

2019 Annual Meeting Straker Translations (ASX.STG)

28 August 2019
CEO Presentation

**Straker is a world leading A.I.
data driven language translation
platform powering the global
growth of businesses**



Delivering what we promised

Key operational achievements

- ▶ Acquired three strategic bolt-on businesses
- ▶ Completed IPO, raising \$20m (gross proceeds) for growth initiatives
- ▶ Setup Hong Kong Office focused on lucrative Asian Legal market
- ▶ Using our unique technology advantage to push into enterprise customers
- ▶ Exceeded Prospectus FY19 forecasts

Key technology achievements

- ▶ Built new platform connectors including Magento where we now have the industry leading plugin
- ▶ RAY translator workbench version 4 released
- ▶ New translator workbench using A.I. driven translator selection
- ▶ 100 Billion new A.I. data points collected



Exceeded Prospectus FY19 forecasts

44%

YoY revenue growth

\$25.8m

Proforma revenues

(\$0.48m)

Proforma adjusted EBITDA

12.6%

Organic revenue growth

83%

Repeat Revenue

\$17.7m

Cash at bank

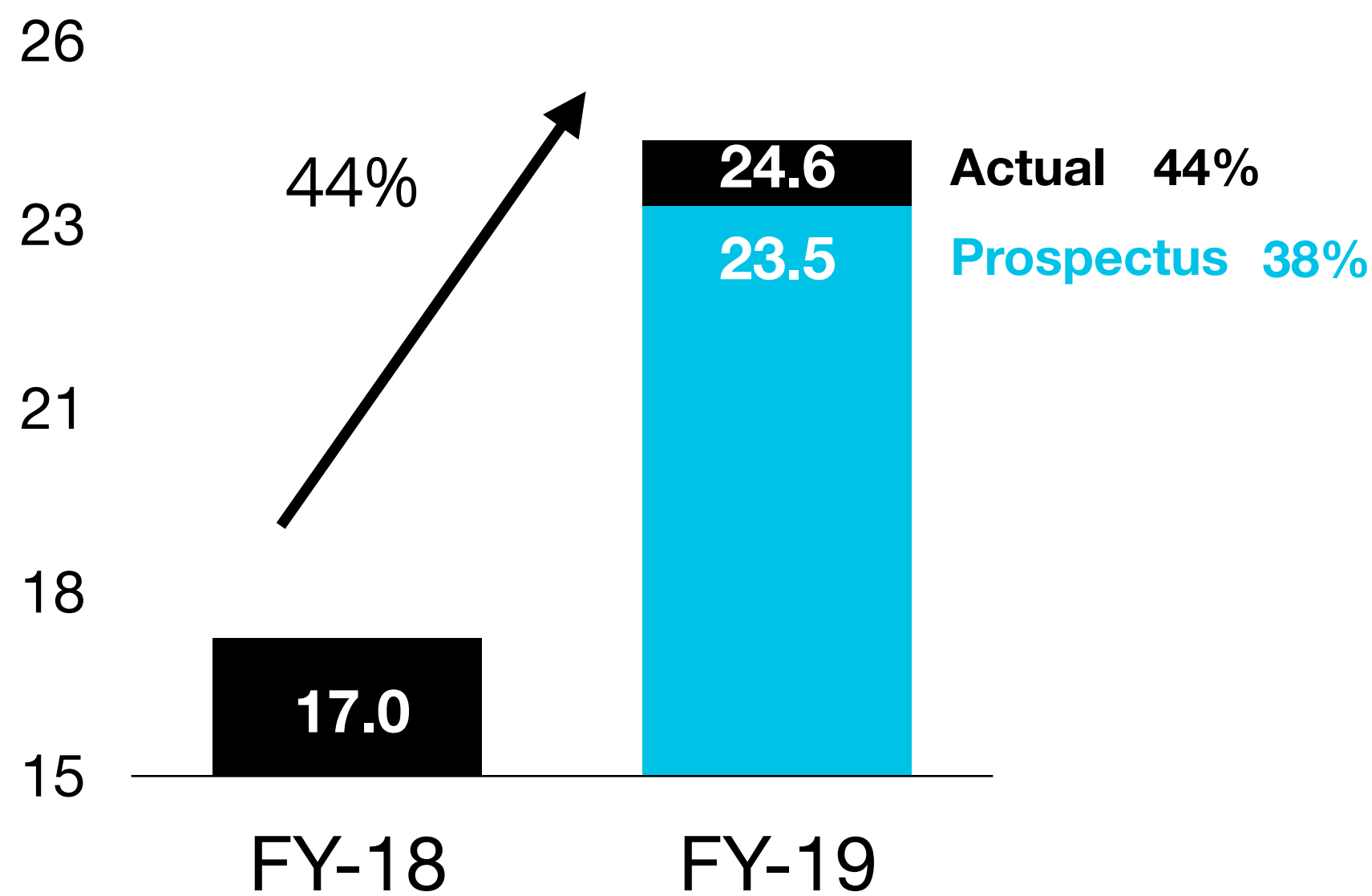
52.4m

Words Translated



DELIVERING STRONG GROWTH

44% YOY Revenue Growth (NZ \$m)



YoY revenue growth of 44%, driven both strong organically and by acquisition contributions

55%
Gross Margins
Up 0.4% on a constant currency basis

54%
Repeat Revenue Growth

14%
Operating Cashflow improves by 14% YoY

Adjusted EBITDA margin of -0.6% with adjusted EBITDA loss improving by 89% on FY-18

Note: Based on statutory results



Successfully acquiring and integrating strategic acquisitions

MSS

Enterprise customer access with larger footprint in Spanish market with easy integration given location to Straker team in Barcelona.

Barcelona

EULE

Enterprise customer access with larger footprint into Europe's largest market.

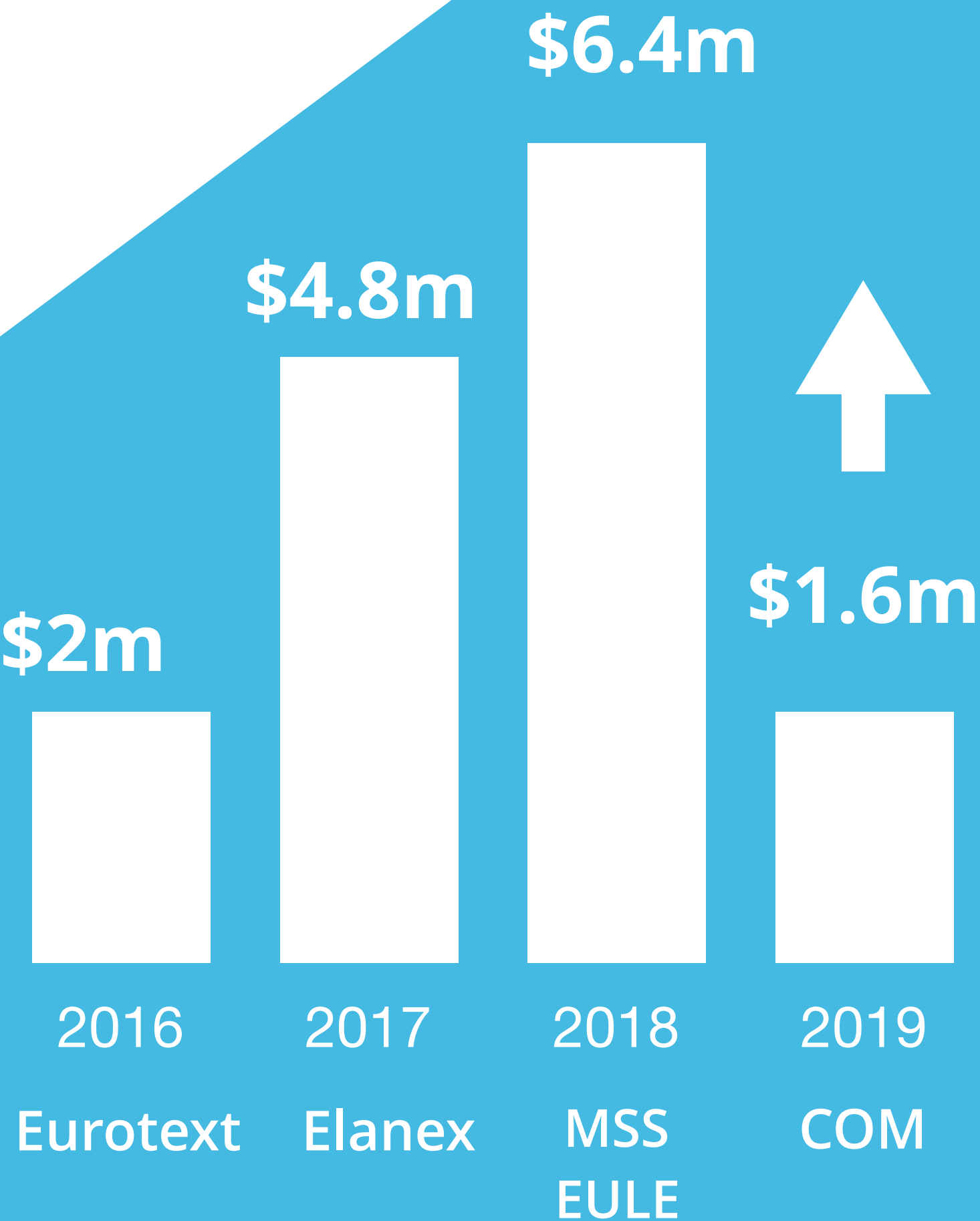
Kiel

COM

Key entry into the fast-growing audio visual market for localisation. Access to major media companies in US/Europe

Madrid

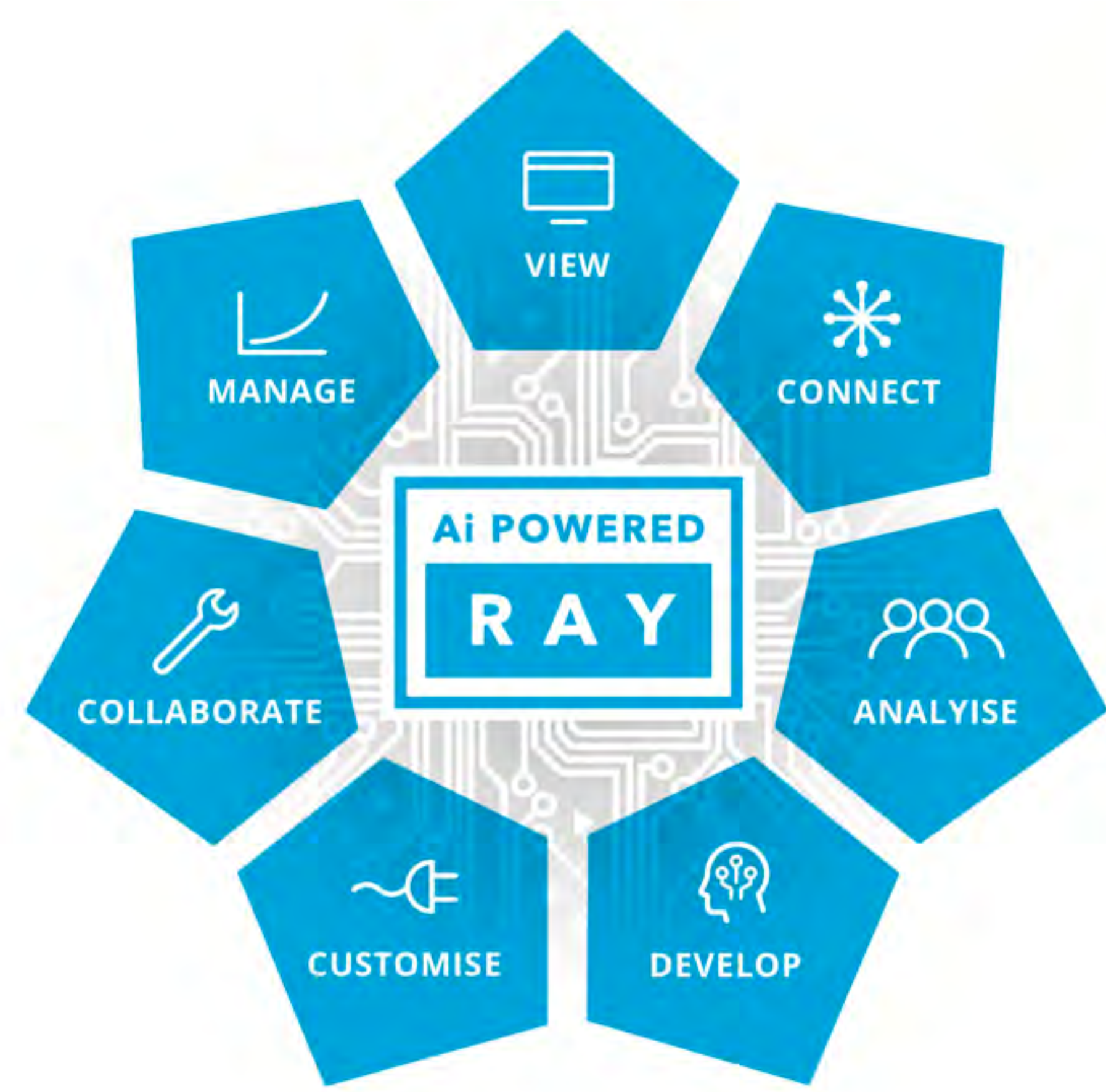
Total Revenue of acquired companies per calendar year



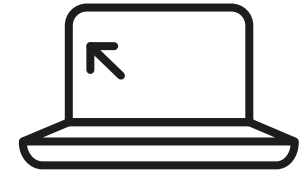
A man with glasses and a woman are leaning over a table, looking at a tablet. The man is on the left, wearing a light-colored sweater over a dark shirt. The woman is on the right, wearing a light-colored long-sleeved shirt. They are both looking down at the tablet, which is lying flat on the table. The background is a solid light blue color.

**Well placed to continue
growth trajectory**

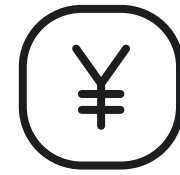
OUR ADVANTAGE THROUGH PROPRIETARY RAY PLATFORM



WHAT WE DO



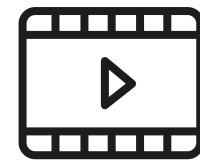
Straker helps leading technology companies streamline and scale the ability to communicate across regions



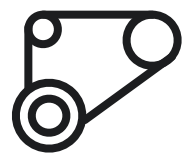
Straker helps major finance institutions deliver quarterly market reports in multiple languages



Straker works with major e-commerce providers to localise their product websites into multiple languages



Straker enables global media companies to provide content in multiple languages across multiple platforms



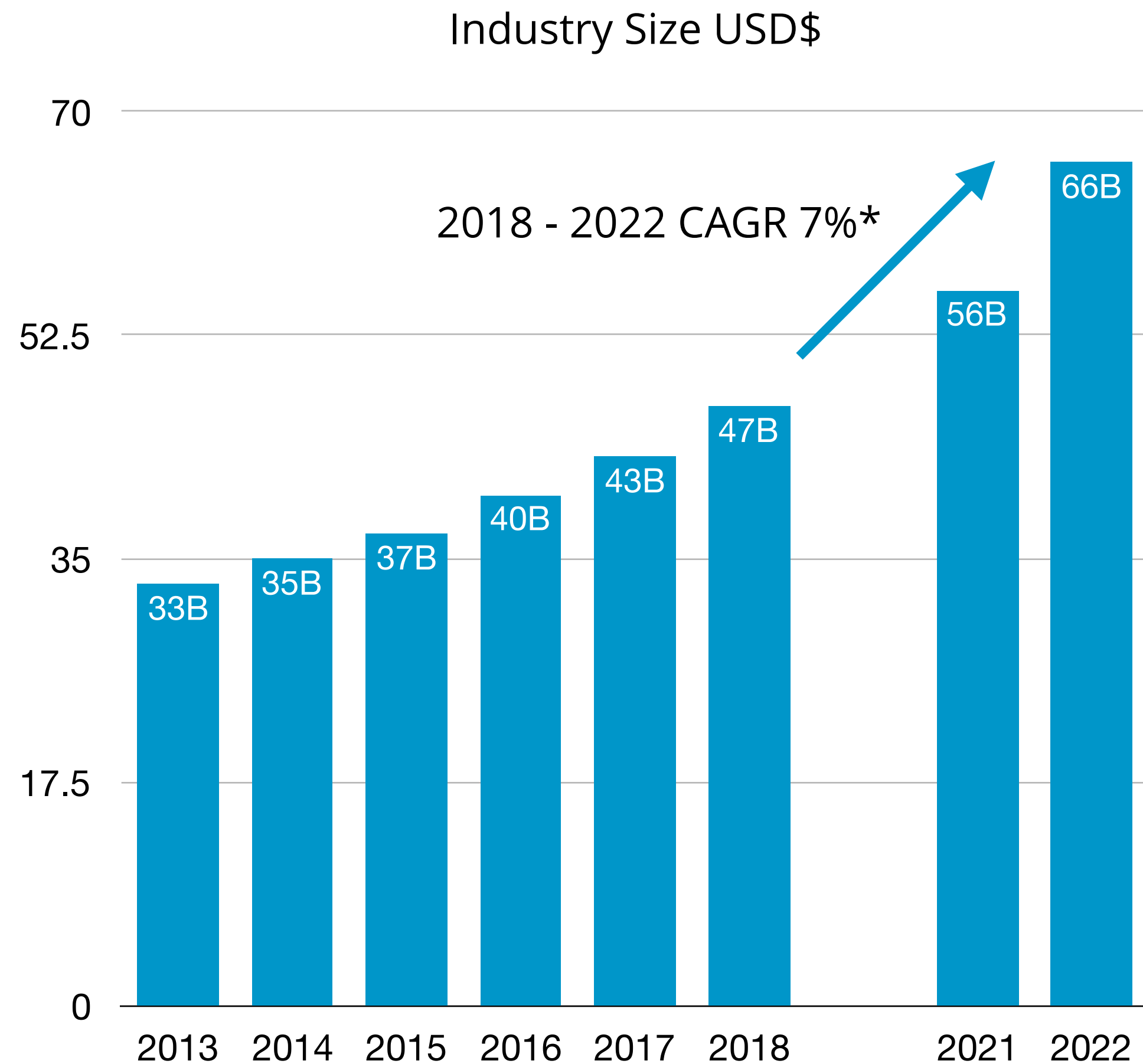
Straker provides leading global manufacturers with the ability to easily push out new products into multiple markets



Straker enables thousands of SME's to cost-effectively cross border trade without language as a barrier



THE INDUSTRY THAT WE OPERATE IN



The translation industry facilitates trillions of dollars of global trade annually

The industry is changing and this is aligning with our business model

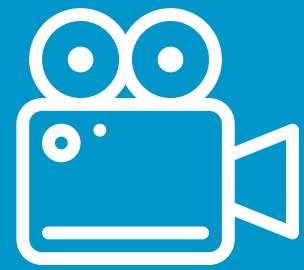
- More need for an A.I driven hybrid translation process due to the advantages in speed and cost
- Data becoming more valuable
- Media the fastest growing segment
- Legacy providers a long way behind in adapting to the fast change

*nimdzi 2018 Language services market analysis



HUGE POTENTIAL IN OUR EXISTING CUSTOMER BASE

We estimate that the total budget across five of our major customers for localisation to be around **US\$300-500m**. We currently get only a portion of this and are focused on building out our networks and connections across multiple divisions in each of these companies.



Global Media
Company



Global eCommerce
Company



Global Media/
Hardware/Software
Company



Global Tech Services
Company



Global Tech
Software company

- ▶ Three of these customers have setup or acquired media streaming services with large requirements for localisation
- ▶ They need centralised continuous localisation processes which is where our RAY platforms offers the ideal solution
- ▶ They also have large A.I departments with requirements for data training and language learning which we are now starting to engage over.
- ▶ Huge opportunities with the customers of these organisations
- ▶ Created a global growth sales team to work on extending our footprint into these types of organisations

INVESTING IN GROWTH

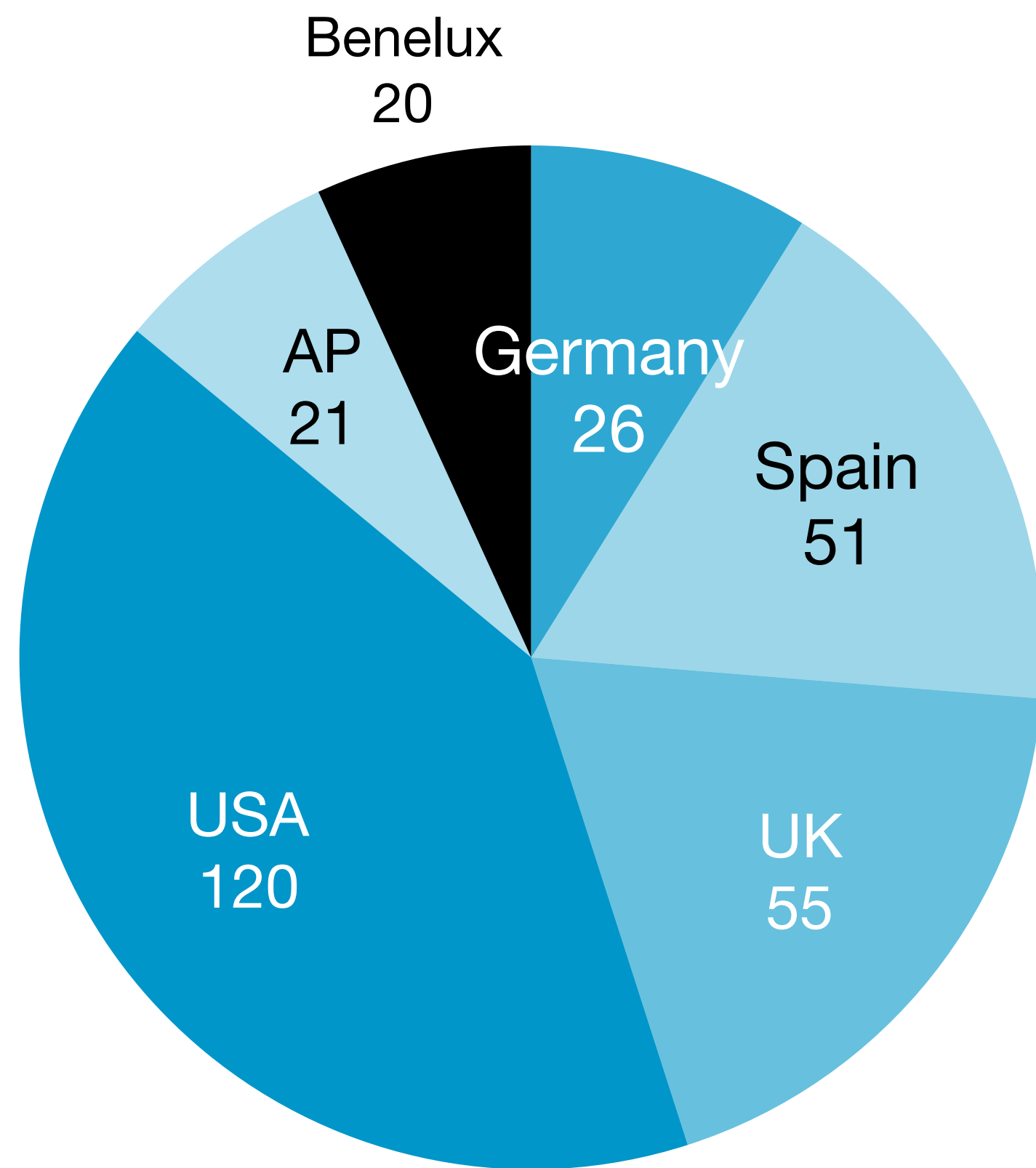
We recognise the need to continually invest in growth and to get operating leverage from our technology.

- ▶ Our goal is to have our investment in people split 28% Technology, 28% Sales and 28% Production with the rest of the spend being Admin staff.
- ▶ This will ensure we are always focused on having a strong technology section that is building technology to keep our production teams highly efficient through the use of automation.
- ▶ We started this process in mid 2019 and have moved production people cost down from 43.5% to 38.7% and technology spend from 15.7% to 18.7% of our wages bill.



ACQUISITION STRATEGY

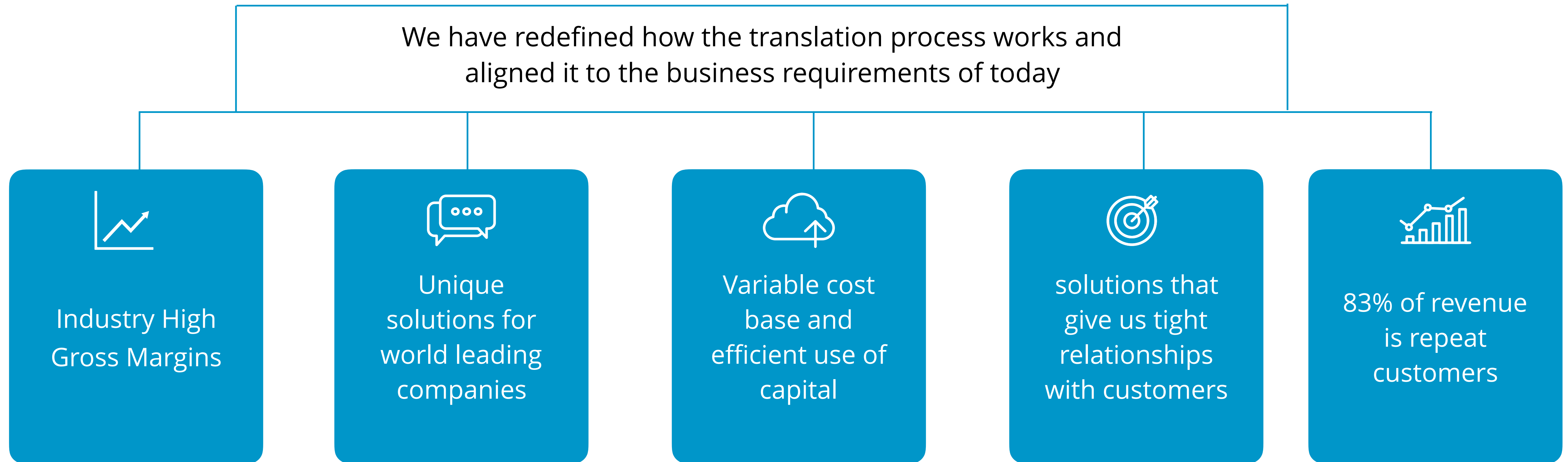
The focus of our acquisition strategy is on Asia Pacific (specifically Japan and Australasia), USA, Spain, DACH region, Benelux and the UK. In all these regions (outside of Benelux) we have well functioning business units making integration easier and faster which will have the flow effect of getting operating leverage from our technology earlier.



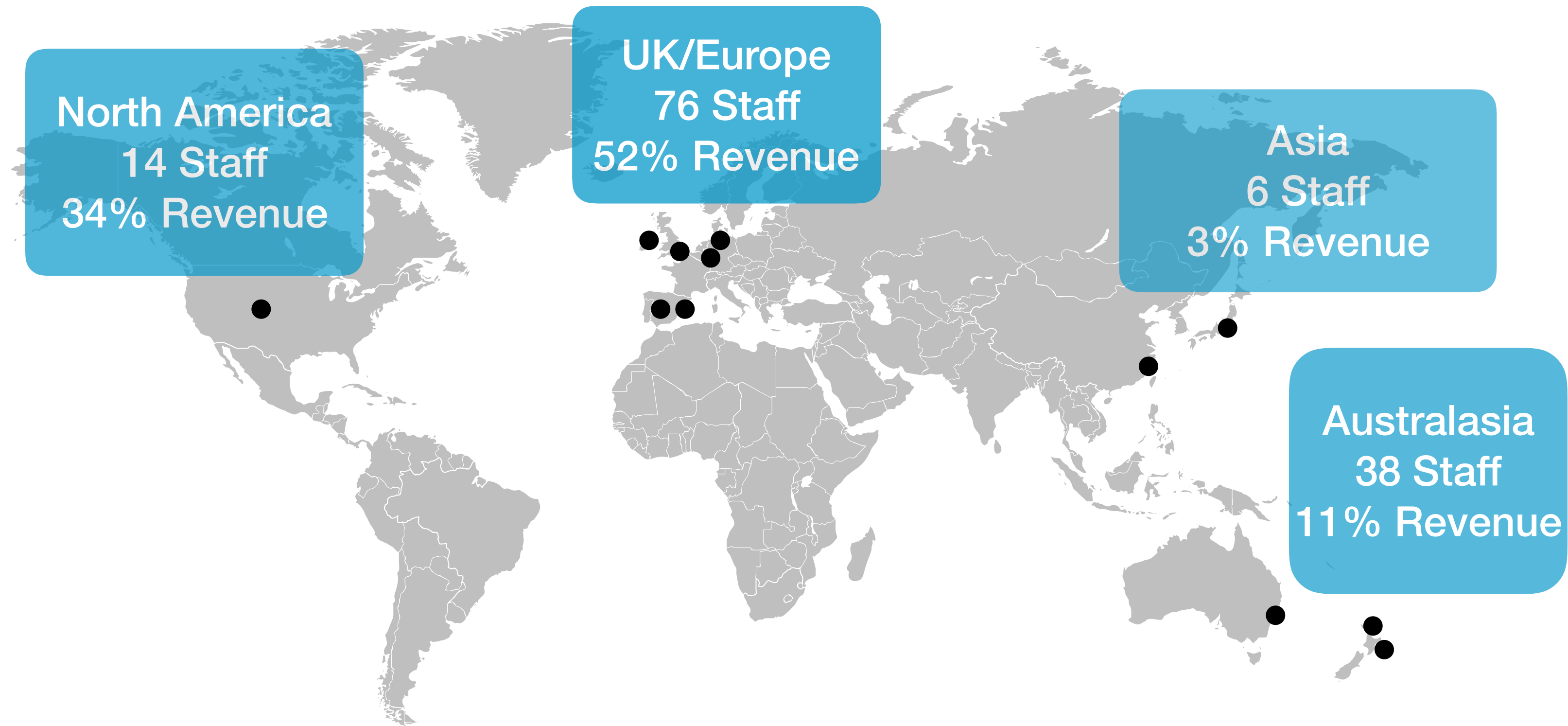
- ▶ We estimate the total revenue of all the acquisition targets we have identified and validated as being around \$1.5bn
- ▶ Revenue range of target companies between \$3-15m
- ▶ Majority of targets being below the \$10m revenue range
- ▶ Focus still on companies doing majority of translation
- ▶ Some potential in profitable audio-visual localisation related companies
- ▶ At the advanced stages with several opportunities

WHAT SUCCESS HAS PROVEN

In 2011 we were the first company to develop a data driven approach to translation.



WHERE WE DO IT



Straker Group Revenue by region
post COM acquisition

Outlook

- > On track to complete further acquisitions
- > Integration of existing acquisitions on track
- > Pursuing business partnerships in aligned markets
- > Global growth enterprise sales team active
- > Investing in R&D in aligned business growth areas

Questions

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