

## Notification de participation par BlackRock Inc.

Bruxelles, Belgique – 9 juillet 2025 – 8:30 CEST

Conformément à la législation et réglementation en matière de transparence financière (loi du 2 mai 2007), BlackRock Inc. (12 Throgmorton Avenue, London EC2N 2DL, UK) a envoyé à Syensqo une notification de transparence indiquant qu'il avait franchi le seuil de 3%. Voici un résumé des mouvements:

| Date à laquelle le seuil a été franchi | Droits de vote après la transaction | Instruments financiers équivalents après la transaction | Total |
|----------------------------------------|-------------------------------------|---------------------------------------------------------|-------|
| 1 juillet, 2025                        | 3.10%                               | 0.64%                                                   | 3.74% |

La notification la plus récente, datée du **3 juillet 2025** et reçue le **4 juillet 2025**, contient l'information suivante:

- Motif de la notification:
  - Acquisition ou cession du contrôle d'une entreprise détenant une participation dans un émetteur
  - À la suite de l'acquisition de HPS Investment Partners, la structure du groupe BlackRock a été modifiée. À la clôture de la transaction, BlackRock, Inc. a apporté l'intégralité de ses participations dans BlackRock Finance, Inc. et Global Infrastructure Management, LLC à BlackRock Saturn Subco, LLC, une filiale détenue à 100% par la société.
- Notification par: BlackRock Inc. Une entreprise mère ou une personne détenant le contrôle
- Date de dépassement de seuil : le **1 juillet 2025**
- Seuil des droits de vote directs franchi: 3% **à la hausse**
- Dénominateur : 105 876 417
- Information additionnelle: L'obligation de déclaration est née du franchissement **au-dessus** de 3% des droits de vote attachés aux actions de BlackRock, Inc.
- Personne(s) tenue(s) à la notification:

| Name                                                        | Address (for legal entities)                                                         |
|-------------------------------------------------------------|--------------------------------------------------------------------------------------|
| BlackRock, Inc.                                             | 50 Hudson Yards, New York, NY, 10001, U.S.A.                                         |
| BlackRock (Singapore) Limited                               | 20 Anson Road #18-01, Singapore, 79912, Singapore                                    |
| BlackRock Advisors (UK) Limited                             | 12 Throgmorton Avenue, London, EC2N 2DL, U.K.                                        |
| BlackRock Advisors, LLC                                     | 50 Hudson Yards, New York, NY, 10001, U.S.A.                                         |
| BlackRock Asset Management Canada Limited                   | 161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada                        |
| BlackRock Asset Management Deutschland AG                   | Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany                                 |
| BlackRock Asset Management North Asia Limited               | 15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong |
| BlackRock Financial Management, Inc.                        | 50 Hudson Yards, New York, NY, 10001, U.S.A.                                         |
| BlackRock Fund Advisors                                     | 400 Howard Street, San Francisco, CA, 94105, U.S.A.                                  |
| BlackRock Institutional Trust Company, National Association | 400 Howard Street, San Francisco, CA, 94105, U.S.A.                                  |
| BlackRock Investment Management (Australia) Limited         | Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia                 |
| BlackRock Investment Management (UK) Limited                | 12 Throgmorton Avenue, London, EC2N 2DL, U.K.                                        |
| BlackRock Investment Management, LLC                        | 1 University Square Drive, Princeton, NJ, 8540, U.S.A.                               |
| BlackRock Japan Co., Ltd.                                   | 1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan                |
| Aperio Group, LLC                                           | 3 Harbor Dr Suite 204, Sausalito, CA 94965, U.S.A.                                   |

## Détails de la notification

| A) Voting rights                                            | Previous notification | After the transaction |                              |                      |                              |
|-------------------------------------------------------------|-----------------------|-----------------------|------------------------------|----------------------|------------------------------|
|                                                             | # of voting rights    | # of voting rights    |                              | % of voting rights   |                              |
| Holders of voting rights                                    |                       | Linked to securities  | Not linked to the securities | Linked to securities | Not linked to the securities |
| BlackRock, Inc.                                             | 0                     | 0                     |                              | 0.00%                |                              |
| BlackRock (Singapore) Limited                               | 1,552                 | 6,342                 |                              | 0.01%                |                              |
| BlackRock Advisors (UK) Limited                             | 169,633               | 270,559               |                              | 0.26%                |                              |
| BlackRock Advisors, LLC                                     | 118,612               | 118,612               |                              | 0.11%                |                              |
| BlackRock Asset Management Canada Limited                   | 7,773                 | 22,010                |                              | 0.02%                |                              |
| BlackRock Asset Management Deutschland AG                   | 273,243               | 265,008               |                              | 0.25%                |                              |
| BlackRock Asset Management North Asia Limited               | 2,356                 | 2,356                 |                              | 0.00%                |                              |
| BlackRock Financial Management, Inc.                        | 41,144                | 41,044                |                              | 0.04%                |                              |
| BlackRock Fund Advisors                                     | 1,134,000             | 1,138,688             |                              | 1.08%                |                              |
| BlackRock Institutional Trust Company, National Association | 888,613               | 887,110               |                              | 0.84%                |                              |
| BlackRock Investment Management (Australia) Limited         | 20,052                | 20,052                |                              | 0.02%                |                              |
| BlackRock Investment Management (UK) Limited                | 107,863               | 118,158               |                              | 0.11%                |                              |
| BlackRock Investment Management, LLC                        | 258,644               | 263,900               |                              | 0.25%                |                              |
| BlackRock Japan Co., Ltd.                                   | 139,814               | 139,814               |                              | 0.13%                |                              |
| Aperio Group, LLC                                           | 25,873                | 25,873                |                              | 0.02%                |                              |
| Subtotal                                                    | 3,189,172             | 3,319,526             |                              | 3.14%                |                              |
| <b>TOTAL</b>                                                |                       | <b>3,319,526</b>      | <b>0</b>                     | <b>3.14%</b>         | <b>0.00%</b>                 |



Start with "groups" of holders. Add subtotals with  $\Sigma$ , and then finish with the persons who are "alone".

For groups, start with the ultimate controlling natural person or legal entity.

The totals, subtotals and % will be updated once you have clicked on **<CALCULATE>**.

| B) Equivalent financial instruments                         |                              |                 |                         |                                                                        |                    |            |
|-------------------------------------------------------------|------------------------------|-----------------|-------------------------|------------------------------------------------------------------------|--------------------|------------|
| After the transaction                                       |                              |                 |                         |                                                                        |                    |            |
| Holders of equivalent financial instruments                 | Type of financial instrument | Expiration date | Exercise period or date | # of voting rights that may be acquired if the instrument is exercised | % of voting rights | Settlement |
| BlackRock (Singapore) Limited                               | Securities Lent              |                 |                         | 44,912                                                                 | 0.04%              | physical   |
| BlackRock Advisors (UK) Limited                             | Securities Lent              |                 |                         | 407,946                                                                | 0.39%              | physical   |
| BlackRock Asset Management Canada Limited                   | Securities Lent              |                 |                         | 25,246                                                                 | 0.02%              | physical   |
| BlackRock Fund Advisors                                     | Securities Lent              |                 |                         | 98,274                                                                 | 0.09%              | physical   |
| BlackRock Institutional Trust Company, National Association | Securities Lent              |                 |                         | 19,319                                                                 | 0.02%              | physical   |
| BlackRock Investment Management (UK) Limited                | Securities Lent              |                 |                         | 85,929                                                                 | 0.08%              | physical   |
| BlackRock Investment Management, LLC                        | Securities Lent              |                 |                         | 2,642                                                                  | 0.00%              | physical   |
| BlackRock Financial Management, Inc.                        | Contract Difference          |                 |                         | 615                                                                    | 0.00%              | cash       |
| BlackRock Institutional Trust Company, National Association | Contract Difference          |                 |                         | 1,471                                                                  | 0.00%              | cash       |
| BlackRock Investment Management (UK) Limited                | Contract Difference          |                 |                         | 1,093                                                                  | 0.00%              | cash       |
| BlackRock Investment Management, LLC                        | Contract Difference          |                 |                         | 4,632                                                                  | 0.00%              | cash       |
| TOTAL                                                       |                              |                 |                         | 692,080                                                                | 0.65%              |            |

 The totals will be updated once you have clicked on <CALCULATE>

|               |                    |                    |
|---------------|--------------------|--------------------|
| TOTAL (A & B) | # of voting rights | % of voting rights |
|               | 4,011,606          | 3.79%              |

CALCULATE

Les notifications de transparence et la chaîne complète des entreprises contrôlées par l'intermédiaire desquelles la participation est effectivement détenue sont disponibles dans la section [Relations Investisseurs](#) du site web de Syensqo.

## Contacts

### Investors & Analysts

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## About Syensqo

Syensqo is a science company developing groundbreaking solutions that enhance the way we live, work, travel and play. Inspired by the scientific councils which Ernest Solvay initiated in 1911, we bring great minds together to push the limits of science and innovation for the benefit of our customers, with a diverse, global team of more than 13,000 associates.

Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and health care applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

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