COLLINS FOODS LIMITED

ANNUAL GENERAL MEETING

27 August 2021

Authorised for release by the Board

COLLINS FOODS LIMITED

ACN 151 420781

HOW TO SUBMIT A TEXT QUESTION ONLINE

COLLINS FOODS LIMITED

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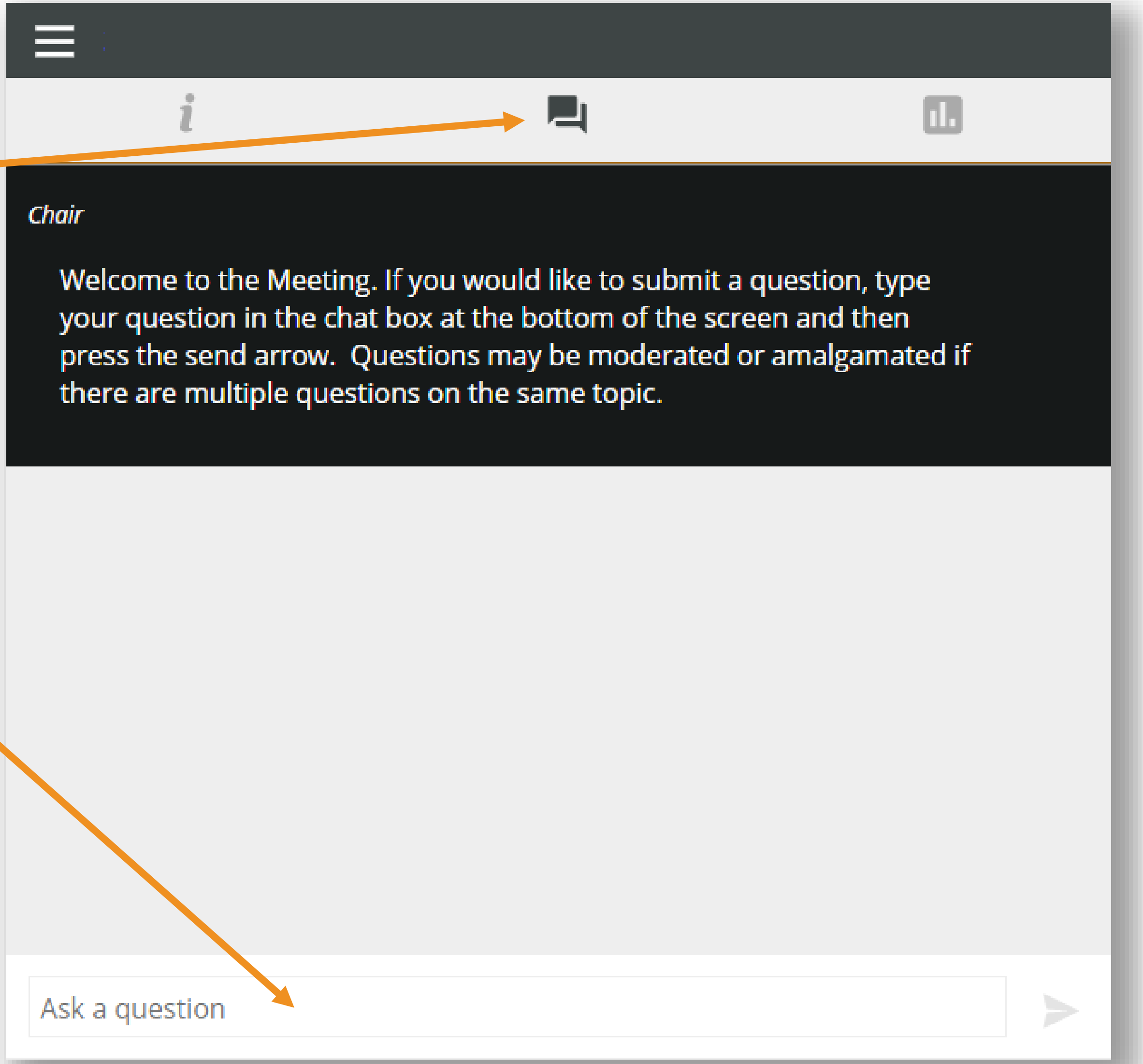
Received



HOW TO CAST A VOTE

COLLINS FOODS LIMITED

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For	Against	Abstain

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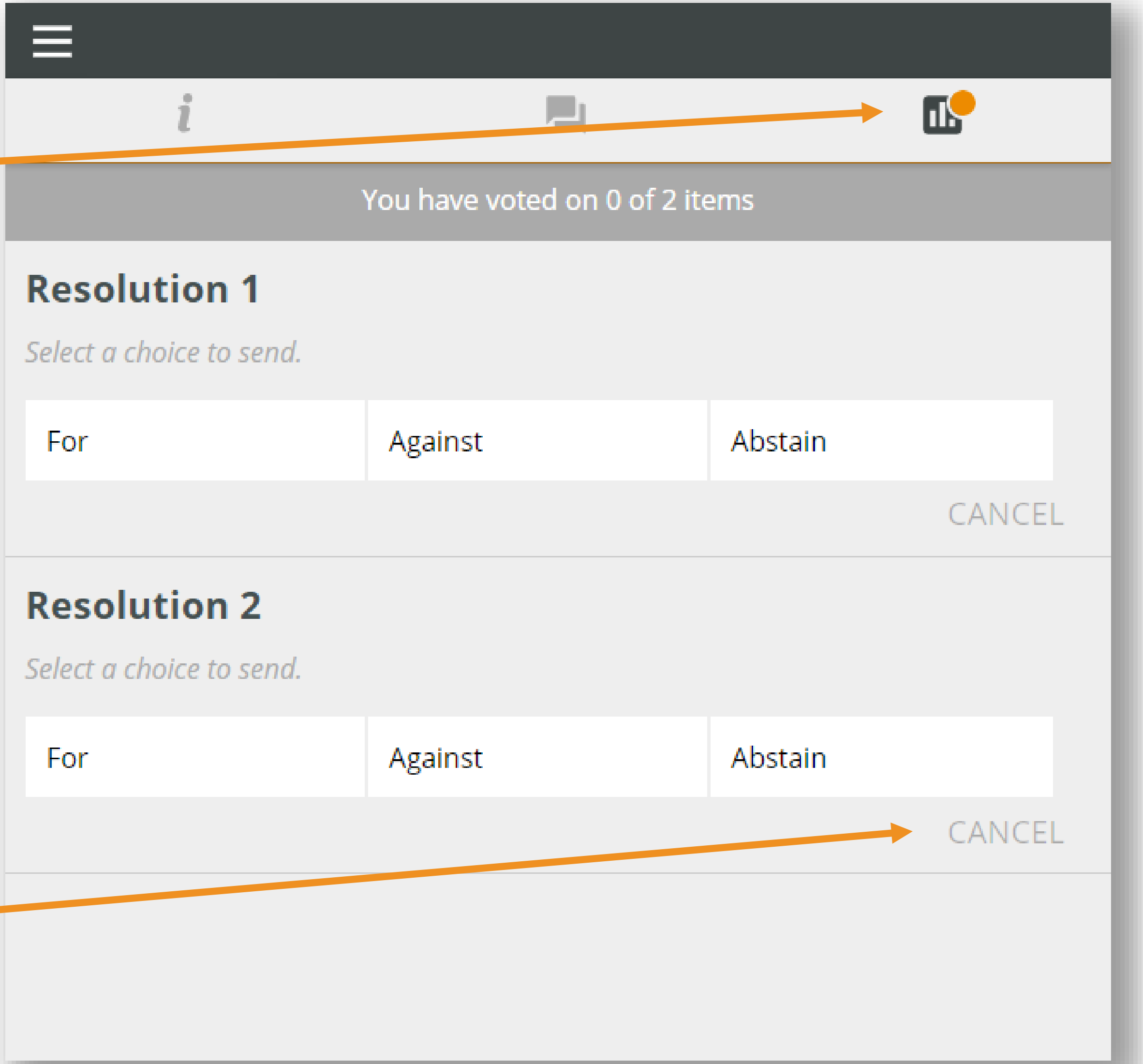

COLLINS FOODS LIMITED

CHAIRMAN'S ADDRESS

ROBERT KAYE SC

COLLINS FOODS LIMITED

BRAND STRENGTH DRIVING GROWTH

COLLINS FOODS LIMITED

Revenue

⇧ 12.4%
to $1.07b

(FY20: $948.1m)

Statutory NPAT
(post-AASB 16)

⇧ 5.4%
to $32.9m

(FY20: $31.3m)

Underlying EBITDA
(Continuing operations, pre-AASB 16)

⇧ 12.4%
to $136.3m

(FY20: $121.2m)

Underlying NPAT
(Continuing operations, pre-AASB 16)

⇧ 18.3%
to $56.9m

(FY20: $48.1m)

Total FY21 Fully Franked Dividends

23.0cps
(up 15%)

(FY20: 20.0cps)

Net Operating Cashflow
(post-AASB 16)

$148.0m

(FY20: $149.3m)

CONTINUED GROWTH IN DIVIDEND

COLLINS FOODS LIMITED

POSITIVE IMPACT STRATEGY

Creating UNMATCHED PEOPLE EXPERIENCES	Making a POSITIVE IMPACT	Being BRILLIANT AT THE BASICS
People and communities	**Planet**	**Governance**
Establish **Collins Foods Giving** as a best-in-class signature program by 2026 with **75%+ ENROLMENT**	Reduce our carbon footprint by achieving a **25% REDUCTION** in **greenhouse gas emissions** by 2026 Increase di**version of waste** from landfill by **25%** by 2026	Commitment to **CONTINUOUS IMPROVEMENT** in **best-practice governance standards** in all our business activities

POSITIVE OUTLOOK FOR CONTINUED GROWTH

BOARD CHANGES

COLLINS FOODS LIMITED

MANAGING DIRECTOR & CEO ADDRESS

DREW O'MALLEY

COLLINS FOODS LIMITED

KENTUCKY FRIED CHICKEN

COLLINS FOODS LIMITED

TACO BELL

COLLINS FOODS LIMITED

FINANCIAL PERFORMANCE – ANOTHER RECORD YEAR

Revenue

⇧ 12.4%
to $1.07b

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(post-AASB 16)

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COLLINS FOODS LIMITED

OPERATIONAL PERFORMANCE

KFC AUSTRALIA

OPERATIONAL PERFORMANCE

KFC EUROPE

COLLINS FOODS LIMITED

OPERATIONAL PERFORMANCE

TACO BELL

COLLINS FOODS LIMITED

OPERATIONAL PERFORMANCE

SIZZLER ASIA

MAKING A POSITIVE IMPACT

COLLINS FOODS LIMITED

KEY PRIORITIES FOR FY22

COLLINS FOODS LIMITED

AGM BUSINESS

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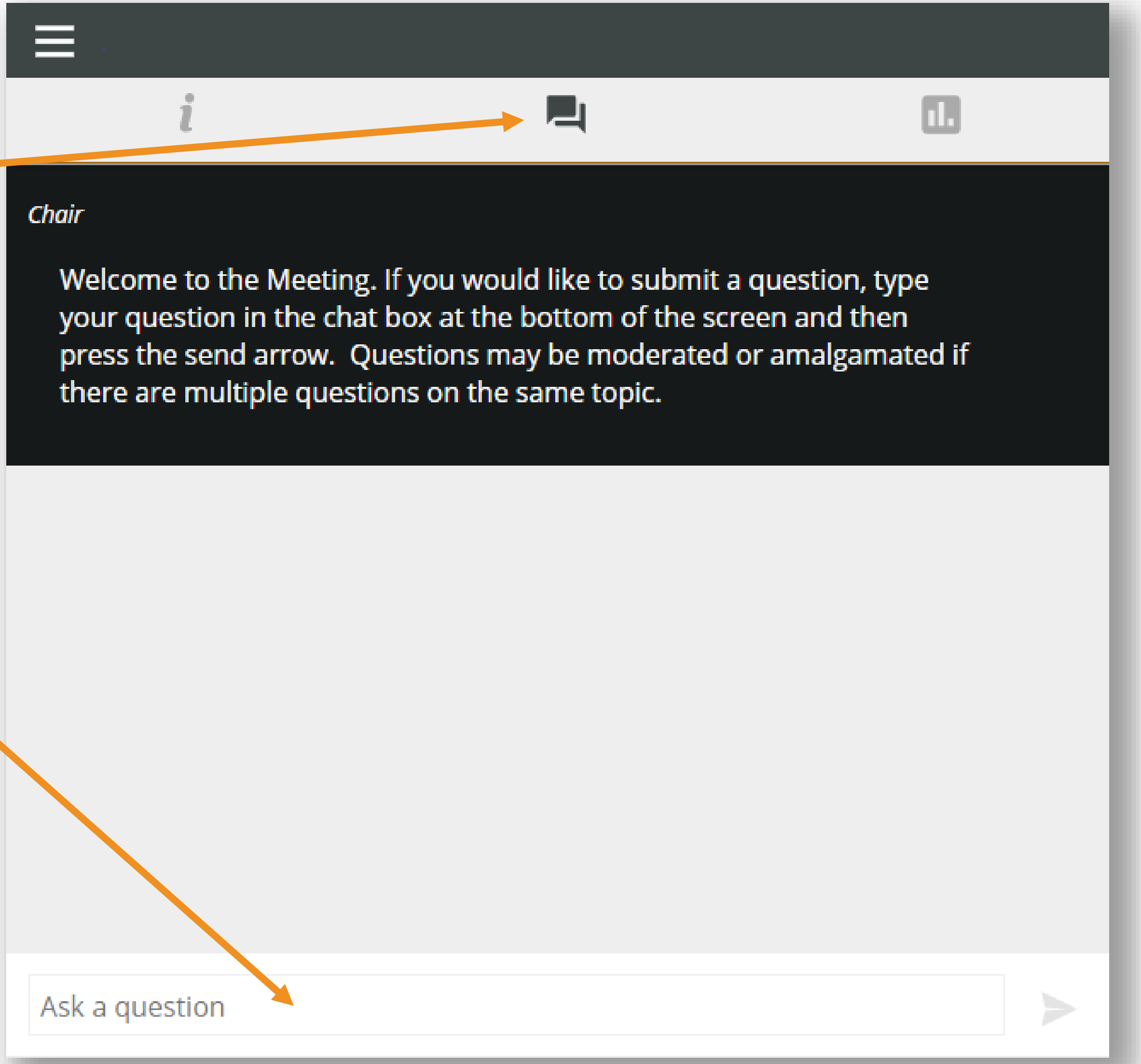


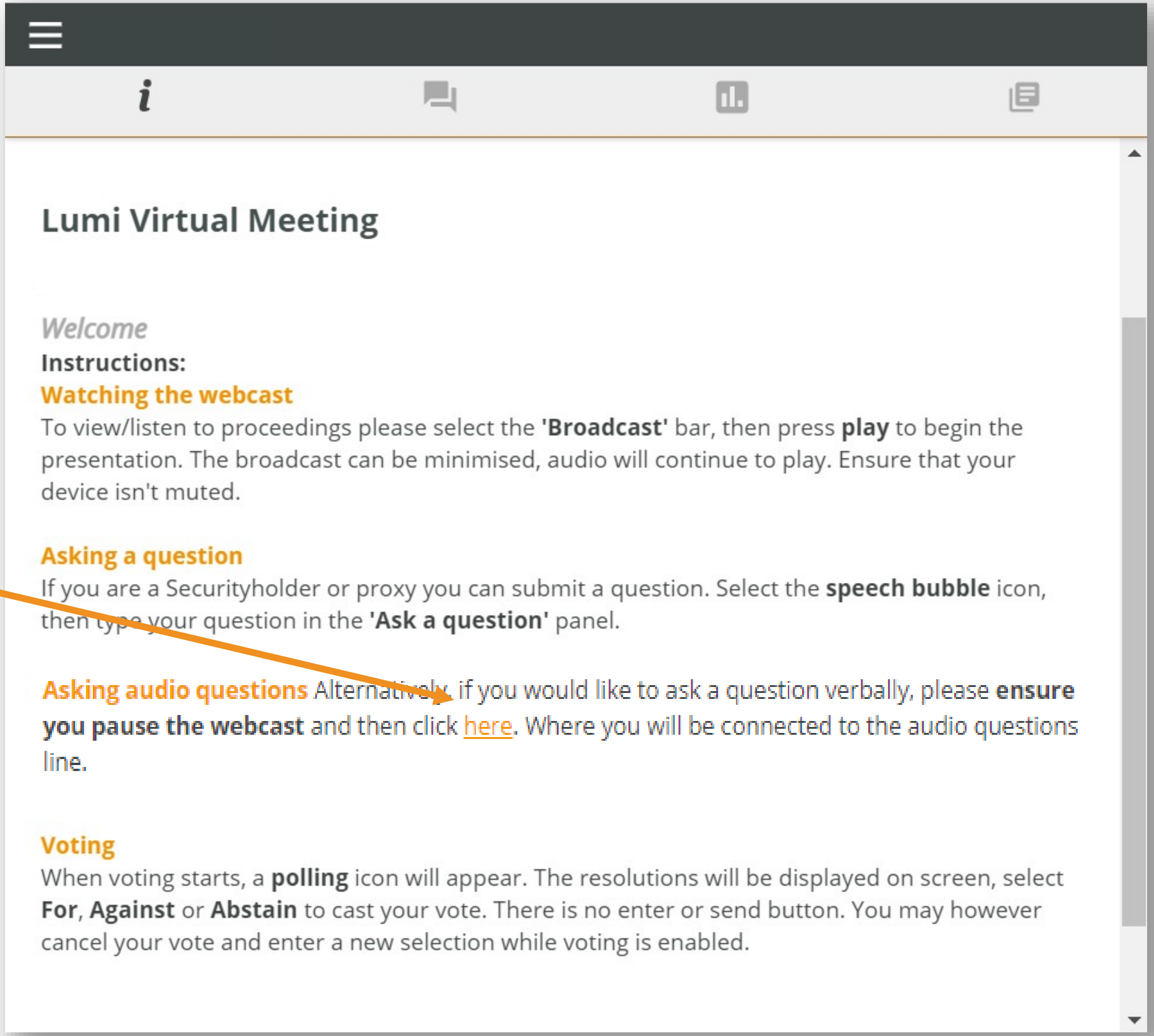
HOW TO ASK AN AUDIO QUESTION

COLLINS FOODS LIMITED

When the Virtual Microphone System is available, a new section will appear on the info page titled **"Asking audio questions"**

If you would like to ask an audio question, **pause the meeting broadcast** and click on the link

You will be prompted to enter your name and the topic of your question before being connected to the audio questions line



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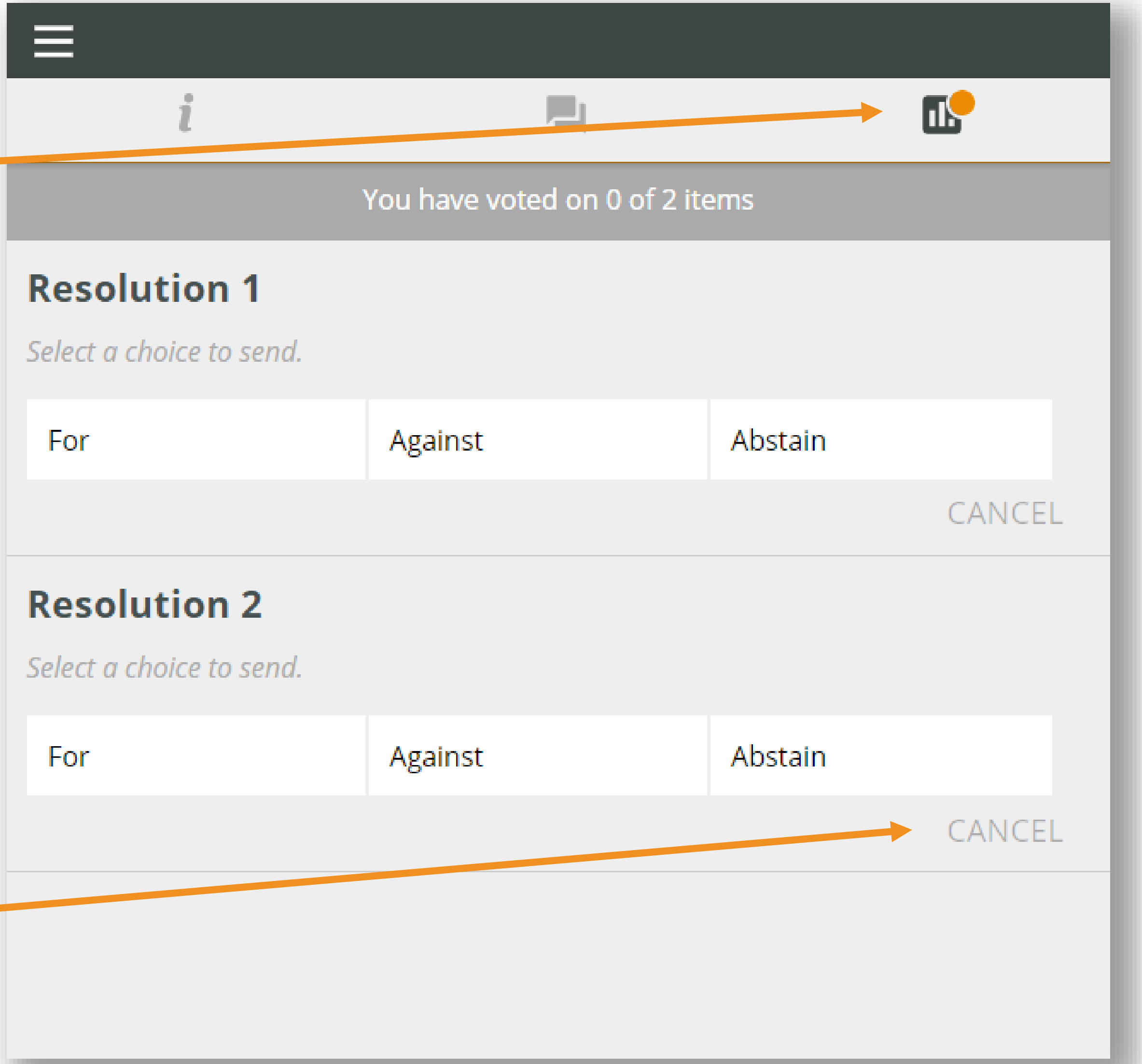

PROXY RESULTS

COLLINS FOODS LIMITED

To consider and, if thought fit, to pass the following resolutions as ordinary resolutions:

	RESOLUTION	FOR	OPEN	AGAINST	ABSTAIN
1	To receive and consider the Financial Report, Directors' Report and Auditor's Report of the Company and its controlled entities for the financial period ended 2 May 2021	Shareholder approval not required for Resolution 1			
2	To re-elect as a Director of the Company Robert Kaye SC who, being a Director of the Company, retires and being eligible, offers himself for re-election.	**75,726,945** 99.10%	**311,855** 0.41%	**376,386** 0.49%	502,170
3	To re-elect as a Director of the Company Kevin Perkins who, being a Director of the Company, retires and being eligible, offers himself for re-election.	**66,663,109** 96.33%	**314,355** 0.45%	**2,225,315** 3.22%	7,714,577
4	That, for the purpose of Listing Rule 7.2, Exception 13 and for all other purposes, the Collins Foods Limited Executive and Employee Incentive Plan (LTIP), the terms of which are summarised in the Explanatory Notes, be and is hereby approved.	**74,624,933** 97.84%	**327,898** 0.43%	**1,316,717** 1.73%	609,426
5	That, for the purpose of Listing Rule 10.14 and for all other purposes, approval is given for the grant, to the Managing Director & CEO of the Company, Drew O'Malley, of Performance Rights under the LTIP as a long-term incentive on the terms set out in the Explanatory Notes, and for the issue of Shares upon exercise of those Performance Rights.	**75,646,198** 99.13%	**304,555** 0.40%	**355,387** 0.47%	595,951
6	That the Remuneration Report (which forms part of the Directors' Report) in respect of the period ended 2 May 2021 be adopted.	**66,009,847** 98.73%	**304,555** 0.46%	**541,077** 0.81%	2,750,672

The Chair intends to vote all available proxies for each resolution in favour of the relevant resolution.

COLLINS FOODS LIMITED

FOR FURTHER INFORMATION PLEASE CONTACT

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