

Participation notification by BlackRock Inc.

Brussels, Belgium – July 04, 2025 – 8:30 CET

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Inc. (12 Throgmorton Avenue, London EC2N 2DL, UK) recently sent Syensqo the following transparency notifications indicating that it crossed the threshold of 3%. Here is the summary of the moves:

Date on which the threshold was crossed	Voting rights after the transaction	Equivalent financial instruments after the transaction	Total
June 27, 2025	3.13%	0.61%	3.74%

The latest notification, dated **June 30, 2025** and received on **July 01, 2025**, contains the following information:

- Reason for the notification: Acquisition or disposal of the control of an undertaking that holds a participating interest in an issuer
- Notified by BlackRock Inc.: A parent undertaking or a controlling person
- Date on which the threshold is crossed: **June 27, 2025**
- Threshold of direct voting rights crossed: 3% **upwards**
- Denominator: 105,032,929
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going **above** 3%.
- Persons subject to the notification requirement:

Name	Address (for legal entities)
BlackRock, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock (Singapore) Limited	20 Anson Road #18-01, Singapore, 79912, Singapore
BlackRock Advisors (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Advisors, LLC	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Asset Management Canada Limited	161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada
BlackRock Asset Management Deutschland AG	Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany
BlackRock Asset Management North Asia Limited	15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong
BlackRock Financial Management, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Fund Advisors	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Institutional Trust Company, National Association	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Investment Management (Australia) Limited	Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia
BlackRock Investment Management (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Investment Management, LLC	1 University Square Drive, Princeton, NJ, 8540, U.S.A.
BlackRock Japan Co., Ltd.	1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan
Aperio Group, LLC	3 Harbor Dr Suite 204, Sausalito, CA 94965, U.S.A.

Notified details

A) Voting rights	Previous notification		After the transaction		
	# of voting rights	# of voting rights		% of voting rights	
		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
BlackRock, Inc.	0	0		0.00%	
BlackRock (Singapore) Limited	4,355	4,355		0.00%	
BlackRock Advisors (UK) Limited	100,735	384,946		0.37%	
BlackRock Advisors, LLC	47,772	47,772		0.05%	
BlackRock Asset Management Canada Limited	58,077	58,058		0.06%	
BlackRock Asset Management Deutschland AG	191,035	187,652		0.18%	
BlackRock Asset Management North Asia Limited	2,356	2,356		0.00%	
BlackRock Financial Management, Inc.	7,871	7,871		0.01%	
BlackRock Fund Advisors	1,339,273	1,340,706		1.29%	
BlackRock Institutional Trust Company, National Association	884,494	879,724		0.85%	
BlackRock Investment Management (Australia) Limited	17,695	17,082		0.02%	
BlackRock Investment Management (UK) Limited	210,761	96,033		0.09%	
BlackRock Investment Management, LLC	102,426	102,257		0.10%	
BlackRock Japan Co., Ltd.	97,005	96,887		0.09%	
Aperio Group, LLC	23,910	29,718		0.03%	
Subtotal	3,087,765	3,255,417		3.13%	
TOTAL		3,255,417	0	3.13%	0.00%

B) Equivalent financial instruments	After the transaction					
	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock Advisors (UK) Limited	Securities Lent			443,691	0.43%	physical
BlackRock Institutional Trust Company, National Association	Securities Lent			3,997	0.00%	physical
BlackRock Investment Management (UK) Limited	Securities Lent			183,672	0.18%	physical
TOTAL				631,360	0.61%	

 The totals will be updated once you have clicked on <CALCULATE>

TOTAL (A & B)	# of voting rights	% of voting rights
CALCULATE	3,886,777	3.74%

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the [Investor Relations Section](#) of Syensqo's website.

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About Syensqo

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Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and health care applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

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