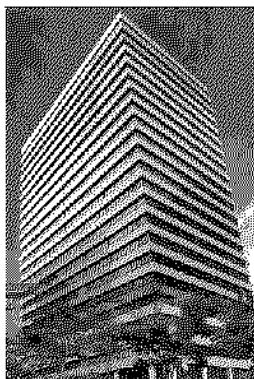
|             |                                                                   |
|-------------|-------------------------------------------------------------------|
| Alignments: | Charter Hall Property Trust (CHPT) investing approx 20% of equity |
|-------------|-------------------------------------------------------------------|

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# CPOF : PROPERTY PORTFOLIO



Atrium  
Sydney NSW  
\$139.2m  
(100% Ownership)



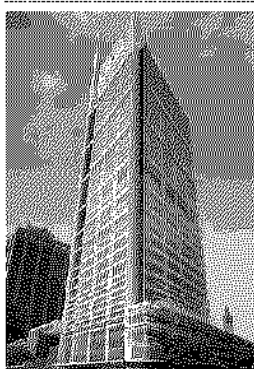
Northbank  
Plaza  
Brisbane QLD  
\$90.0m  
(50% Ownership)



St George Bank  
HQ  
Sydney NSW  
\$126.0m  
(100% Ownership)



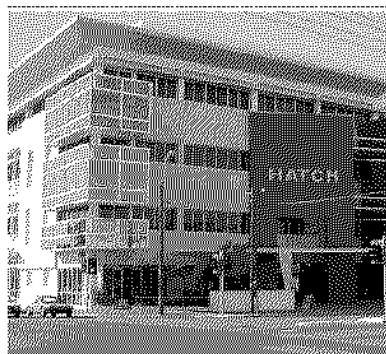
333 & 331  
George St  
Sydney NSW  
\$76.5m  
(100% Ownership)



275 George St  
Brisbane QLD  
\$185.0m  
(50% Ownership)



Bank SA  
Adelaide SA  
\$20.0m  
(100% Ownership)

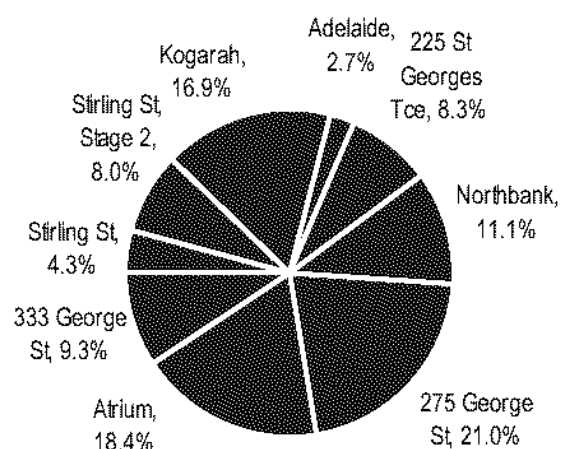


Stirling St  
Perth WA  
\$36.5m  
(100% Ownership)

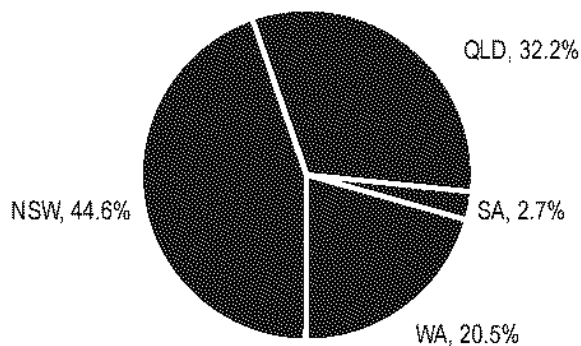


225 St Georges  
Tce  
Perth WA  
\$61.5m  
(50% Ownership)

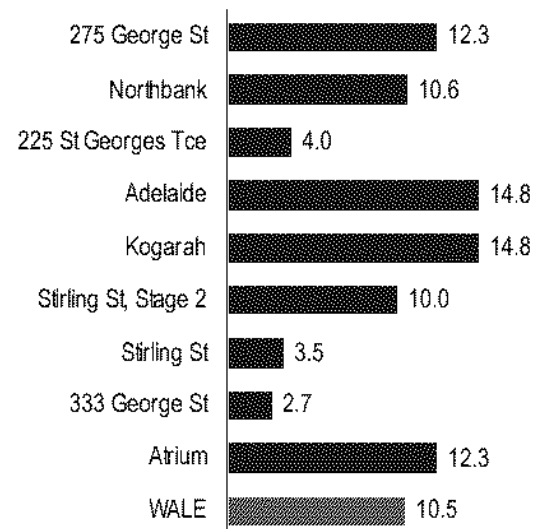
# CPOF : PROPERTY PORTFOLIO



**ASSET DIVERSIFICATION**  
By Value



**GEOGRAPHIC DIVERSIFICATION**  
By Value



**WEIGHTED AVERAGE LEASE EXPIRIES**  
By Income

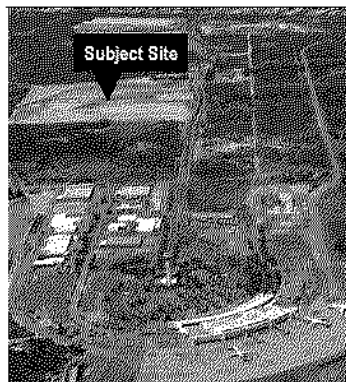
# CPIF OVERVIEW

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|                      |                                                                                                                                 |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------|
| Target size:         | \$350 million target equity raising providing \$700m asset capacity                                                             |
| Gearing:             | 50%, limited recourse debt                                                                                                      |
| Fund term:           | Open-ended with 7 year review / exit mechanism                                                                                  |
| Investment strategy: | Industrial sector, 70% core, 30% enhanced assets                                                                                |
| Location criteria:   | Major Australian markets, at least 80% in capital city metropolitan areas<br>Up to 20% of CPIF may include NZ industrial assets |
| Investment limits:   | No single asset to exceed 25% of Fund when fully invested                                                                       |
| Investment period:   | 2 years from final close                                                                                                        |
| Target Equity IRR:   | 11%+ after management and performance fees                                                                                      |
| Alignments:          | Charter Hall Property Trust (CHPT) investing 20% of equity                                                                      |

# CPIF : PROPERTY PORTFOLIO

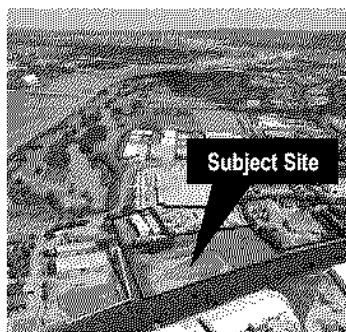
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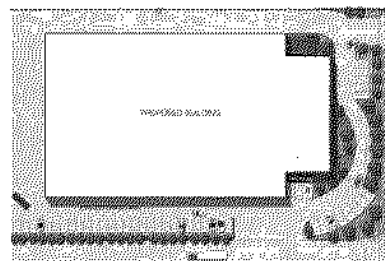
Coles Myer  
Distribution Centre  
Perth WA  
\$116.1m  
(75% Ownership)



Toll, Viola Place  
Brisbane QLD  
\$9.5m  
(100% Ownership)



Pinkenba  
Brisbane QLD  
\$24.7m  
(100% Ownership)



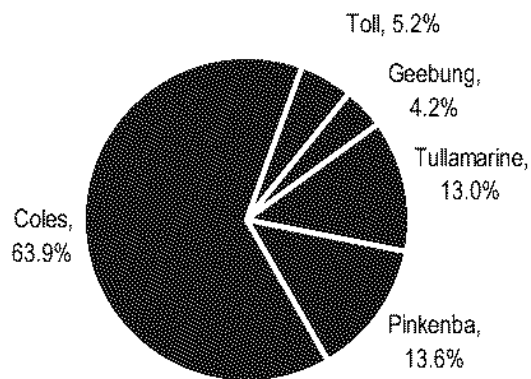
Wesfarmers, Geebung  
Brisbane QLD  
\$7.5m  
(100% Ownership)



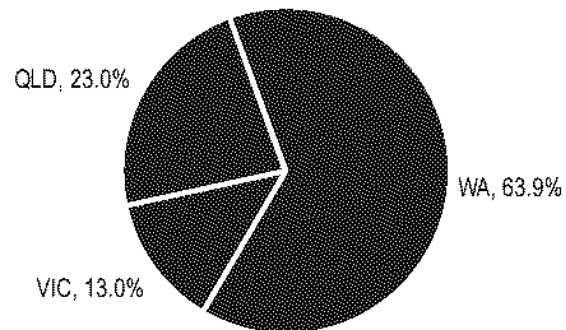
Tullamarine  
Melbourne VIC  
\$23.6m  
(100% Ownership)



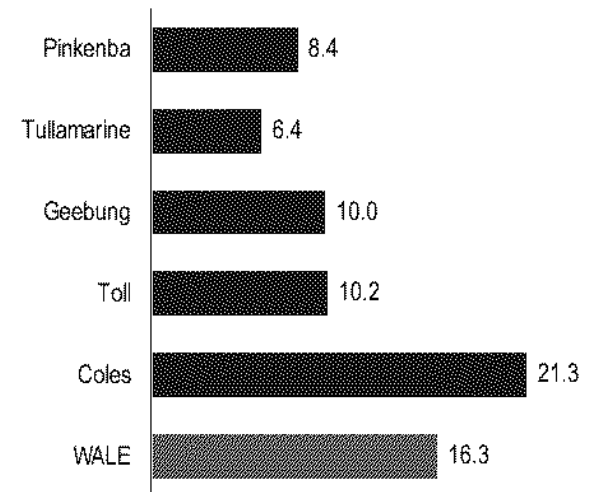
# CPIF : PROPERTY PORTFOLIO



**ASSET DIVERSIFICATION**  
By Value



**GEOGRAPHIC DIVERSIFICATION**  
By Value



**WEIGHTED AVERAGE LEASE EXPIRIES**  
By Income

# CHOF SERIES OVERVIEW

---

|                     |                                                         |
|---------------------|---------------------------------------------------------|
| Fund Size           | CHOF 4: \$165m raised. CHOF 5: \$250m targeted          |
| Gearing             | Up to 65% of project completion value                   |
| Asset Capacity      | CHOF 4: \$600m. CHOF 5: approx \$850m                   |
| Fund Term           | 5-year limited life (may be extended for up to 2 years) |
| Investment strategy | Property development, trading and repositioning         |
| Target equity IRR   | 20%+                                                    |
| Running Yield       | 7% per annum applied to drawn equity, paid quarterly    |
| Hurdle Rate         | 13% IRR on equity                                       |
| Investment Limits   | Limit of 25% of total fund equity in any one project    |

# CHOF : CURRENT PROJECTS



**275 George Street, Brisbane**

New 40,000sqm A-grade, 30-level office tower, 1,500sqm retail space and 240 car spaces. 80% pre-leased to Telstra on a 10 year lease. Targeting 5 star Green Star rating and 4.5 star ABGR. Floor plate 1,280sqm. Completion value \$370m, 50% JV with Charter Hall's Core Plus Office Fund.

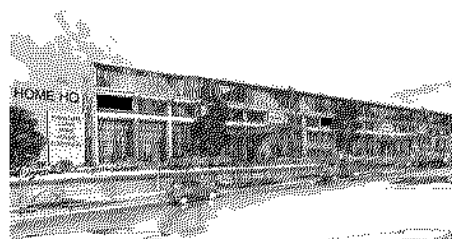
**Northbank Plaza, Brisbane**

Refurbished 26,300sqm A-grade, 22-level office tower, 400sqm retail space and 160 car spaces. 95% pre-leased to Telstra and Parsons Brinckerhoff on 10 and 8-year leases respectively. Targeting 4.5 star ABGR. Floor plate 1,200sqm. Completion value \$180m, 50% JV with Charter Hall's Core Plus Office Fund.



**Mounts Bay Road, Perth**

New 21,000sqm A-grade, 20-level office tower and 96 car spaces. Floor plate 1,450sqm. DA obtained. Completion value \$144m, 50% JV with Cape Bouvard Investments.



**Home HQ, North Shore, Sydney**

Proposed 25,000sqm bulky goods retail development over 3 levels and 550 car spaces. Completion value \$135m.



**Sydney Wharf, Pyrmont, Sydney (PDP3)**

104 luxury apartments, 55 marina berths and 220 car spaces. Completion value \$320m, 50% JV with Babcock & Brown.

# DPF OVERVIEW

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Current asset size:       \$90m

---

Gearing:                   65%, limited recourse debt

---

Fund term:                Open-ended with limited liquidity mechanism

---

Investment strategy:     \$5-30m core assets leased to quality tenants on long-term leases

---

Location criteria:        Australia wide. Current assets located in 4 states

---

Target FY 07 Yield:     8.00% incoming retail investors, 8.25% wholesale investors

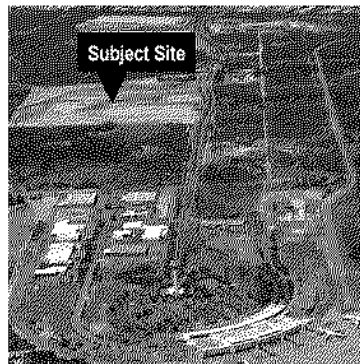
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Alignments:              Charter Hall Property Trust (CHPT) investing approx 20% of equity

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# DPF : PROPERTY PORTFOLIO

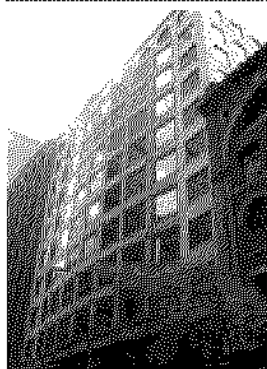
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Coles Myer Distribution  
Centre  
Perth WA  
\$38.7m  
(25% Ownership)  
(75% CPIF)



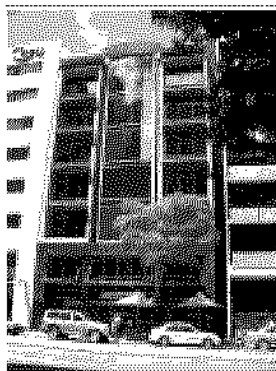
Corio Retail Centre  
Geelong VIC  
\$11.1m  
(100% Ownership)



400 Kent St  
Sydney NSW  
\$13.2m  
(25% Ownership)  
(50% CHPT, 25% CHIF 6)



Mulgrave VIC  
\$5.7m  
(100% Ownership)

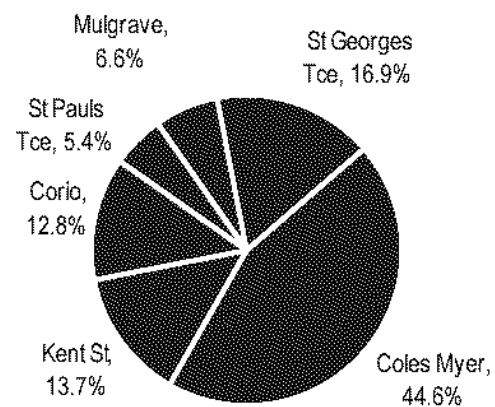


181 St Georges Tce  
Perth WA  
\$16.1m  
(100% Ownership)

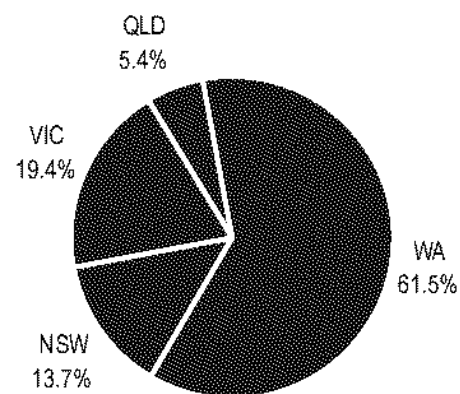


285 St Pauls Tce  
Brisbane QLD  
\$5.5m  
(100% Ownership)

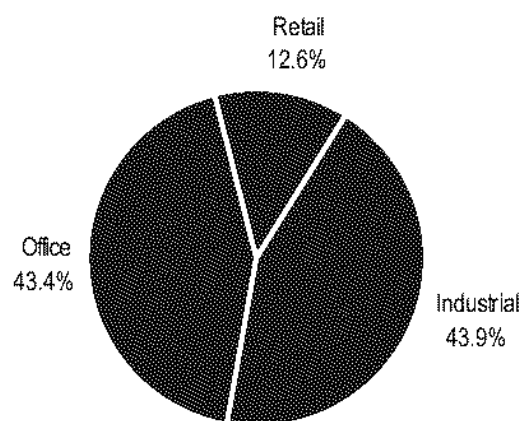
# DPF : PROPERTY PORTFOLIO



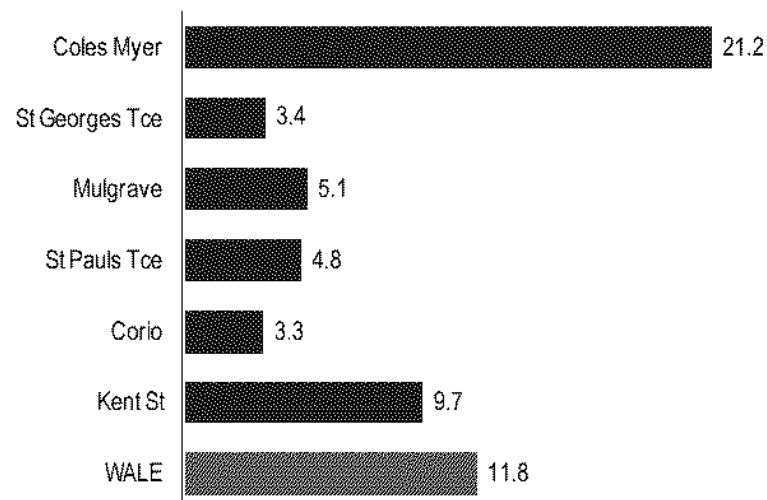
**ASSET DIVERSIFICATION**  
By Value



**GEOGRAPHIC DIVERSIFICATION**  
By Value



**SECTORAL DIVERSIFICATION**  
By Income



**WEIGHTED AVERAGE LEASE EXPIRIES**  
By Income