PRESS RELEASE

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KEY FIGURES FOR

- Value of Production 2024: €17.7 mln
- EBITDA 2024: €2.2 mln
- NFP: net cash €1.2 mln as of 19 December 2025

Salerno/Milan, 4 March 2026

Mare Group S.p.A. (ticker **MARE.MI**), an engineering company listed on Euronext Growth Milan and operating in Italy and abroad in innovation through enabling technologies (" ", the "**Company**" or the "**Group**"), announces that, on 3 March 2026, pursuant to the relevant investment agreement, it exercised the irrevocable offer to purchase the minority interests corresponding to 49% of the share capital of EasyGo S.r.l. ("**EasyGo**"), a vehicle established in partnership with Borgosesia S.p.A. and announced to the market on 29 December 2025.

As announced on 31 December 2025, EasyGo, a vehicle already 51% owned by Mare Group, completed the acquisition of 100% of EMM Systems S.r.l. ("EMM"), a company specialised in the development of digital platforms and systems for industrial processes, particularly in the pharmaceutical sector, with expertise in Artificial Intelligence and IoT.

EMM closed FY 2024 with Value of Production of approximately €17.7 million and EBITDA of approximately €2.2 million, with a business model characterised by a significant component of recurring revenues and an asset-light setup. As of 19 December 2025, the company reported a positive Net Financial Position (net cash) of approximately €1.2 million (improving from €0.9 million as of 30 June 2025).

Activities carried out in the first months of 2026 enabled Mare Group to identify synergies that can be activated immediately with EMM, in particular: (i) leveraging EMM's capabilities in digital supply chain management, traceability and compliance within initiatives already pursued by the Group; (ii) strengthening the Group's presence in regulated and mission-critical contexts; (iii) developing commercial opportunities through joint initiatives and cross-selling across the respective customer portfolios; (iv) short-term operational efficiencies through the alignment of processes and support functions.

With this transaction, Mare Group begins the integration of EMM into the Group in order to rapidly activate the identified synergies. The objective is an increase in profitability between 15% and 20% for the current year.

The initiative fits within Mare Group's external growth path, which is characteristic of the strengthening of its role as an Italian High-Tech Engineering Hub.

The consideration for the purchase of the interests held by the Investors is determined on the basis of the agreements previously executed and amounts to a maximum of €10,000,000, which will be paid pro rata to the Investors by 16 March 2026, through the use of corporate cash.

As a consequence, Mare Group holds 100% of the share capital of EasyGo and, consequently, EMM fully enters Mare Group's perimeter.

As the originator of the EasyGo vehicle, illimity Bank S.p.A., part of the Banca Ifis Group, supported the transaction as partner and financial advisor, leveraging its experience in M&A transactions and contributing to the implementation of ambitious growth paths.

Mare Group was supported by Zephiro as strategic advisor.

EasyGo was assisted by the law firm Lexia for the transaction.

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This press release is available on Mare Group's website https://www.maregroup.it/investor-relations and on the authorised system for the dissemination and storage of regulated information "1INFO", available at https://www.1info.it.

It is also available on the website of Borgosesia S.p.A. https://www.borgosesiaspa.it/investor-relations and on the authorised system for the dissemination and storage of regulated information "1INFO", available at https://www.1info.it.

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With a history that began in 2001, Mare Group is an Italian High-Tech Engineering Hub active in strategic sectors such as Aerospace & Defence, Industry, Critical Infrastructure and Twin Transition, serving more than 2,000 clients. Listed on Euronext Growth Milan, the Group operates through an asset-light model based on proprietary platforms, leveraging more than 700 people, 32 offices across 5 countries and the experience gained from over 30 research projects completed with Italian and international universities. The 19 acquisitions and subsequent integrations carried out since 2019 make Mare Group one of the leading innovation aggregators in Italy and Europe.

Borgosesia

The Borgosesia Group (listed on Euronext Milan through Borgosesia S.p.A. – BO.MI) operates in the management of alternative assets, focusing in particular – thanks to specific financial and real estate expertise – on special situations (such as corporate crises that may lead to judicial liquidation proceedings) and opportunities (such as critical or unfeasible generational transitions, family or corporate disputes), with the aim of recovering the residual value still associated with them. The Group is organised into two distinct, complementary divisions: Borgosesia Real Estate focuses on enhancing the real estate component of target investments, while Borgosesia Alternative focuses on the more strictly securities-related component, as well as overseeing the financial engineering of all transactions carried out.

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