



BUSINESS UPDATE

INVESTOR PRESENTATION

19 MAY 2026



A Sustainable Nutrition Company

Elixinol has a bold, ambitious vision for a healthy food roll-up...

To build a portfolio of premium-branded *health food assets*, with Australian manufacturing capabilities and *global growth* potential.





Elixinol Wellness is a diversified health and nutrition platform built for longevity and everyday wellness



Nutrition

**Hemp Foods Australia
Mt Elephant
Soul Seeds**



Supplements

**The Healthy Chef
Elixinol USA**



Superfoods

**Australian Primary Hemp
The Super Food Co**





**ELIXINOL WELLNESS (ASX:EXL)
OPERATIONAL MOMENTUM**



Re-setting and right-sizing is working

Margin Expansion

- Q1 FY26 gross margins improved to 45% (+8% YOY)
- Streamline the supply chain
- Drive operational efficiencies across procurement, manufacturing and operations
- Review customer pricing
- SKU rationalisation

Consumer-led innovation

- Retailers are backing true innovation aligned to consumer demand
- Core innovation pillars:
 - Clean & Wholefood
 - Longevity
 - Sustainable Without Compromise
- Test innovation through ecommerce before scaling winners into retail

Scalable platform

- Ecommerce drives higher margins and consumer ownership
- Retail delivers scale and national reach
- Diversified channels enables faster innovation, stronger insight and scalable growth





The Healthy Chef expands into Priceline

Multi-stage national distribution partnership:

- Stage One in Q3 FY26 across ~410 stores
- Stage Two in early 2027 with potential range expansion and increased stores

Supports channel diversification, expanded brand awareness & new customer acquisition

Metabolic Burn and Functional Protein Waters target the growing GLP-1 curious market

- Hive Award nomination for Best New Product Development

Ecommerce drives innovation and retail provides scale & accessibility



coles

NO MESS
MIXING
TUB.



Mt Elephant – Innovation collaboration with Retailers

Mt. Elephant brand re-positioned as:

Clean. Wholefood. Sustainably differentiated. Premium – not luxury.

Coles & Metcash supporting real innovation in traditional categories

Momentum is building:

- Pics now in 800+ Coles stores
- Metcash rollout underway
- “Cake in a Cup” under consideration by Coles

MT. ELEPHANT



OPERATIONAL RESET WITH CLEAR STRATEGIC FOCUS



Strategic shift to higher margin categories and channels

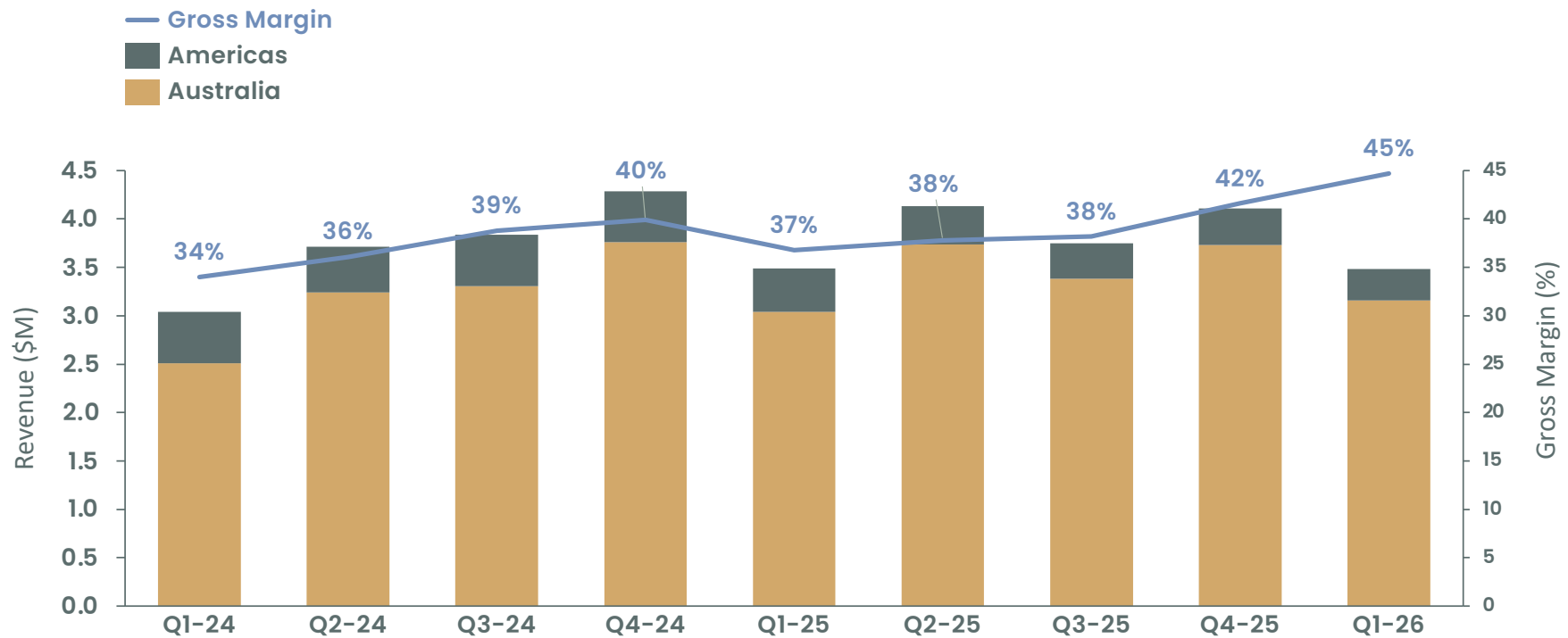
Repositioned for sustainable growth

- ✓ **Sharper strategic focus**
- ✓ **Higher margin revenue**
 - ✓ Higher margin e-commerce sales of The Healthy Chef, up 25% YoY in Q1 FY26
- ✓ **Improved gross margin**
 - ✓ 45% gross margin in Q1 FY26, up 8 percentage points YoY
- ✓ **Structurally lower cost base**, with operating expenses in Q1 FY26 down 29% YoY
- ✓ **Second consecutive quarter of underlying cash flow positive in Q1 FY26¹**
- ✓ **National rollout of The Healthy Chef premium product range into Priceline stores**
- ✓ **Capital reset as foundation for organic growth and M&A opportunities** to scale the business
- ✓ **Multiple short-term catalysts**, including strong revenue outlook in Q2 and beyond

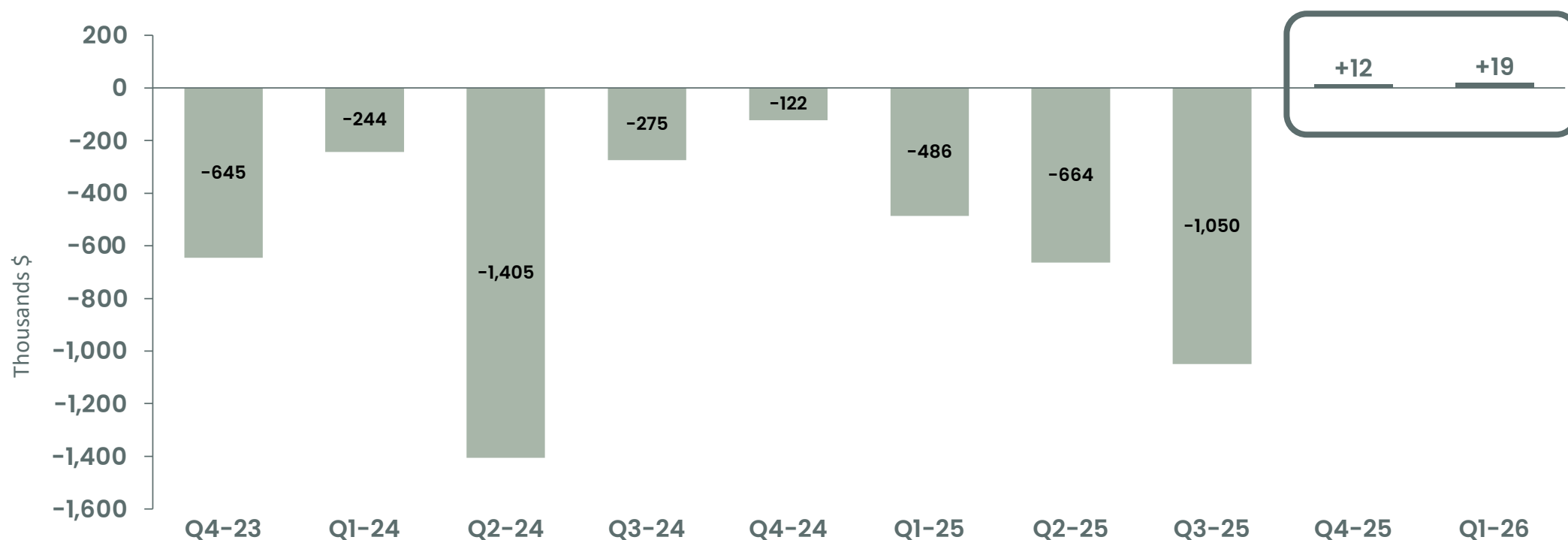
¹ Underlying operating cash flow excludes finance costs, payments for income taxes and other items (out of cycle payments and non-recurring items). Results are unaudited and subject to review.



Strategic focus on higher-margin revenue and improved gross margins



Back-to-back quarters of positive underlying operating cash flow¹



¹Underlying operating cash flow excludes finance costs, payments for income taxes and other items (out of cycle payments and non-recurring items). Results are unaudited and subject to review.



**CAPITAL RESET FOR ORGANIC
GROWTH AND M&A**

**A simpler
capital
structure will
enable EXL to
execute on its
growth
strategy**

Capital reset provides foundation for sustainable growth

- **Existing share register**
 - Small parcel sale facility
 - Around 8,000 shareholders, representing 6% of issued capital have small holdings
- **Loan note holders rollover**
 - Seeking approval for up to \$2m in convertible notes in upcoming AGM
- **Capital injection**
 - Seeking approval for issue of 400m shares and/or 800m options in upcoming AGM. (this equates to scope for up to \$2m of new equity)
 - Seeking flexibility for optimum combination of capital from instruments above

Strategy is to transition register to a more engaged investor base who share in our long-term vision



FY26 OUTLOOK & SHORT-TERM CATALYSTS



FY26 Outlook

EXL is now operating from a stronger, more efficient cost base, ready to capture growth opportunities and create long-term shareholder value.

01



Operational Momentum

- Improve performance off a right-sized cost base
- Drive more efficient operations and stronger margins

02



Cost Efficiency

- Maintain a **structural** ly lower opex run-rate
- Create flexibility to **invest in growth initiatives**

03



Growth Foundation

- Building a **platform for sustainable organic growth**
- Leverage **category strengths & consumer demand**

04



Strategic Opportunities

- Pursue **value-accretive M&A** to scale the business
- Focus on **core revenue drivers and disciplined execution**



Investors can
look forward
to continued
market
updates on
the capital
reset and
operating
momentum

Multiple short-term catalysts

Q2 FY26

- Capital injection with supportive new shareholders and new terms agreed to by existing loan note holders
- Completion of small parcel sale facility

Q3 FY26

- Results released for Q2 FY26 – guidance for strong revenue growth underpinned by new B2B and retail channel opportunities
- Stage One rollout of The Healthy Chef into Priceline
- Broaden market awareness of refreshed investor narrative
- Results released for 1H FY26
- Progress discussions on pipeline of target M&A opportunities



New Executive management team with broad industry experience

CEO and CFO appointed in FY25



Natalie Butler
Executive Director & CEO

25 years industry experience, previous positions include GM Tom Organics, GM Marketing TSN and L'Oreal



Gavin Evans
Non-exec Chair

International business leader with senior investment banking experience in London and a track record of building food and wellness businesses in Australia, now Chair of EXL.



Pauline Gately
Non-exec Director

Accomplished Non-Executive Director with 20+ years investment banking experience, holding board roles across FMCG, resources, fintech and not-for-profit, including Chair of Kalgoorlie Gold Mining and Director of Pioneer Credit.



Adam Dimitropoulos
Chief Financial Officer

25 years finance experience, previous positions include CFO at MS Pharma, VP FPA at Stada, Finance & Ops at Amneal, and VP Finance at Actavis



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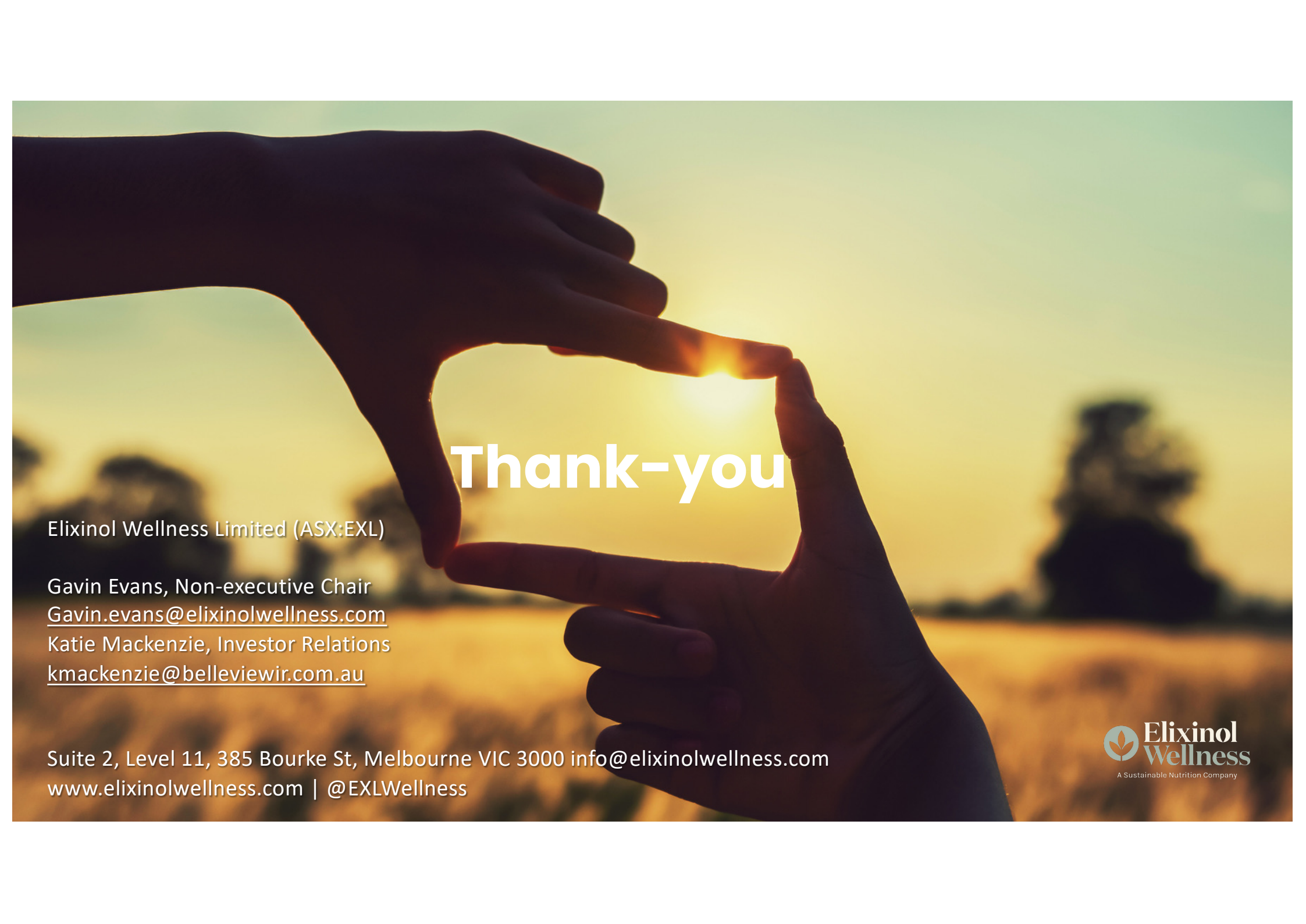
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This Presentation is current as at 19 May 2026



A photograph of two hands, one from the left and one from the right, reaching towards each other to frame a bright sun at sunset. The hands are silhouetted against the warm, golden light of the setting sun. The background shows a blurred landscape with trees and a field.

Thank-you

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