



Coventry Group Ltd

Results for Full Year Ended

30 June 2004

Chris Glenn

Managing Director

Stephen Cooper

Chief Financial Officer



Coventry Group Ltd

Result Highlights

- ❑ Net profit before tax up 30% to \$21.9M.
- ❑ Earnings before interest and tax up 23% to \$23.1M.
- ❑ Final dividend of 18 cents fully franked, up from 16 cents, fully franked.

Financial Overview

\$M	FY03			FY04		
	H1	H2	TOTAL	H1	H2	TOTAL
Sales	211.3	204.2	415.5	217.0	216.9	433.9
EBITA (before significant items – nil in 2004)	10.3	10.3	20.6	12.2	12.5	24.7
Tax	3.3	2.7	6.0	3.2	3.6	6.8*
Net Profit After Tax (before outside equity interest)	5.0	5.9	10.9	7.5	7.7	15.2
EPS – cents	14.7	16.8	31.5	21.1	21.4	42.5

* Effective tax rate has reduced to 31% from 36% due to first full year offset of CAP current year tax loss and CAP brought forward tax losses.

Financial Overview (continued)

	FY03			FY04		
	H1* %	H2* %	TOTAL %	H1* %	H2* %	TOTAL %
EBITA/sales	4.9	5.0	4.9	5.6	5.8	5.7
Return on Capital Employed (EBITA/equity + net debt)	10.6	11.1	11.0	13.0	13.7	13.6
Return on Equity (NPAT/equity)	6.2	7.2	6.7	9.0	9.0	9.0

* Ratios are annualised where appropriate.

Cash Flow and Gearing

	FY03 \$M	FY04 \$M
Operating Cash Flow	22.4	20.2
Closing Net Interest Bearing Debt	23.3	12.5
Closing Equity	162.8	169.9
Net Debt/Equity	14.3%	7.3%
Interest Cover (EBITA/net interest)	11.1	21.0

- Debt reduction from property sale proceeds and operating cash flow.

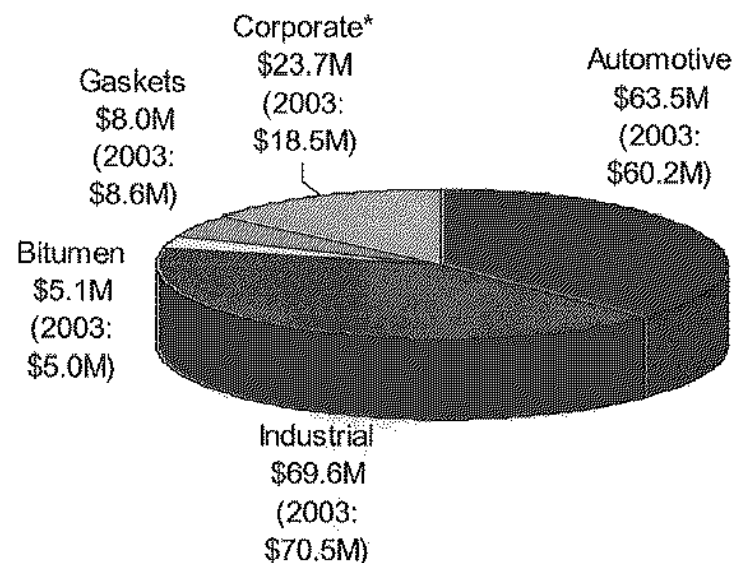
Dividends

	FY02	FY03	FY04
EPS – cents	13.4	31.5	42.5
Dividend per share - cents	20.0	30.0	34.0
Franking	100%	100%	100%

- ❑ Current policy is to distribute high proportion of profits.
- ❑ Dividend reinvestment plan in place (2.5% discount).
- ❑ Franking account balance of \$27.9M.

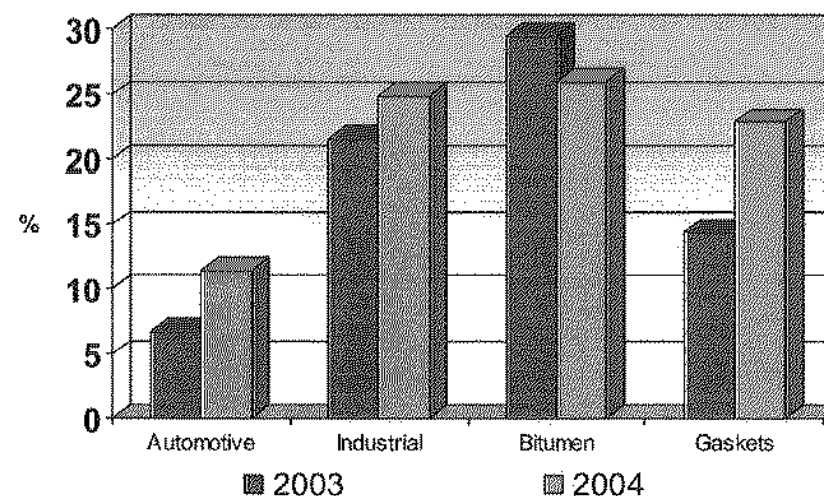
Capital Employed

CAPITAL EMPLOYED - 30 JUNE 2004



Capital Employed =
Assets – Creditors and Provisions

RETURN ON CAPITAL EMPLOYED



Return on Capital Employed =
EBITA/Capital Employed

* Includes land and buildings and net debt

Capital Employed (continued)

	FY03	FY04
Capital expenditure	\$8.6M	\$7.2M
Annual stock turns	3.1 turns	3.2 turns
Days sales in trade debtors	54 days	56 days

Automotive

\$M	FY03			FY04		
	H1	H2	TOTAL	H1	H2	TOTAL
Sales	113.9	113.7	227.6	118.2	122.2	240.4
EBIT *						
- Parent (WA/SA)	4.2	5.2	9.4	5.8	5.4	11.2
- CAP (NSW/QLD)	(3.2)	(2.6)	(5.8)	(2.4)	(1.7)	(4.1)
	1.0	2.6	3.6	3.4	3.7	7.1
EBIT/Sales Margin	0.9%	2.3%	1.6%	2.9%	3.0%	2.9%

* Before significant items (nil in 2004).

Automotive

- ❑ Continued improvement in WA, partly assisted by resources sector and growth in the overall trade market.
- ❑ Stronger second half in SA, but full year margins negatively impacted by competition and sales mix.
- ❑ 29% reduction in CAP loss. QLD achieved breakeven in 2 of the last 4 months, but only marginal improvement for NSW over the year.
- ❑ Thompson's Spare Parts/Rod Smith Parts and Bearings acquisition should add \$10M in annual sales and \$0.9M EBIT (excluding acquisition costs) from 1 July 2004 in QLD.
- ❑ Independent Motor Mart acquisition should add \$9.7M in annual sales and \$1.1M EBIT (excluding acquisition costs) from 1 August 2004 in NT.

Industrial

\$M	FY03			FY04		
	H1	H2	TOTAL	H1	H2	TOTAL
Sales	85.5	79.8	165.3	88.4	83.3	171.7
EBIT	7.5	6.2	13.7	8.1	7.8	15.9
EBIT/Sales Margin	8.7%	7.7%	8.3%	9.1%	9.3%	9.2%

Industrial

- ❑ Most project sales occurred in first half.
- ❑ Resource sector strength reflected in contributions from WA and QLD.
- ❑ Construction fastener specialist, Infix, continued to grow, with high demand from the housing sector.
- ❑ NZ achieved strong sales and margin growth, assisted by construction sector demand and stronger NZ dollar.
- ❑ Increased margins from better buying discipline through centralised purchasing.
- ❑ Increasing levels of competition from smaller players now evident in the market.

Bitumen

\$M	FY03			FY04		
	H1	H2	TOTAL	H1	H2	TOTAL
Sales	6.9	6.7	13.6	5.9	7.1	13.0
EBIT	0.7	0.7	1.4	0.4	0.9	1.3
EBIT/Sales Margin	10.7%	10.7%	10.7%	6.2%	13.3%	10.1%

- ❑ Much stronger second half with some recovery in volumes.
- ❑ Exceptional performance from emulsion spraying business
- ❑ Asphalt business expecting continued improvement.

Gaskets

\$M	FY03			FY04		
	H1	H2	TOTAL	H1	H2	TOTAL
Sales	6.7	5.8	12.5	6.4	6.0	12.4
EBIT	0.6	0.6	1.2	0.9	0.9	1.8
EBIT/Sales Margin	9.6%	10.1%	9.9%	13.3%	16.1%	14.6%

- Improved margins due to lower cost of imported raw materials, and impact of prior year restructuring.
- Positive impact of restructuring on production efficiency.

Strategy

Operations

☐ Information and Communications Technology:

- Information and Communication Technology strategy in place
- Disaster Recovery – improvements being implemented
- Telecommunications – currently changing carriers
- Selection of ERP system expected in February 2005

Strategy

Operations cont'd

☐ Distribution Centre Review

- Seeking expressions of interest in Morley site and considering new sites.

☐ Centralised Purchasing

- complete for Industrial
- to be completed in 2004/05 for Automotive
- supplier rationalisation

Strategy

Operations cont'd

- ❑ Human Resources
 - core HR & OH & S systems in place
 - staff survey conducted
 - training and development

- ❑ Business process improvement initiatives
 - stock accuracy
 - stock mix and location
 - supply chain

Strategy

Growth

- ❑ Organic sales growth is number one focus
- ❑ Bolt-on acquisition growth eg Thompson's Spare Parts/Rod Smith Parts and Bearings
- ❑ Larger acquisition opportunities in existing businesses
- ❑ Acquisition opportunities which leverage the company's core competencies

Strategy

Outlook

- ❑ Trading conditions to remain satisfactory
- ❑ Strong levels of competition continuing especially in Industrial and Bitumen
- ❑ Lower growth rate in earnings per share in 2004/05
- ❑ Ongoing focus on underperforming business units