



13 August 2009

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**ELECTRONIC LODGEMENT**

Dear Sir or Madam

**Full Year 2009 Financial Results – CEO/CFO Analyst briefing presentation**

In accordance with the listing rules, I enclose a presentation for release to the market.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Carmel Mulhern'.

**Carmel Mulhern**  
Company Secretary



## Full Year 2009 Financial Results

David Thodey, CEO

13 August 2009

### Disclaimer

- These presentations include certain forward-looking statements that are based on information and assumptions known to date and are subject to various risks and uncertainties. Actual results, performance or achievements could be significantly different from those expressed in, or implied by, these forward-looking statements. Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of Telstra, which may cause actual results to differ materially from those expressed in the statements contained in these presentations. For example, the factors that are likely to affect the results of Telstra include general economic conditions in Australia; exchange rates; competition in the markets in which Telstra will operate; the inherent regulatory risks in the businesses of Telstra; the substantial technological changes taking place in the telecommunications industry; and the continuing growth in the data, internet, mobile and other telecommunications markets where Telstra will operate. A number of these factors are described in Telstra's Financial Report dated 13 August 2009 and 2008 Annual Debt Issuance Prospectus lodged with the ASX.
- The Chinese online business results are from unaudited management accounts converted from local currency into Australian Dollars.
- All forward-looking figures in this presentation are unaudited and based on A-IFRS. Certain figures may be subject to rounding differences. All market share information in this presentation is based on management estimates based on internally available information unless otherwise indicated.
- All amounts are in Australian Dollars unless otherwise stated.

## Strong Financial Results for 2009

| \$ billions (except margins & DPS) | FY08 | FY09 | %       | FY09 Guidance  |
|------------------------------------|------|------|---------|----------------|
| Sales Revenue                      | 24.7 | 25.4 | ▲ +2.9  |                |
| Total Revenue                      | 24.8 | 25.5 | ▲ +2.7  | 3-4%           |
| Operating Expenses                 | 14.6 | 14.7 | ▲ +0.6  |                |
| EBITDA - reported                  | 10.4 | 10.9 | ▲ +5.1  | 5-6%           |
| EBITDA Margin (%)                  | 42.2 | 43.2 | ▲ +1pp  |                |
| EBIT - reported                    | 6.2  | 6.6  | ▲ +5.3  | 3-5%           |
| PAT (post minorities)              | 3.7  | 4.1  | ▲ +10.3 |                |
| Accrued Capex                      | 4.9  | 4.6  | ▼ -6.1  | \$4.3 - \$4.6b |
| Free Cash Flow                     | 3.9  | 4.4  | ▲ +13.2 |                |
| Ordinary DPS (cents)               | 28   | 28   | -       |                |

**EBIT**

**+5.3%**

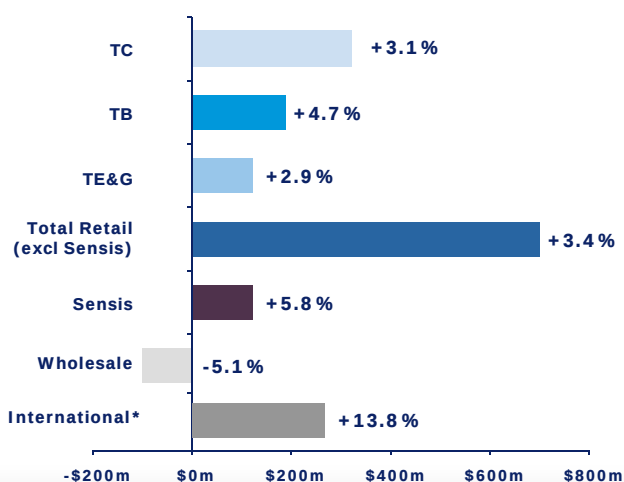
**EBITDA Margin**

**+1.0pp**

**Telstra**

## Sustained growth from retail segments

**FY09 Sales Revenue Growth by Segment**



\* Includes international revenue reported in TE&G and Sensis

**Improved Consumer growth rate in H2**

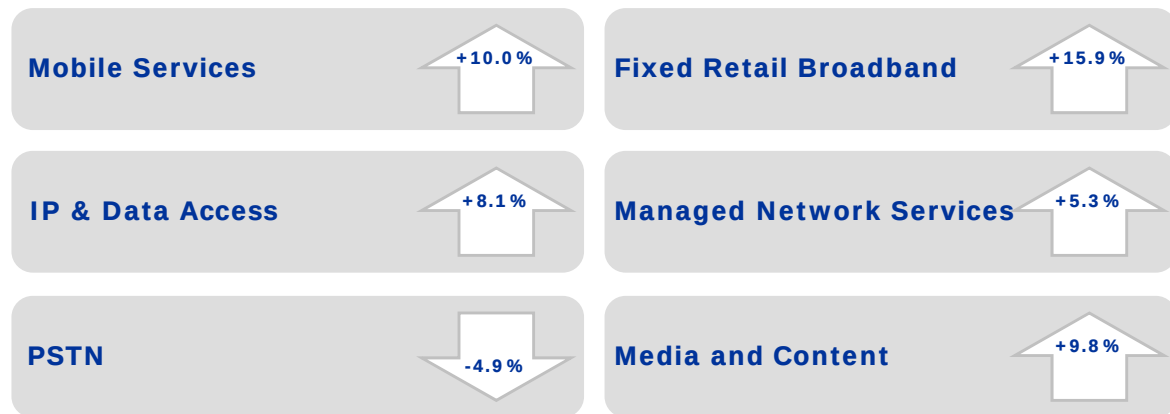
**22 Telstra Business Centres now open**

**Enterprise focus on customer needs: CBA and Catholic Church contract wins**

**Telstra**

## Key products driving Telstra's growth

### FY09 Product Sales Revenue Growth



## The market demand remains strong

**24.5 million** services across  
Fixed and Mobile platforms, +2%  
Wireless customers 10.2m, +9%

Internet advertising  
revenue > **\$500 million**

**5 million** Broadband SIOs +12%  
Wireless broadband SIOs +99%

Wireless network traffic  
doubling every 19 months

IP MAN SIOs **+31%**  
IP WAN SIOs **+21%**

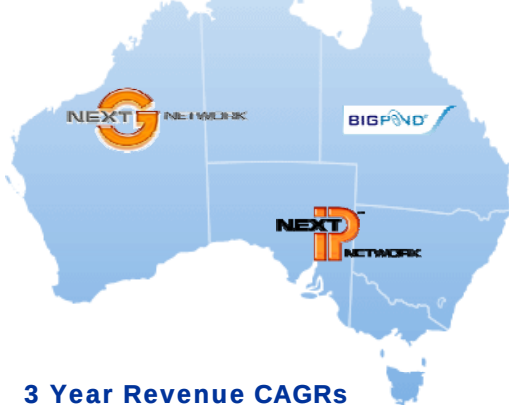
**11 billion** Mobile MOU +9%

Mobile data revenue **+31%**

**45 billion** Fixed line MOU  
**8 billion** Fixed line calls



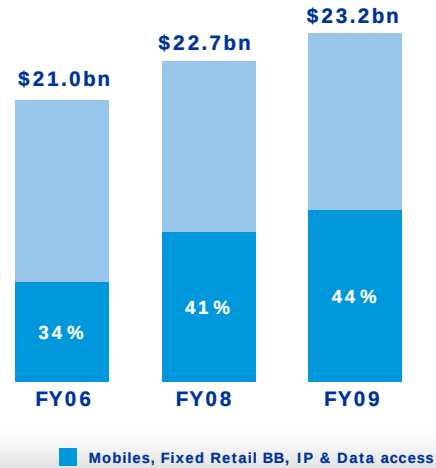
## Next Generation Networks making a difference (Next G and Next IP)



### 3 Year Revenue CAGRs

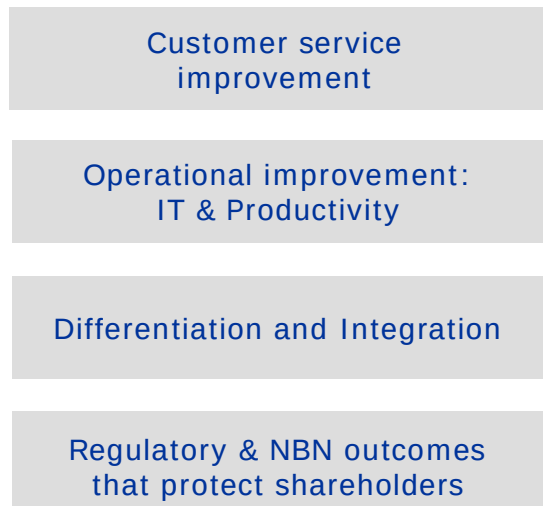
- Domestic Sales +3.4%
- Mobiles, Fixed Retail BB, IP & Data access +12%

### Domestic Sales Revenue Mix



**Telstra**

## Our priorities for 2010

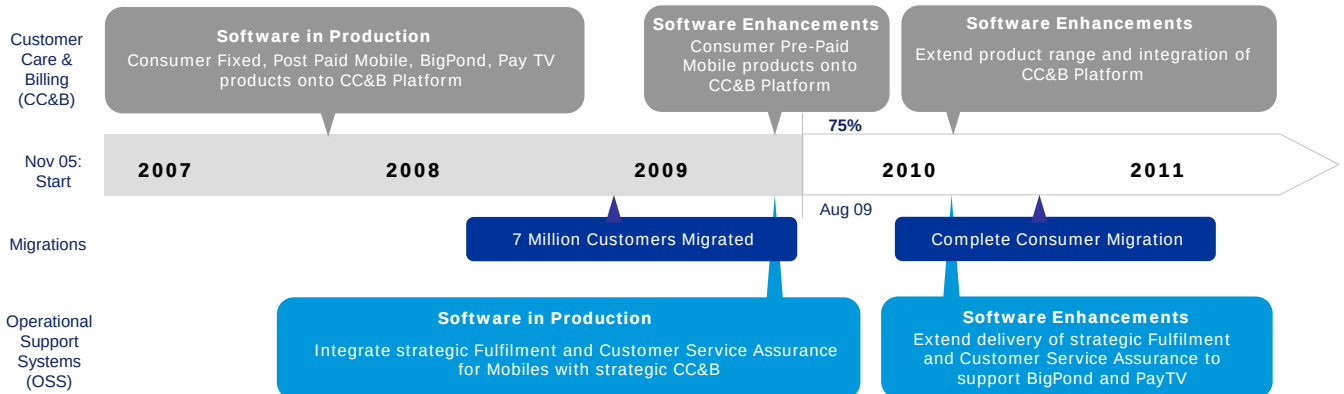


**Achieving  
Financial Targets**

**Shareholder value**

**Telstra**

## IT programme now largely business as usual...



...we must now deliver the benefits



## Customer Satisfaction...



Telstra Enterprise & Government research shows Customer Satisfaction is a lead indicator of future revenue growth

...is intricately linked to business performance





## Differentiating and integrating the experience...



...across different devices and networks

**Telstra**

## NBN and regulation...



...protecting shareholder value

**Telstra**

## Guidance

| Measure        | FY 2009 Actual | FY 2010 Guidance |
|----------------|----------------|------------------|
| Revenue growth | 2.7%           | Low single digit |
| EBITDA growth  | 5.1%           | Low single digit |
| EBITDA margin  | 43.2%          | Maintained       |
| EBIT growth    | 5.3%           | Low single digit |
| FCF            | \$4.4b         | \$6b             |

NOTE: Excludes the impacts of any Government regulatory review or NBN outcomes or any unexpected outcome from ACCC wholesale pricing determinations



## Summary...

Delivering strong financial results through differentiation

Focus on customer service

Best possible NBN outcome for shareholders







## Full Year 2009 Financial Results

John Stanhope, CFO

13 August 2009

### Financial Results

| \$ billions (except margins & DPS) | FY08 | FY09 | %       | FY09 Guidance  |
|------------------------------------|------|------|---------|----------------|
| Sales Revenue                      | 24.7 | 25.4 | ▲ +2.9  |                |
| Total Revenue                      | 24.8 | 25.5 | ▲ +2.7  | 3-4%           |
| Operating Expenses                 | 14.6 | 14.7 | ▲ +0.6  |                |
| EBITDA - reported                  | 10.4 | 10.9 | ▲ +5.1  | 5-6%           |
| EBITDA Margin (%)                  | 42.2 | 43.2 | ▲ +1pp  |                |
| EBIT - reported                    | 6.2  | 6.6  | ▲ +5.3  | 3-5%           |
| PAT (post minorities)              | 3.7  | 4.1  | ▲ +10.3 |                |
| Accrued Capex                      | 4.9  | 4.6  | ▼ -6.1  | \$4.3 - \$4.6b |
| Free Cash Flow                     | 3.9  | 4.4  | ▲ +13.2 |                |
| Ordinary DPS (cents)               | 28   | 28   | -       |                |

**Total Revenue\***

**+3.0%**

**Profit After Tax**

**+10.3%**

\* Adjusted for the sale of KAZ



# Guidance

## Fiscal Year 2010

| Measure                          | Guidance                |
|----------------------------------|-------------------------|
| Sales Revenue growth             | Low single digit growth |
| EBITDA growth                    | Low single digit growth |
| EBITDA Margin (on sales revenue) | Maintained              |
| D&A                              | ~\$4.5b                 |
| EBIT growth                      | Low single digit growth |
| Accrued Capex                    | <\$3.8b                 |
| FCF*                             | \$6b                    |

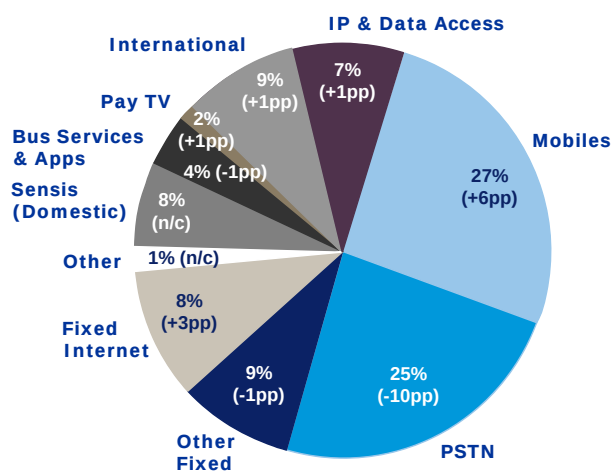
\*FCF includes pension funding of ~\$500m

NOTE: Excludes the impacts of any Government regulatory review or NBN outcomes or any unexpected outcome from ACCC wholesale pricing determinations

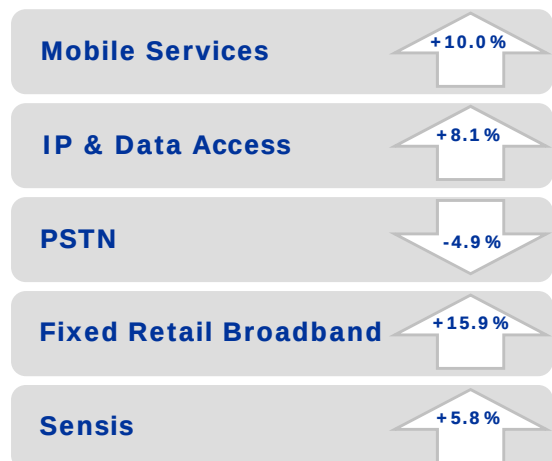


## FY09 Product mix drivers

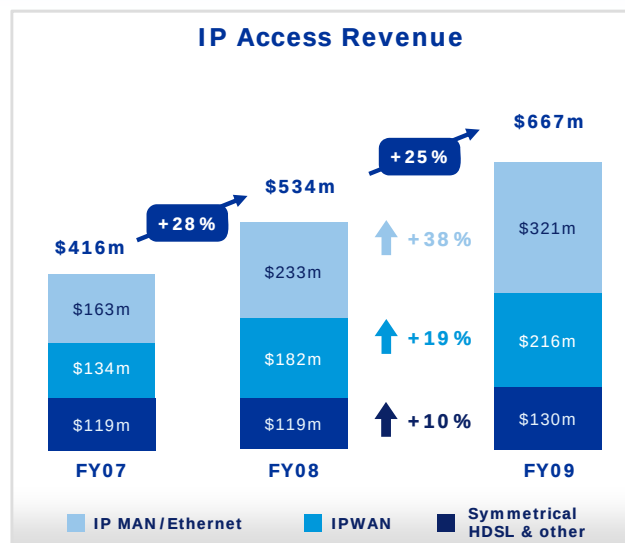
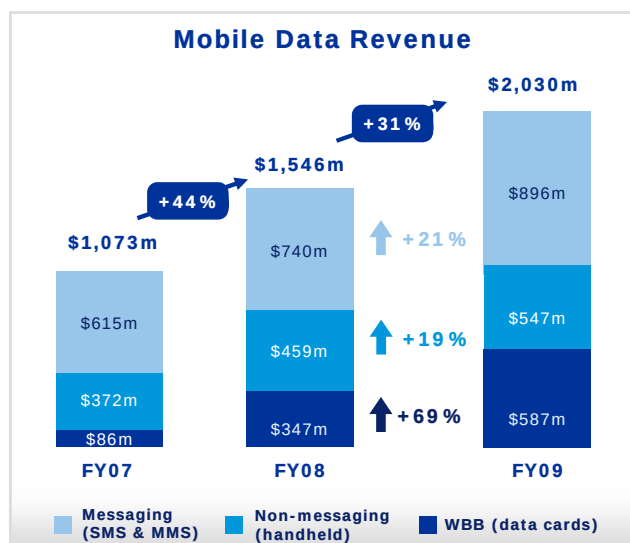
### Group Sales Revenue by Product: FY09 vs FY05



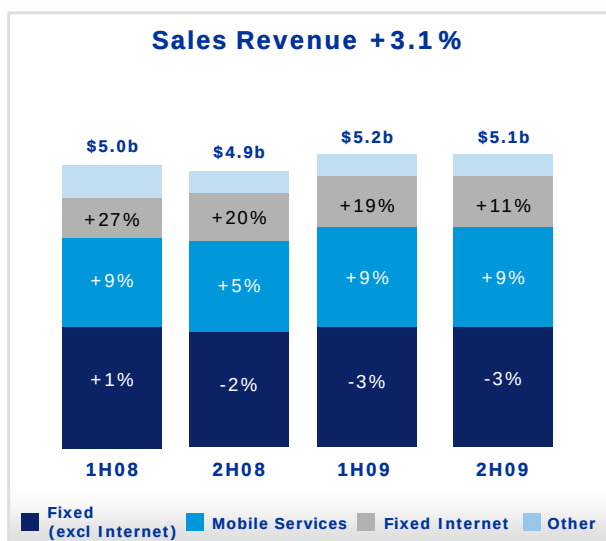
### Product Sales Revenue Growth



# Competitive Advantage in Mobile Data & IP Access



## Telstra Consumer



### Sales Revenue

- FY09 Revenue: +3.1% to \$10.3 billion

### Mobile Growth

- Mobile Services Revenue Growth: +8.7%

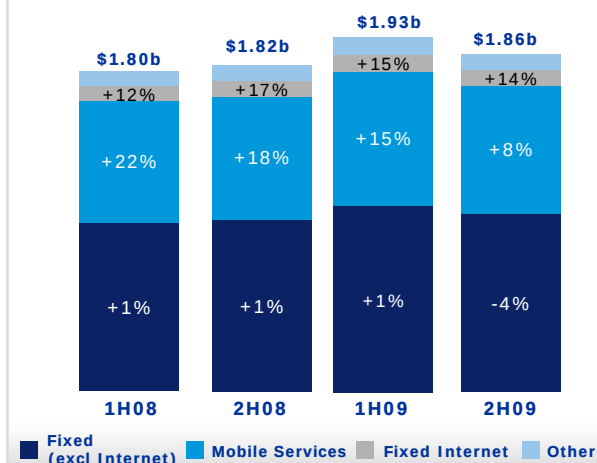
### T[life] Stores

- 97 T[life] stores now open across Australia, 100<sup>th</sup> store opening soon



## Telstra Business

### Sales Revenue + 4.7 %



### Operating Leverage Emerging

- Expense Growth 1% < Sales Rev Growth 4.7%

### Strong Data & Mobile Growth

- Double digit fixed internet, data and IP growth
- Mobile data = 28% of mobile services revenue

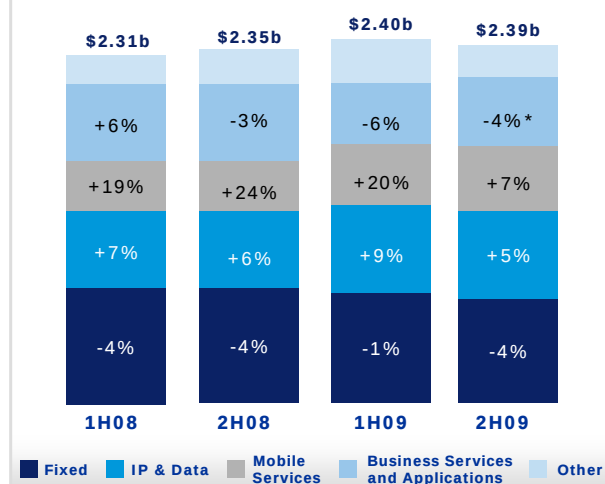
### Telstra Business Centres

- 22 Telstra Business Centres providing specialist advice



## Telstra Enterprise and Government

### Sales Revenue + 2.9 %



\* Impacted by the sale of Kaz

### Continued Revenue growth

- Sales Revenue +2.9% (+5% adjusted for Kaz)

### IP Access Revenue: +23 %

- ~50% of IP customers taking value added products

### Contract wins

- Commonwealth Bank – up to \$1bn over 10 years
- Catholic Schools - \$146m Broadband project
- Visy – \$50m over 5 years for carriage & cloud computing services



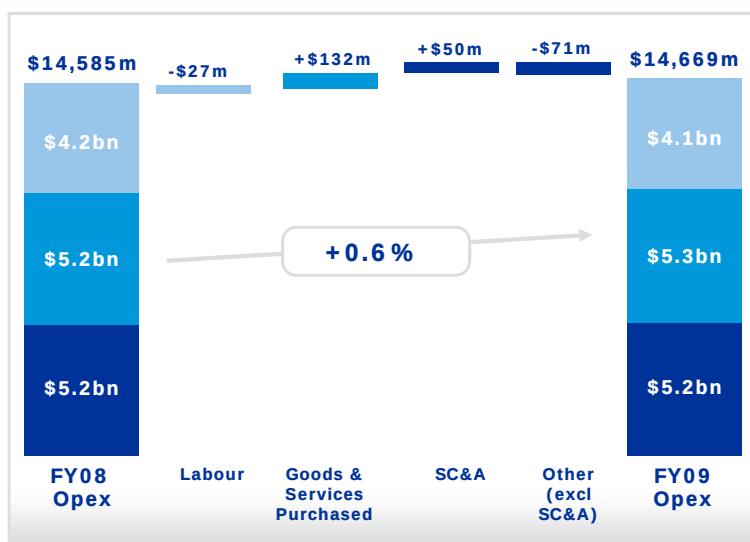
## International businesses performance

|                                     | Revenue<br>(A\$) | Change YoY | Local<br>Currency<br>Change YoY | EBITDA<br>(A\$) | Change YoY | Local<br>Currency<br>Change YoY |
|-------------------------------------|------------------|------------|---------------------------------|-----------------|------------|---------------------------------|
| CSL New World                       | \$989m           | +8%        | -11%                            | \$239m          | -8%        | -24%                            |
| TelstraClear                        | \$547m           | -3%        | +2%                             | \$108m          | +1%        | +6%                             |
| China                               | \$251m           | +56% *     | +29% *                          | \$109m          | +55% *     | +44% *                          |
| Other International<br>(excl Reach) | \$390m           | +13%       | n/a                             | \$43m           | +42%       | n/a                             |

\* Growth rates are for SouFun only as other China business were acquired at end of FY08 or during FY09



## Opex Growth < Sales Revenue Growth



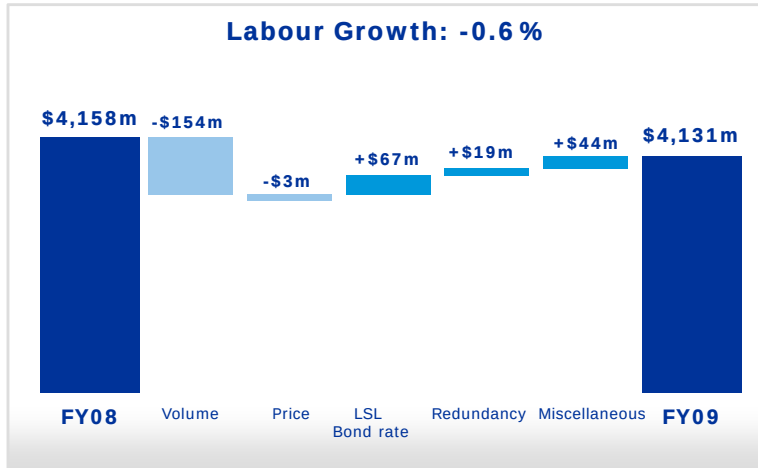
Opex +0.6% < Sales Revenue 2.9%

2H09 Opex: -0.5% pcpc

Labour & Other Expenses Declined



## Labour cost declining



**FY09 Labour Expense: -2.3 %**  
(ex FY09 LSL Bond Rate change)

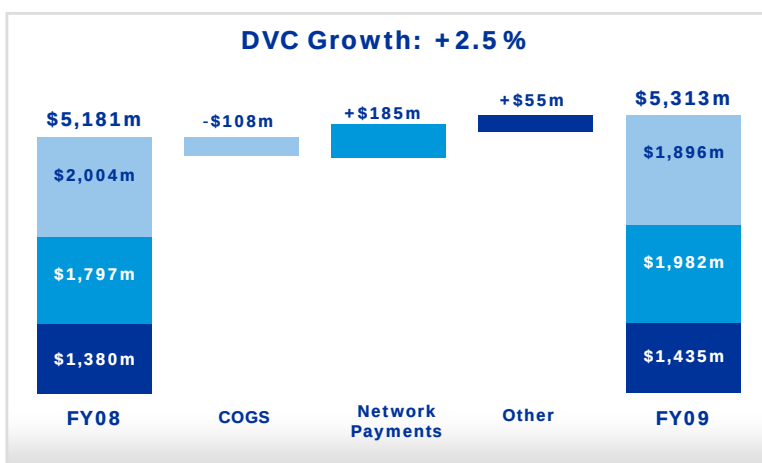
**2H09 Labour Expense: -4.2 % vs pcp**

**Headcount reduced by 11,665 since 2005 \***

\* Note: Headcount reduction excludes impact from acquisitions and divestments



## DVC Growth < Sales Growth



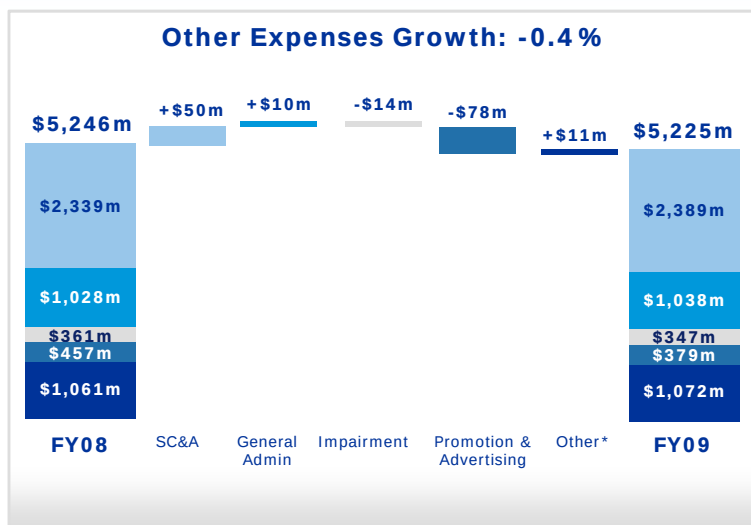
**Blended SARCs: -12 % to \$139**

**Network Payments up on FX & volumes**

**Increase in Service Fees in 'other' offset by increase in PayTV revenues**



## SC&A and Other Expenses declined



SC&A: -2 % in second half of FY09

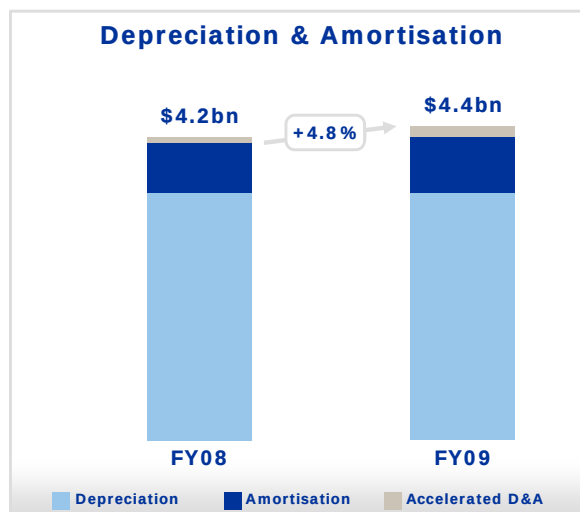
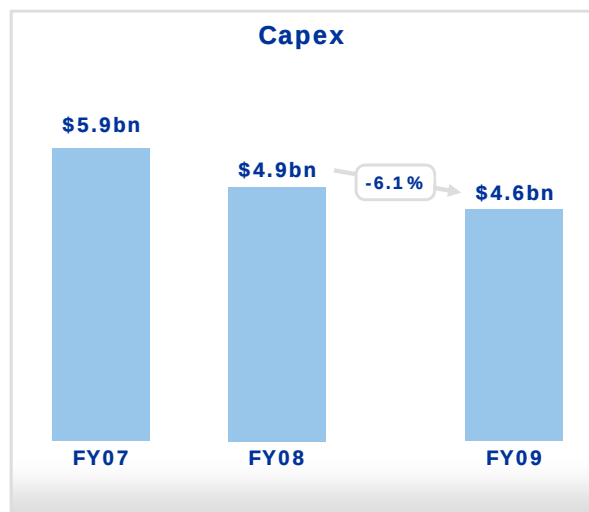
Discretionary costs: -12 % to \$373m

Bad & Doubtful Debts: +15 %

\* Other includes Property, Motor Vehicle and IT rental expense, Net FX conversion and Other Opex

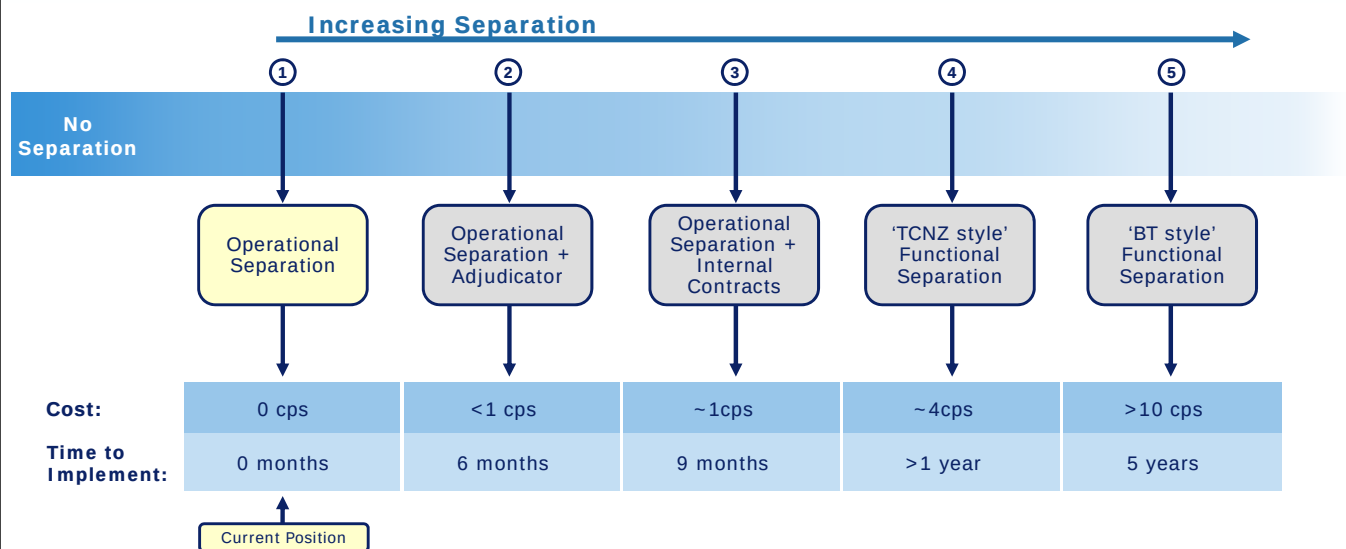


## Capex & Depreciation & Amortisation



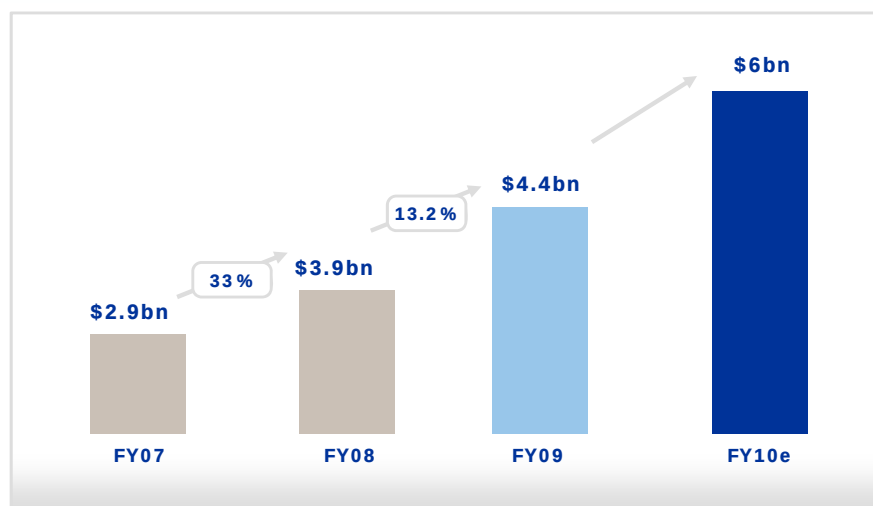


## NBN: Impact of Functional Separation



**Telstra**

## Free Cash Flow growing strongly



**Telstra**

# Financial Parameters & Interest

## Financial Parameters

|                  | Target          | Actual<br>(includes<br>IFRS) | Actual<br>(adjusted<br>for IFRS) |
|------------------|-----------------|------------------------------|----------------------------------|
| Debt Servicing   | 1.7 – 2.1 times | 1.43 times                   | 1.48 times                       |
| Gearing          | 55% to 75%      | 55.2%                        | 57.2%                            |
| Interest Cover** | >7 times        | 9.6 times                    | 9.6 times                        |

\* Actual (adjusted for IFRS) is adjusted to exclude financial instruments under AASB 139 (Financial Instruments: Recognition & Measurement)

\*\* Interest Cover is based on net interest costs and therefore exclude the impact of IFRS adjustments.

## Interest

|                       | FY08      | FY09      | Change<br>(\$) | Change<br>(%) |
|-----------------------|-----------|-----------|----------------|---------------|
| Borrowing Costs       | \$1,238m  | \$1,199m  | -\$39m         | -3.2%         |
| Other (incl IFRS adj) | -\$152m   | -\$299m   | -\$147m        | -96.7%        |
| Net Finance Costs     | \$1,086m  | \$900m    | -\$186m        | -17.1%        |
| Avg. Borrowing Costs  | 7.3%      | 7.1%      | -              | -17bps        |
| Net Debt (30 June)    | \$15,386m | \$15,655m | \$269m         | 1.7%          |



\$6b FCF in FY10





## Appendix

### Domestic Retail performance

|                                       | 1H08<br>pcp | 2H08<br>pcp | FY08<br>pcp | 1H09<br>pcp | 2H09<br>pcp | FY09<br>pcp |
|---------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Sales Revenue growth</b>           | 7.6%        | 4.3%        | 5.9%        | 4.1%        | 2.6%        | 3.4%        |
| - Mobile Services                     | 13.0%       | 10.0%       | 11.5%       | 11.3%       | 8.3%        | 9.8%        |
| - Fixed (excluding Internet)          | -0.5%       | -1.6%       | -1.1%       | -1.5%       | -3.3%       | -2.4%       |
| - Fixed Internet                      | 22.6%       | 18.6%       | 20.5%       | 16.8%       | 10.1%       | 13.3%       |
| - Data & IP                           | 7.6%        | 7.9%        | 7.8%        | 10.9%       | 6.9%        | 8.9%        |
| <b>Operating contribution growth</b>  | 8.6%        | 7.5%        | 8.1%        | 5.6%        | 3.1%        | 4.3%        |
| <b>Operating contribution margin*</b> | 64.4%       | 65.1%       | 64.7%       | 65.4%       | 65.3%       | 65.4%       |
| - change (yoy)                        | 0.6pp       | 2.0pp       | 1.2pp       | 1.0pp       | 0.2pp       | 0.7pp       |

Domestic Retail comprises TC, TB and TEG, but excludes Telstra Media  
\* Operating contribution margin based on sales revenue



## Telstra Consumer

|                                            | 1H08<br>pcp | 2H08<br>pcp | FY08<br>pcp | 1H09<br>pcp | 2H09<br>pcp | FY09<br>pcp |
|--------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Sales Revenue growth</b>                | 8.4%        | 3.7%        | 6.0%        | 3.0%        | 3.2%        | 3.1%        |
| - Mobile Services                          | 9.0%        | 5.1%        | 7.0%        | 8.5%        | 8.9%        | 8.7%        |
| - Fixed (excluding Internet)               | 0.5%        | -1.8%       | -0.7%       | -2.6%       | -3.0%       | -2.8%       |
| - Fixed Internet                           | 27.2%       | 20.3%       | 23.6%       | 18.8%       | 10.8%       | 14.7%       |
| - Data & IP                                | 34.0%       | 13.1%       | 22.9%       | 22.3%       | 43.3%       | 32.5%       |
| <b>Operating contribution growth</b>       | 7.7%        | 5.7%        | 6.7%        | 4.7%        | 1.7%        | 3.2%        |
| <b>Operating contribution margin ( % )</b> | 60.8%       | 62.1%       | 61.4%       | 61.9%       | 61.2%       | 61.5%       |
| - change (yoy)                             |             |             |             | 1.1pp       | -0.9pp      | 0.1pp       |

|                            |     |    |     |     |     |     |
|----------------------------|-----|----|-----|-----|-----|-----|
| <b>SIO net adds ('000)</b> |     |    |     |     |     |     |
| - PSTN                     | 32  | 24 | 56  | -24 | -73 | -97 |
| - Postpaid mobile          | 132 | 77 | 208 | 97  | 54  | 151 |



## Telstra Business

|                                            | 1H08<br>pcp | 2H08<br>pcp | FY08<br>pcp | 1H09<br>pcp | 2H09<br>pcp | FY09<br>pcp |
|--------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Sales Revenue growth</b>                | 9.4%        | 8.1%        | 8.8%        | 7.2%        | 2.2%        | 4.7%        |
| - Mobile Services                          | 21.9%       | 17.6%       | 19.6%       | 14.6%       | 7.7%        | 11.1%       |
| - Fixed (excluding Internet)               | 0.8%        | 1.0%        | 0.9%        | 0.7%        | -3.6%       | -1.5%       |
| - Fixed Internet                           | 12.3%       | 16.7%       | 14.5%       | 15.0%       | 13.5%       | 14.1%       |
| - Data & IP                                | 18.7%       | 23.7%       | 21.4%       | 27.1%       | 20.4%       | 23.5%       |
| <b>Operating contribution growth</b>       | 8.3%        | 9.7%        | 9.0%        | 7.8%        | 4.2%        | 6.0%        |
| <b>Operating contribution margin ( % )</b> | 71.4%       | 71.6%       | 71.5%       | 71.8%       | 73.0%       | 72.4%       |
| - change (yoy)                             |             |             |             | 0.4pp       | 1.4pp       | 0.9pp       |

|                            |    |    |     |    |     |     |
|----------------------------|----|----|-----|----|-----|-----|
| <b>SIO net adds ('000)</b> |    |    |     |    |     |     |
| - PSTN                     | 19 | 12 | 31  | -3 | -15 | -19 |
| - Postpaid mobile          | 89 | 78 | 167 | 83 | 56  | 139 |



## Telstra Enterprise & Government

|                                            | 1H08<br>pcp | 2H08<br>pcp | FY08<br>pcp | 1H09<br>pcp | 2H09<br>pcp | FY09<br>pcp |
|--------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Sales Revenue growth</b>                | 4.5%        | 2.7%        | 3.6%        | 3.9%        | 1.9%        | 2.9%        |
| - Mobile Services                          | 19.3%       | 23.6%       | 21.5%       | 19.9%       | 6.9%        | 13.2%       |
| - Fixed (excluding Internet)               | -5.2%       | -4.5%       | -4.9%       | -1.4%       | -3.6%       | -2.5%       |
| - Fixed Internet                           | 6.7%        | 6.2%        | 6.4%        | 1.5%        | -5.9%       | -2.1%       |
| - Data & IP                                | 6.5%        | 6.4%        | 6.5%        | 9.3%        | 5.3%        | 7.3%        |
| <b>Operating contribution growth</b>       | 10.8%       | 9.4%        | 10.1%       | 5.4%        | 5.0%        | 5.2%        |
| <b>Operating contribution margin ( % )</b> | 66.9%       | 66.3%       | 66.6%       | 67.8%       | 68.3%       | 68.0%       |
| - change (yoy)                             |             |             |             | 0.9pp       | 2.0pp       | 1.4pp       |

|                            |    |     |     |     |     |     |
|----------------------------|----|-----|-----|-----|-----|-----|
| <b>SIO net adds ('000)</b> |    |     |     |     |     |     |
| - PSTN                     | -2 | 3   | 1   | -9  | -10 | -19 |
| - Postpaid mobile          | 95 | 102 | 197 | 103 | 89  | 192 |



## Market Share\*

| REVENUE                    | 1H08 | 2H08 | 1H09 | 2H09 |
|----------------------------|------|------|------|------|
| Mobile                     | 43%  | 43%  | 43%  | 42%  |
| Fixed (excluding Internet) | 73%  | 74%  | 75%  | 75%  |

| SIO                      | 1H08 | 2H08   | 1H09 | 2H09 |
|--------------------------|------|--------|------|------|
| Mobile                   | 43%  | 41%    | 41%  | 41%  |
| Retail Broadband - Total | 47%  | 48% ** | 47%  | 45%  |
| Fixed                    | 46%  | 48%    | 47%  | 46%  |
| Wireless***              | 51%  | 47%    | 45%  | 42%  |
| Fixed                    | 74%  | 75%    | 75%  | 75%  |

\* Telstra Management estimates, subject to competitor reporting

\*\* Restated from 49% to 48% following additional competitor disclosures on Wireless Broadband

\*\*\* Wireless Broadband definition has been changed and now is based on a simplified definition which includes only data cards, USB dongles and embedded modems.



## Long-term management objectives reconciliation

| Measure              | 2010 Guidance    | Prior FY10 LTMO measures | Implied reconciliation | Old LTMOs  |
|----------------------|------------------|--------------------------|------------------------|------------|
| Sales revenue growth | Low single digit | n/a                      | n/a                    | n/a        |
| Total revenue growth | n/a              | Revenue 05-10            | ~3-3.5%                | 3-4%       |
| EBITDA growth        | Low single digit | EBITDA growth 05-10      | ~1.0-1.5%              | 3-3.5%     |
|                      |                  | Opex growth 05-10        | ~4.5%                  | 4-5%       |
| EBITDA margin        | Maintained       | EBITDA margin 2010       | ~43.2%                 | 46-48%     |
| EBIT growth          | Low single digit | n/a                      | n/a                    | n/a        |
| CAPEX                | <\$3.8b          | Capex/sales 2010         | unchanged              | Around 14% |
| FCF                  | \$6b             | FCF                      | Low end of prior       | \$6-7b     |

