

01 October 2004

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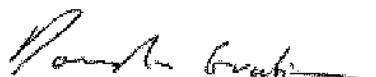
ELECTRONIC LODGEMENT

Dear Sir or Madam

2004 International Roadshow presentation - Merrill Lynch conference New York

This presentation is provided for information only and does not contain price sensitive information not previously released to the market.

Yours sincerely

A handwritten signature in black ink, appearing to read "Douglas Gration".

Douglas Gration
Company Secretary

Telstra Corporation Limited
ACN 051 775 556
ABN 33 051 775 556




Telstra Corporation Limited

2004 International Investor Roadshow

“A Progressive Incumbent Telco”

Ziggy Switkowski
Chief Executive Officer

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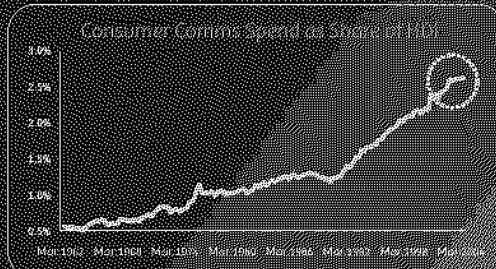
Highlights of 2003/04

Record Profit & Strong Free Cashflow	- NPAT \$4.1b (+2%) - FCF (excluding asset sales / acquisitions) \$4.8b (+20%)
Capital Management Initiatives	- New financial parameters - Increased Ordinary Dividend (13cps final, +8.3%) - \$ gear \$1.5b p.a. program announced
Improved Domestic Revenue Growth	- Stronger 2nd Half momentum +3%
Recent Acquisitions on Track	- Trading Post integration proceeding smoothly - KAZ Group performing to expectations - Domova and PSINet acquisitions recently announced
REACH financial re-structure	- REACH on a stronger footing going forward

Telstra's
fundamentals are strong

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Telecommunications is a Growth Industry



- If the consumer market (approx \$14b) grows by 5% next year (\$700m), Telco share of HDI would only grow 0.1%
- Equivalent to each household hiring 1 extra DVD per month

Consumer Comms Spend as Share of HDI (2000-2003)

June 1999	2.09%
June 1999	2.17%
June 2000	2.16%
June 2001	2.33%
June 2002	2.49%
June 2003	2.60%
Sept 2003	2.61%
Dec 2003	2.60%
Mar 2004	2.63%

Offering customers value
will grow our share of wallet

Our Strategy

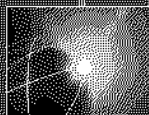


Optimise traditional revenues

- Customer service
- Increase utilisation
- Value Added Services
- Price innovation
- Reduce costs / improve margin



Transformation 21st Century IP Network



Telstra Customer Service

Value Added Services

Broadband
Wireless
Advertising

Services + Relationships + Efficiency
= Profitable Growth

A Progressive Incumbent Telco



So far in 2004:

Broadband Penetration – Telstra is forging ahead

Sensis – Telstra directories evolving into advertising

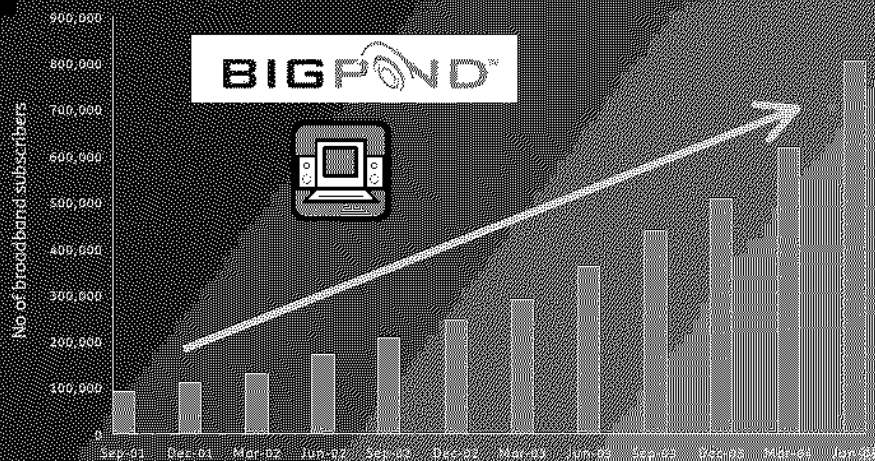
3G Infrastructure sharing – Telstra is leading the industry

Managed services – Telstra is adding value through KAZ acquisition

VoIP deployment – Telstra leads the Australian market

Telstra is pro-active,
not reactive

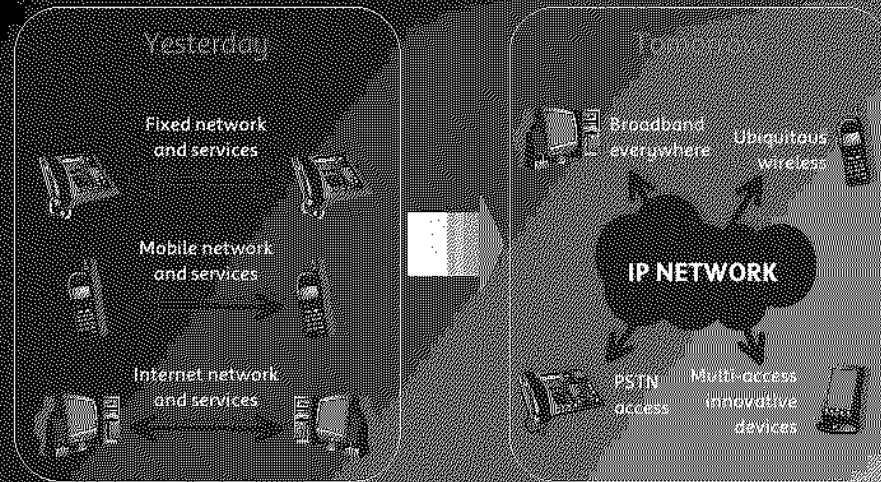
Broadband Taking Off



On target to reach
1 million SIO's ahead of plan

A paradigm shift is underway

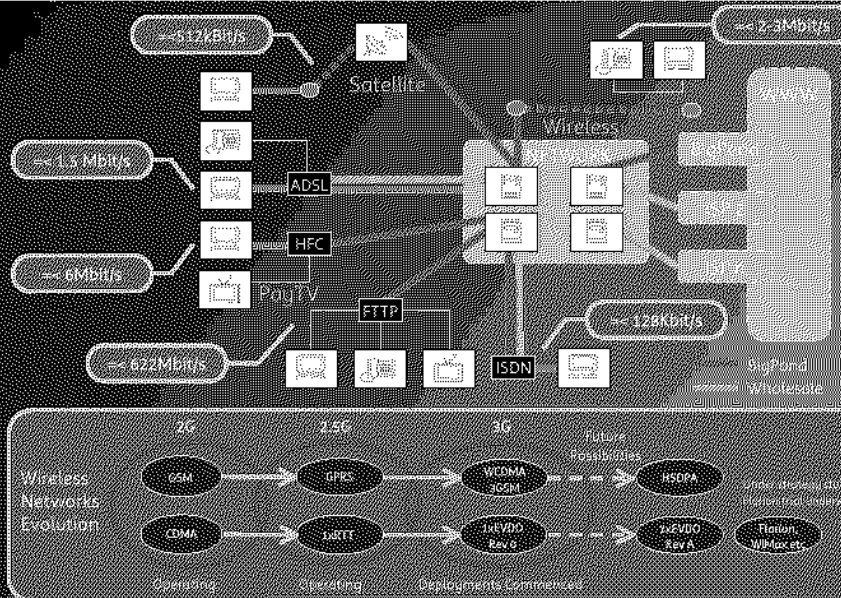
Telstra

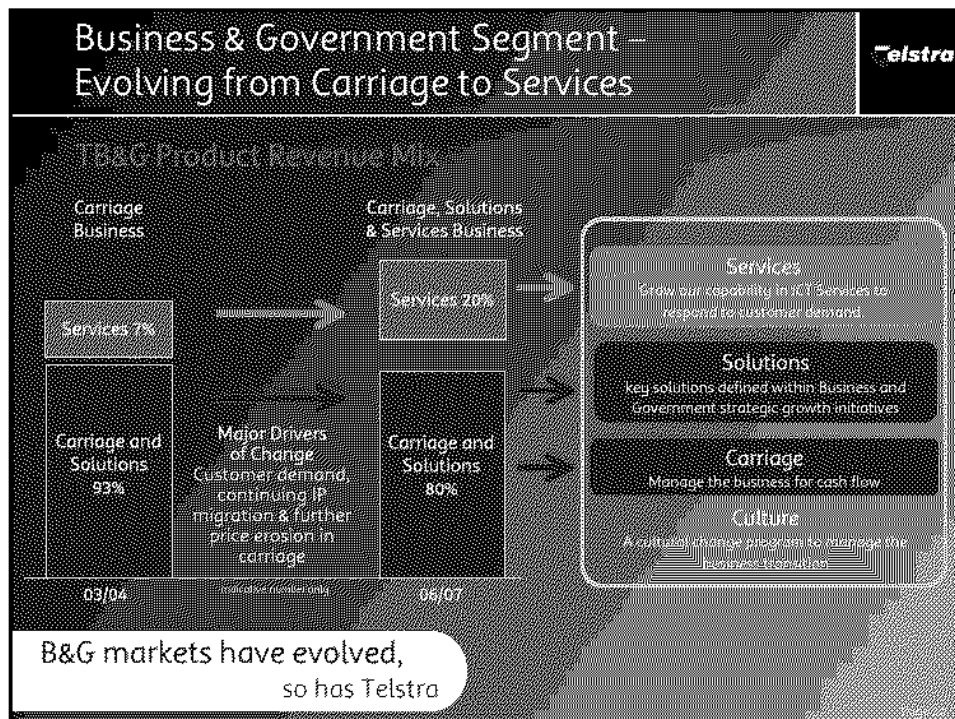
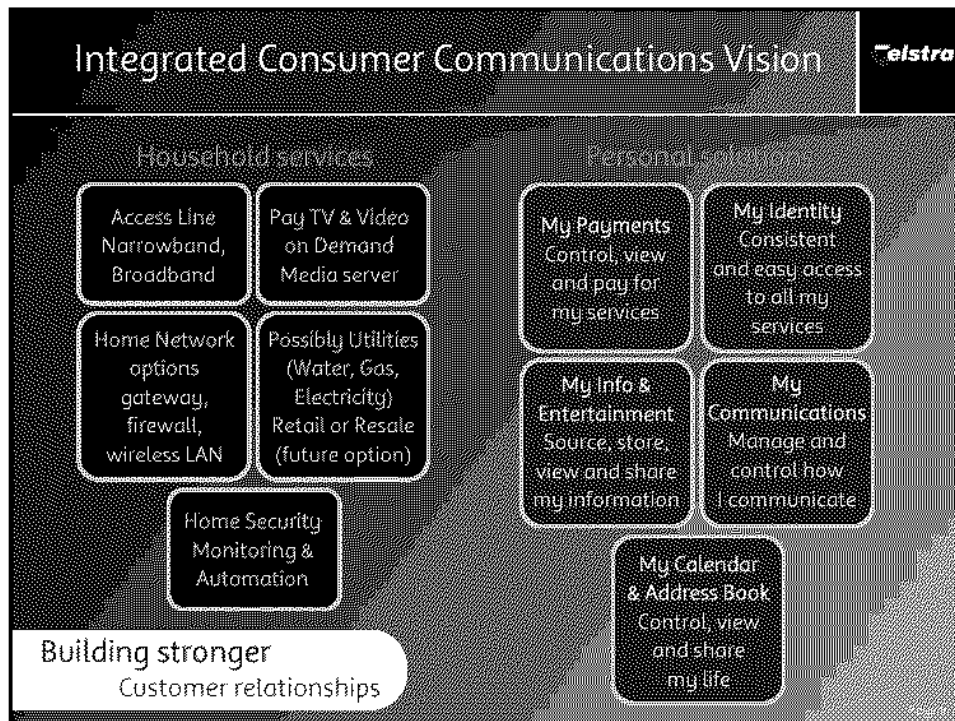


The shift to IP
is being managed effectively

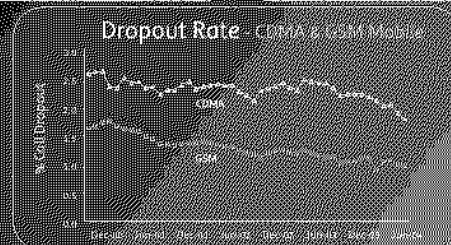
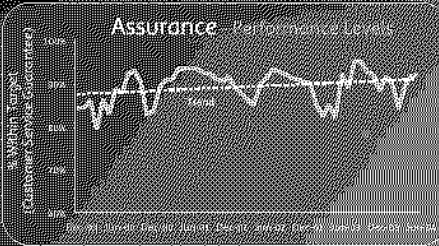
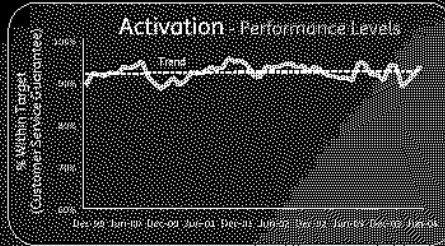
Telstra's Broadband Access Networks – Fixed and Wireless

Telstra





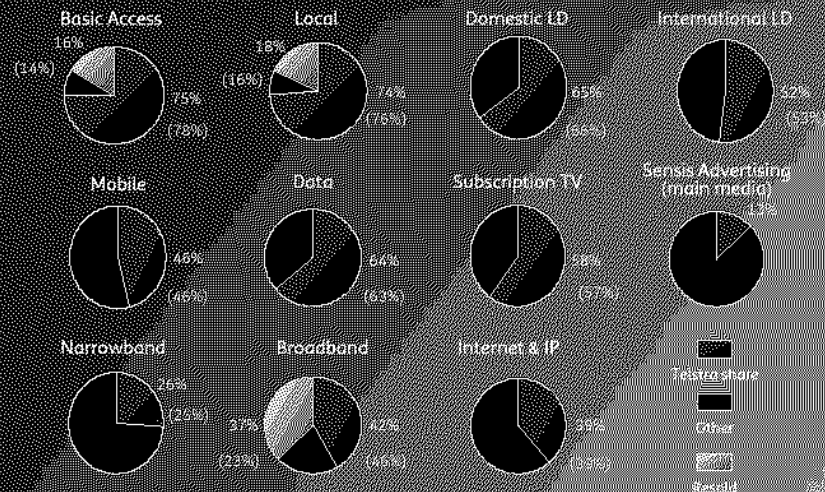
Improving Customer Satisfaction



Improved customer service
is our top commercial priority

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Telstra's Market Share Remains Strong



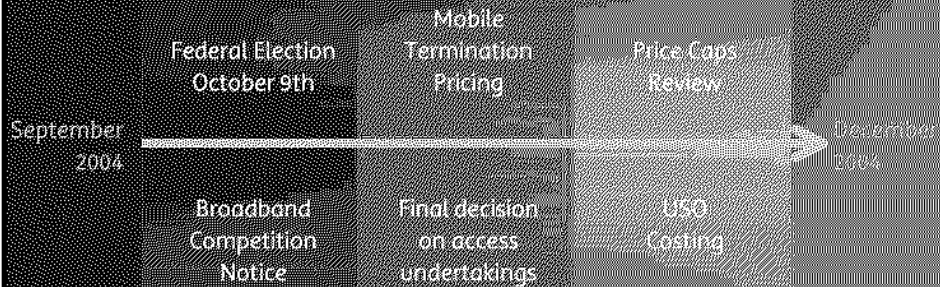
Full Service Model
is a competitive advantage

Source: Product Sales Report 01-03-04, 04-06-04 and 07-09-04 on Telstra.com.au

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Regulatory Issues

Telstra



Regulatory issues
being proactively managed

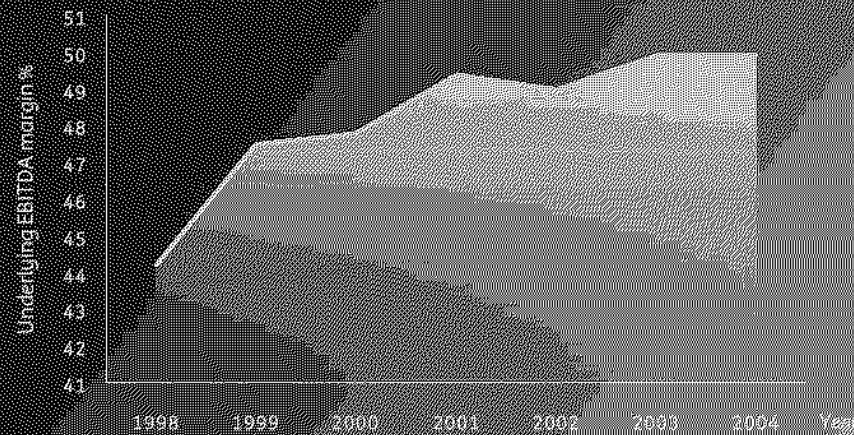
Underlying Results

Telstra

(\$ billions except EBITDA Margin)	FY 03	FY 04	% Δ
Sales Revenue	20.5	20.7	1.0
Underlying Domestic Sales Revenue	18.7	19.2	2.4
Operating Expenses	10.8	10.6	(1.4)
EBITDA	10.0	10.3	3.0
EBIT	6.6	6.7	2.1
NPAT	4.1	4.2	2.0
EBITDA Margin (%)	48.8	49.8	1.0
Domestic Operating Capex	3.2	2.9	(8.9)
Free Cash Flow	4.0	4.8	20.2

Steady improvement
across key financial metrics

Margin Performance Over Time

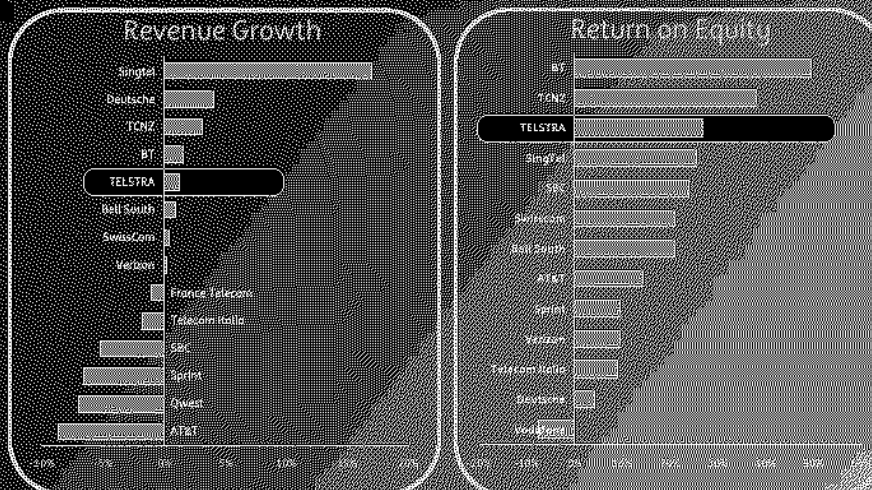


Our underlying margins have improved*

* Excludes asset sales and write-downs

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Incumbent Telco comparison



Solid performance versus peers

Source: Bloomberg

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Effective Capital Management

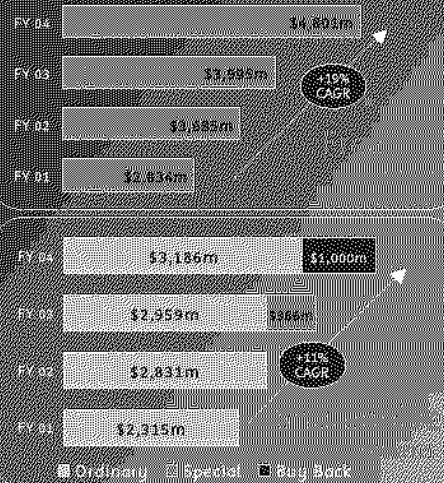


- EPS improvement to 32.4cps (+2.2%)
- ROE improvement to 27% (+3%)
- Net Gearing 42%

Credit ratings:

	LT	Outlook
S&P	A+	Stable
Moody's	A1	Stable
Fitch	A+	Stable

Significant cash returns
for shareholders



Outlook



Priority is domestic operations and customer service improvement

Positive revenue growth towards industry growth rates in 2006

Underlying operating margins maintained

Domestic capex will be around \$3.0 billion (excluding 3G)

Bolt-on acquisitions must meet strict financial criteria

Emphasis on free cash flow and capital returns to shareholders

Company financial focus:
profitable revenue, margin & cash flow



Financial Highlights

Business Growth

- Domestic Sales Revenue $\uparrow$ 2.4% - H2 improvement
- Internet & IP Revenue $\uparrow$ 24%, Broadband SIOs $\uparrow$ 122%
- Mobile Services Revenue $\uparrow$ 7%, SIOs $\uparrow$ 16%
- Sensis Revenue (ex Trading Post Group) $\uparrow$ 7%

Cost Management

- Underlying Operating Expenses $\downarrow$ 1.4%
- Margin Growth: Underlying EBITDA margin 49.8%
- Investment in service and growth

Capital Management

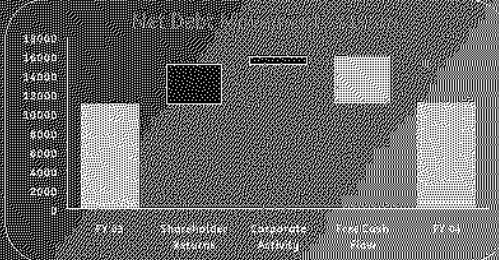
- Free Cash Flow $\uparrow$ 20% to \$4.8b
- Domestic Operating Capex \$2.9b
- Final Ordinary Dividend $\uparrow$ 8% to 13cps
- 3 Yr \$1.5b p.a. Capital Management Program

Strong free cash flows
supporting capital management program

Underpinned by Strong Free Cash Flows



Free Cash Flow funding operations with modest movement in Net Debt



\$1.1b reduction in net debt over 2 years

Free cash flow generation provides flexibility

Reported Results



(\$ billions except EPS & DPS)	FY 03	FY 04	% Δ
Sales Revenue	20.5	20.7	1.2
EBIT	5.7	6.6	14.6
NPAT	3.4	4.1	20.1
EPS (cents)	26.6	32.4	21.8
Ordinary DPS (cents)	24	26	8.3

Record profits and dividends

Underlying Sales



Growth in Revenue from	AS\$M Actual	Growth %	Improvement AS\$M
Mobile Services	3,455	7.1	228
Internet & IP solutions	1,010	23.6	193
Sensis (Advertising/Directories)	1,307	7.4	90
PSTN	7,984	0.9	68
ISDN	927	(2.5)	-24
Specialised Data	1,018	(3.3)	-35

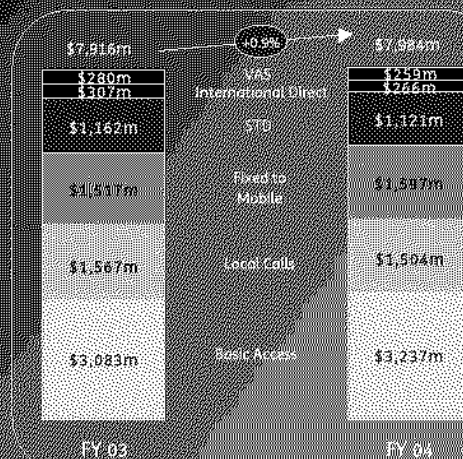
Growth in key products

PSTN Rebalanced Products



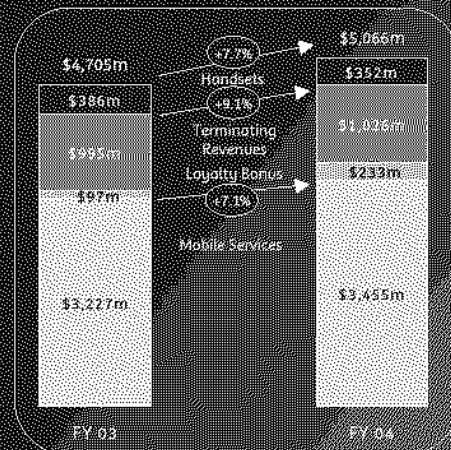
Continuing to grow PSTN revenues in an evolutionary environment

- Rebalancing
- Bundling
- Feature penetration
- Call completion



Optimising returns from fixed network

Mobile Revenues (includes termination)



SIO and data growth driving revenues

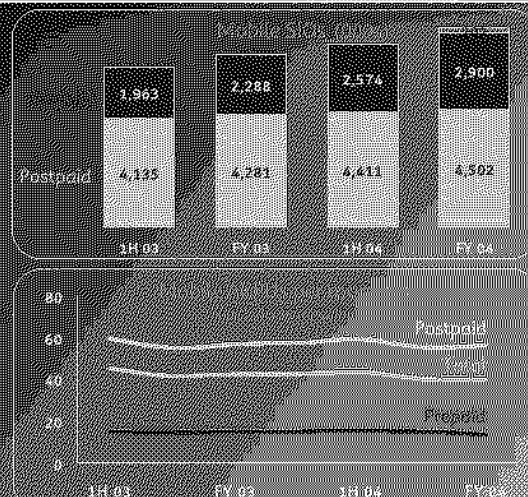
- Strong growth in CDMA
- Increased Prepaid focus

Solid performance in increasingly competitive market

Mobiles Subscriber Base Changing



- Increasing portion of prepaid base
- Lower blended ARPUs
- Alignment of deactivation criteria, additional 202,000 SIOs included in Prepaid
- Mobile Data ARPU +18%



Mix changing from penetrating lower end of market

3G Infrastructure Sharing with Hutchison

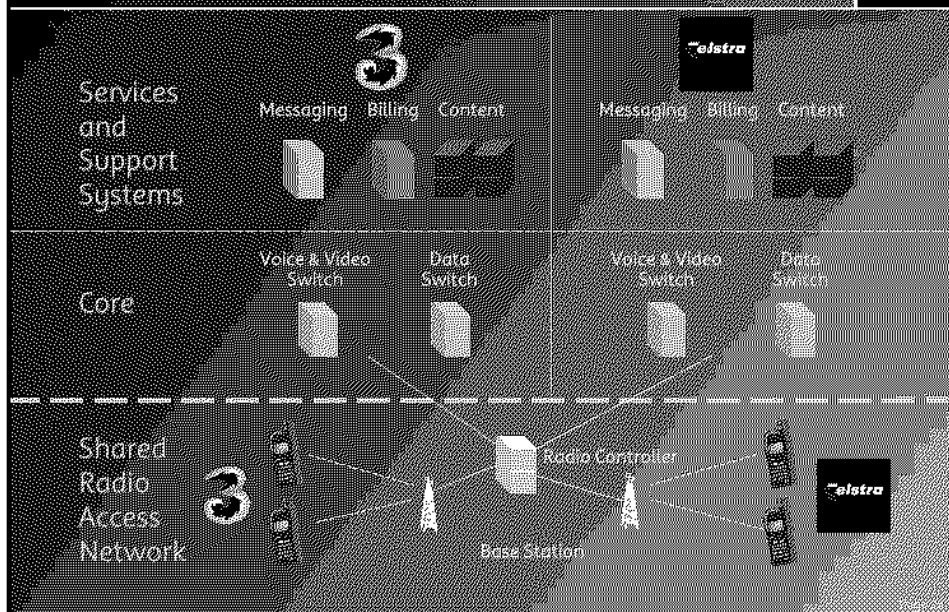


- Signed Heads of Agreement 4 August
- Cost A\$450m over 3 years for 50% share of Radio Access Network
 - Additional approx A\$200m for Core network & RAN expansion
- Access to Hutchison Whampoa's global handset sourcing
- Separate consumer branded 3G offerings

- Deal Subject to:
 - ACCC informal clearance
 - Signing of long form agreements
 - expected November 2004

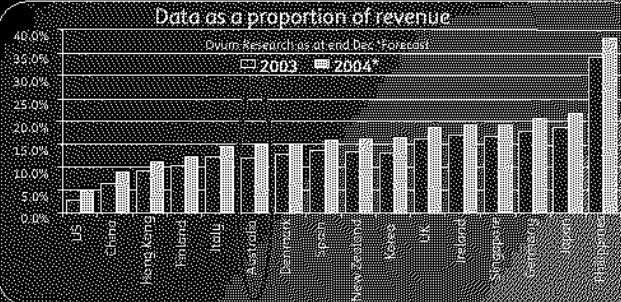
Strategic alliance
is capital efficient

3G Network Share – How it Works



Mobile Data

elstra



Our strategy:

- Greater customer relevance
- Broader content
- More delivery platforms

Low Data Uptake

CUSTOMER DESIRE

HANDSETS & CONTENT

EDUCATION

INCREASED:
 • Penetration
 • Usage
 • Revenues

Opportunity to grow
 education is critical

Strong Growth in Broadband

elstra

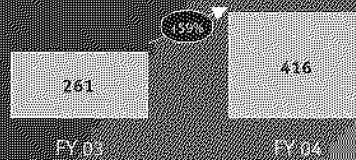
H2 Stats:

- 46% Net adds Retail
- ARPU - Retail \$71
- ARPU - Wholesale \$46

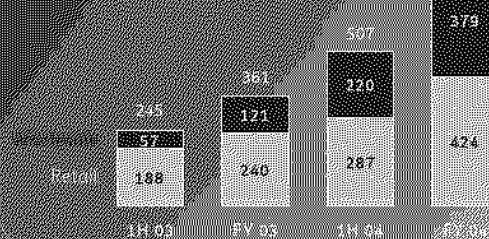
BigPond retail market share 42%

Minimal impact on Dial-up base

Broadband Revenue (\$m)



Broadband Subscriptions (000s)

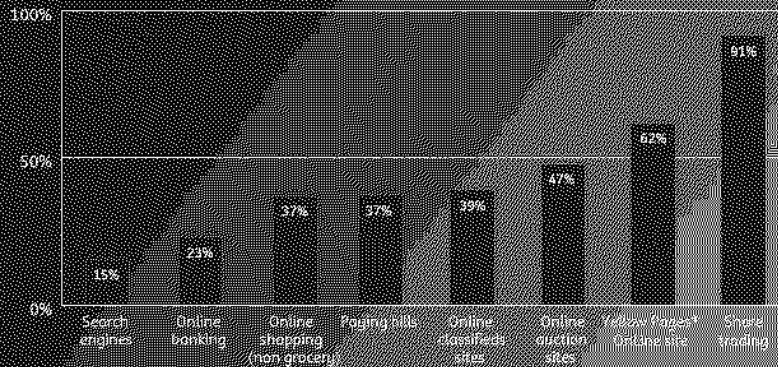


Competitive plans
 stimulating take up

Broadband Drives Online Commercial Activity



Percentage change in usage in first 4 weeks post moving from dial-up to broadband



Source: Roy Morgan Research, December 2003 - January 2004. *Yellow Pages Online site launched in December 2003.

Doing business online
is increasingly important

Sensis - Advertising and Directories

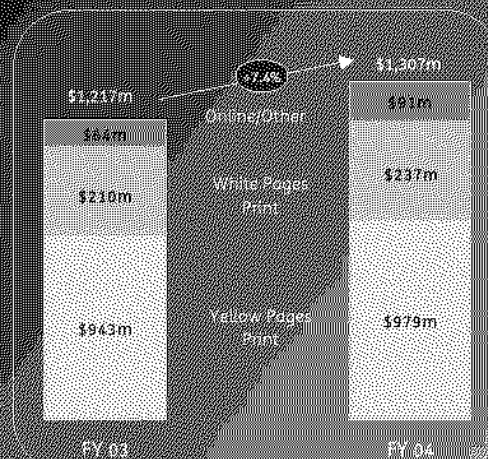


Print

- Full/Half/Qtr page ads
- New local directories
- Regional colour

Online

- Increasing paid customer base



Innovation
driving growth

Sensis business structure and strategy



Implementing and evolving a clear strategy for growth



Sensis – Trading Post Acquisition



The Business

- An icon in Australian classifieds
 - Print and online general, automotive and collectibles
- Acquired March 2004
 - Consideration A\$636m
- A high performance business
- Significant synergy and growth opportunities:
 - Expected A\$64m EBITDA FY 2005

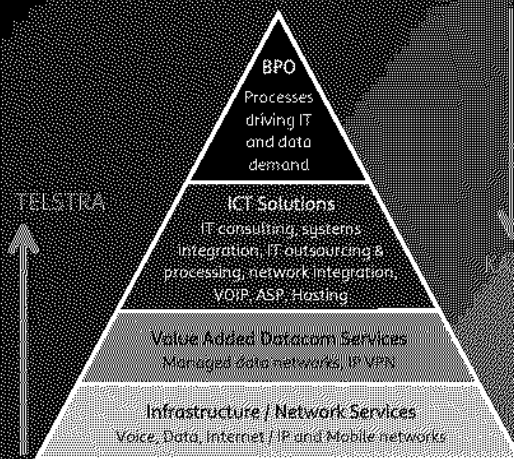
Progress to date

- Business intimately understood
 - FY 04 financial target delivered
- Cross selling and product bundling in place
- Sensis Classifieds formed
 - National structure
 - Local sales and production
- Sales resources and technology enhanced

Growth synergies expected to deliver continued double digit performance

Service Solutions – KAZ Acquisition

Telstra

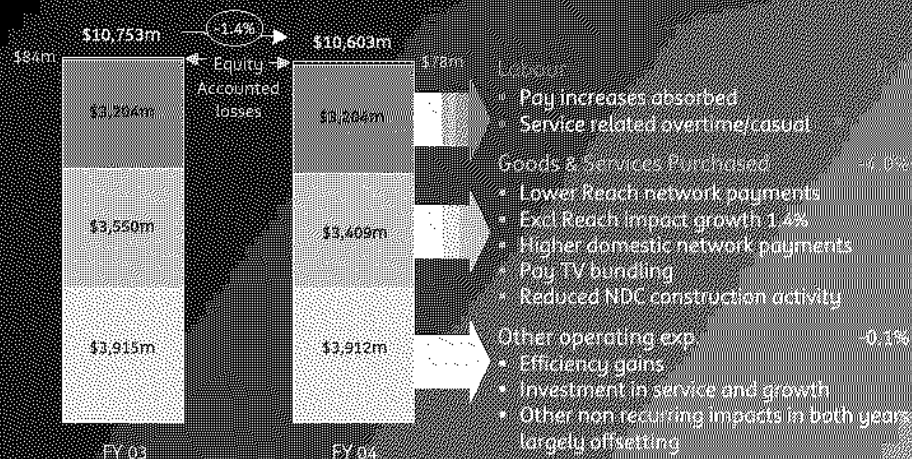


- Acquired July 2004
 - Consideration A\$333m
- Significant synergy and growth opportunities
 - Substantial benefits expected from FY07
- Detailed implementation program in place
- Sales engagement model agreed
 - Sales teams working together in market

Combined capabilities provide a strong platform for growth

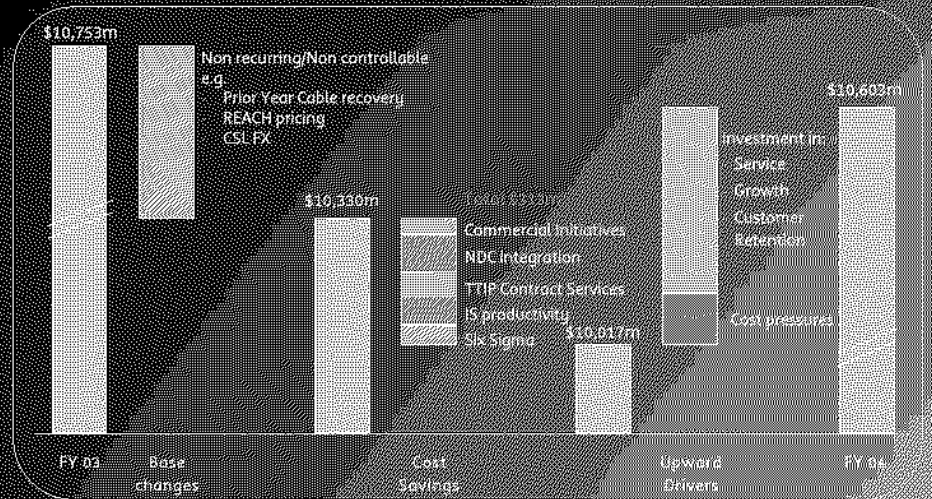
Underlying Operating Expenses

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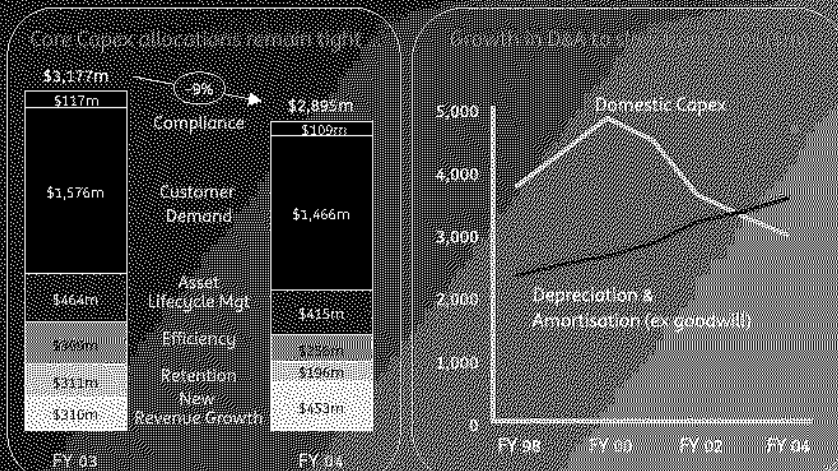
Continued cost focus allowing investment in service and growth

Cost Drivers



Targeted cost reductions on track
investing in service and growth

Capital Expenditure



Capital allocation process
driving targeted capex spend

Key International Operations

Telstra



HK\$m
Excludes intercompany

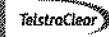
FY 03	FY 04
4,224	4,022
1,614	1,293
770	477

Key Financials

Total revenue
EBITDA
EBIT

NZ\$m
Excludes intercompany

FY 03	FY 04	FY 04 standalone
615	652	692
91	119	154
(70)	(33)	2



- Increasingly competitive market
- One-offs impacting FY 03 EBITDA HK\$234m

- Corporate customer wins
- Leadership in IP

Hong Kong's most profitable
mobile business

EBIT positive
on standalone basis

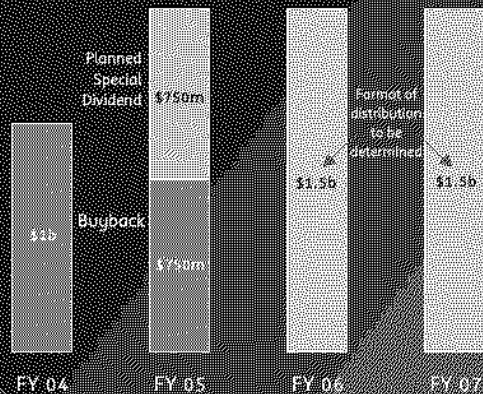


- Shareholders buy bank debt of US\$1.2b for US\$311m
- Fully provided for US\$155.5m loan to REACH
- A stronger footing – but environment remains difficult

Capital Management Program

Telstra

3 Year Capital Management Program



\$1.5b Distribution FY05

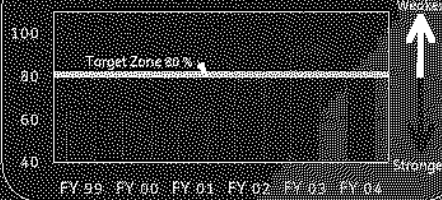
- \$750m buyback
- Timing subject to approvals, expected completion Dec 04
- Planned \$750m Special Dividend
- 6 cps Fully Franked
- Paid with 04/05 Interim Dividend

Sustainable medium term
program in place

Target Financial Parameters

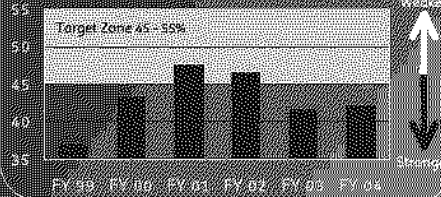
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% 1. Payout Ratio (Ordinary Dividends Declared)



Weaker
Stronger

2. Gearing - Net Debt



Weaker
Stronger

Times 3. Interest Cover - EBITDA/Net Int Exp



Stronger
Weaker

4. Debt Servicing - Net Debt/EBITDA



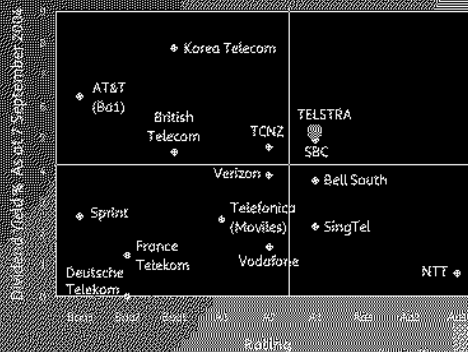
Weaker
Stronger

Target parameters provide flexibility for the future

Telstra - A Strong Performer

Telstra

- Telstra has an impressive dividend yield, ROIC, EBITDA
- 14th largest telco globally by market capitalisation
- Strong Free Cash Flows
- Fully integrated model
- Robust balance sheet
- Rigorous CAPEX management



Attractive yield and strong rating