

QUARTERLY ACTIVITY REPORT

31 March 2026

Frontier Energy Limited (ASX: FHE; OTCQB: FRHYF) (**Frontier** or the **Company**) provides its quarterly activity report for the quarter ended 31 March 2026 (**Quarter**).

HIGHLIGHTS

- **Mr Jamie Cullen appointed as Executive Chairman – Mr Cullen was previously Chief Executive Officer of Pacific Energy, a position he held for a decade**
 - *Under Mr Cullen's leadership, Pacific Energy became Australia's largest remote energy specialist with approximately 1GW of contracted power generation under long-term power purchase agreements*
- **The Company advanced debt financing during the Quarter having received indicative senior debt terms from a range of leading tier one financial institutions, with binding credit approved terms expected to be finalised in the June quarter**
- **The indicative senior debt terms included:**
 - *Gearing levels of up to 70%;*
 - *Notional tenors of up to 25 years; and*
 - *Interest rate margins consistent with infrastructure project financing.*
- **Preferred suppliers for key equipment (batteries, solar panels, trackers and inverters) and Engineering, Procurement and Construction (EPC) services have been confirmed, with contracts materially finalised**
 - *All equipment to be used at the Project is from tier one suppliers with an established track record in the Australian market*
- **The final report from the Independent Technical Engineer Report (ITE), a key requirement for debt financiers, is nearing completion**
- **The non-core Pick Lake Zinc Project (Pick Lake Project) was sold to Total Metals Corp. (Total Metals) (TSX-V:TT) for cash consideration of ~\$2.25 million (received in April).**

Debt finance – indicative senior debt terms received

During the Quarter, the Company received indicative senior debt terms from leading tier one financial institutions. The indicative terms included gearing levels of up to 70%, notional tenors of up to 25 years and interest rate margins that are consistent with infrastructure project financing.

Together with its debt advisor, Azure Capital, the Company has commenced a process to shortlist preferred banks, with the aim of working with these banks through completion of due diligence and credit approved term sheets prior to the end of the June quarter.

Key progress with respect to the due diligence phase has included:

- A legal due diligence report has been prepared by Clayton Utz (**Legal DD Report**). The Legal DD Report, which sets out the findings of Clayton Utz's investigations with respect to key aspects of Stage One, including, among other things, project structure, property ownership arrangements, licencing, regulatory and environment and planning matters, native title and heritage considerations and material contracts such as the Electricity Transfer Access Contract and Interconnection Works Contract with Western Power, did not identify any material risks.
- Contracts for the supply of key equipment and EPC services have been materially finalised and are currently under review by the ITE. Clayton Utz is preparing a summary of these contracts and an assessment of the key risks for financiers, which is expected to be completed in early May and will enable the Legal DD Report to be finalised.
- PWC has prepared a report that analyses the financing for Stage One, and the corporate tax, and GST implications of the proposed structure.
- An independent assessment of project related risks has been completed and aligns with a proposed insurance program for both Stage One development and operations.

It is anticipated that on successful completion of the due diligence phase, binding credit approved terms will be made available by shortlisted banks, after which, the final syndicate of financiers can be determined and financing documentation executed.

Final contracts for major equipment and EPC construction nears completion

Project development activities during the quarter have focused on negotiation of key equipment and EPC contracts for the Project's construction. The Company has selected only tier one suppliers with a track record in the Australian market.

Construction

Early works undertaken by Monford Group Pty Ltd (**Monford**) have been completed, with the design deliverables finalised and the early works scope concluded. A notice to proceed will be issued to Monford when financing is in place.

Global Power Services Pty Ltd has been appointed as the preferred EPC contractor for construction of the 33kV/330kV substation on site, which in turn will connect to the existing Western Power Landwehr Terminal substation via a 330kV single circuit transmission line. Mott Macdonald was engaged to support the tender process for procurement of the main transformer and Frontier expects to place an order for that transformer in the coming weeks.

Equipment

A letter of award has been issued to California based Nextpower LLC, for supply of the tracker system, which is used to rotate the solar panels along the north-south axis, to follow the sun's path from east to west, with a control system used to optimise the tracking algorithm on each row of panels.

Longi Solar Australia Pty Ltd (**Longi Australia**) is the preferred supplier of the solar panels for the solar generation facility. The selected panels each have a capacity of 650 watts, which is an increase of approximately 6% on the panels previously proposed for use at Stage One, and is expected to deliver improved performance from the solar facility. Longi Australia, through its parent company, is an internationally recognised supplier of solar panels.

SMA Australia Pty Ltd (**SMA Australia**) is the preferred supplier of inverters that convert the direct current electricity generated by the solar panels into alternating current electricity. SMA Australia, through its German parent company, is a global leader in inverter technology, with its products used extensively on renewable energy projects in Australia and worldwide.

Trina Storage (Australia) Pty Ltd (**Trina Australia**) is the preferred supplier of the battery energy storage system. Trina's parent company is one of the largest manufacturers of battery energy storage systems and the proposed contracting arrangements include a 20-year warranty and long-term services agreement.

Corporate

Appointment of Executive Chair

During the Quarter, Mr Jamie Cullen was appointed as Executive Chair of Frontier. Prior to joining Frontier, Mr Cullen was Chief Executive Officer of Pacific Energy for a decade and led it to become Australia's largest remote power specialist, with approximately 1GW of contracted energy capacity when he departed.

During 2025, he led Pacific Energy through a \$2 billion debt and equity refinancing to allow for further growth. Prior to this, he managed the privatisation of Pacific Energy following its 2019 acquisition by Queensland Investment Corporation (QIC) for an enterprise value of \$535 million.

Prior to Pacific Energy, Mr Cullen was Managing Director of two ASX-listed companies (Resource Equipment Limited and PCH Group Ltd), both of which he led during periods of rapid growth and, like Pacific Energy, were subject to takeover transactions.

Following Mr Cullen's appointment both Mr Grant Davey and Mr Guy Chalkley stepped down to Non-Executive Director positions, while Mr Chris Bath stepped down as Executive Director, however, remains as Frontier's Chief Financial Officer.

Sale of Pick Lake Project

Post Quarter end, the Company completed the sale of its non-core Pick Lake Project to TSXV listed Total Metals Corp. (**Total Metals**) (TSX-V:TT) for cash consideration of approximately \$2.25 million.

The Company has received the cash consideration and the mineral rights that comprise the Pick Lake Project, together with all related information, have been transferred to Total Metals.

Cash at the end of the Quarter

As at 31 March 2026, Frontier had cash of \$2.7 million. This excludes the \$2.25 million that was received by the Company in April through the divestment of the Pick Lake Project as noted above.

In addition, the Company has a \$7.9 million cash backed interest bearing security deposit with Australian Energy Market Operator, as required under the Reserve Capacity Mechanism for the Stage One development of its Waroona Renewable Energy Project.

The Company expects this security deposit to be replaced by a bank guarantee as part of a senior project debt facility, which would result in the current cash deposit being returned to Frontier.

Annual general meeting

The Company will hold its annual general meeting at Level 20, 140 St Georges Terrace, Perth on Friday, 15 May 2026 at 10:00 am (AWST). Shareholders are encouraged to complete and lodge their proxies online at <https://investor.automic.com.au/#/loginsah>.

General meeting

At the general meeting held on 19 January 2026, all resolutions put to shareholders were approved.

Information required under Listing Rule 4.7C.1

Pursuant to ASX Listing Rule 4.7C.1, and as outlined in the Appendix 4C, the Company advises it spent \$390,000 on administration and corporate costs, \$306,000 on staff costs and \$2.1 million on property plant and equipment which comprised the payment of an option fee of \$1.5 million in connection with Frontier's land interests and \$0.6 million on project development activities. Details of the activities undertaken by the Company during the Quarter are set out in this report.

Information required under Listing Rule 4.7C.3

During the Quarter, payments to related parties for directors' fees totalled \$213,941.

Mr Grant Davey, who is a director of the Company, is a director and shareholder of Matador Capital Pty Ltd (**Matador Capital**). The Company makes payments to Matador Capital under

Shared Services and Office Use Agreements, under which Matador Capital provides office space, general office administration services, corporate and project personnel, accounting services and IT hardware and infrastructure to the Company. The services provided by Matador Capital are recovered from the Company on a cost-plus basis and totalled \$317,056.

Authorised for release by Frontier Energy's Board of Directors.

To learn more about the Company, please visit www.frontierhe.com, or contact:

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Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

Frontier Energy Limited

ABN

64 139 522 553

Quarter ended ("current quarter")

31 March 2026

Consolidated statement of cash flows	Current quarter \$A'000	Year to date (12 months) \$A'000
1. Cash flows from operating activities		
1.1 Receipts from customers	-	-
1.2 Payments for		
(a) research and development	-	-
(b) product manufacturing and operating costs	-	-
(c) advertising and marketing	-	-
(d) leased assets	-	-
(e) staff costs	(306)	(306)
(f) administration and corporate costs	(390)	(390)
1.3 Dividends received (see note 3)	-	-
1.4 Interest received	30	30
1.5 Interest and other costs of finance paid	(21)	(21)
1.6 Income taxes received	-	-
1.7 Government grants and tax incentives	-	-
1.8 Other (Rent received)	20	20
1.8 Other (Study)	-	-
1.9 Net cash from / (used in) operating activities	(667)	(667)

2. Cash flows from investing activities		
2.1 Payments to acquire or for:		
(g) entities	-	-
(h) businesses	-	-
(i) property, plant and equipment	(2,136)	(2,136)
(j) investments	-	-
(k) intellectual property	-	-

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (12 months) \$A'000
	(l) other non-current assets – security deposits	(23)	(23)
2.2	Proceeds from disposal of:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	-	-
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.3	Cash flows from loans to other entities	-	-
2.4	Dividends received (see note 3)	-	-
2.5	Other (provide details if material)	-	-
2.6	Net cash from / (used in) investing activities	(2,159)	(2,159)

3.	Cash flows from financing activities		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)	-	-
3.2	Proceeds from issue of convertible debt securities	-	-
3.3	Proceeds from exercise of options	-	-
3.4	Transaction costs related to issues of equity securities or convertible debt securities	(42)	(42)
3.5	Proceeds from borrowings	-	-
3.6	Repayment of borrowings	-	-
3.7	Transaction costs related to loans and borrowings	-	-
3.8	Dividends paid	-	-
3.9	Proceeds from share placement paid in advance	-	-
3.11	Net cash from / (used in) financing activities	(42)	(42)

4.	Net increase / (decrease) in cash and cash equivalents for the period		
4.1	Cash and cash equivalents at beginning of period	5,588	5,588
4.2	Net cash from / (used in) operating activities (item 1.9 above)	(667)	(667)

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (12 months) \$A'000
4.3	Net cash from / (used in) investing activities (item 2.6 above)	(2,159)	(2,159)
4.4	Net cash from / (used in) financing activities (item 3.11 above)	(42)	(42)
4.5	Effect of movement in exchange rates on cash held	3	3
4.6	Cash and cash equivalents at end of period	2,723	2,723

5.	Reconciliation of cash and cash equivalents at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	Current quarter \$A'000	Previous quarter \$A'000
5.1	Bank balances	2,723	5,588
5.2	Call deposits	-	-
5.3	Bank overdrafts	-	-
5.4	Other (provide details)	-	-
5.5	Cash and cash equivalents at end of quarter (should equal item 4.6 above)	2,723	5,588

6.	Payments to related parties of the entity and their associates	Current quarter \$A'000
6.1	Aggregate amount of payments to related parties and their associates included in item 1	531
6.2	Aggregate amount of payments to related parties and their associates included in item 2	-
<i>Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments.</i>		

7.	Financing facilities <i>Note: the term "facility" includes all forms of financing arrangements available to the entity.</i> <i>Add notes as necessary for an understanding of the sources of finance available to the entity.</i>	Total facility amount at quarter end \$A'000	Amount drawn at quarter end \$A'000
7.1	Loan facilities	-	-
7.2	Credit standby arrangements	-	-
7.3	Other (please specify)	-	-
7.4	Total financing facilities	-	-
7.5	Unused financing facilities available at quarter end		-
7.6	Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.		

8.	Estimated cash available for future operating activities	\$A'000
8.1	Net cash from / (used in) operating activities (item 1.9)	(667)
8.2	Cash and cash equivalents at quarter end (item 4.6)	2,723
8.3	Unused finance facilities available at quarter end (item 7.5)	-
8.4	Total available funding (item 8.2 + item 8.3)	2,723
8.5	Estimated quarters of funding available (item 8.4 divided by item 8.1)	4.08
<i>Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.</i>		
8.6	If item 8.5 is less than 2 quarters, please provide answers to the following questions:	
8.6.1	Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?	
	Answer: Not applicable	
8.6.2	Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?	
	Answer: Not applicable	
8.6.3	Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?	
	Answer: Not applicable	
<i>Note: where item 8.5 is less than 2 quarters, all of questions 8.6.1, 8.6.2 and 8.6.3 above must be answered.</i>		

Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

Date: 30 April 2026

Authorised by: **By the Board**

(Name of body or officer authorising release – see note 4)

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
4. If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [name of board committee – eg Audit and Risk Committee]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.