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**13 September 2021**

## Presentation to 2021 Denver Gold Forum

Mr Craig Jetson, Managing Director & CEO, will present virtually to the Denver Gold Forum being held this week.

A webcast of the presentation will be available on the Gold Forum Americas website at <https://www.denvergold.org/company-live-session/gfa21/131/> and subsequently on the St Barbara website at [www.stbarbara.com.au/investors/webcast/](http://www.stbarbara.com.au/investors/webcast/).

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*Managing Director & CEO*

13 September 2021



# Briefing Book

September 2021

# Disclaimer

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The Company estimates its reserves and resources in accordance with the Australasian Code for Reporting of Identified Mineral Resources and Ore Reserves 2012 Edition (“JORC Code”), which governs such disclosures by companies listed on the Australian Securities Exchange.

Non-IFRS financial information: We supplement our financial information reporting determined under International Financial Reporting Standards (“IFRS”) with certain non-IFRS financial measures, including cash operating costs. Details of these are set out in the Supplement.

Financial figures are in Australian dollars unless otherwise noted. Financial year is 1 July to 30 June. This presentation is not audited.

Unless otherwise noted, information in this report that relates to Mineral Resources or Ore Reserves is extracted from the report titled ‘*Ore Reserves and Mineral Resources Statements 30 June 2021*’ released to the ASX on 26 August 2021. Full details of recent exploration results in ASX release 28 July 2021 ‘*Q4 June FY21 Quarterly Report*’.

Australian Securities Exchange (ASX) Listing code “SBM”  
 American Depositary Receipts (ADR OTC code “STBMY”) through BNY Mellon,  
[www.adrbnymellon.com/dr\\_profile.jsp?cusip=852278100](http://www.adrbnymellon.com/dr_profile.jsp?cusip=852278100)

**Published 13 September 2021**



# Competent persons statement

## Exploration Results

The information in this presentation that relates to Exploration Results is based on information compiled by Dr Roger Mustard, who is a Member of The Australasian Institute of Mining and Metallurgy. Dr Mustard is a full-time employee of St Barbara and has sufficient experience relevant to the style of mineralisation and type of deposit under consideration and to the activity which he is undertaking to qualify as a Competent Person as defined in the 2012 Edition of the 'Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves'. Dr Mustard consents to the inclusion in the report of the matters based on his information in the form and context in which it appears.

## Mineral Resource and Ore Reserve Estimates

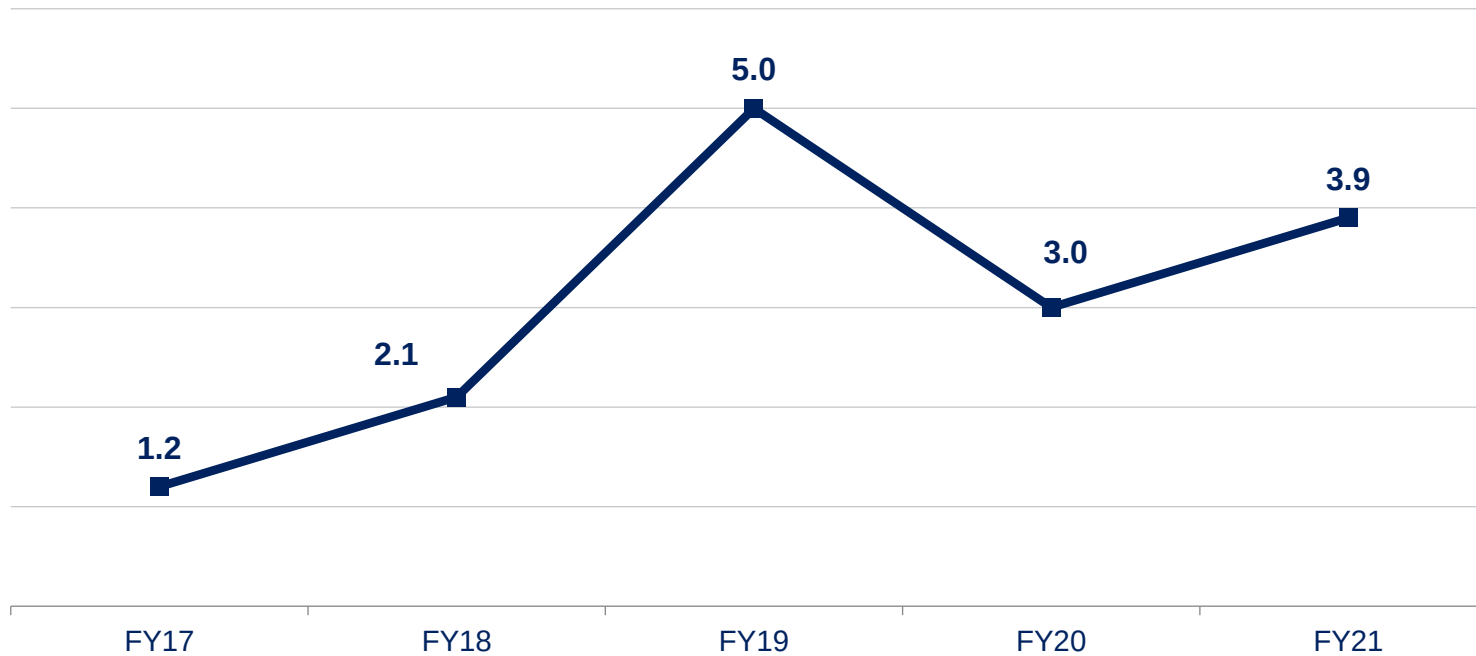
The information in this presentation that relates to Mineral Resources or Ore Reserves for Gwalia, Harbour Lights, Tower Hill, Simberi and Atlantic is extracted from the report titled '*Ore Reserves and Mineral Resources Statements 30 June 2021*' released to the Australian Securities Exchange (ASX) on 26 August 2021. The report is available to view at [stbarbara.com.au](https://stbarbara.com.au). The Company confirms that it is not aware of any new information or data that materially affects the estimates of Mineral Resources or Ore Reserves and that all material assumptions and technical parameters underpinning the estimates in the original ASX announcement continue to apply and have not materially changed. The Company confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from the original ASX announcement.

Full details are contained in the ASX release dated 26 August 2021 '*Ore Reserves and Mineral Resources Statements 30 June 2021*' available at [stbarbara.com.au](https://stbarbara.com.au).



# Safety always

TOTAL RECORDABLE INJURY FREQUENCY RATE (TRIFR)<sup>1</sup>



## Safety Always

Zero harm is always our target. Zero harm to all people as we responsibly operate our assets to their full potential. This focus on safety guides everything we do.

1. Total Recordable Injury Frequency Rate (12 month avg.), total recordable injuries per million hours worked





# Our sustainability framework

## Our values

Our values guide us in our decision-making every day.

**We act with honesty and integrity**

**We treat people with respect**

**We value working together**

**We deliver to promise**

**We strive to do better**

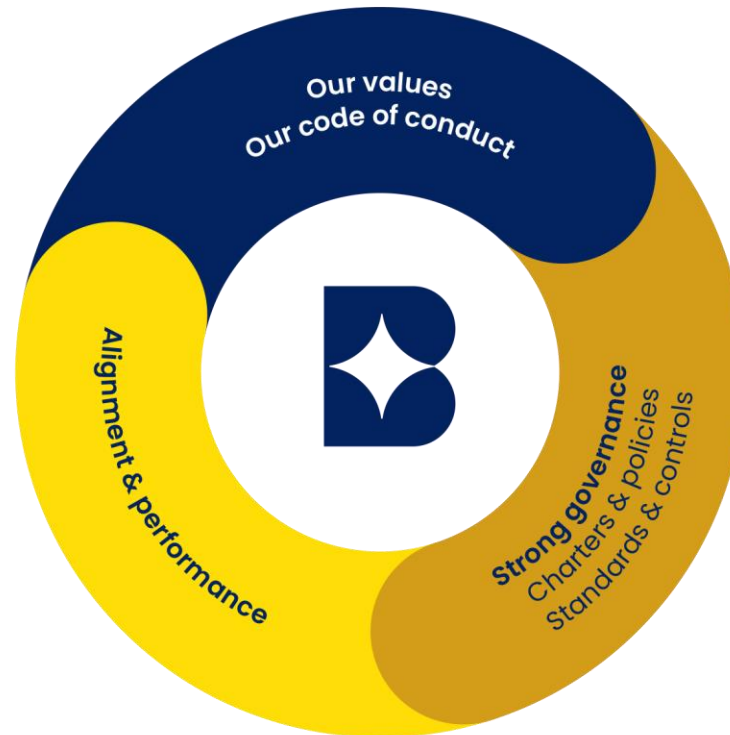
## Our code of conduct

Sets out our purpose and vision, outlines how we work together, and sets expectations for our behaviour.

It explains the importance of our five values and commitments as we operate our business and care for and interact with each other, our suppliers, communities and third parties.

## Alignment & performance

We optimise our alignment and performance to our governance settings, industry standards, and internal commitments, targets and goals. We regularly report our performance to our stakeholders.



## Strong governance

A cascading set of charters, policies, standards, and controls ensures appropriate governance. Endorsed by the Board, these lay out our Group-wide requirements and expectations and explain what we must do in practice. This approach is supported at an operational level with local procedures specific to risks and our business in those areas.



# Our commitments



## SAFETY ALWAYS

Zero harm is always our target. Zero harm to all people as we responsibly operate our assets to their full potential. This focus on safety guides everything we do.



## EMPOWERED PEOPLE DIVERSE TEAMS

We are an employer of choice committed to inclusion and diversity. We provide a caring work environment where our talented people are happy, thrive, feel safe and can fulfil their potential.



## STRONGER COMMUNITIES

We strive to help our communities thrive, grow and prosper. We build meaningful relationships, investing time and energy to ensure local communities are enriched by being our neighbours.



## RESPECTING THE ENVIRONMENT

We are committed to caring for the environment. We think differently to find solutions to actively manage and neutralise our impact; because we care about the environment and our planet.



## GROWING SUSTAINABLY

Growing our business sustainably, where it makes sense, and with strong governance practices, means we can add value for everyone: our shareholders, our people and our communities.



## Key sustainability targets

| Measure                                        | FY21 performance | Target                    |
|------------------------------------------------|------------------|---------------------------|
| Total recordable injury frequency rate (TRIFR) | 3.9              | 2.1                       |
| • Fatalities                                   | 1                | 0                         |
| Overall gender pay gap                         | 8%               | 8% by 2022                |
| Nil gender pay gap for 'like-for-like' roles   | nil              | maintain nil              |
| Proportion of women employed (Australia)       | 28%              | 30% by 2022               |
| Proportion of women employed (PNG)             | 16%              | 18% by 2022               |
| Proportion of women employed (Canada)          | 27%              | 30% by 2022               |
| First Nations Employees (Canada)               | 2%               | 5% by 2022                |
| Indigenous Employees at Leonora Operations     | 2%               | 5% by 2022                |
| Ounces gold per ton of CO <sub>2</sub> -e      | 1.58             | 2.20 by FY30 <sup>1</sup> |
| Carbon neutrality – CO <sub>2</sub> -e tonnes  | 208,000          | Net-0 by FY50             |
| Significant environment incidents              | 2 <sup>2</sup>   | 0                         |

1. Interim improved GHG efficiency: CO<sub>2</sub>-e per ounce gold produced (scope 1 & 2), 18% improvement on a 2013 baseline year.

2. Significance of both incidents is compliance related rather than due to environmental harm





# Sustainability alignment

- ✓ **Minerals Council of Australia Enduring Value** sustainability framework (aligned to ICMM Sustainability Principles)
  - Implementing Towards Sustainable Mining
- ✓ **Global Reporting Initiative (GRI)** and reports sustainability disclosures in accordance with its Core option
- ✓ **UN Global Compact** (a signatory and member)
- ✓ **Extractive Industries Transparency Initiative (EITI)** (a member and financial supporter)
- ✓ **Carbon Disclosure Project (CDP)**, Climate (since 2018, rated 'C' for compliance)
- ✓ **Sustainability Accounting Standards Board (SASB)** Mining and Metals Standard.

## External ESG ratings/indices

- **S&P CSA (DJSI)** – rated top-quartile in sub-sector
- **Sustainalytics** – rated top-quartile in sub-sector
- **ISS Corporate Solutions** – rated a strong performer in sub-sector.
- **Australian Council of Superannuation Investors (ACSI)** – rated in ASX 200 reporting 'leader' group
- **MSCI** – rated top-quartile in sub-sector
- **Moody's FTSE Russell** – FTSE4Good – rated top-quartile in sub-sector.



# Sustainability commitments and achievements

- 7<sup>th</sup> year-on-year WGEA<sup>1</sup> Employer of Choice for Gender Equality
- Zero harm tolerance for any form of sexual harassment: annually disclosed as part of WGEA citation
- Gender safety audits conducted across all operations
- MD & CEO – WGEA Pay Equity Ambassador & signatory to the Diversity Council of Australia’s pledge “I stand for Respect”
- Inclusion in 2021 Bloomberg GEI<sup>2</sup> Index – 80% score – one of 10 Australian companies (380 globally)
  - Tracks the performance of public companies committed to transparency in gender-data reporting.
- Signatory to the UN Women’s Empowerment Principles
- Three female leaders represented in ‘Top 100 Global Inspirational Women in Mining’
- Supporting indigenous youth through Clontarf Foundation and Shooting Stars
- Partnership with Nova Scotia St Mary’s University to advance world-leading research on historic mine tailings remediation
- Disclosure of Scope 3 emissions
- Local business empowerment in PNG: Established Simberi Mine Services – community business umbrella and governance company

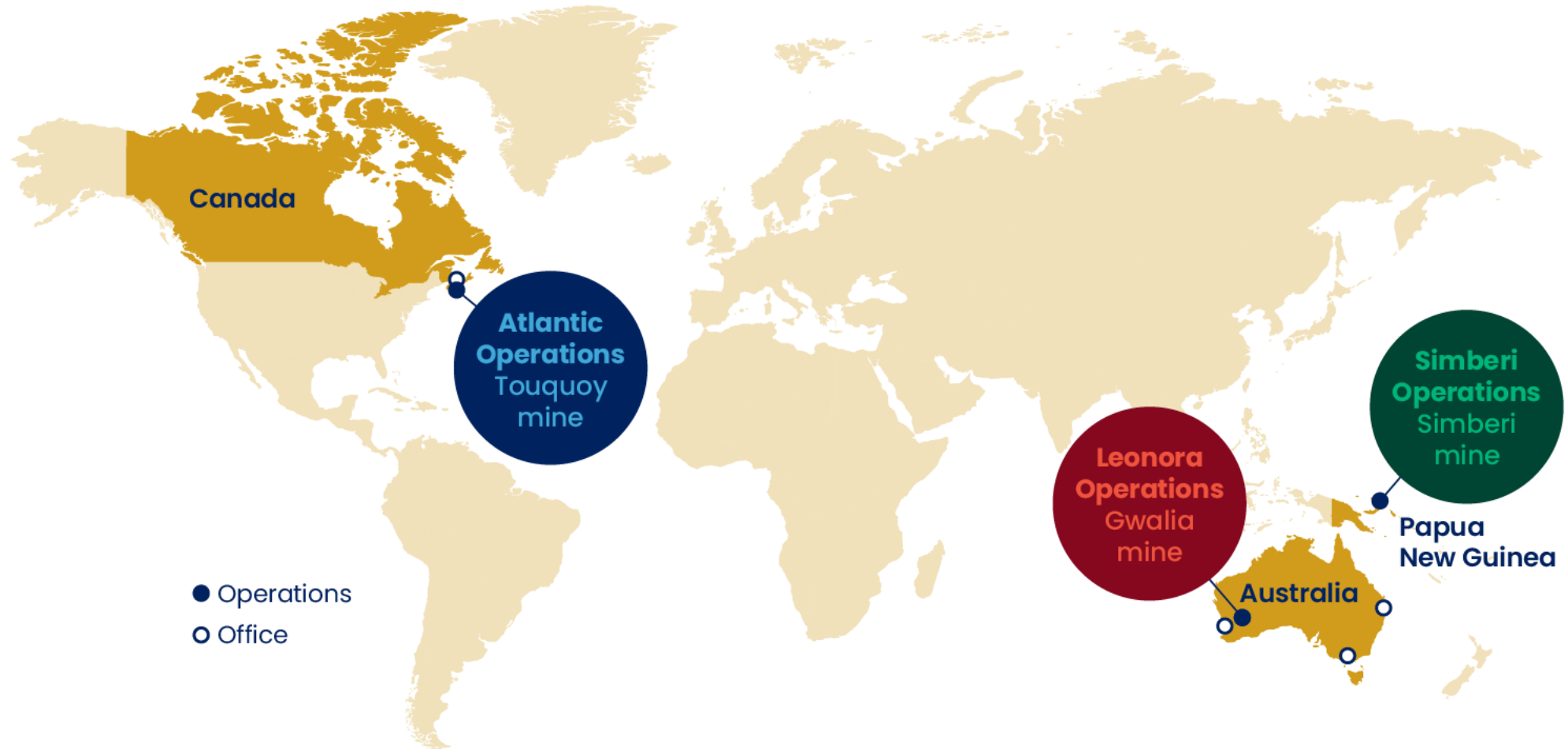
1. Workplace Gender Equality Act (<https://www.wgea.gov.au/>)

2. Gender Equality Index



# A growing gold company with a global outlook

3 operations with pathway to greater than 10 years of operating life



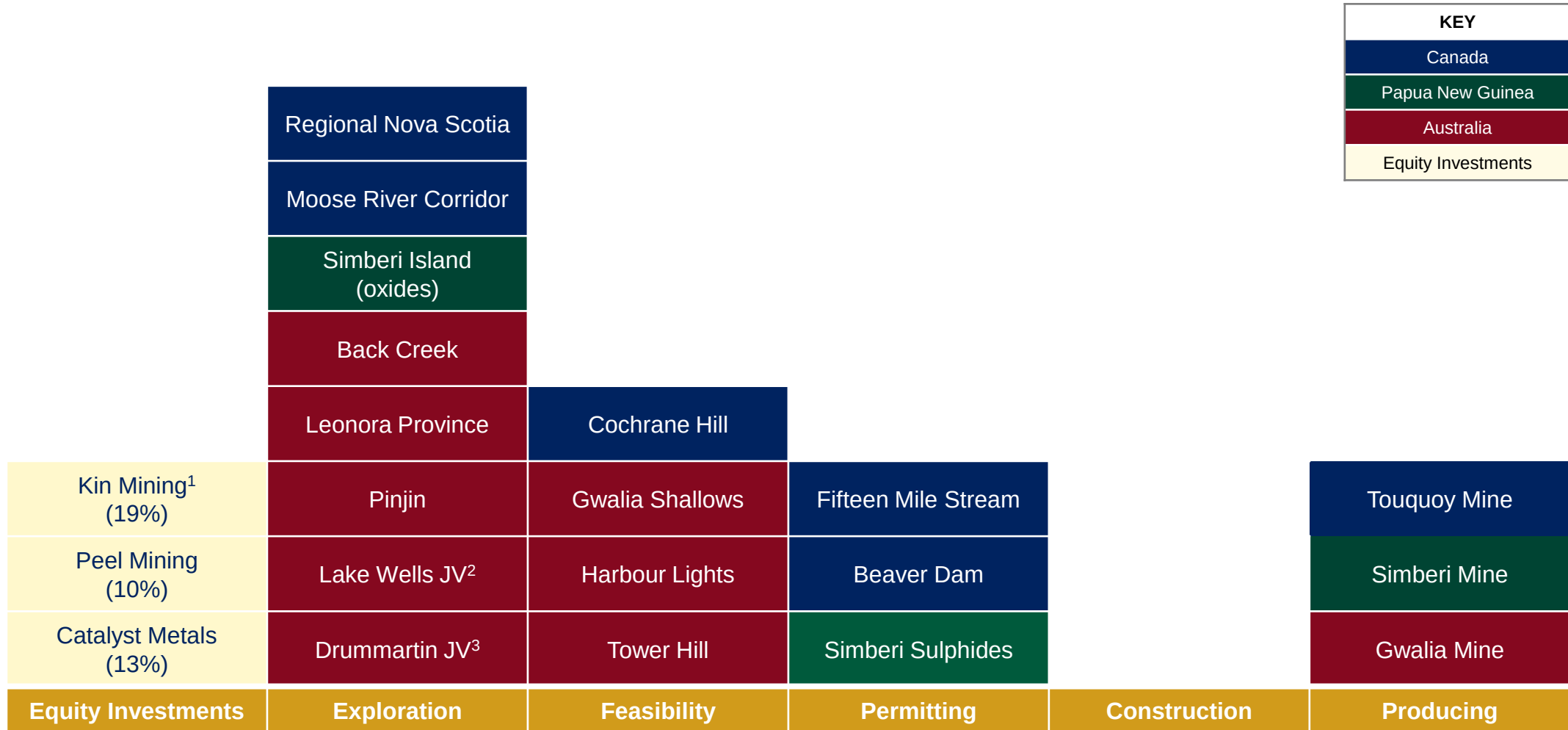
# FY22 Guidance

| Operation           | Production<br>(koz) | AISC <sup>1</sup><br>(A\$/oz) |                 |                |
|---------------------|---------------------|-------------------------------|-----------------|----------------|
|                     |                     |                               | Sustaining      | Growth         |
| Atlantic Operations | 65 – 85             | 1,305 – 1,515 <sup>2</sup>    | 15 – 20         | 30 – 40        |
| Leonora Operations  | 180 – 200           | 1,605 – 1,720                 | 65 – 75         | 15 – 20        |
| Simberi Operations  | 60 – 70             | 2,465 – 2,650 <sup>3</sup>    | 15 – 20         | 25 – 35        |
| <b>Consolidated</b> | <b>305 – 355</b>    | <b>1,710 – 1,860</b>          | <b>95 – 115</b> | <b>70 – 95</b> |

1. All-In Sustaining Costs. Non-IFRS refer to slide 54
2. C\$1,240 to C\$1,440 per ounce at AUD/CAD of 0.95
3. US\$1,850 to US\$1,990 per ounce at AUD/USD of 0.75



# Project pipeline



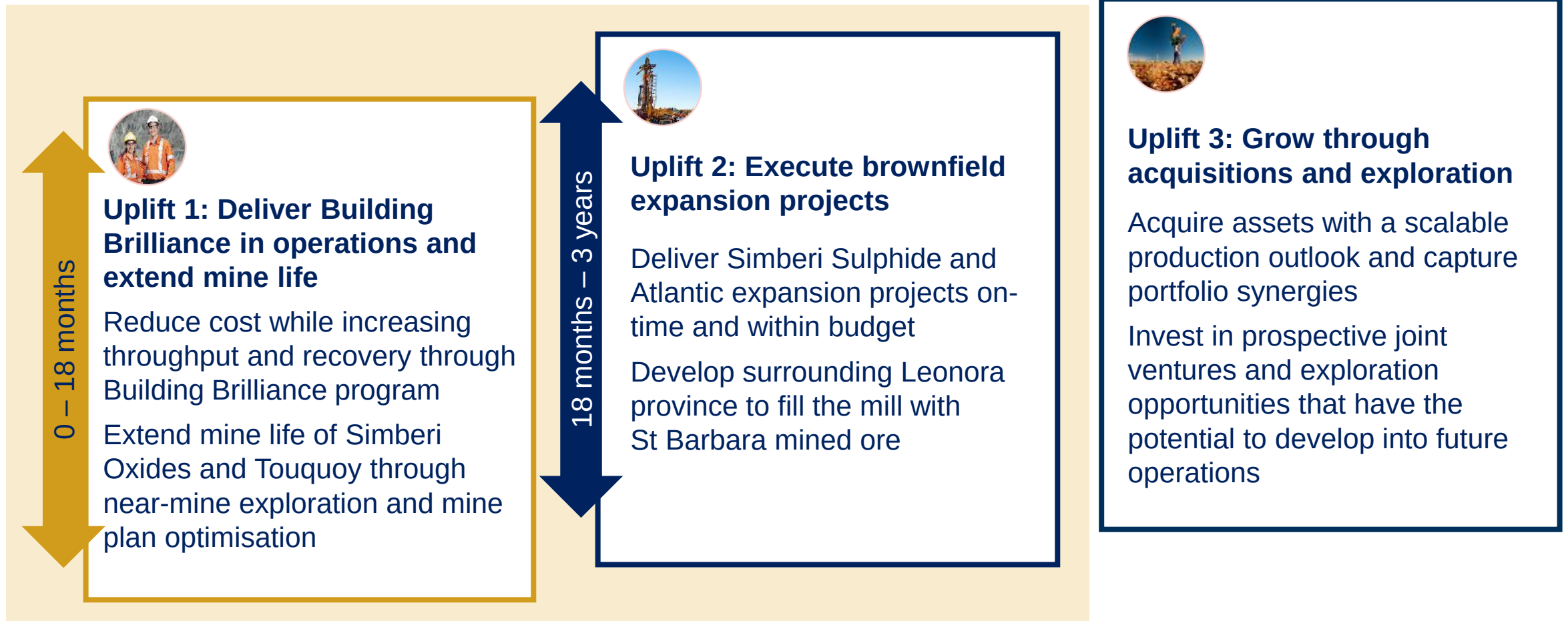
1. Equity interest announced 14 July 2021

2. Earn-in and Joint Venture Agreement with Australian Potash announced 8 October 2018

3. Earn-in and Joint Venture Agreement with Catalyst Metals announced 25 November 2020



# Building Brilliance our pathway to growing operating life





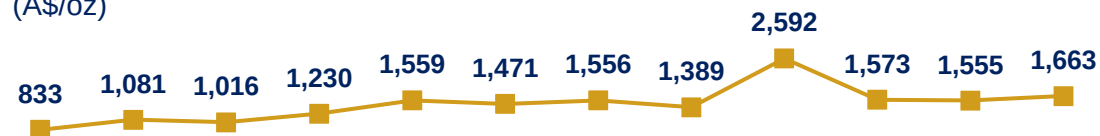
# Leonora Operations



# Leonora Operations

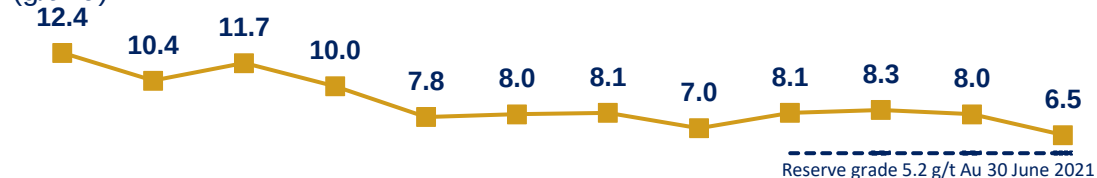
## AISC

(A\$/oz)



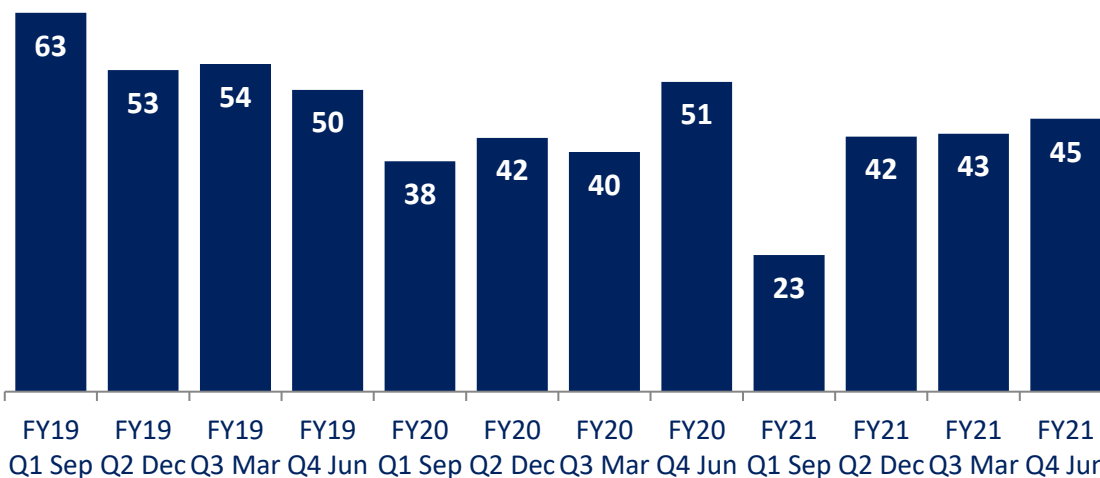
## MINED GRADE

(g/t Au)



## GOLD PRODUCTION

(koz)



## Operational Performance

|                       |        | FY19  | FY20  | FY21  |
|-----------------------|--------|-------|-------|-------|
| Underground ore mined | kt     | 625   | 697   | 605   |
| Waste mined           | kt     | 406   | 347   | 331   |
| Mined grade           | g/t Au | 11.1  | 7.7   | 7.6   |
| Ore milled            | kt     | 652   | 771   | 749   |
| Milled grade          | g/t Au | 10.8  | 7.1   | 6.6   |
| Gold recovery         | %      | 98    | 97    | 97    |
| Gold production       | koz    | 220   | 171   | 153   |
| Gold sold             | koz    | 223   | 172   | 151   |
| Cash Cost             | A\$/oz | 746   | 1,071 | 1,185 |
| Realised gold price   | A\$/oz | 1,762 | 2,068 | 2,185 |
| AISC                  | A\$/oz | 1,027 | 1,485 | 1,744 |
| Sustaining capital    | A\$M   | 44    | 53    | 64    |
| Growth capital        | A\$M   | 71    | 41    | 32    |
| Net cashflow          | A\$M   | 115   | 77    | 62    |



# Operational overview

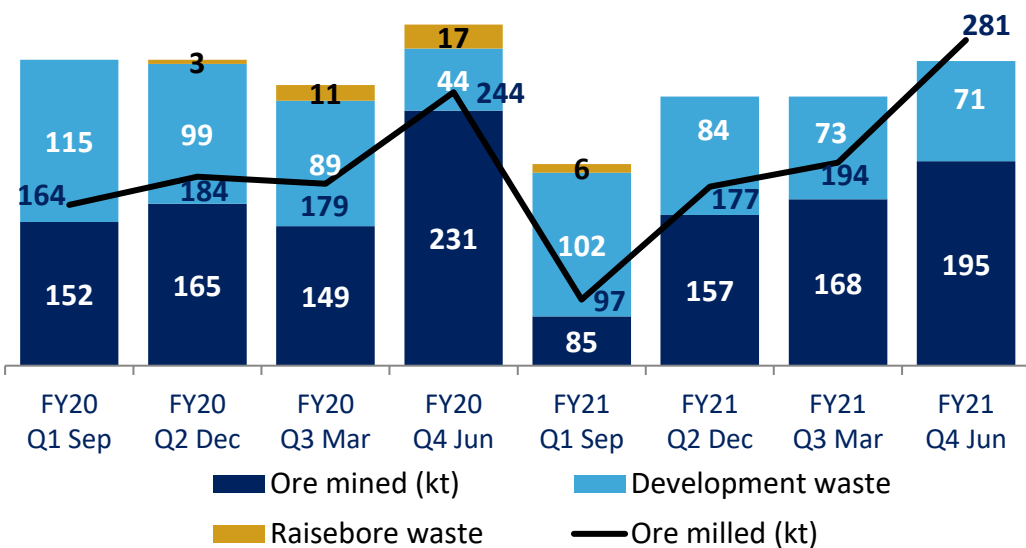
MINING COSTS  
(A\$/t ore)



MILLING COSTS  
(A\$/t ore)



MATERIAL MOVED / MILLED  
(kt)

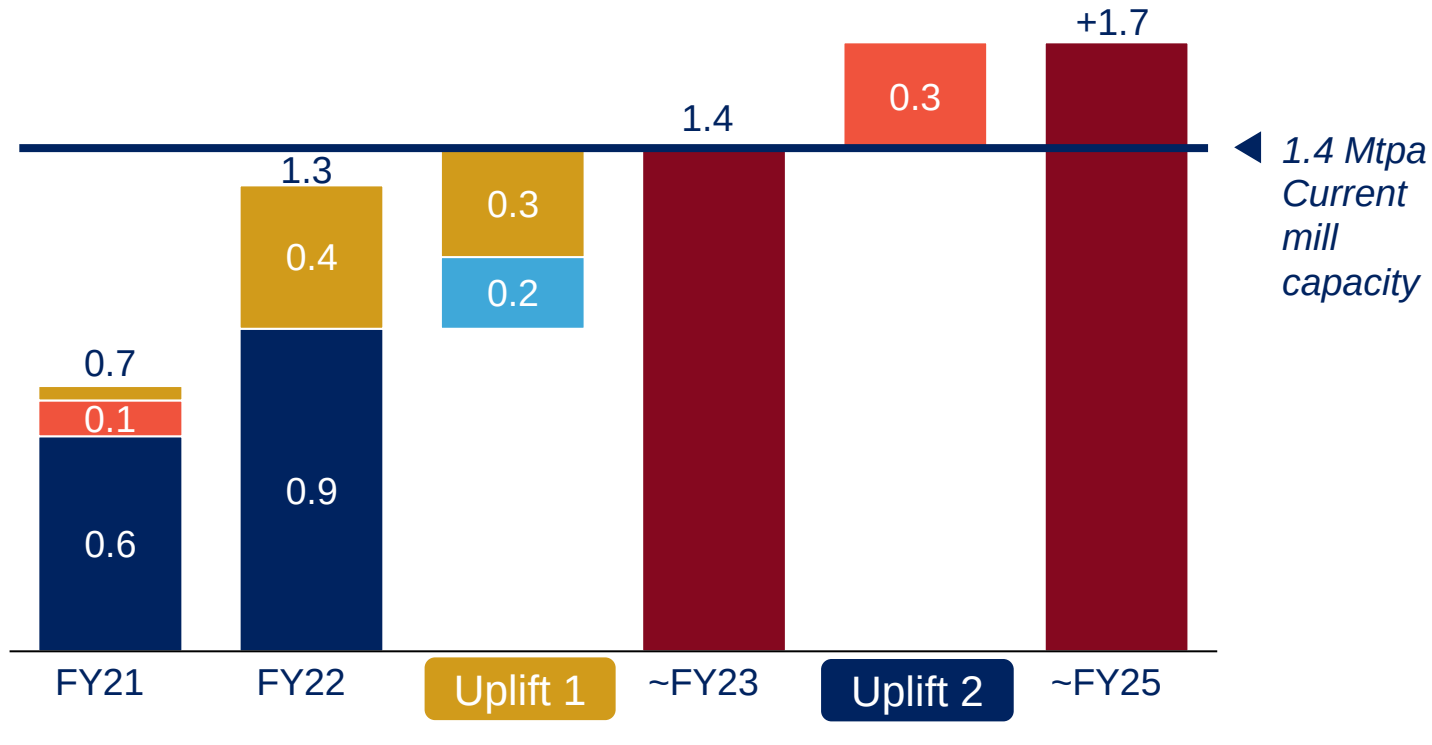


## Key Statistics

|                          |                                     |
|--------------------------|-------------------------------------|
| Mining method            | long hole open stope with fill      |
| Current mining depth     | 1,740 metres below surface          |
| Processing               | Carbon-in-leach                     |
| Plant capacity           | 1.2Mtpa hard rock (1.4Mtpa blended) |
| Power station            | Gas                                 |
| Accommodation            | 300 person camp                     |
| Workforce (all FIFO)     | 165 employees, 425 contractors      |
| FY22 production guidance | 180 – 200 koz                       |
| FY22 AISC guidance       | A\$1,605 – A\$1,720 per ounce       |
| Reserve grade            | 5.2 g/t Au                          |
| Reserves (Gwalia Deeps)  | 2.2 Moz                             |
| Resources (Gwalia Deeps) | 4.8 Moz                             |



# Future mill capacity



Maximise the value from current operations through productivity improvements and cost reduction

- Gwalia underground
- Building Brilliance improvements and new U/G mining fronts
- Toll milling / Ore purchase (one-off arrangements)
- Additional St Barbara mined ore
- Leonora province total



# Leonora Province Plan

## Uplift 1 – ore purchase and / or toll milling

- Linden Gold Alliance
  - 180kt of 3-4 g/t ore in FY22
  - 90kt of 3-4 g/t ore in FY23
  - Potential for higher tonnages and / or a longer period
- Continuing discussions with other potential 3<sup>rd</sup> parties on options

## Uplift 2 – Leonora region and Gwalia near-mine

- Jasper region – first campaign of drilling largely complete and assays being received and to be reported in Q1 September FY22 Quarterly Report
- Tower Hill – Tower Hill, Harbour Lights and Mill Expansion studies proceeding on schedule

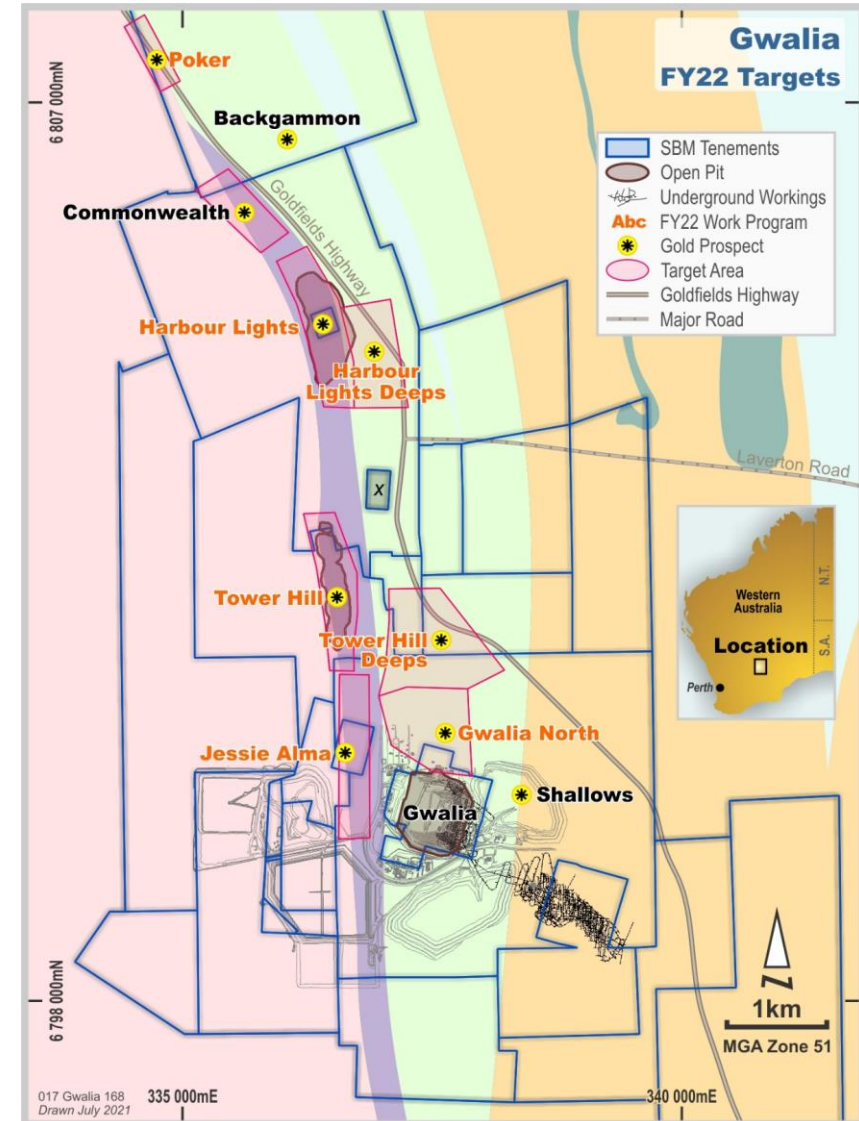




# Tower Hill and Harbour Lights

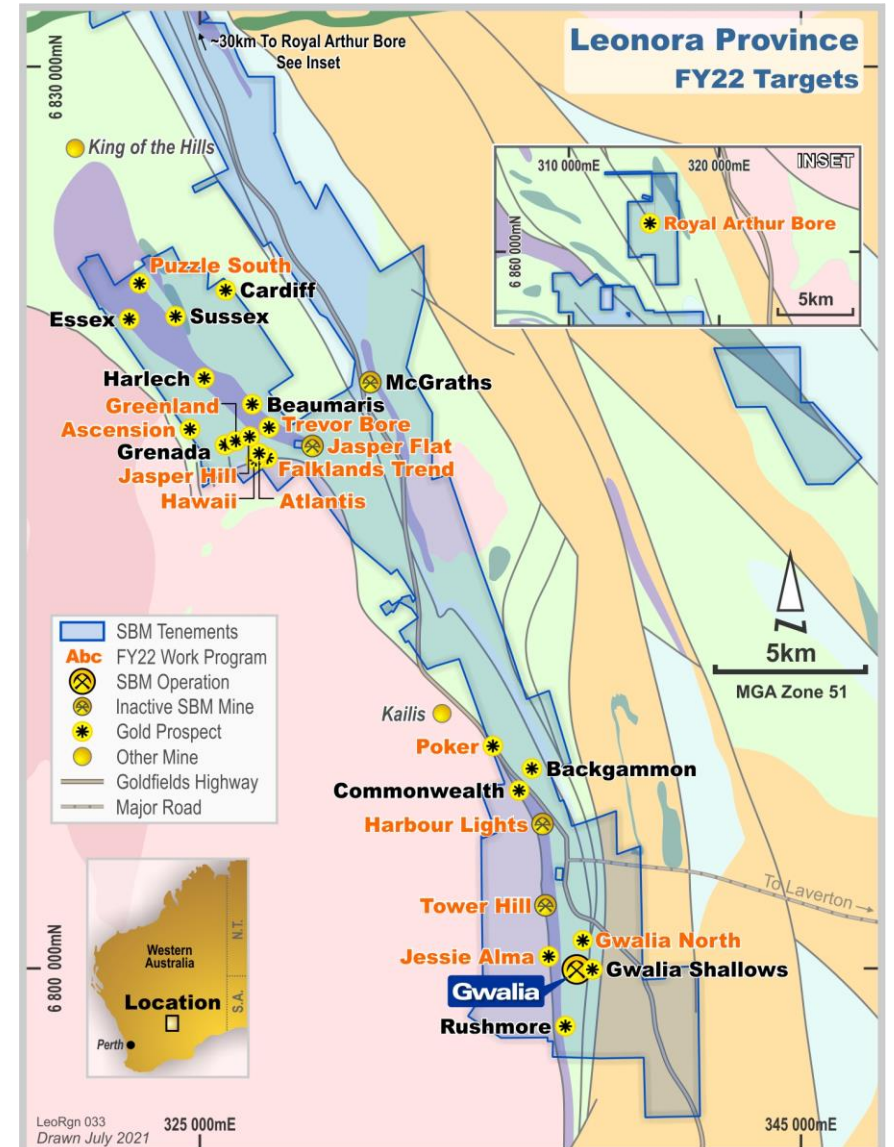
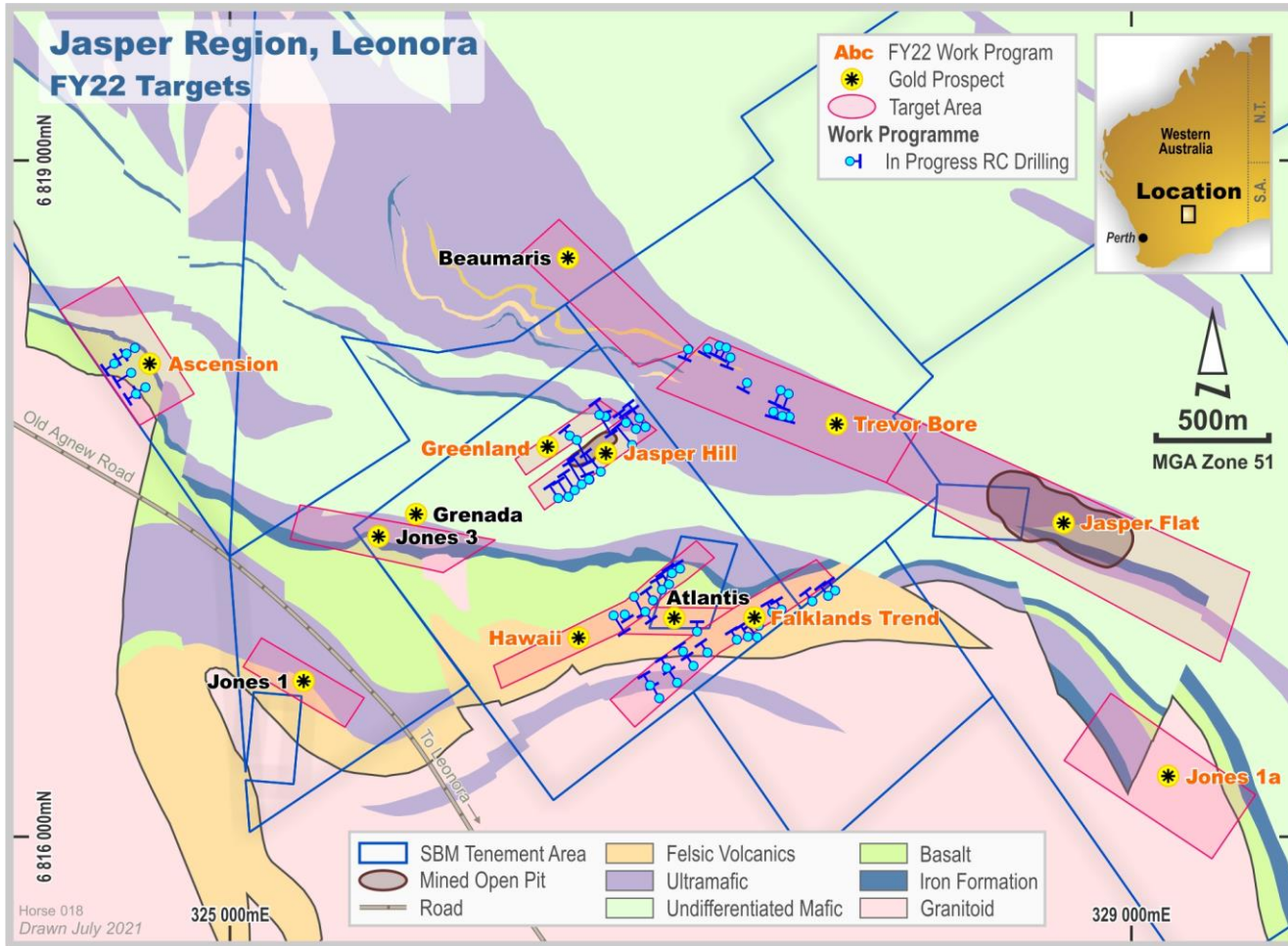


Aerial view Tower Hill and Harbour Lights





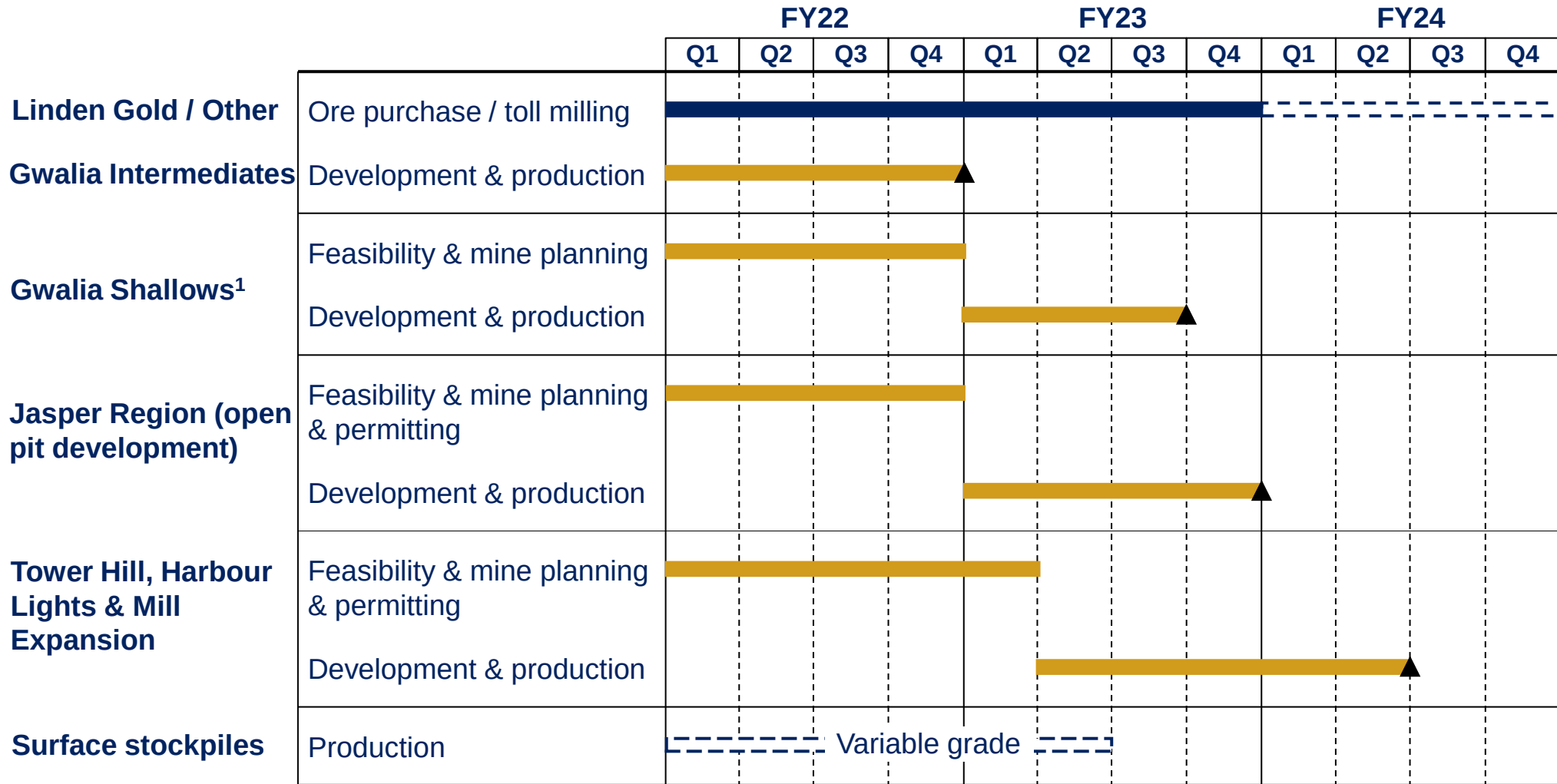
# Leonora regional targets





# Leonora Province

## Indicative timeline for development



1. Includes Old West Lode and Old South Gwalia Series

▲ First ore



# Tailings Storage Facility

- Type: Paddock, Upstream raise construction
- First approved: 1992 (TSF 3), 2018 (TSF 4)
- Elevation: 376 metres above sea level (TSF 3);  
336 metres above sea level (TSF 4)
- Current wall height: 30 metres (TSF 3); 7 metres (TSF 4)
- Projected final wall height: 32 metres (TSF 3 and 4)
- Tailings deposition rate: 750-850 ktpa (TSF 3); 650-750 ktpa (TSF 4)
- Total capacity: 30 Mt (TSF 3); 5 Mt (TSF 4)
- Final wall raise: 2023 (TSF 3); 2032 (TSF 4)
- Tailings are mined for concrete aggregate material for the paste fill plant
- During 2018/19 a review of emergency plan and dam rating was completed based on ANCOLD<sup>1</sup> and regulatory standards
- In 2020 studies and testing were completed to improve the resilience of the active Gwalia TSF (TSF 3) to ANCOLD guidelines. An international expert also conducted an independent review of TSF 3. An additional eight piezometers have been installed and works to augment the TSF are currently underway
- During the year TSF 4 was constructed and commissioned. TSF 3 and 4 will work in rotation to ensure maximum drying and settling time.



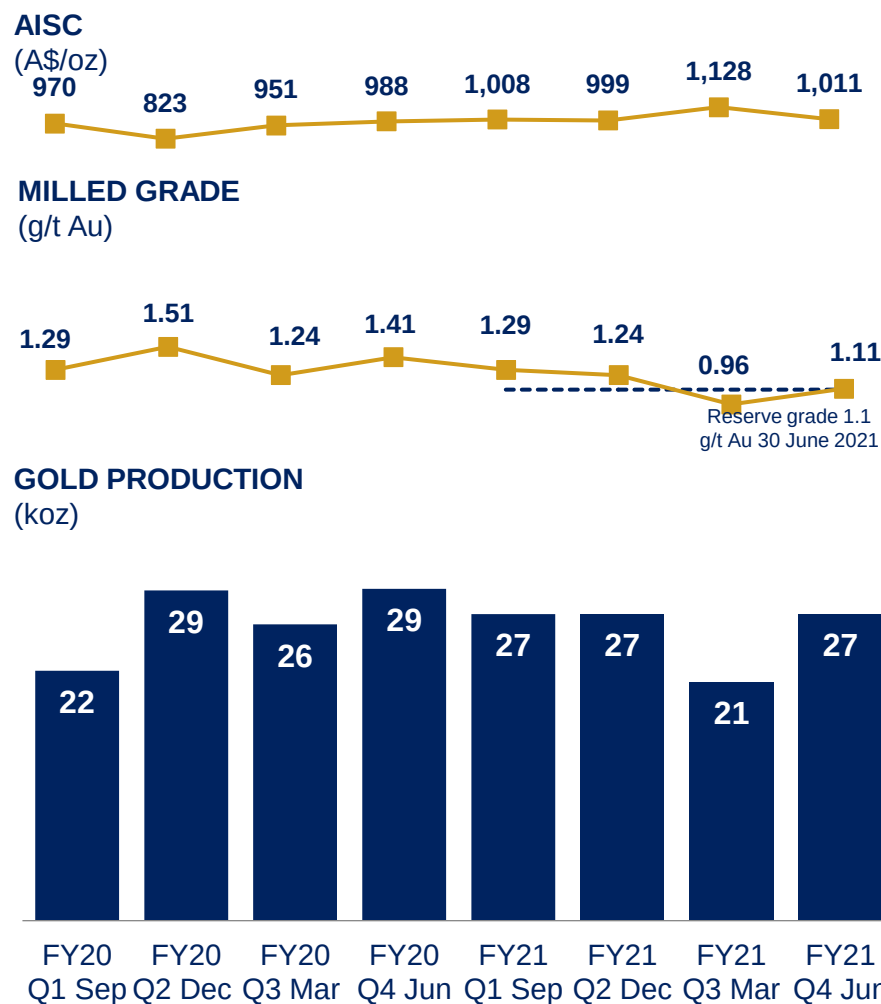
1. Australian National Committee on Large Dams (<https://www.ancold.org.au/>)



# Atlantic Operations



# Atlantic Operations<sup>1</sup>



## Operational Performance

|                     |        | FY20 <sup>1</sup> | FY21  |
|---------------------|--------|-------------------|-------|
| Open pit ore mined  | kt     | 4,574             | 3,710 |
| Waste mined         | kt     | 3,491             | 4,723 |
| Mined grade         | g/t Au | 0.91              | 0.88  |
| Ore milled          | kt     | 2,588             | 2,918 |
| Milled grade        | g/t Au | 1.36              | 1.15  |
| Gold recovery       | %      | 94                | 94    |
| Gold production     | koz    | 107               | 101   |
| Gold sold           | koz    | 107               | 100   |
| Cash Cost           | A\$/oz | 713               | 761   |
| Realised gold price | A\$/oz | 2,028             | 2,062 |
| AISC                | A\$/oz | 928               | 1,027 |
| Sustaining capital  | A\$M   | 15                | 18    |
| Growth capital      | A\$M   | 15                | 12    |
| Net cashflow        | A\$M   | 122               | 99    |

1. Atlantic Gold was acquired on 19 July 2019. FY20 is shown on 100% basis



# Operational overview

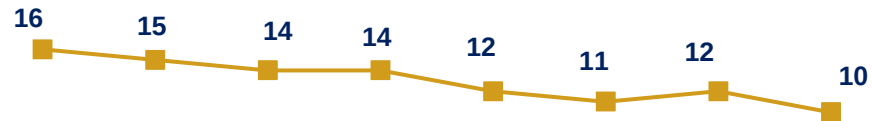
## MINING COSTS

(A\$/t of total material moved)



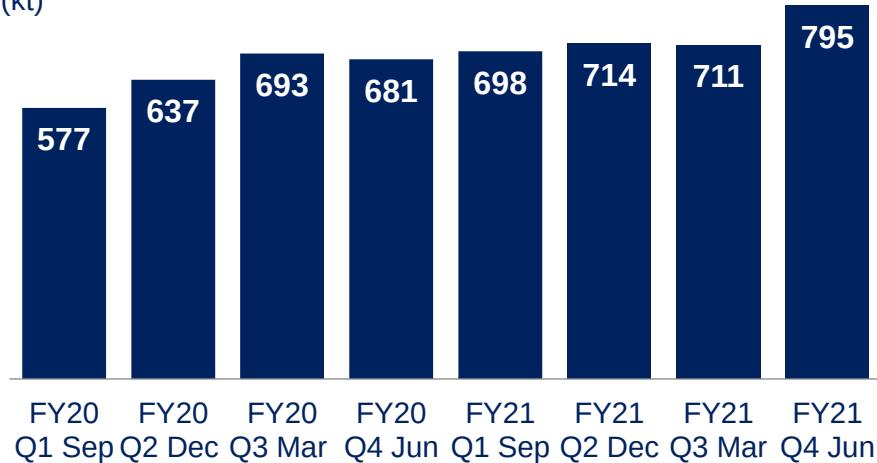
## MILLING COSTS

(A\$/t of ore)



## ORE MILLED

(kt)



## Key Statistics

|                          |                                            |
|--------------------------|--------------------------------------------|
| Mining method            | open pit – shovel / truck                  |
| Current mining depth     | 120 metres below surface                   |
| Processing               | Carbon-in-leach                            |
| Plant capacity           | 2Mtpa (nominal)                            |
| Power generation         | Grid and renewables                        |
| Workforce (all DIDO)     | ~6 contractors, ~321 employees             |
| FY22 production guidance | 65 – 85 koz                                |
| FY22 AISC guidance       | A\$1,305 – A\$1,515 <sup>1</sup> per ounce |
| Reserve grade            | 1.1 g/t Au                                 |
| Reserves                 | 1.7 Moz                                    |
| Resources                | 2.1 Moz                                    |

1. C\$1,240 to C\$1,440 per ounce at AUD/CAD of 0.95



# Beaver Dam & Fifteen Mile Stream Expansion Projects



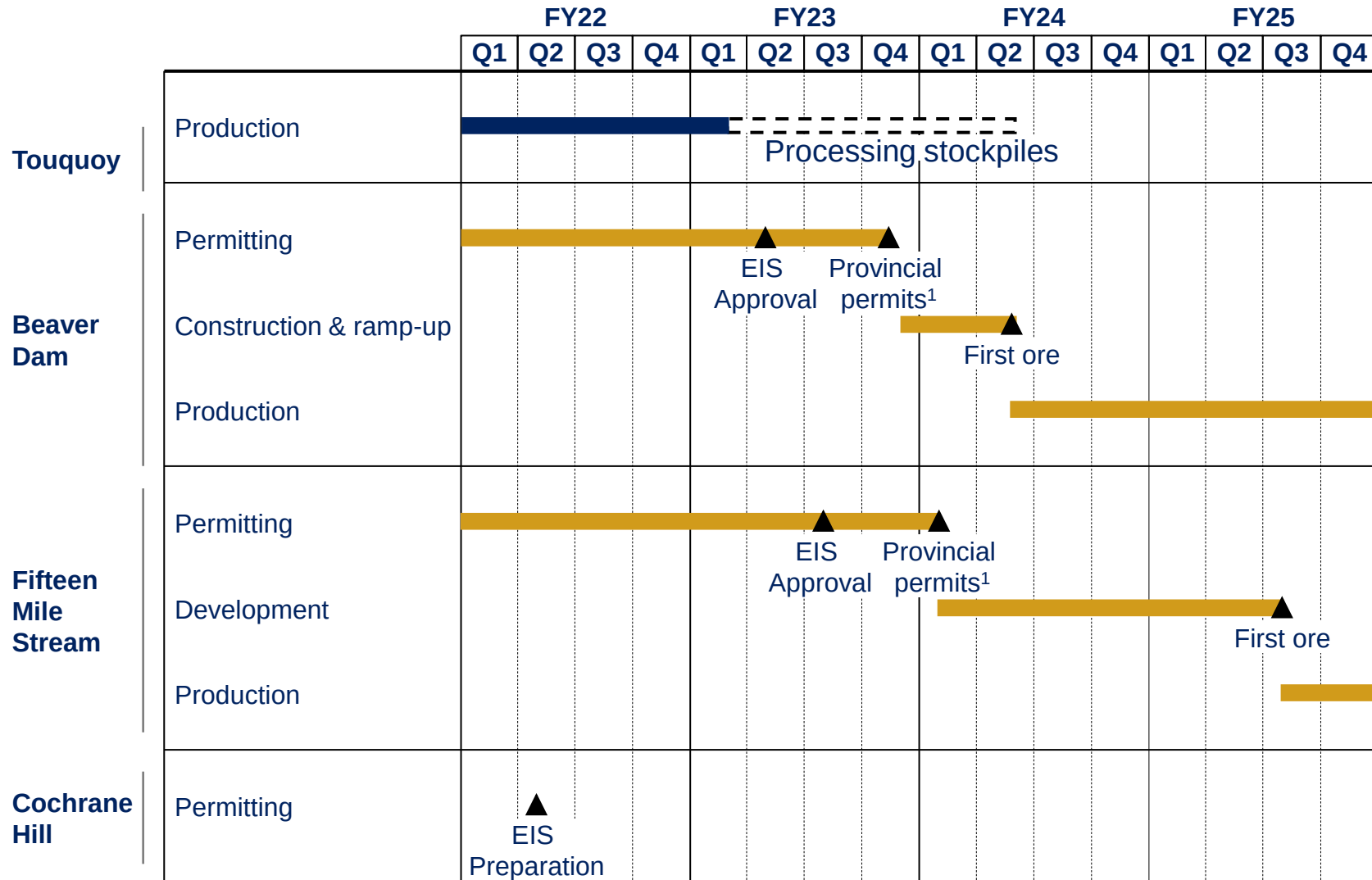


# Exploration targets in Nova Scotia



# Atlantic Projects

## Indicative timeline for development



1. Provincial permits: Industrial Approval; Wetland Alteration; Water Withdrawal Authorization; Fisheries Authorization; Metal and Diamond Mining Effluent Regulations Schedule 2.



# Tailings Storage Facility

- Type: Downstream raise. Rock dam with clay core and 2 filter layers
- Water Management: tailings pond, effluent treatment plant (ETP), polishing pond and engineered wetland
- Elevation: 128 metres above sea level
- Current wall height: 20 metres
- Projected final wall height: 24 metres (subject to permitting)
- Total capacity: 9.3 Mt
- Cyanide treatment – destruction via INCO sulphur dioxide treatment in processing plant
- 95% of the water required for processing is recycled process water, with 5% fresh water make-up from Scraggy Lake
- Metals treatment: in two stages. Initially in processing plant via oxygen reduction with ferric sulphate (~80%) and at the Effluent Treatment Plant (ETP), with hydrated lime to adjust pH, peroxide and ferric sulphate with a coagulant polymer, capture of precipitate with geo-bags.
- Built to Canadian Dam Association and member of International Commission on Large Dams guidelines
- Groundwater and surface water testing performed at multiple locations and reported to regulators

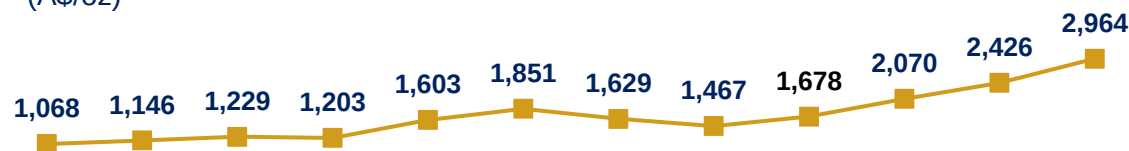


# Simberi Operations



# Simberi Operations

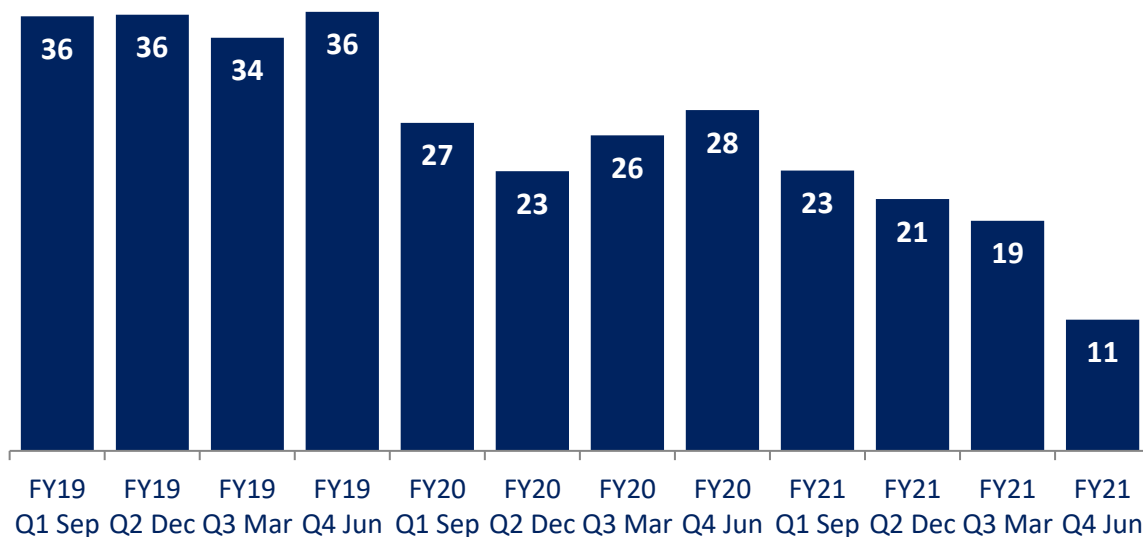
**AISC**  
(A\$/oz)



**MILLED GRADE**  
(g/t Au)



**GOLD PRODUCTION**  
(koz)



## Operational Performance

|                     |        | FY19  | FY20  | FY21  |
|---------------------|--------|-------|-------|-------|
| Open pit ore mined  | kt     | 3,396 | 2,963 | 2,390 |
| Waste mined         | kt     | 8,949 | 8,638 | 6,410 |
| Mined grade         | g/t Au | 1.43  | 1.06  | 1.35  |
| Ore milled          | kt     | 3,072 | 3,314 | 2,758 |
| Milled grade        | g/t Au | 1.64  | 1.17  | 1.25  |
| Gold recovery       | %      | 87    | 83    | 67    |
| Gold production     | koz    | 142   | 104   | 74    |
| Gold sold           | koz    | 146   | 102   | 82    |
| Cash Cost           | A\$/oz | 1,016 | 1,482 | 1,912 |
| Realised gold price | A\$/oz | 1,761 | 2,323 | 2,482 |
| AISC                | A\$/oz | 1,162 | 1,631 | 2,162 |
| Sustaining capital  | A\$M   | 9     | 5     | 9     |
| Growth capital      | A\$M   | 5     | 4     | 5     |
| Net cashflow        | A\$M   | 98    | 74    | 46    |



# Operational overview

## MINING COST

(A\$/t of total material moved)



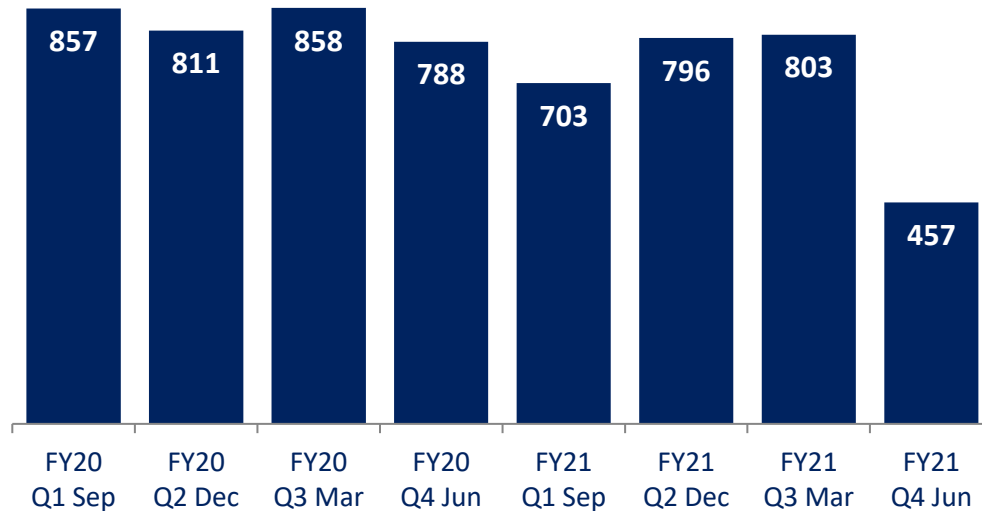
## MILLING COST

(A\$/t of ore)



## ORE MILLED

(kt)



## Key Statistics

|                                      |                                               |
|--------------------------------------|-----------------------------------------------|
| Mining method                        | open pit – shovel / truck                     |
| Processing                           | Carbon-in-leach                               |
| Plant capacity                       | 2.7 Mtpa                                      |
| Power generation                     | Diesel and renewables                         |
| Workforce (>40% local)               | ~467 contractors,<br>~767 employees           |
| FY22 production guidance             | 60 – 70 koz                                   |
| FY22 AISC guidance                   | A\$2,465 – A\$2,650 <sup>1</sup><br>per ounce |
| Reserve grade (oxide + transitional) | 1.4 g/t Au                                    |
| Reserves (oxide + transitional)      | 0.5 Moz                                       |
| Resource (oxide + transitional)      | 1.0 Moz                                       |
| Reserves (sulphide)                  | 1.6 Moz                                       |
| Resources (sulphide)                 | 3.2 Moz                                       |

1. US\$1,850 to US\$1,990 per ounce at AUD/USD of 0.75





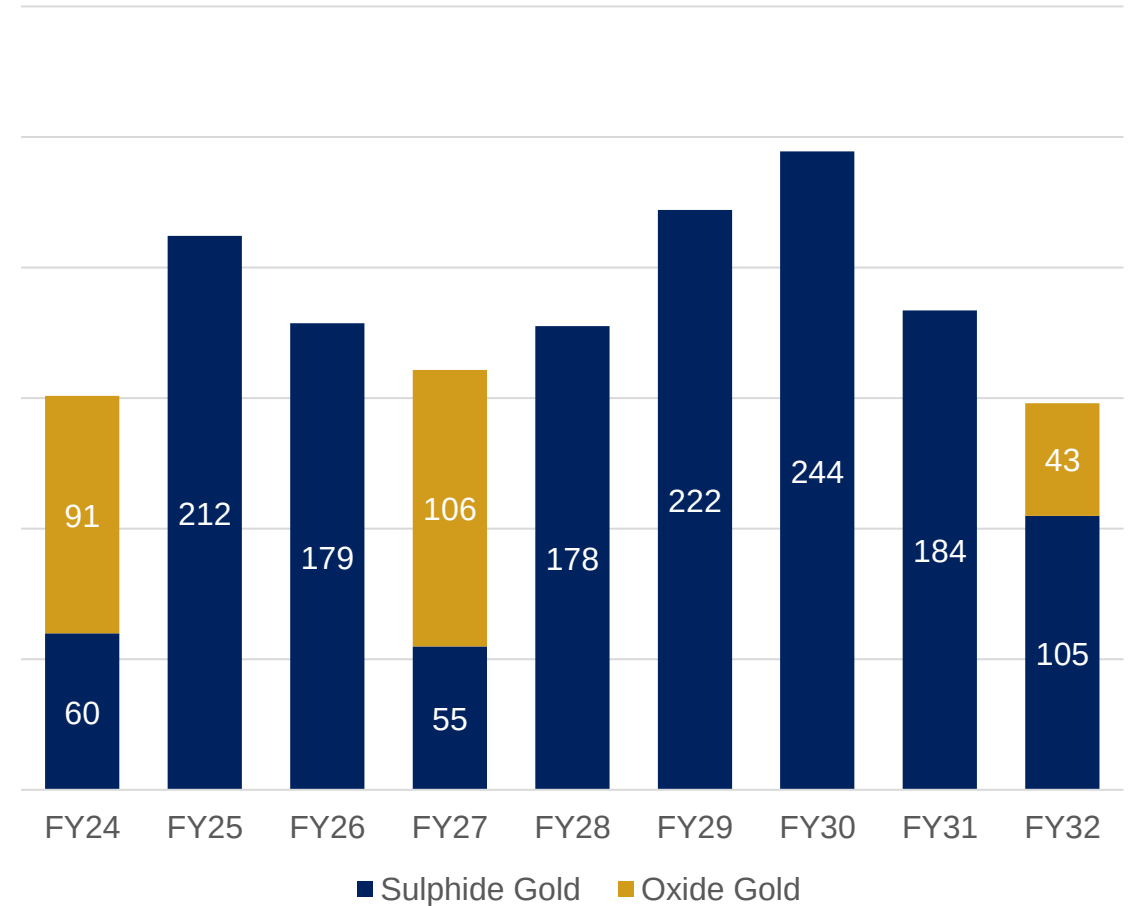
# Sulphide project – FY24 and beyond

In April 2021, the Board approved pre-investment work of US\$13 million

## Feasibility Study highlights:

- Initial capital expenditure of US\$170 M
- Payback period of ~3 years
- Life of mine averages
  - Gold production of ~160 koz per annum
  - AISC of US\$896 per ounce
- NPV<sup>1</sup> of US\$220 M (post-tax) at a real discount rate of 8% per annum
- IRR<sup>2</sup> of ~40% (post-tax)
- Concentrate payable of ~86% (NSR<sup>3</sup> basis FOB<sup>4</sup> Simberi)
- Mine life of ~11 years
- First ore ~FY24

## Forecast Gold Production (koz)

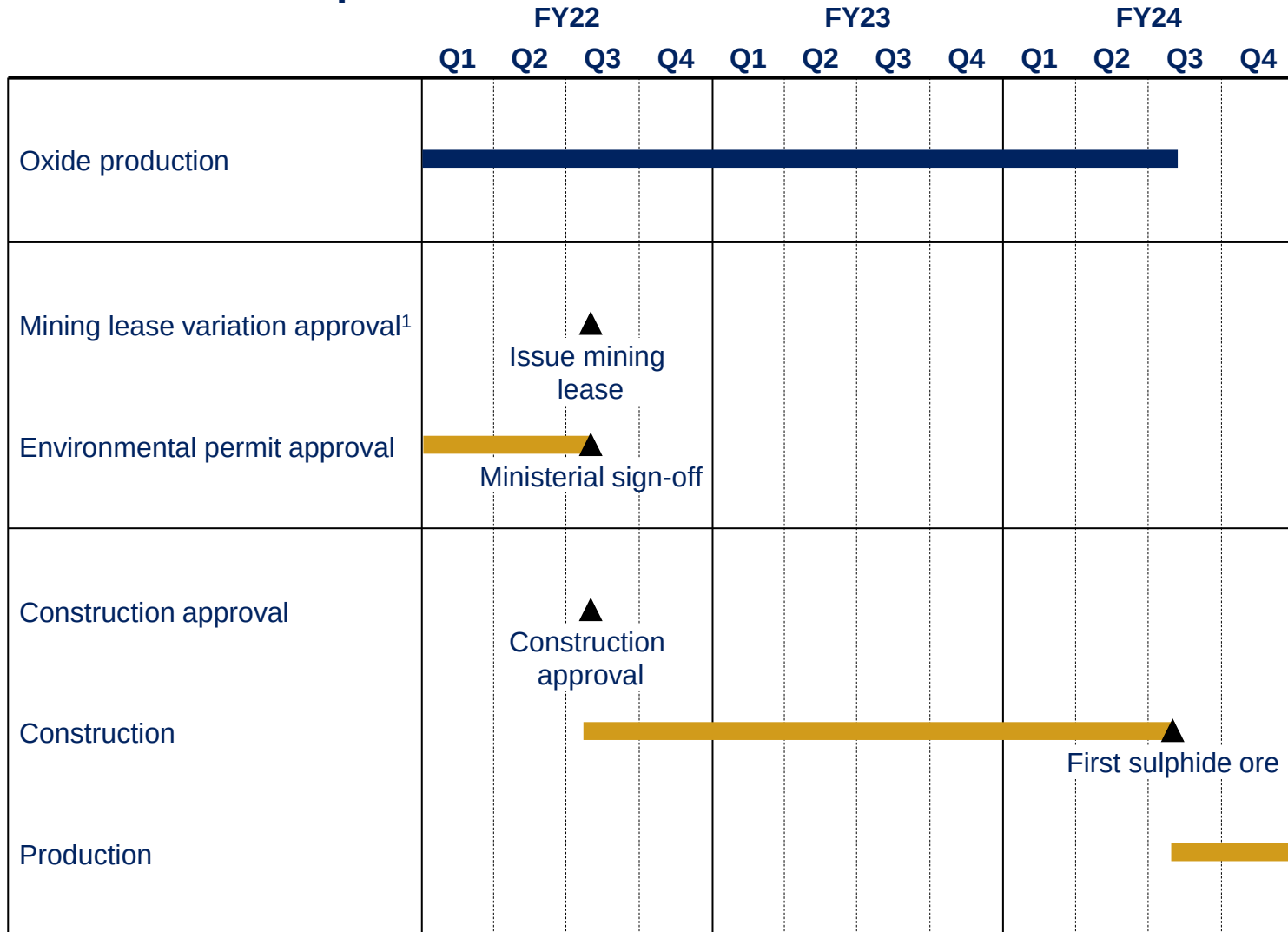


1. Net Present Value  
 2. Internal Rate of Return  
 3. Net Smelter Return  
 4. Freight On Board



# Simberi Sulphide Project

## Indicative timeline for development



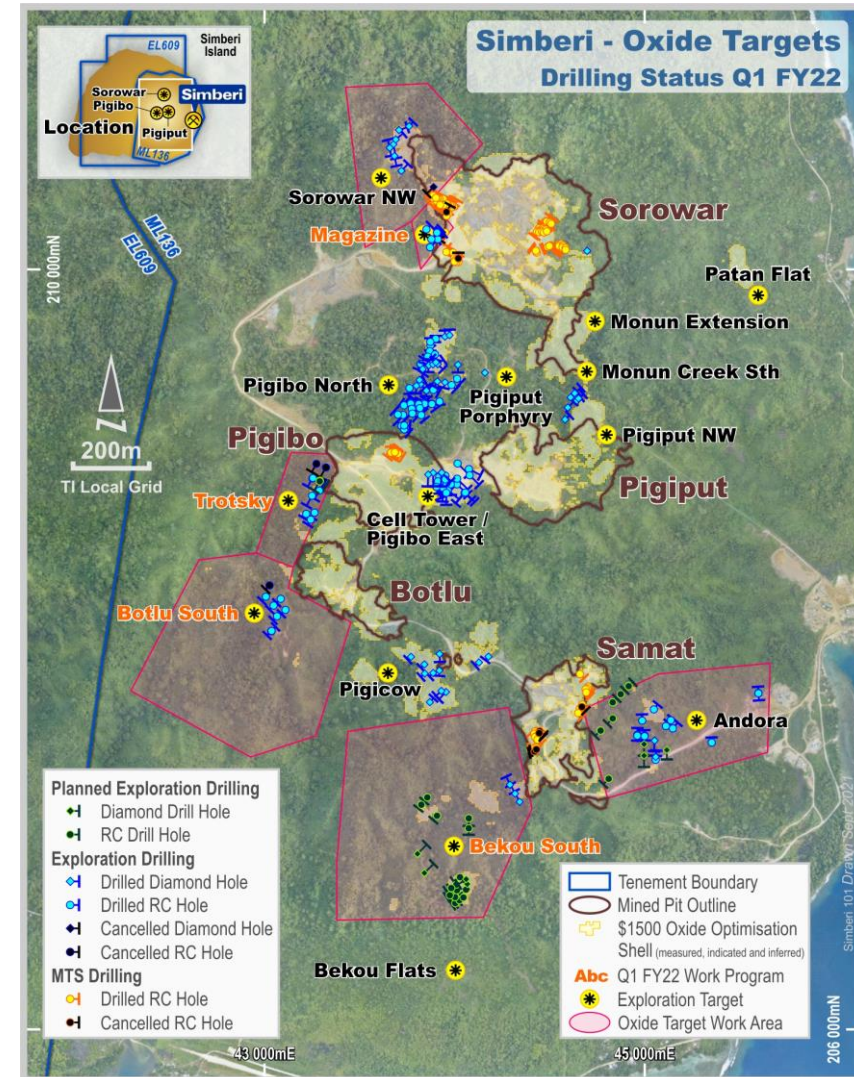
1. Required for sulphide processing



# Exploration – near mine oxide targets



*Oxide exploration drill rig at Simberi*

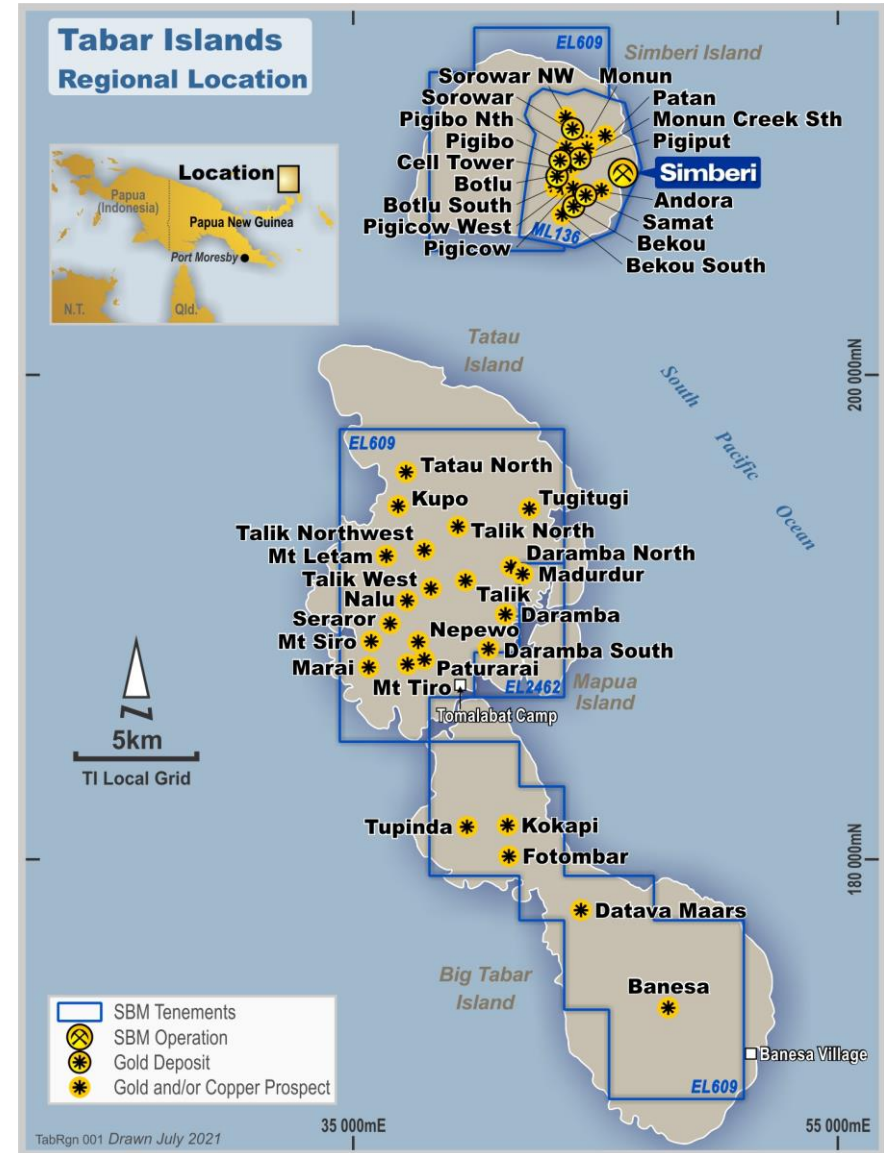




# Exploration on Tabar Islands Group



Exploration drilling on Big Tabar Island



# Tailings Storage Facility

- Type: Deep-Sea Tailings Placement deposition (DSTP)
- Discharge point: 135 metres below sea level and 300 metres offshore
- Tailings thickened to recover process water for re-use, then diluted with sea water
- Pipeline begins below sea level with an emergency sea water dump valve to maintain pressure if tailings flow ceases
- Discharged tailings are heavier-than-water and deposit past the island's reefs at approximately three kilometres deep on the ocean floor
- The tailings are benign
- Pipeline is regularly inspected by divers in the shallower zone, and periodically in the deeper zone by deep-sea robotic submersibles
- Monthly testing of the marine environment at multiple locations
- Built to Conservation and Environmental Protection Authority requirements by a leading specialist engineering firm.



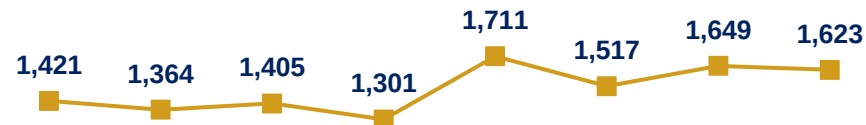
# Financials



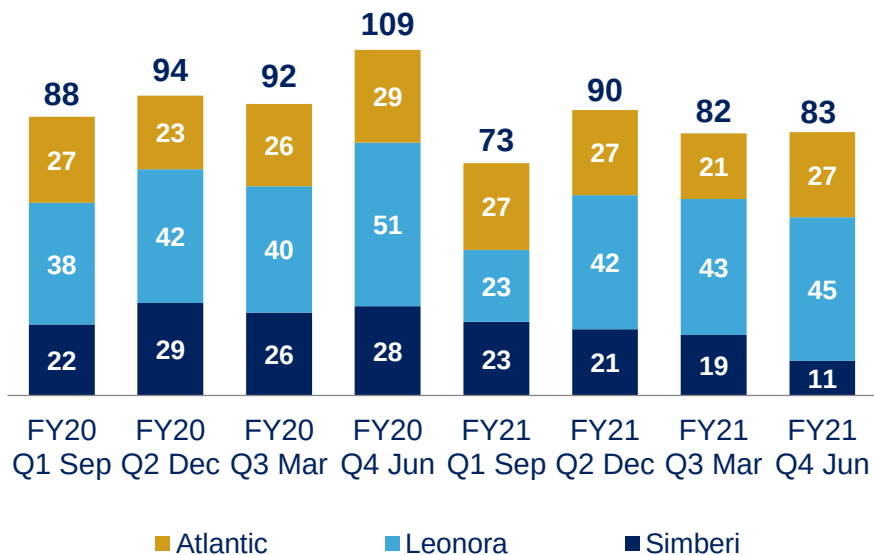


# Consolidated Performance

AISC<sup>1</sup>  
(A\$/oz)



GOLD PRODUCTION  
(koz)



Figures displayed to nearest thousand ounces. Reported ounces in table in Appendix.

## FY21 Consolidated Performance

|                         |        | FY20  | FY21  |
|-------------------------|--------|-------|-------|
| Production              | koz    | 382   | 328   |
| AISC                    | A\$/oz | 1,369 | 1,616 |
| Sustaining capital      | A\$M   | 73    | 91    |
| Growth capital          | A\$M   | 60    | 49    |
| Net Operations Cashflow | A\$M   | 273   | 208   |

## FY22 Guidance

|                     | Production<br>(koz) | AISC<br>(A\$/oz)           |
|---------------------|---------------------|----------------------------|
| Atlantic Operations | 65 – 85             | 1,305 – 1,515 <sup>2</sup> |
| Leonora Operations  | 180 – 200           | 1,605 – 1,720              |
| Simberi Operations  | 60 – 70             | 2,465 – 2,650 <sup>3</sup> |
| <b>Consolidated</b> | <b>305 – 355</b>    | <b>1,710 – 1,860</b>       |

1. All-in Sustaining Costs. Non-IFRS refer to slide 54
2. C\$1,240 to C\$1,440 per ounce at AUD/CAD of 0.95
3. US\$1,850 to US\$1,990 per ounce at AUD/USD of 0.75



## FY21 Group All-In Sustaining Cost reconciliation

|                                         | Leonora<br>A\$/oz | Atlantic<br>A\$/oz | Simberi<br>A\$/oz | Group<br>A\$/oz |
|-----------------------------------------|-------------------|--------------------|-------------------|-----------------|
| <b>Gold Production (koz)</b>            | <b>152,696</b>    | <b>101,243</b>     | <b>73,723</b>     | <b>327,662</b>  |
| Mining                                  | 844               | 286                | 787               | 659             |
| Processing                              | 158               | 331                | 683               | 330             |
| Site services                           | 116               | 144                | 401               | 189             |
| Stripping and ore inventory adjustments | 9                 | (43)               | 0                 | (9)             |
| By-product credits                      | (3)               | (2)                | (37)              | (10)            |
| Third party refining and transport      | 1                 | 2                  | 9                 | 3               |
| Royalties                               | 60                | 43                 | 69                | 56              |
| <b>Total cash operating cost</b>        | <b>1,185</b>      | <b>761</b>         | <b>1,912</b>      | <b>1,218</b>    |
| Less operating development              | (234)             | 0                  | 0                 | (109)           |
| <b>Adjusted cash operating cost</b>     | <b>951</b>        | <b>761</b>         | <b>1,912</b>      | <b>1,108</b>    |
| Corporate and administration            | 77                | 77                 | 77                | 77              |
| Corporate royalty                       | 49                | 0                  | 0                 | 23              |
| Rehabilitation                          | 8                 | 14                 | 40                | 17              |
| Operating development                   | 233               | 0                  | 0                 | 108             |
| Capitalised mine development            | 359               | 0                  | 0                 | 167             |
| Sustaining capital expenditure          | 67                | 175                | 132               | 115             |
| <b>All-In Sustaining Cost</b>           | <b>1,744</b>      | <b>1,027</b>       | <b>2,162</b>      | <b>1,616</b>    |



## FY21 Financial Summary

- Solid NPAT, EBITDA and cash flow from operations
- A\$133 million cash at bank
- A\$84 million debt<sup>1</sup>
- Fully franked final dividend of 2 cents per share (6 cents total for FY21)

|                                                   |       | FY20 | FY21 | Change     |
|---------------------------------------------------|-------|------|------|------------|
| EBITDA (excluding significant items) <sup>2</sup> | A\$M  | 339  | 300  | (12%)      |
| Underlying EBITDA margin <sup>2</sup>             | %     | 41   | 40   | (2%)       |
| Underlying NPAT <sup>2</sup>                      | A\$M  | 108  | 81   | (26%)      |
| Cash flow from operating activities               | A\$M  | 280  | 227  | (19%)      |
| Cash and cash deposits                            | A\$M  | 406  | 133  | (67%)      |
| Earnings per share (underlying) <sup>2</sup>      | cents | 16   | 11   | (26%)      |
| Dividend per share                                | cents | 8    | 6    | 25%        |
| Return on equity (underlying) <sup>2</sup>        | %     | 8    | 6    | (2 points) |

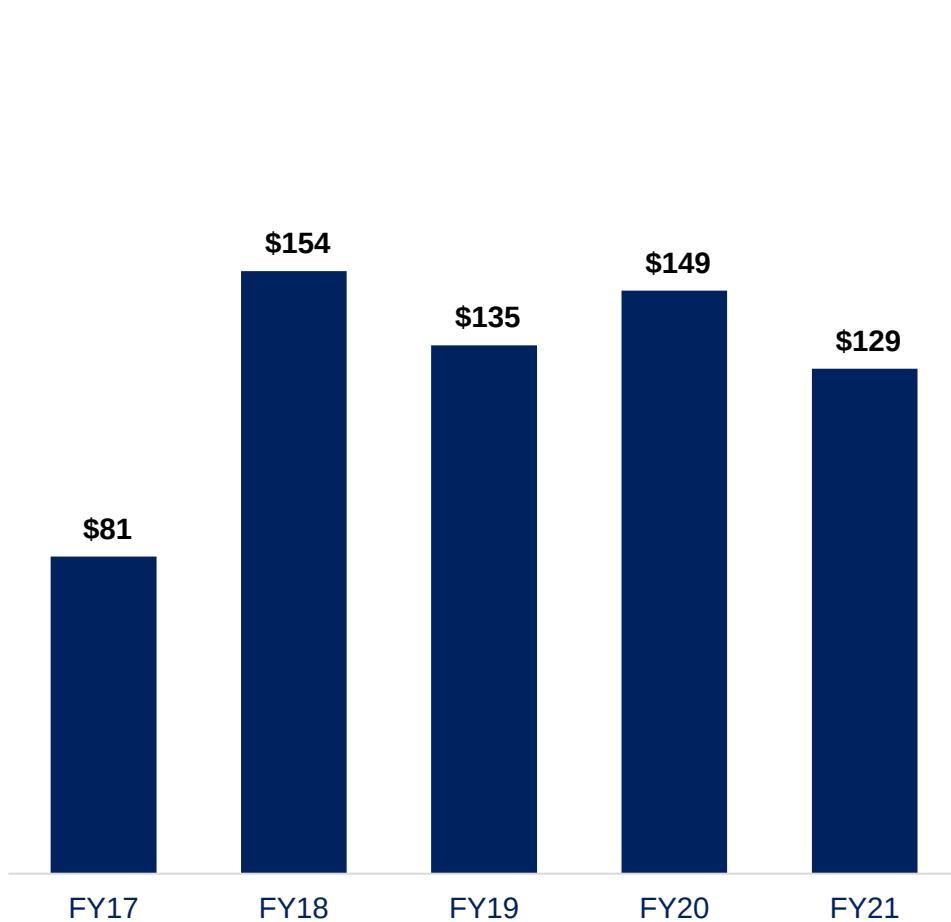
1. Debt excludes lease liabilities

2. Non-IFRS financial measures, the details of these are set out on slide 54

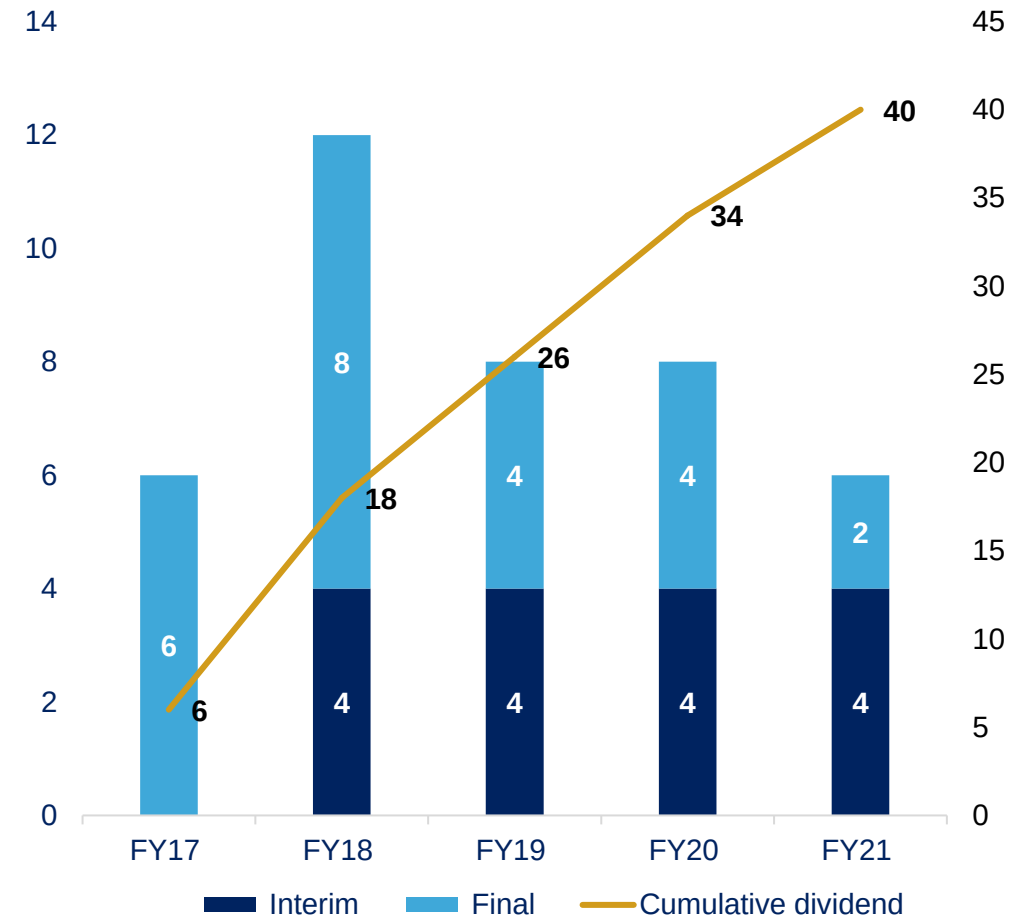


# Maintained shareholder returns since dividends recommenced

Dividends per ounce produced (A\$/oz)<sup>1</sup>



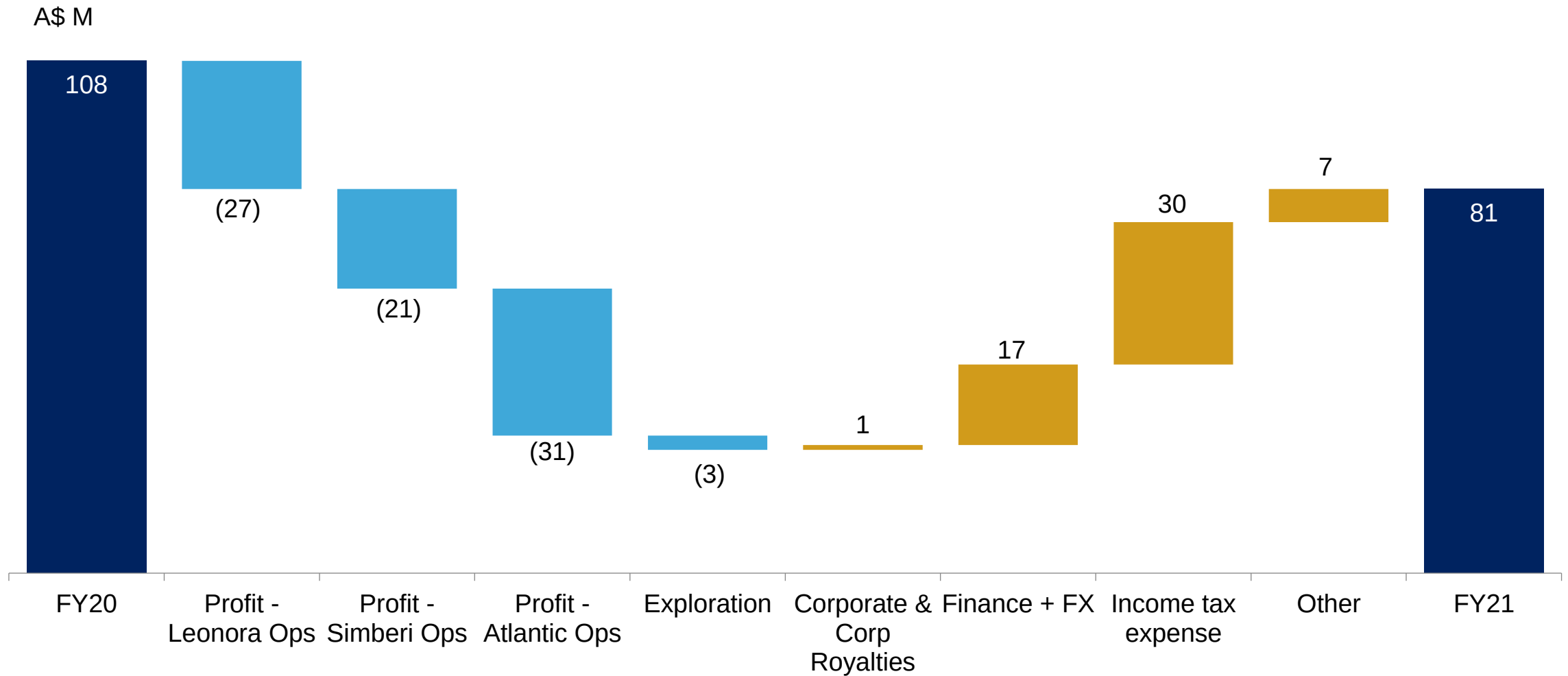
Dividends paid (cps)



1. Gross dividends paid ÷ gold production in ounces (attributable to St Barbara)

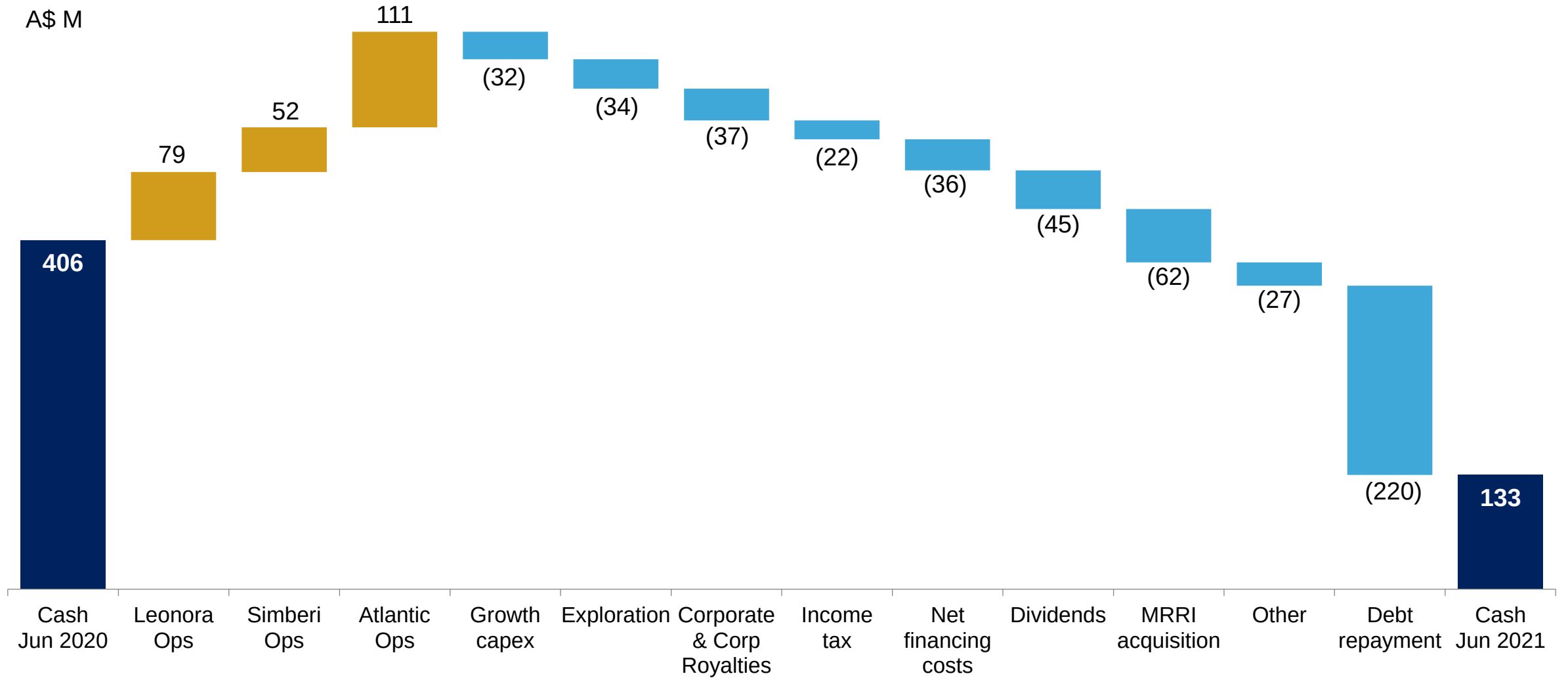


## Movement in FY21 Underlying NPAT

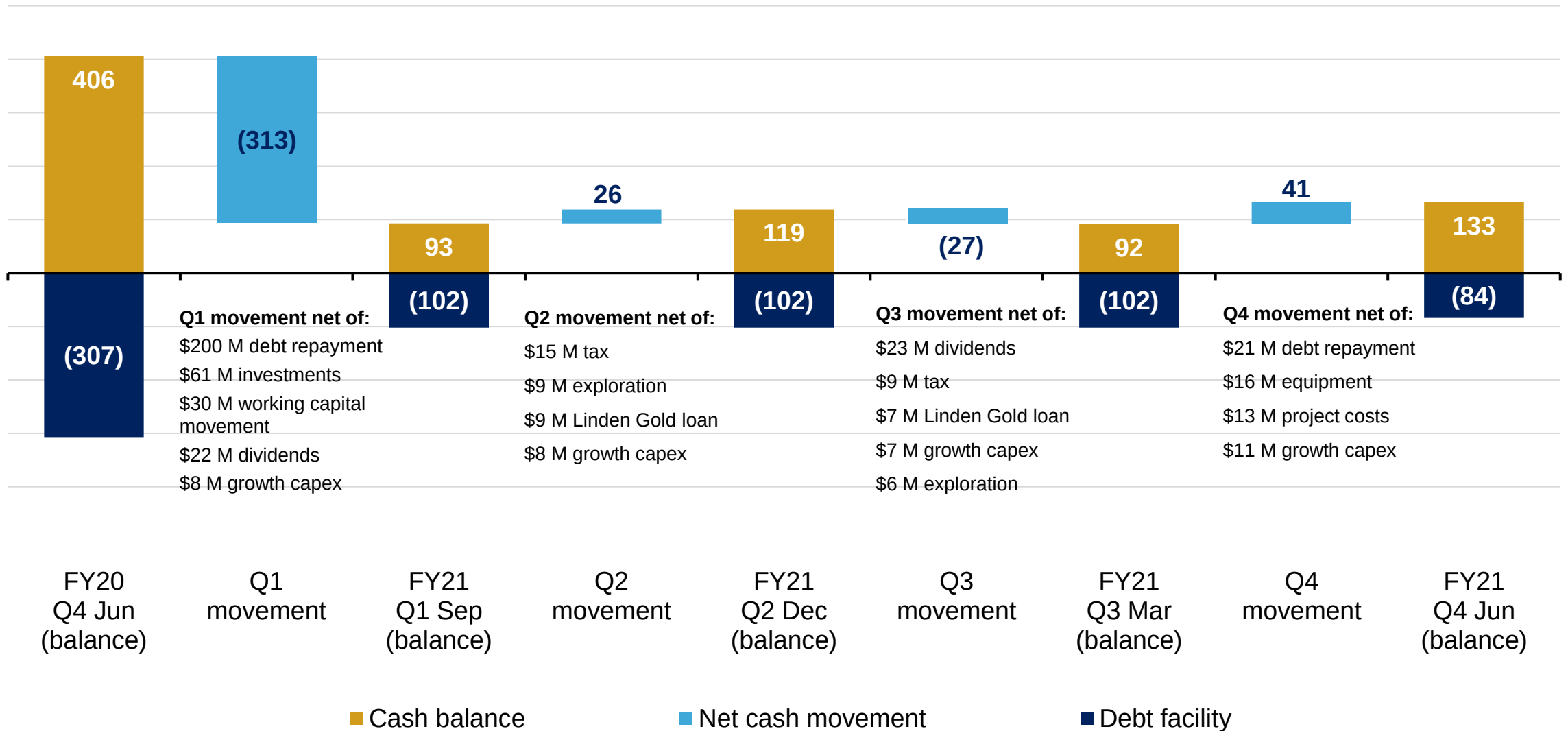




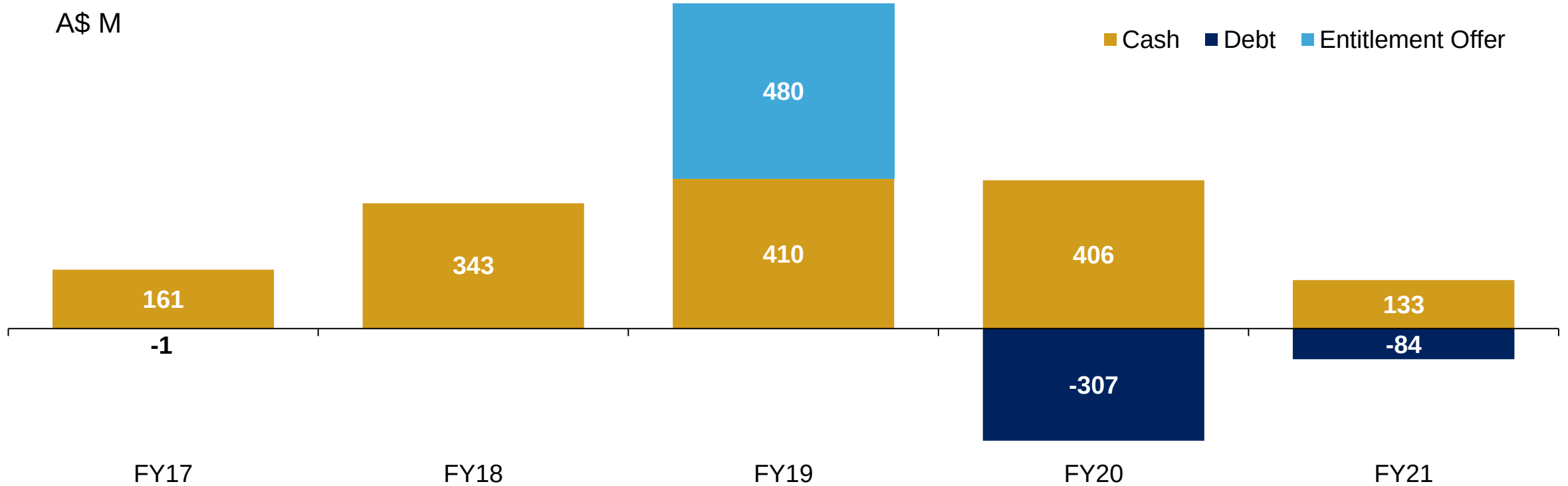
# FY21 cash movement



# FY21 quarterly cash balance



# Balance sheet<sup>1</sup>



1. Debt excludes lease liabilities



# Consolidated production, costs and guidance summary

| Production Summary Consolidated                         |               | Year FY20                   | Q1 Sep FY21               | Q2 Dec FY21               | Q3 Mar FY21               | Q4 Jun FY21               | Year FY21                   | Guidance FY21               | Guidance FY22               |
|---------------------------------------------------------|---------------|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|-----------------------------|
| <i>St Barbara's financial year is 1 July to 30 June</i> |               | <i>Year to 30 June 2020</i> | <i>Qtr to 30 Sep 2020</i> | <i>Qtr to 31 Dec 2020</i> | <i>Qtr to 31 Mar 2021</i> | <i>Qtr to 30 Jun 2021</i> | <i>Year to 30 June 2021</i> | <i>Year to 30 June 2021</i> | <i>Year to 30 June 2022</i> |
| <b>Production</b>                                       |               |                             |                           |                           |                           |                           |                             |                             |                             |
| <b>Atlantic</b>                                         | oz            | 106,663                     | 27,226                    | 26,693                    | 20,606                    | 26,718                    | 101,243                     | 100 to 110 koz              | 65 to 85 koz                |
| <b>Gwalia</b>                                           | oz            | 171,156                     | 22,625                    | 42,198                    | 42,716                    | 45,157                    | 152,696                     | 150 to 160 koz              | 180 to 200 koz              |
| <b>Simberi</b>                                          | oz            | 104,068                     | 23,139                    | 20,779                    | 18,981                    | 10,824                    | 73,723                      | withdrawn                   | 60 to 70 koz                |
| <b>Consolidated</b>                                     | <b>oz</b>     | <b>381,887</b>              | <b>72,990</b>             | <b>89,670</b>             | <b>82,303</b>             | <b>82,698</b>             | <b>327,662</b>              | <b>n/a</b>                  | <b>305 to 355 koz</b>       |
| <b>Mined Grade</b>                                      |               |                             |                           |                           |                           |                           |                             | Milled grade                |                             |
| <b>Atlantic</b>                                         | g/t           | 0.93                        | 0.95                      | 0.91                      | 0.71                      | 0.91                      | 0.88                        | 1.33                        |                             |
| <b>Gwalia</b>                                           | g/t           | 7.7                         | 8.1                       | 8.3                       | 8.0                       | 6.5                       | 7.6                         | 8.3                         |                             |
| <b>Simberi</b>                                          | g/t           | 1.06                        | 1.19                      | 1.49                      | 1.33                      | 1.47                      | 1.35                        | 1.25                        |                             |
| <b>Total Cash Operating Costs</b>                       |               |                             |                           |                           |                           |                           |                             |                             |                             |
| <b>Atlantic</b>                                         | A\$/oz        | 713                         | 669                       | 736                       | 903                       | 769                       | 761                         | n/a                         |                             |
| <b>Gwalia</b>                                           | A\$/oz        | 1,071                       | 1,560                     | 1,037                     | 1,044                     | 1,271                     | 1,185                       | n/a                         |                             |
| <b>Simberi</b>                                          | A\$/oz        | 1,482                       | 1,481                     | 1817                      | 2,032                     | 2,835                     | 1,912                       | n/a                         |                             |
| <b>Consolidated</b>                                     | <b>A\$/oz</b> | <b>1,083</b>                | <b>1,203</b>              | <b>1,128</b>              | <b>1,237</b>              | <b>1,314</b>              | <b>1,218</b>                | <b>n/a</b>                  |                             |
| <b>All-In Sustaining Cost</b>                           |               |                             |                           |                           |                           |                           |                             |                             |                             |
| <b>Atlantic</b>                                         | A\$/oz        | 928                         | 1,008                     | 999                       | 1,128                     | 1,011                     | 1,027                       | 958 to 1,050 <sup>1</sup>   | 1,305 to 1,515 <sup>2</sup> |
| <b>Gwalia</b>                                           | A\$/oz        | 1,485                       | 2,592                     | 1,573                     | 1,555                     | 1,663                     | 1,744                       | 1,815 to 1,950              | 1,605 to 1,720              |
| <b>Simberi</b>                                          | A\$/oz        | 1,631                       | 1,678                     | 2,070                     | 2,426                     | 2,964                     | 2,162                       | withdrawn                   | 2,465 to 2,650 <sup>3</sup> |
| <b>Consolidated</b>                                     | <b>A\$/oz</b> | <b>1,369</b>                | <b>1,711</b>              | <b>1,517</b>              | <b>1,649</b>              | <b>1,623</b>              | <b>1,616</b>                | <b>n/a</b>                  | <b>1,710 to 1,860</b>       |

1. C\$920 to US\$1,010 per ounce at AUD/CAD of 0.96 2. C\$1,240 to C\$1,440 per ounce at AUD/CAD of 0.95 3. US\$1,850 to US\$1,990 per ounce at AUD/USD of 0.75



## Hedging summary as at 13 September 2021

| Financial Year   | Volume Ounces | Price \$/oz | Type                  | Delivery           | Delivery schedule | Announced                |
|------------------|---------------|-------------|-----------------------|--------------------|-------------------|--------------------------|
| Sep 21 to Dec 22 | 58,906        | C\$2,050    | European call options | Sep 2021 to Dec 22 | Monthly           | 24 Feb 2020 <sup>1</sup> |

1. The European call options replaced previous forward contacts priced at C\$1,550/oz

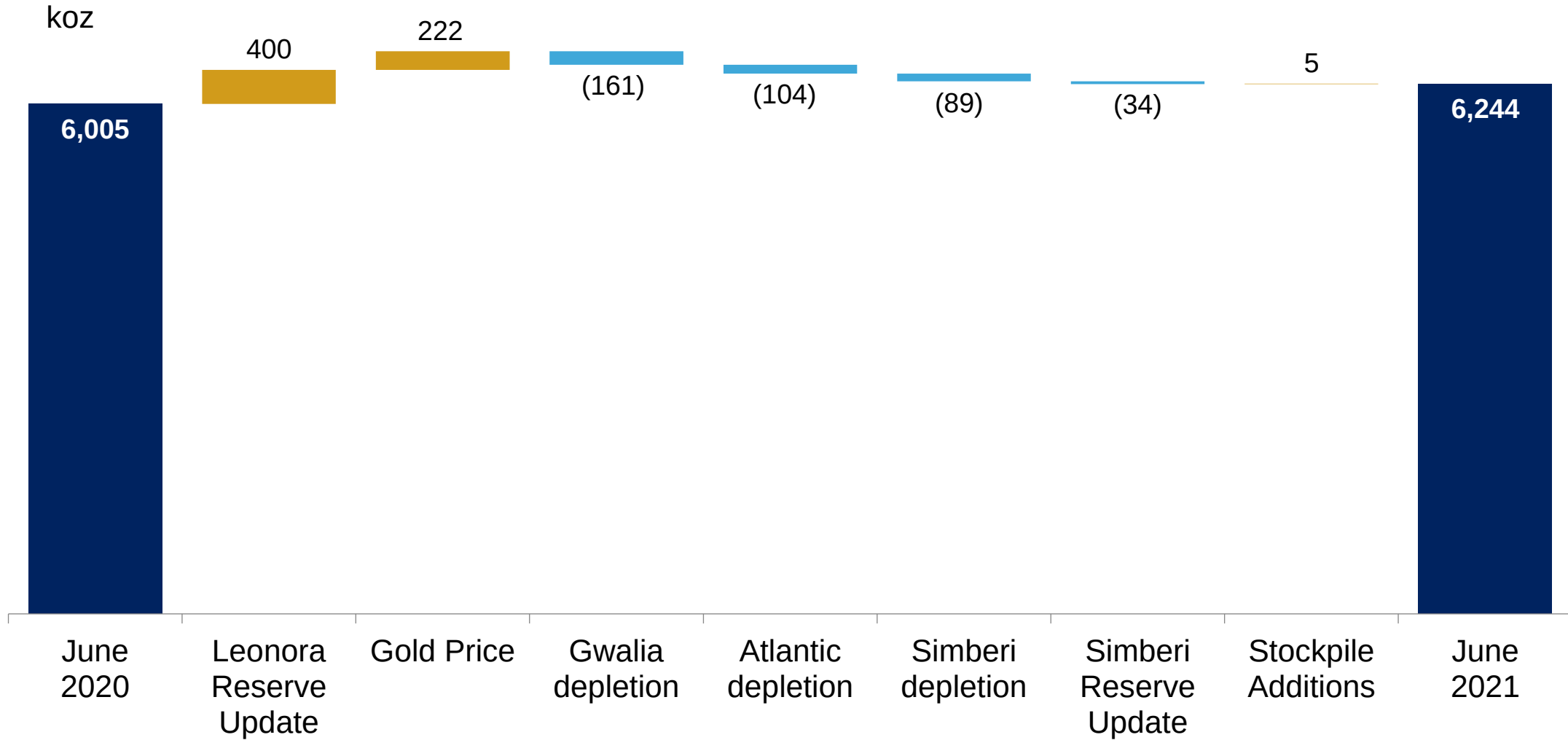


# Resources & Reserves

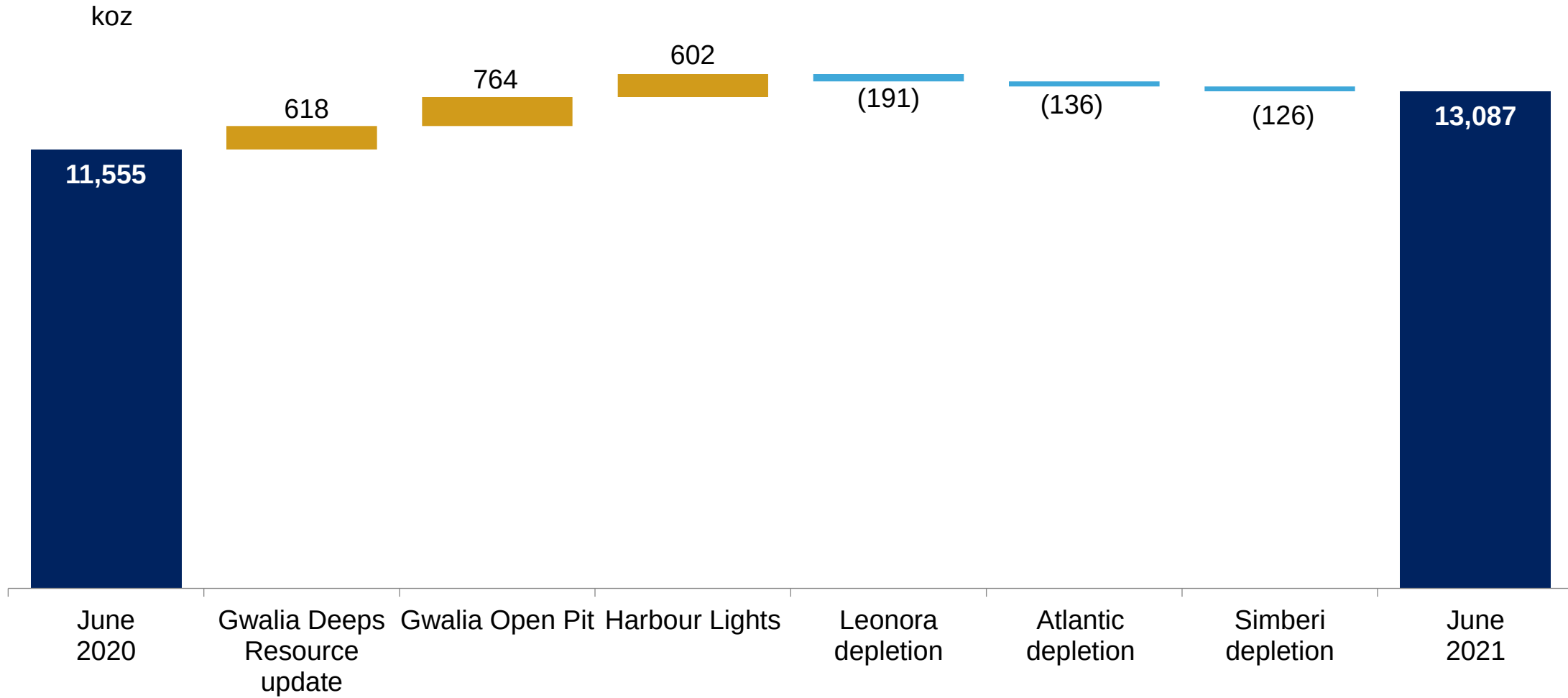




## FY21 Ore Reserves increase greater than depletion



## Leonora Province Plan delivers ~2 Moz of Mineral Resources in FY21



# Ore Reserves summary at 30 June 2021

| Project                         | Proved        |            |               | Probable      |            |               | Total          |            |               |
|---------------------------------|---------------|------------|---------------|---------------|------------|---------------|----------------|------------|---------------|
|                                 | Tonnes ('000) | Gold (g/t) | Ounces ('000) | Tonnes ('000) | Gold (g/t) | Ounces ('000) | Tonnes ('000)  | Gold (g/t) | Ounces ('000) |
| Gwalia, (WA)                    | 1,631         | 7.0        | 368           | 11,677        | 4.9        | 1,853         | 13,308         | 5.2        | 2,221         |
| Tower Hill, (WA)                | -             | -          | -             | 2,572         | 3.7        | 306           | 2,572          | 3.7        | 306           |
| Simberi Oxide, (PNG)            | 1,257         | 1.4        | 58            | 3,418         | 1.1        | 120           | 4,675          | 1.2        | 178           |
| Simberi Transitional, (PNG)     | 1,416         | 1.7        | 77            | 4,963         | 1.6        | 230           | 6,378          | 1.5        | 307           |
| Simberi Sulphide, (PNG)         | 1,255         | 2.0        | 81            | 22,755        | 2.0        | 1,483         | 24,010         | 2.0        | 1,563         |
| Simberi Stockpiles, (PNG)       | -             | -          | -             | 188           | 2.3        | 14            | 188            | 2.3        | 14            |
| Atlantic Mining, (NS)           | 21,210        | 1.1        | 778           | 22,270        | 1.1        | 781           | 43,480         | 1.1        | 1,558         |
| Atlantic Mining Stockpile, (NS) | 6,400         | 0.5        | 97            | -             | -          | -             | 6,400          | 0.5        | 97            |
| <b>Total All Projects</b>       | <b>33,169</b> | <b>1.4</b> | <b>1,459</b>  | <b>67,843</b> | <b>2.2</b> | <b>4,787</b>  | <b>101,011</b> | <b>1.9</b> | <b>6,244</b>  |

- Ore Reserves are based on a gold price of: Gwalia (A\$2,000/oz), Tower Hill (A\$1,250/oz), Simberi (US\$1,500/oz) and Atlantic Gold (C\$1,948/oz for Touquoy & Beaver Dam and C\$1,688/oz for Fifteen Mile Stream & Cochrane Hill)
- Mineral Resources are reported inclusive of Ore Reserves
- Data is rounded to thousands of tonnes and thousands of ounces. Discrepancies in totals may occur due to rounding

Full details are contained in the ASX release dated 26 August 2021 'Ore Reserves and Mineral Resources Statements 30 June 2021' available at [www.stbarbara.com.au](http://www.stbarbara.com.au)



# Mineral Resources summary at 30 June 2021

| Project                     | Measured      |            |               | Indicated      |            |               | Inferred      |            |               | Total          |            |               |
|-----------------------------|---------------|------------|---------------|----------------|------------|---------------|---------------|------------|---------------|----------------|------------|---------------|
|                             | Tonnes ('000) | Gold (g/t) | Ounces ('000) | Tonnes ('000)  | Gold (g/t) | Ounces ('000) | Tonnes ('000) | Gold (g/t) | Ounces ('000) | Tonnes ('000)  | Gold (g/t) | Ounces ('000) |
| Gwalia Deeps, (WA)          | 3,843         | 5.9        | 730           | 19,120         | 5.8        | 3,543         | 2,485         | 6.8        | 540           | 25,448         | 5.9        | 4,813         |
| Gwalia Open Pit, (WA)       | 2,221         | 2.3        | 164           | 6,218          | 2.9        | 600           | -             | -          | -             | 8,439          | 2.8        | 764           |
| Harbour Lights, (WA)        | -             | -          | -             | 12,268         | 1.4        | 569           | 616           | 1.7        | 33            | 12,884         | 1.5        | 602           |
| Tower Hill, (WA)            | -             | -          | -             | 4,604          | 3.9        | 574           | 489           | 3.3        | 51            | 5,093          | 3.8        | 625           |
| Simberi Oxide, (PNG)        | 1,974         | 1.3        | 80            | 6,117          | 1.0        | 202           | 3,970         | 1.1        | 140           | 12,061         | 1.1        | 422           |
| Simberi Transitional, (PNG) | 2,665         | 1.2        | 104           | 11,044         | 1.1        | 389           | 3,315         | 1.1        | 113           | 17,023         | 1.1        | 605           |
| Simberi Sulphide, (PNG)     | 1,941         | 1.6        | 98            | 41,916         | 1.7        | 2,238         | 17,166        | 1.5        | 828           | 61,023         | 1.6        | 3,164         |
| Atlantic Operations, (NS)   | 23,471        | 1.1        | 838           | 30,196         | 1.0        | 1,004         | 7,026         | 1.1        | 249           | 60,693         | 1.1        | 2,091         |
| <b>Total All Projects</b>   | <b>36,115</b> | <b>1.7</b> | <b>2,014</b>  | <b>131,483</b> | <b>2.2</b> | <b>9,120</b>  | <b>35,066</b> | <b>1.7</b> | <b>1,953</b>  | <b>202,665</b> | <b>2.0</b> | <b>13,087</b> |

1. Mineral Resources are reported inclusive of Ore Reserves

2. Data is rounded to thousands of tonnes and thousands of ounces. Discrepancies in totals may occur due to rounding

• Full details are contained in the ASX release dated 26 August 2021 'Ore Reserves and Mineral Resources Statements 30 June 2021' available at [www.stbarbara.com.au](http://www.stbarbara.com.au)



## Non-IFRS measures

We supplement our financial information reporting determined under International Financial Reporting Standards (IFRS) with certain non-IFRS financial measures, including cash operating costs. We believe that these measures provide meaningful information to assist management, investors and analysts in understanding our financial results and assessing our prospects for future performance.

|                                      |                                                                                                                                                                                                                                                                                                                                                                                                              |
|--------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>All-In Sustaining Cost (AISC)</b> | All-In Sustaining Cost is based on Cash Operating Costs, and adds items relevant to sustaining production. It includes some, but not all, of the components identified in World Gold Council's Guidance Note on Non-GAAP Metrics – All-In Sustaining Costs and All-In Costs (June 2013). Refer most recent quarterly report available at <a href="http://stbarbara.com.au">stbarbara.com.au</a> for example. |
| <b>Cash contribution</b>             | Cash flow from operations before finance costs, refer reconciliation of cash movement in the most recent quarterly report available at <a href="http://stbarbara.com.au">stbarbara.com.au</a>                                                                                                                                                                                                                |
| <b>Cash operating costs</b>          | Calculated according to common mining industry practice using The Gold Institute (USA) Production Cost Standard (1999 revision). Refer most recent quarterly report available at <a href="http://stbarbara.com.au">stbarbara.com.au</a> for example                                                                                                                                                          |
| <b>Dividend yield</b>                | Dividend ÷ share price                                                                                                                                                                                                                                                                                                                                                                                       |
| <b>EBIT</b>                          | Earnings before interest revenue, finance costs and income tax expense                                                                                                                                                                                                                                                                                                                                       |
| <b>EBITDA</b>                        | EBIT before depreciation and amortisation                                                                                                                                                                                                                                                                                                                                                                    |
| <b>EBITDA margin</b>                 | EBITDA ÷ Revenue                                                                                                                                                                                                                                                                                                                                                                                             |
| <b>Earnings Per Share (EPS)</b>      | Profit attributable to equity holders (excluding any costs of servicing equity other than ordinary shares) ÷ weighted average number of ordinary shares outstanding during the reporting period                                                                                                                                                                                                              |
| <b>Net-cash</b>                      | Net-cash equivalent to cash and cash equivalents less current and non-current interest bearing borrowings                                                                                                                                                                                                                                                                                                    |
| <b>Net-debt</b>                      | Net-debt equivalent to current and non-current interest bearing borrowings less cash and cash equivalents                                                                                                                                                                                                                                                                                                    |
| <b>ROE</b>                           | 'Return on equity' is calculated as underlying NPAT expressed as a percentage of average total equity. Refer 2021 Directors' and Financial Report (p3) for details                                                                                                                                                                                                                                           |
| <b>Significant Items</b>             | Items whose nature or amount is considered material to the financial report. Refer Note 3 of 2021 Financial Report (p57) for details                                                                                                                                                                                                                                                                         |
| <b>Underlying EBITDA / NPAT</b>      | EBITDA or NPAT after excluding identified significant items. Refer 2021 Financial Report (p3) for details.                                                                                                                                                                                                                                                                                                   |
| <b>2021 Financial Report</b>         | Refer 2021 Directors' and Financial Report available at <a href="http://stbarbara.com.au">stbarbara.com.au</a>                                                                                                                                                                                                                                                                                               |



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**St Barbara**