

A modern office interior with warm wood paneling on the walls and ceiling. Circular wall sconces provide soft lighting. In the foreground, a curved grey stone reception desk is visible. In the background, several wooden chairs are arranged near a glass-walled office area. A person is blurred in motion in the center background.

FÖS CAPITAL

FY23 Results Presentation

ASX: FOS

FY23 Highlights



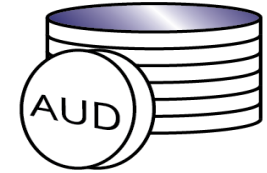
\$ 17.1M
Sales +26%



\$0.74M
NPBT +80%



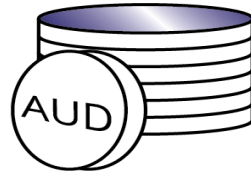
\$0.58M
NPAT +67%



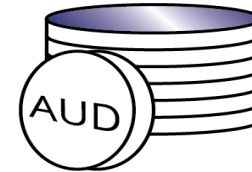
\$3.3M
Order book -46%



Hawko Lighting
Acquisition



-\$0.1M
Operating cashflow



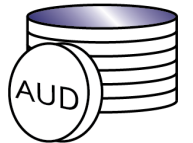
Reduced by 16%
Cost of doing business



\$80M
Quote pipeline

FY23 Operational Update

- Solid full year performance
- Since inception April 2019 FOS has delivered 7 consecutive half yearly profits
- Acquisition of Hawko has been positive impact to the business
- Continued focus on cost reductions
- Sales growth up 26% to \$17.1M
- Organic growth +16%
- NPAT \$0.58M + 67%
- 2H operating cashflow +\$900K
- Order book significantly down but expected to improve with increased quote book
 - Experiencing delays in securing new major projects but the work is there
 - Currently at \$4M
- New Westpac \$2M working capital facility in place (undrawn)
- Successfully delivered numerous major projects across AU&NZ



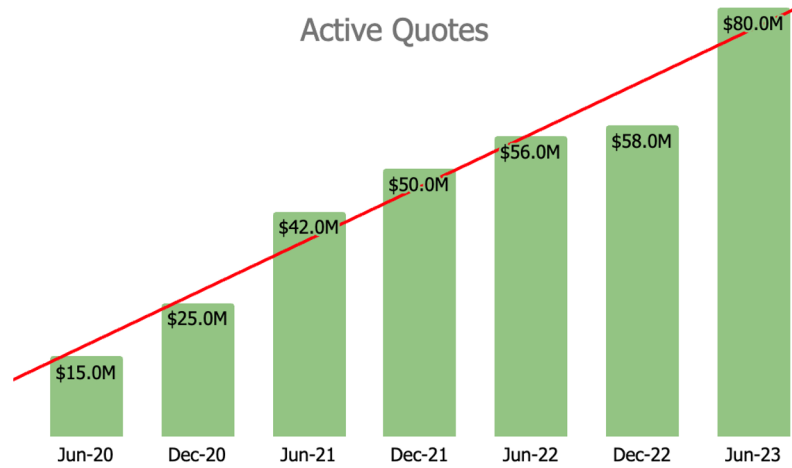
FY23 Financials

P&L (\$m)	FY23	FY22
Sales	17.1	13.5
Gross Profit	6.6	5.7
Other income	0.2	0.4
Expenses	6.1	5.7
PBT	0.74	0.41
NPAT	0.58	0.35
Operating cashflow	-0.1	0.7
Dividends per share	0	0.5c

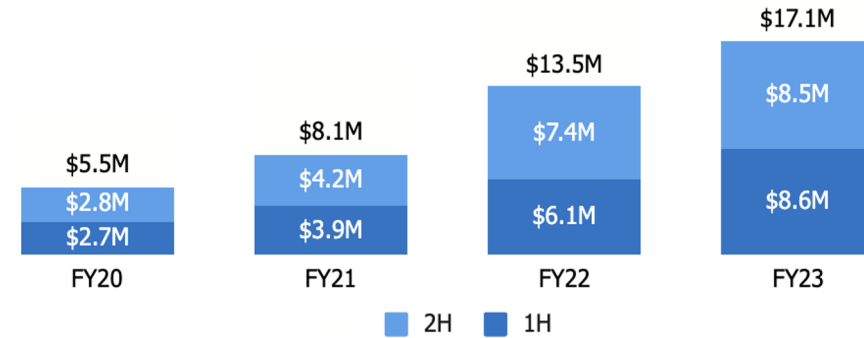
Balance Sheet (\$m)	June 23	June 22	June 21
Cash & Receivables	4.4	3.7	5.3
Stock, P&E, Other	9.3	8.1	5.7
Total Assets	13.7	11.8	11
Payables	2.0	1.8	1.6
Other	2.4	2.4	2.4
Total Liabilities	4.4	4.2	4.1
Net Assets	9.3	7.6	6.9

Comparative Analysis

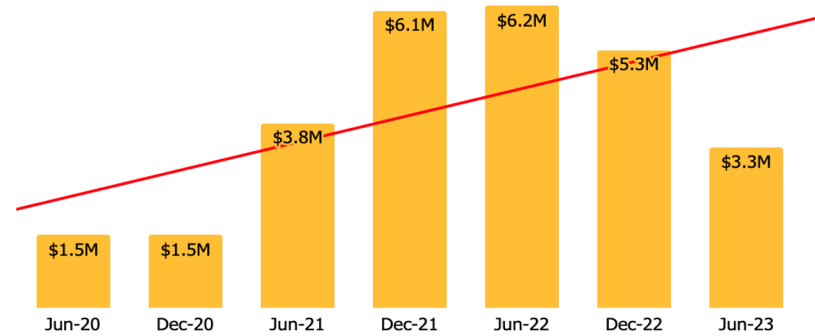
Active Quotes



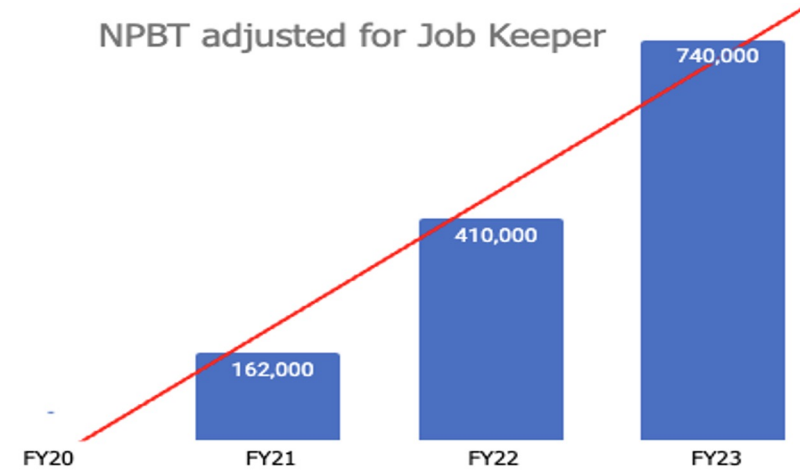
Sales



Orders On Hand



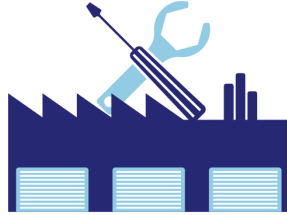
NPBT adjusted for Job Keeper



FOS Group Today



+\$17M
Sales



3
Manufacturing &
Warehousing facilities



6
Sales offices



5
Distributors



15
Product ranges



55
Employees



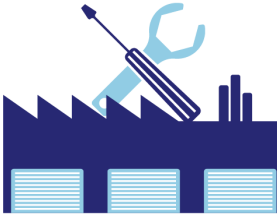
\$3.3M
Order Book



\$80M
Quote pipeline

FOS Outlook

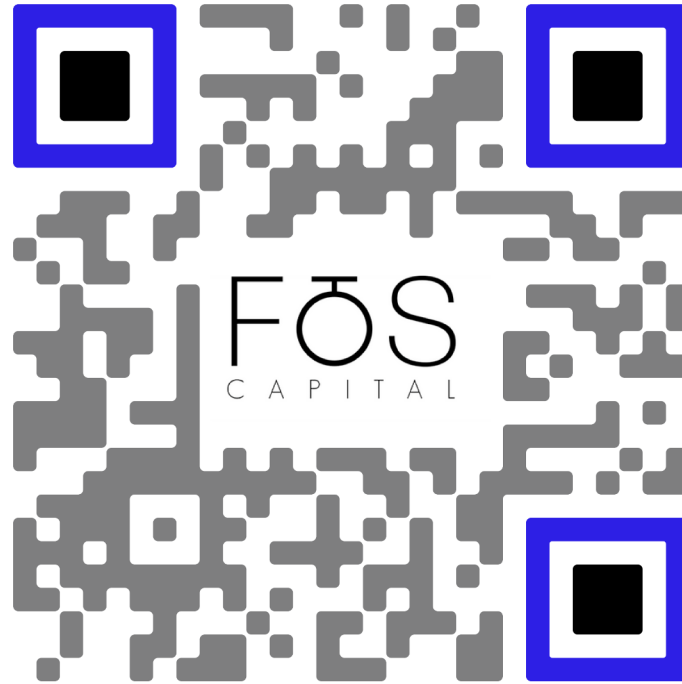
- Commercial construction industry continues to be robust
- ANZ operation with 55 staff well poised for further growth
- Acquisition of Hawko expected to deliver further manufacturing synergies.
- New revenue streams from expanded geographical presence with the addition of 5 new distributors
- Growing pipeline of projects with active quotes now at +\$80m
- Continued focus on product development and rationalisation
- Strong balance sheet, debt free, no material capex requirements
- Actively pursuing multiple value accretive acquisition opportunities



FOS at a glance

Capital Structure	ASX:FOS	Directors	
Shares on Issue*	53.8m	Chairman non-exec	Sandy Beard
Share price (28/08)	17.5c	Managing Director	Con Scrinis
Market Cap	\$9.4m	Executive Director	Michael Koutsakis
		Non-Executive Director	Michael Monsonego
Cash (June 2023)	\$1.4m	Employees	55
Net Assets	\$9.3m	Brands	15
NA per share	17.3c	Offices	6
EPS	1.14c	Manufacturing plants	2
Substantial shareholders: SKM Investment Group (associated with executive directors) 57%			
: Hancock & Gore Ltd 16.95%			

FOS Interactive Investor Hub



<https://investorhub.foscapital.com.au/welcome>