

11 August 2011

The Manager

Company Announcements Office  
Australian Securities Exchange  
4<sup>th</sup> Floor, 20 Bridge Street  
SYDNEY NSW 2000

**Office of the Company Secretary**

Level 41  
242 Exhibition Street  
MELBOURNE VIC 3000  
AUSTRALIA

General Enquiries 08 8308 1721  
Facsimile 03 9632 3215

**ELECTRONIC LODGEMENT**

Dear Sir or Madam

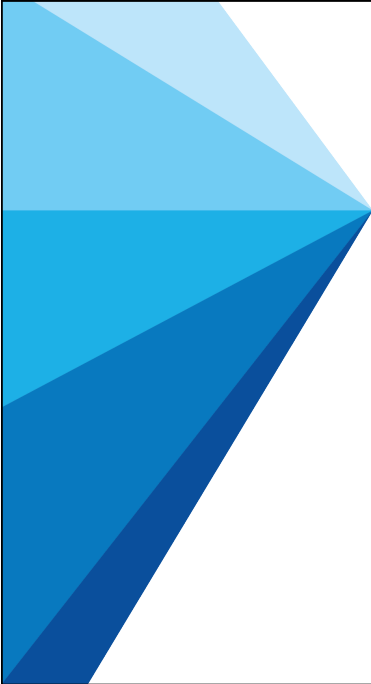
**Full Year 2011 Financial Results – CEO/CFO Analyst briefing presentation**

In accordance with the Listing Rules, I enclose a presentation for release to the market.

Regards



**Carmel Mulhern**  
Company Secretary



## TELSTRA FULL YEAR RESULTS ANNOUNCEMENT 2011

Chief Executive Officer, David Thodey



### DISCLAIMER



- These presentations include certain forward-looking statements that are based on information and assumptions known to date and are subject to various risks and uncertainties. Actual results, performance or achievements could be significantly different from those expressed in, or implied by, these forward-looking statements. Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of Telstra, which may cause actual results to differ materially from those expressed in the statements contained in these presentations. For example, the factors that are likely to affect the results of Telstra include general economic conditions in Australia; exchange rates; competition in the markets in which Telstra will operate; the inherent regulatory risks in the businesses of Telstra; the substantial technological changes taking place in the telecommunications industry; and the continuing growth in the data, internet, mobile and other telecommunications markets where Telstra will operate. A number of these factors are described in Telstra's Financial Report dated 11 August 2011 and 2010 Annual Debt Issuance Prospectus lodged with the ASX.
  - All forward-looking figures in this presentation are unaudited and based on A-IFRS. Certain figures may be subject to rounding differences. All market share information in this presentation is based on management estimates based on internally available information unless otherwise indicated.
  - All amounts are in Australian Dollars unless otherwise stated.
- ® <sup>TM</sup> Registered trademark and trademark of Telstra Corporation Ltd. Other trademarks are the property of their respective owners.

## STRONG GROWTH IN SECOND HALF – EXCEEDED GUIDANCE



| REPORTED RESULTS         | 1H11   | 2H11  | FY11          | RESULTS ON GUIDANCE BASIS | Guidance*                 | Outcome      |   |
|--------------------------|--------|-------|---------------|---------------------------|---------------------------|--------------|---|
| Sales Revenue growth     | -0.5%  | 1.8%  | <b>0.7%</b>   | Sales Revenue             | Flattish                  | <b>1.0%</b>  | ✓ |
| Total Revenue growth     | -0.5%  | 1.9%  | <b>0.7%</b>   | EBITDA                    | High single digit decline | <b>-6.0%</b> | ✓ |
| EBITDA growth            | -13.9% | 0.7%  | <b>-6.4%</b>  | Capex/Sales               | 14%                       | <b>13.6%</b> | ✓ |
| EBIT growth              | -24.1% | -1.6% | <b>-12.4%</b> | Free Cash Flow (\$b)      | 4.5 – 5.0                 | <b>5.2</b>   | ✓ |
| Attributable NPAT growth | -35.6% | 0.3%  | <b>-16.8%</b> | Ordinary DPS (cents)      | 28                        | <b>28</b>    | ✓ |
| Free Cash Flow (\$b)     | 2.0    | 3.5   | <b>5.5</b>    |                           |                           |              |   |
| Ordinary DPS (cents)     | 14     | 14    | <b>28</b>     |                           |                           |              |   |

\* Guidance assumed wholesale product price stability, no fiscal 2011 impairments to investments and excludes any proceeds on the sale of businesses or any impact of network restoration work following natural disasters.

3

## HIGHLIGHTS FOR THE YEAR



**GREATER VALUE BUNDLES AND PRICING**

**>2M MOBILE CUSTOMERS ADDED IN AUST & HK**

**\$622 MILLION IN PRODUCTIVITY BENEFITS**

**CUSTOMER SERVICE INITIATIVES**

**NBN DEFINITIVE AGREEMENTS**

4

## OUR STRATEGIC PRIORITIES ARE WORKING



1. IMPROVE CUSTOMER SATISFACTION

2. RETAIN AND GROW CUSTOMERS

3. SIMPLIFYING THE BUSINESS

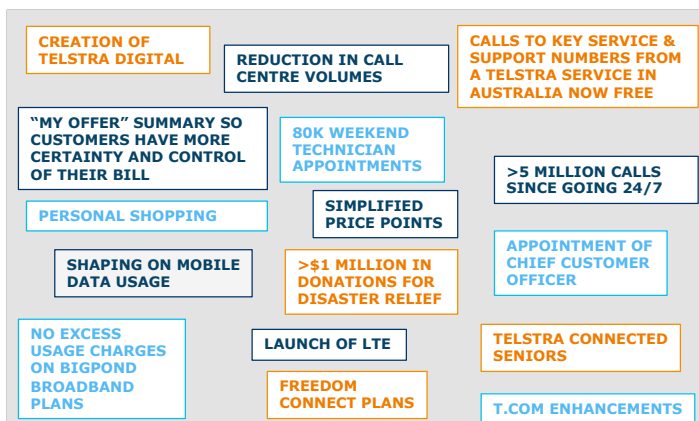
4. NEW GROWTH BUSINESSES

5

## CUSTOMER SATISFACTION IS IMPROVING – WE HAVE MORE TO DO



### SERVICE, PRICE, PRODUCT AND BRAND



### RESULTS

#### ANNUALISED DEACTIVATION RATES

|                        | FY10  | FY11         |
|------------------------|-------|--------------|
| Postpaid handheld      | 12.4% | <b>8.8%</b>  |
| Retail Fixed Broadband | 22.8% | <b>17.3%</b> |
| PSTN                   | 22.6% | <b>20.5%</b> |

#### CUSTOMER SATISFACTION SURVEY

- 3% improvement on prior year
- 2,500 consumers and 1,250 SME's sampled each month
- Incorporating Net Promoter Score next year

6

## ANOTHER STRONG HALF FOR CUSTOMER GROWTH

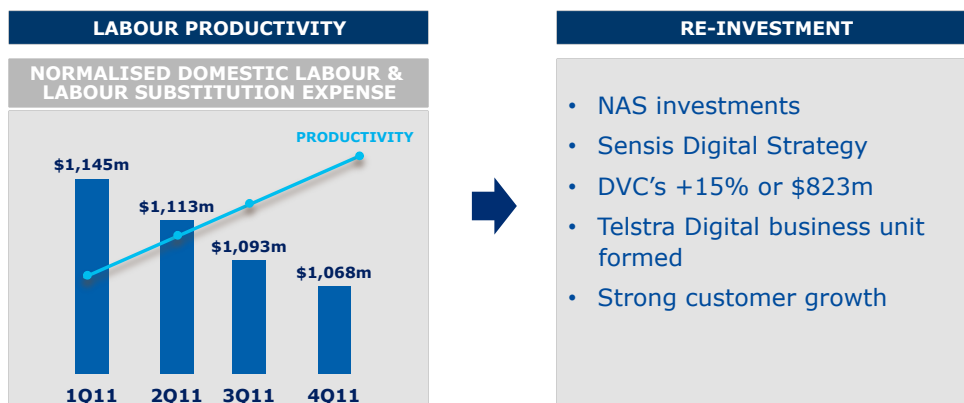


| Product<br>Net adds ('000)       | FY10       | 1Q11 | 2Q11 | 3Q11 | 4Q11       | FY11         | TOTAL<br>CUSTOMERS |
|----------------------------------|------------|------|------|------|------------|--------------|--------------------|
| <b>Bundles</b>                   | <b>309</b> | 215  | 205  | 147  | <b>92</b>  | <b>659</b>   | <b>1,043</b>       |
| <b>T-Box® and T-Hub® (sales)</b> | <b>21</b>  | 94   | 119  | 65   | <b>86</b>  | <b>365</b>   | <b>385</b>         |
| <b>Postpaid mobile handheld</b>  | <b>83</b>  | 116  | 181  | 197  | <b>151</b> | <b>645</b>   | <b>6,455</b>       |
| <b>Mobile broadband</b>          | <b>616</b> | 251  | 254  | 206  | <b>203</b> | <b>914</b>   | <b>2,576</b>       |
| <b>Total mobile SIOs</b>         | <b>371</b> | 364  | 555  | 364  | <b>378</b> | <b>1,661</b> | <b>12,223</b>      |
| <b>Retail fixed broadband*</b>   | <b>-19</b> | 59   | 80   | 47   | <b>-28</b> | <b>158</b>   | <b>2,413</b>       |

\* 4Q11 fixed broadband adds include removal of 65k non-revenue generating services from the base. Excluding this, fixed broadband adds in the year were 223k.

7

## OUR SIMPLIFICATION INITIATIVES ARE DELIVERING RESULTS



8

## NETWORK APPLICATIONS AND SERVICES GROWTH OF 10.7%



| OFFERINGS                                                                                                                                                                                                                                                                                                                                                                                                                 | HIGHLIGHTS                                                                                                                                                                                                                                                                                       |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|      | <ul style="list-style-type: none"> <li>• Strong sales pipeline with record sales in Unified Comms &amp; Conferencing</li> <li>• Investing more than \$800 million in cloud computing over the next 5 years</li> <li>• Acquisition of iVision to enhance video conference capabilities</li> </ul> |
| TELSTRA APPLICATIONS AND VENTURES GROUP ESTABLISHED                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                  |

9

## INTERNATIONAL – DRIVING VALUE FROM ASIA



| INTERNATIONAL CARRIAGE                                                                                                                                                                                                                        | MOBILES                                                                                                                                                   | CHINA                                                                                                                                                                                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• Reach restructure successfully completed</li> <li>• Focus in China on International Carriage &amp; Managed Network Services</li> <li>• Access to new markets such as Malaysia &amp; Korea</li> </ul> | <ul style="list-style-type: none"> <li>• Local currency revenue growth of 19%</li> <li>• 352k mobile adds</li> <li>• Strong momentum into FY12</li> </ul> | <ul style="list-style-type: none"> <li>• Successful exit of SouFun with \$69 million gain on sale</li> <li>• Impairment at Octave and LMobile</li> <li>• Portfolio under review</li> </ul> |

10

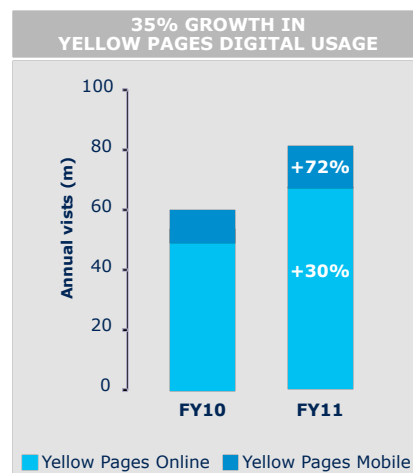
## MEDIA – IPTV, FOXTEL AND BIGPOND



| IPTV                                                                                                                                                                                                             | FOXTEL                                                                                                                                                                                      | BIGPOND                                                                                                                                                                                                                                                                               |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"> <li>• 190K T-Box sales</li> <li>• 25% of new broadband bundle customers take T-Box</li> <li>• 1.8 million movies downloaded</li> <li>• 30 Foxtel channels on T-Box</li> </ul> | <ul style="list-style-type: none"> <li>• 6% revenue growth and 15% EBITDA growth as customers reach over 1.65 million.</li> <li>• Foxtel remains committed to Austar acquisition</li> </ul> | <ul style="list-style-type: none"> <li>• Growing audience: unique visitors to BigPond on-line +13% &amp; mobile sites +66%</li> <li>• BigPond Movies now available on over 40 different devices</li> <li>• AFL video streams more than doubled compared to 2010 AFL season</li> </ul> |

11

## MEDIA - SENSIS



12

## LEADING STRATEGIC PRIORITY SCORECARD



| <b>A. Customer satisfaction</b> |                                                | <b>Target</b>                               | <b>FY11</b> |  |
|---------------------------------|------------------------------------------------|---------------------------------------------|-------------|--|
| 1)                              | Improve customer satisfaction                  | 6% improvement year-on-year                 | +3%         |  |
| 2)                              | Reduce TIO complaints                          | 30% reduction year-on-year                  | +6%         |  |
| 3)                              | First contact resolution                       | 75% by 2013                                 | 74%         |  |
| <b>B. Customer growth</b>       |                                                |                                             |             |  |
| 4)                              | Fixed broadband share                          | Maintain over 3 years                       | +1pp        |  |
| 5)                              | Wireless customer share                        | Grow over 3 years                           | +3pp        |  |
| <b>C. Simplification</b>        |                                                |                                             |             |  |
| 6)                              | Improving productivity                         | Retail productivity to increase 10% by 2013 | +1%         |  |
| 7)                              | Lower transaction costs                        | 35% of transactions online by 2013          | 23%         |  |
| <b>D. Growing the business</b>  |                                                |                                             |             |  |
| 8)                              | Percentage of revenue from NAS, media and Asia | More than 20% by 2013                       | 19%         |  |

13

## MOMENTUM TO CONTINUE IN 2012



| <b>Measure*</b> | <b>Fiscal 2012</b>      |
|-----------------|-------------------------|
| Total Revenue   | Low single-digit growth |
| EBITDA          | Low single-digit growth |
| Capex           | 14% of sales            |
| Free cashflow   | \$4.5 - \$5.0 billion   |
| Dividend**      | 28 cps fully franked    |

\* Guidance assumes wholesale product price stability and excludes any further impairments to investments and proceeds on the sale of businesses  
 \*\* Dividend subject to the Board's normal approval process for dividend declaration and no unexpected material events.

14



## TELSTRA FULL YEAR RESULTS ANNOUNCEMENT 2011

CHIEF FINANCIAL OFFICER, JOHN STANHOPE

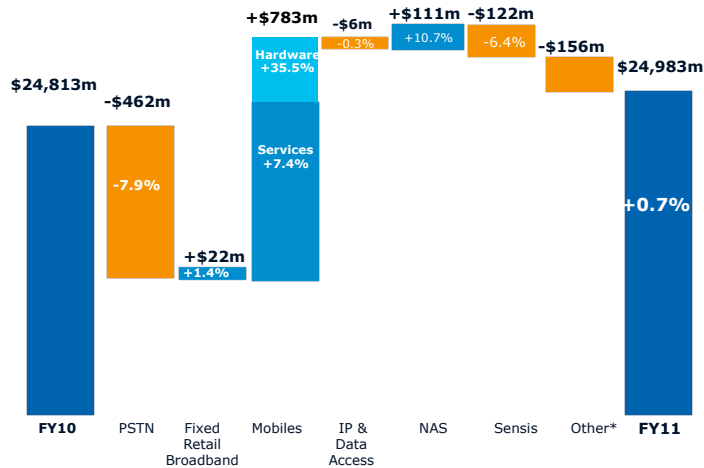
### FINANCIAL RESULTS - REPORTED



| \$ Billions          | FY10 | FY11        | % Growth<br>(Reported basis) | % Growth<br>(Guidance basis*) |   |
|----------------------|------|-------------|------------------------------|-------------------------------|---|
| Sales Revenue        | 24.8 | <b>25.0</b> | 0.7%                         | 1.0%                          | ✓ |
| Total Revenue        | 24.9 | <b>25.1</b> | 0.7%                         |                               |   |
| EBITDA               | 10.8 | <b>10.2</b> | -6.4%                        | -6.0%                         | ✓ |
| EBIT                 | 6.5  | <b>5.7</b>  | -12.4%                       |                               |   |
| Attributable NPAT    | 3.9  | <b>3.2</b>  | -16.8%                       |                               |   |
| Accrued Capex        | 3.5  | <b>3.4</b>  | -1.8%                        |                               | ✓ |
| Free Cash Flow       | 6.2  | <b>5.5</b>  | -12.0%                       | -17.2%                        | ✓ |
| Ordinary DPS (cents) | 28   | <b>28</b>   | -                            |                               | ✓ |

\* Guidance assumed wholesale product price stability, no fiscal 2011 impairments to investments and excludes any proceeds on the sale of businesses or any impact of network restoration work following natural disasters.

## SALES REVENUE BY PRODUCT - MIX CHANGE CONTINUES



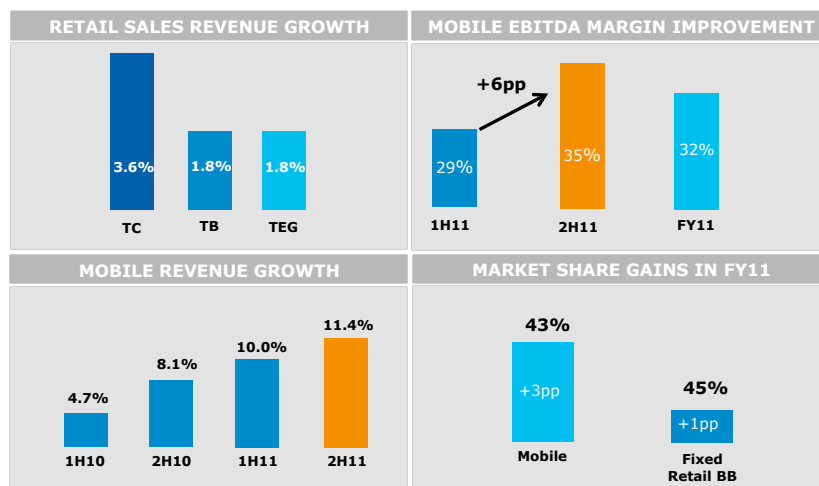
Full Year Growth 0.7%

Second Half Growth 1.8%

Mobile Growth offset PSTN decline

\* Other includes ISDN (-\$28m), Other fixed internet (-\$75m), Other fixed (\$64m), Offshore content & online content (-\$59m), CSLNW (\$44m), TelstraClear (-\$13m), Other offshore services (\$6m), Pay TV (\$73m), Other advertising revenue (-\$131) and Other (-\$37m).

## OUR STRATEGIC PRIORITIES ARE DELIVERING FINANCIAL OUTCOMES

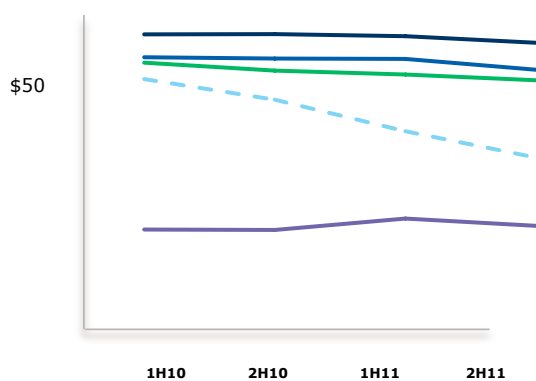


## 2011 STRATEGIC INVESTMENT HAS DELIVERED WITHIN GUIDANCE



|                            | FY11 direction | FY11 outcome  |
|----------------------------|----------------|---------------|
| <b>OPEX</b>                |                |               |
| Labour                     | ~ \$250m       | \$217m        |
| Goods & Services Purchased | ~ \$650m       | \$823m        |
| Other Expenses             | ~ \$200m       | -\$70m        |
| <b>OPEX increase</b>       | <b>~\$1bn</b>  | <b>\$970m</b> |

## ARPU TRENDS



### BUNDLES: NET MIX REVENUE ACCRETIVE

- New customers
- Existing customers taking an additional product
- Lower churn from customer base accepting multi-product discount

#### Key

- Mobile Handheld postpaid
- Mobile Handheld prepaid
- Mobile Broadband
- Fixed Retail Broadband
- PSTN

## PRODUCT PROFITABILITY\*



| EBITDA MARGIN              | FY08         | FY09         | FY10         | 1H11         | 2H11         | FY11         |
|----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Mobiles                    | 30%          | 34%          | 35%          | 29%          | 35%          | <b>32%</b>   |
| Fixed Internet             | 27%          | 35%          | 40%          | 34%***       | 32%          | <b>33%</b>   |
| PSTN                       | 61%          | 59%          | 60%          | 59%          | 59%          | <b>59%</b>   |
| IP & Data                  | 55%          | 57%          | 62%          | 61%          | 61%          | <b>61%</b>   |
| Sensis**                   | 51%          | 53%          | 57%          | 41%          | 65%          | <b>56%</b>   |
| <b>Total Telstra Group</b> | <b>42.2%</b> | <b>43.2%</b> | <b>43.7%</b> | <b>37.3%</b> | <b>43.8%</b> | <b>40.6%</b> |

\* Based on Telstra management estimates

\*\* From FY09, Sensis EBITDA margins exclude China online businesses.

\*\*\* 1H11 Fixed Internet restated from 33% due to minor adjustments to cost alignment and rounding

## RETAIL SEGMENTS



### CONSUMER AND COUNTRY WIDE

Sales Revenue

+3.6%

Strategic initiatives delivered strong growth in customer base

Mobile customers: +1.1m

Fixed Retail Broadband customers: +160k

### BUSINESS

Sales Revenue

+1.8%

Launch of Digital Business

IP and NAS Revenue: \$300m

Mobile postpaid customers: +263k

### ENTERPRISE & GOVERNMENT

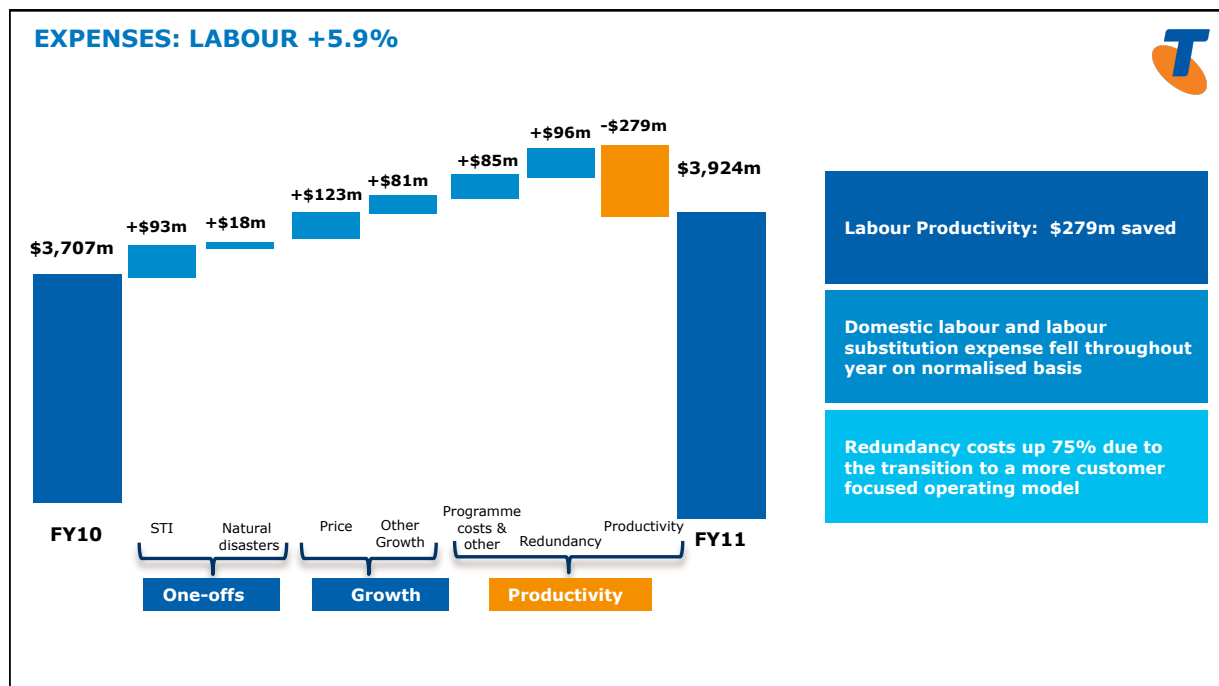
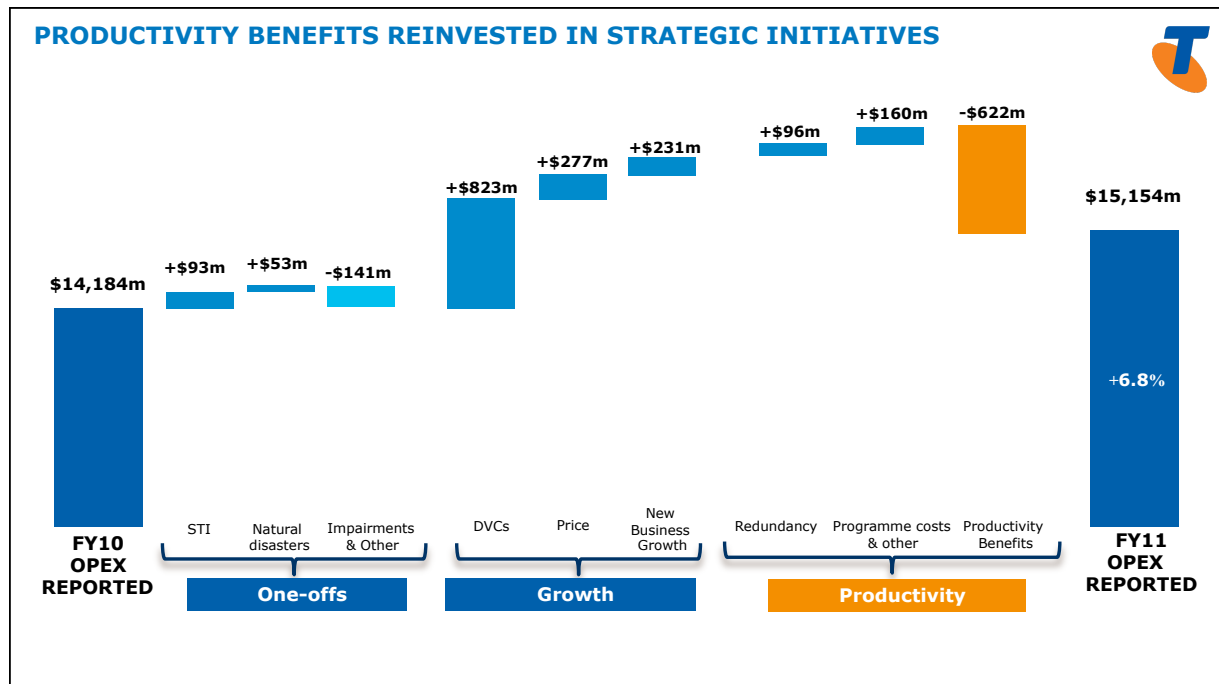
Sales Revenue

+1.8%

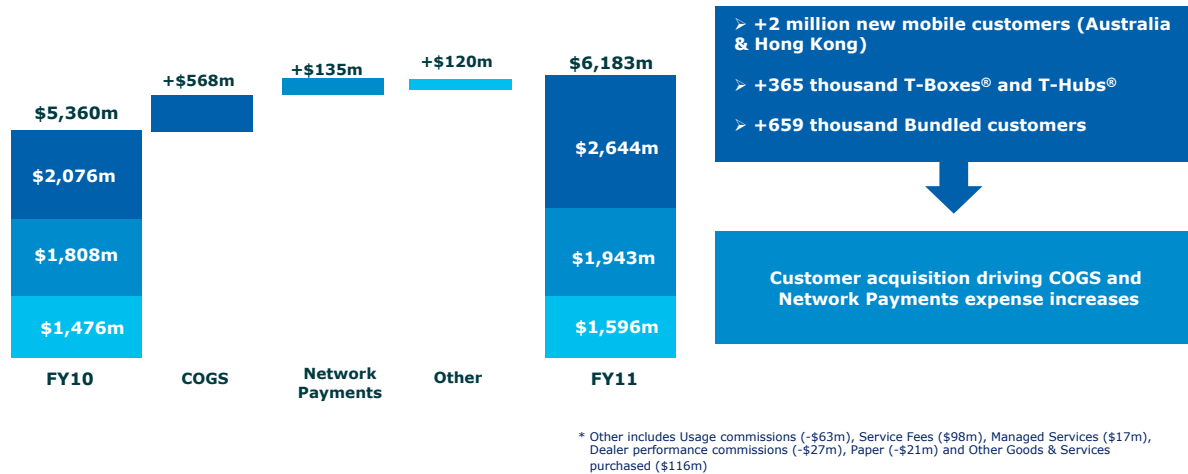
Mobile services revenue: +11.8%

Key investments in NAS and cloud computing

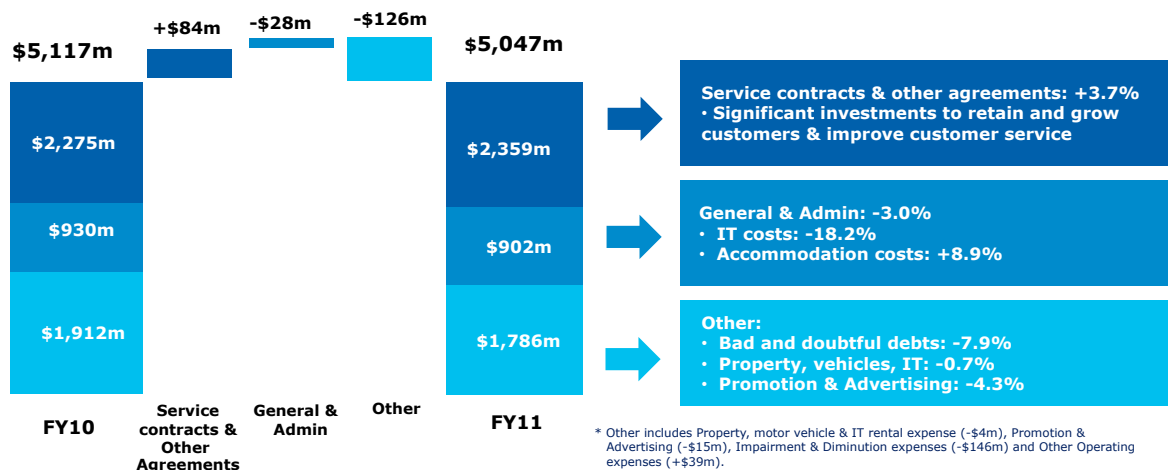
IP Access Revenue: +14.8%



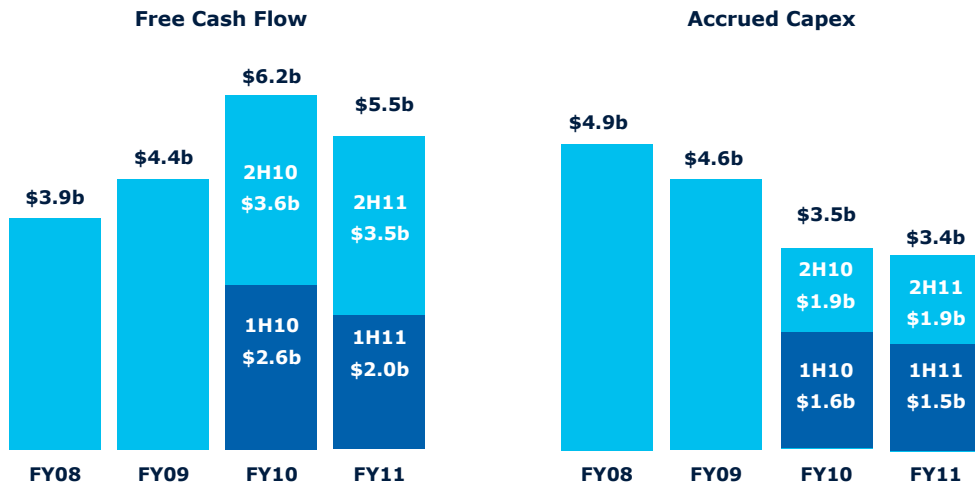
## EXPENSES: DVCs +15.4%



## EXPENSES: OTHER EXPENSES -1.4%



## CASHFLOW AND CAPEX



## P&L IMPACT OF NBN



**GUIDANCE\***

| Measure       | FY11 Reported | FY12 Guidance           |
|---------------|---------------|-------------------------|
| Total Revenue | \$25.09bn     | Low single-digit growth |
| EBITDA        | \$10.15bn     | Low single-digit growth |
| Capex         |               | 14% of sales            |
| Free cashflow |               | \$4.5 - \$5.0 billion   |
| Dividend**    |               | 28 cps fully franked    |

\* Guidance assumes wholesale product price stability and excludes any further impairments to investments and proceeds on the sale of businesses  
\*\* Dividend subject to the Board's normal approval process for dividend declaration and no unexpected material events.



**NATIONAL BROADBAND NETWORK AGREEMENTS**  
**KEY BENEFITS**



**SUSTAINABLE FREE CASHFLOW IN MEDIUM TERM**

**MORE STABLE REGULATORY ENVIRONMENT**

**GREATER STRATEGIC FLEXIBILITY**

**STRONG SHAREHOLDER PROTECTIONS**

## STRATEGIC OPPORTUNITIES IN AN NBN WORLD



| CONSUMER                                                                                                                                                                               | BUSINESS                                                                                                                                                                                 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ul style="list-style-type: none"><li>• High speed broadband into more channels</li><li>• Customer-centric service differentiation</li><li>• Product innovation and bundling</li></ul> | <ul style="list-style-type: none"><li>• NBN-ready Digital Business suite of products</li><li>• New products and capabilities in key verticals</li></ul>                                  |
| ENTERPRISE & GOVERNMENT                                                                                                                                                                | WHOLESALE                                                                                                                                                                                |
| <ul style="list-style-type: none"><li>• Existing fibre capabilities protect from impact of NBN</li><li>• New opportunities to extend customer reach</li></ul>                          | <ul style="list-style-type: none"><li>• New products in NBN world</li><li>• Greater demand for transmission capabilities</li><li>• Infrastructure access arrangements with NBN</li></ul> |

## KEY FEATURES OF STRUCTURAL SEPARATION UNDERTAKING



**NEW FAST TRACK DISPUTE PROCESS**

**COMMITMENT TO WHOLESALE ADSL AT A PREDICTABLE PRICE**

**EXTENDED SERVICE EQUIVALENCE COMMITMENTS**

**IMMEDIATE PAY AND FIX FOR NON-PERFORMANCE**

**NEW BSS EQUIVALENCE COMMITMENTS**

**LOWER ADMINISTRATIVE COSTS**

**STRENGTHENED ORGANISATIONAL BOUNDARIES**

## CONCLUSION



**EXCEEDED GUIDANCE**

**RETURNED TO EBITDA GROWTH**

**MOMENTUM TO CONTINUE IN FY 2012**

## APPENDIX



1

### DOMESTIC RETAIL PERFORMANCE\*



| Revenue Growth (%)                       | 1H10        | 2H10        | 1H11        | 2H11        | FY11        |
|------------------------------------------|-------------|-------------|-------------|-------------|-------------|
| <b>Sales Revenue</b>                     | <b>-1.5</b> | <b>-0.3</b> | 1.9         | 3.6         | 2.7         |
| Mobile services                          | 4.8         | 7.4         | 6.9         | 8.0         | 7.4         |
| Fixed (ex Internet)                      | -6.0        | -8.4        | -7.5        | -5.6        | -6.6        |
| Fixed Internet                           | 0.7         | -1.4        | -1.0        | 0.9         | 0.0         |
| <b>Operating Contribution Growth</b>     | <b>-1.8</b> | <b>-1.8</b> | <b>-5.7</b> | <b>1.2</b>  | <b>-2.3</b> |
| <b>Operating Contribution Margin (%)</b> | <b>66.6</b> | <b>65.9</b> | <b>61.7</b> | <b>64.3</b> | <b>63.0</b> |
| Change (yoy)                             | -0.2pp      | -1.0pp      | -4.9pp      | -1.5pp      | -3.2pp      |
| <b>SIO net adds ('000)</b>               | <b>1H10</b> | <b>2H10</b> | <b>1H11</b> | <b>2H11</b> | <b>FY11</b> |
| PSTN                                     | -188        | -138        | -109        | -140        | -249        |
| Postpaid mobile                          | 169         | 278         | 511         | 504         | 1,015       |
| Retail Fixed broadband                   | -30         | 11          | 139         | 19          | 158         |

\* Prior period growth rates have been restated due to movement of global business operations to Telstra International and the merging of Telstra Consumer and Telstra Country Wide.

2

## TELSTRA CONSUMER AND COUNTRY WIDE\*



| Revenue Growth (%)                       | 1H10        | 2H10        | 1H11         | 2H11        | FY11        |
|------------------------------------------|-------------|-------------|--------------|-------------|-------------|
| <b>Sales Revenue</b>                     | <b>-0.5</b> | <b>-1.3</b> | 1.7          | 5.4         | 3.6         |
| Mobile services                          | 5.0         | 4.0         | 3.9          | 8.6         | 6.2         |
| Fixed (ex Internet)                      | -6.4        | -10.4       | -8.9         | -5.2        | -7.1        |
| Fixed Internet                           | 0.7         | -2.7        | -3.4         | 2.9         | -0.3        |
| <b>Operating Contribution Growth</b>     | <b>-2.2</b> | <b>-5.8</b> | <b>-13.7</b> | <b>3.9</b>  | <b>-5.2</b> |
| <b>Operating Contribution Margin (%)</b> | <b>59.3</b> | <b>56.9</b> | <b>50.3</b>  | <b>56.1</b> | <b>53.2</b> |
| Change (yoy)                             | -1.0pp      | -2.7pp      | -9.0pp       | -0.8pp      | -4.9pp      |
| <b>SIO net adds ('000)</b>               | <b>1H10</b> | <b>2H10</b> | <b>1H11</b>  | <b>2H11</b> | <b>FY11</b> |
| PSTN                                     | -149        | -104        | -64          | -107        | -171        |
| Postpaid mobile                          | 6           | 50          | 261          | 243         | 504         |
| Retail Fixed broadband                   | -44         | -1          | 114          | 46          | 160         |

\* Prior period growth rates have been restated due to the merging of Telstra Consumer and Telstra Countrywide, and the movement of customers between Telstra Consumer and Country Wide and Telstra Business.

3

## TELSTRA BUSINESS\*



| Revenue Growth (%)                       | 1H10        | 2H10        | 1H11        | 2H11        | FY11        |
|------------------------------------------|-------------|-------------|-------------|-------------|-------------|
| <b>Sales Revenue</b>                     | <b>0.4</b>  | <b>3.1</b>  | 2.7         | 1.0         | 1.8         |
| Mobile services                          | 4.2         | 12.3        | 11.1        | 4.5         | 7.7         |
| Fixed (ex Internet)                      | -4.4        | -5.5        | -6.8        | -6.6        | -6.7        |
| Fixed Internet                           | 5.8         | 4.1         | 5.1         | -6.7        | -1.0        |
| <b>Operating Contribution Growth</b>     | <b>-1.4</b> | <b>-0.1</b> | <b>1.5</b>  | <b>-1.4</b> | <b>0.0</b>  |
| <b>Operating Contribution Margin (%)</b> | <b>72.9</b> | <b>72.9</b> | <b>72.0</b> | <b>71.2</b> | <b>71.6</b> |
| Change (yoy)                             | -1.3pp      | -2.3pp      | -0.9pp      | -1.7pp      | -1.3pp      |
| <b>SIO net adds ('000)</b>               | <b>1H10</b> | <b>2H10</b> | <b>1H11</b> | <b>2H11</b> | <b>FY11</b> |
| PSTN                                     | -27         | -28         | -24         | -28         | -52         |
| Postpaid mobile                          | 99          | 107         | 120         | 143         | 263         |
| Retail Fixed broadband                   | 15          | 11          | 26          | -26         | 0           |

\* Prior period growth rates have been restated due to movement of customers between Telstra Consumer and Country Wide and Telstra Business.

4

## TELSTRA ENTERPRISE & GOVERNMENT\*



| Revenue Growth (%)                       | 1H10        | 2H10        | 1H11        | 2H11        | FY11        |
|------------------------------------------|-------------|-------------|-------------|-------------|-------------|
| <b>Sales Revenue</b>                     | <b>-5.8</b> | <b>-1.4</b> | 1.3         | 2.2         | 1.8         |
| Mobile services                          | 5.1         | 11.7        | 10.8        | 12.8        | 11.8        |
| Fixed (ex Internet)                      | -7.5        | -6.7        | -4.3        | -5.3        | -4.8        |
| IP & Data                                | 2.7         | 2.3         | 0.1         | 0.6         | 0.3         |
| <b>Operating Contribution Growth</b>     | <b>-1.6</b> | <b>3.6</b>  | 1.7         | -0.7        | 0.5         |
| <b>Operating Contribution Margin (%)</b> | <b>77.3</b> | <b>78.7</b> | 77.6        | 76.5        | 77.0        |
| Change (yoy)                             | 3.3pp       | 3.8pp       | 0.3pp       | -2.2pp      | -1.0        |
| <b>SIO net adds ('000)</b>               | <b>1H10</b> | <b>2H10</b> | <b>1H11</b> | <b>2H11</b> | <b>FY11</b> |
| PSTN                                     | -9          | -6          | -21         | -5          | -26         |
| Postpaid mobile                          | 63          | 120         | 130         | 118         | 248         |
| IP WAN                                   | 12          | 1           | 4           | 2           | 5           |
| IP MAN                                   | 1.5         | 1.8         | 1.7         | 0.9         | 2.6         |

\* Prior period growth rates have been restated due to global business operations now being recorded in Telstra International.

5

## OFFSHORE PERFORMANCE



| % change                                     | FY11<br>Reported | FY11<br>Local Currency |
|----------------------------------------------|------------------|------------------------|
| <b>CSL New World</b>                         |                  |                        |
| • Total Income                               | 5.8%             | 19.1%                  |
| • EBITDA contribution                        | -18.9%           | -9.1%                  |
| <b>TelstraClear</b>                          |                  |                        |
| • Total Income                               | -3.0%            | 0.6%                   |
| • EBITDA contribution                        | -20%             | -18.8%                 |
| <b>Chinese Online businesses (ex-SouFun)</b> |                  |                        |
| • Total Income                               | -34.2%           | -28.9%                 |
| <b>Other Offshore Controlled Entities</b>    |                  |                        |
| • Services Revenue                           | -14.9%           |                        |
| <b>Total Offshore</b>                        |                  |                        |
| • Total Revenue (excluding SouFun)           | 4.0%             |                        |

\* Chinese online business results are from unaudited management accounts converted from local currency into A\$.

6

## MARKET SHARE\*



| Retail SIOs              | 1H09 | 2H09 | 1H10 | 2H10 | 1H11 | 2H11       |
|--------------------------|------|------|------|------|------|------------|
| Total Mobile             | 41%  | 41%  | 41%  | 39%  | 41%  | <b>43%</b> |
| Fixed (ex Internet)      | 75%  | 75%  | 75%  | 74%  | 74%  | <b>73%</b> |
| Fixed Retail Broadband   | 47%  | 45%  | 44%  | 44%  | 45%  | <b>45%</b> |
| Revenue                  | 1H09 | 2H09 | 1H10 | 2H10 | 1H11 | 2H11       |
| Mobile                   | 43%  | 42%  | 42%  | 42%  | 42%  | <b>43%</b> |
| Fixed (ex Internet)      | 73%  | 73%  | 73%  | 72%  | 72%  | <b>72%</b> |
| Fixed Retail Broadband** | 52%  | 51%  | 49%  | 48%  | 47%  | <b>48%</b> |

\*Based on Telstra management estimates, subject to competitor reporting.

\*\* Some prior period restatements of Fixed Retail Broadband revenue due to changes in competitor reporting.

7

## INTEREST & FINANCIAL PARAMETERS



| INTEREST                          |           |           |         |        | FINANCIAL PARAMETERS         |                             |                        |                                                  |
|-----------------------------------|-----------|-----------|---------|--------|------------------------------|-----------------------------|------------------------|--------------------------------------------------|
|                                   | FY10      | FY11      | Change  | Change |                              | Comfort Zones <sup>*4</sup> | Actual (includes IFRS) | Actual (adjusted for IFRS & other) <sup>*3</sup> |
| Net Borrowing Costs <sup>*1</sup> | \$1,004m  | \$1,059m  | \$55m   | 5.5%   | Debt Servicing               | 1.5 – 1.9x                  | 1.34                   | 1.37                                             |
| Other (incl IFRS adj)             | -\$41m    | \$76m     | \$117m  |        | Gearing                      | 50% to 70%                  | 52.5%                  | 53.9%                                            |
| Net Finance Costs                 | \$963m    | \$1,135m  | \$172m  | 17.9%  | Interest Cover <sup>*2</sup> | >7x                         | 9.59                   | 9.59                                             |
| Avg. Borrowing Costs              | 6.4%      | 7.2%      |         | +0.8pp |                              |                             |                        |                                                  |
| Net Debt (30 June)                | \$13,926m | \$13,595m | -\$331m | -2.4%  |                              |                             |                        |                                                  |

Debt Servicing = Net Debt/EBITDA  
Gearing = Net Debt/(Net Debt+Equity)  
Interest Cover = EBITDA/Net Int. Exp.

\*1 Net Borrowing Costs is Borrowing Costs less Interest Income

\*2 Interest Cover - based on net interest costs and excludes impact of IFRS fair value adjustments, unwinding of discount on liabilities recognised at present value, interest capitalised and standby fees.

\*3 Actual (adjusted for IFRS) - adjusted figures representative of economic situation after removing fair value revaluations and other IFRS adjustments

\*4 Debt Servicing and Gearing comfort zones have been moderately tightened (Previously - Debt servicing 1.7 to 2.1; Gearing 55% to 75%).

8