

5 December 2025

NOTICE GIVEN UNDER SECTION 708A(5)(e) of CORPORATIONS ACT 2001 (Cth)

This notice is given by Calix Limited (ACN 117 372 540) (**Calix** or **the Company**) under section 708A(5)(e) of the Corporations Act 2001 (**Act**).

Calix has today issued 516,667 new fully paid ordinary shares in lieu of Directors' Fees, as approved by the shareholders of the Company at the 2025 Annual General Meeting held on 18 November 2025.

Calix confirms that:

1. The Shares were issued without disclosure under Part 6D.2 of the Act.
2. This notice is being given under section 708A(5)(e) of the Act.
3. As at the date of this notice, Calix has complied with:
 - (a) the provisions of Chapter 2M of the Act as they apply (accounting requirements); and
 - (b) section 674 and 674A of the Act (continuous disclosure requirements).
4. As at the date of this notice, there is no excluded information of the type referred to in sections 708A(7) and 708A(8) of the Act that is required to be set out in this notice under section 708A(6)(e) of the Act.

This announcement has been approved for release by the Board of Directors.

About Calix

Calix Limited (ASX: CXL) is an environmental technology company creating businesses that solve global challenges in industrial decarbonisation and sustainability.

Calix's unique patented core platform technology delivers indirect heating of raw materials to enable efficient, precise, flexible and renewably powered metals and minerals processing and capture of unavoidable industrial emissions.

With strong and increasing demand driven by global decarbonisation commitments, Calix is applying its core technology to the cement, steel, alumina and critical minerals industries, as well as the direct air capture of atmospheric carbon dioxide, and the production of sustainable environmental products.

Leveraging its core platform technology and a global network of partners, Calix is urgently developing multiple businesses that deliver positive global impact. Because there's only one Earth.

Mars is for quitters.

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