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**ELECTRONIC LODGEMENT**

21 August 2020

**TPG Telecom Limited Results for Half Year ended 30 June 2020 – Investor Presentation**

Please find attached for immediate release to the market an Investor Presentation concerning TPG Telecom Limited's Half Year Financial Results.

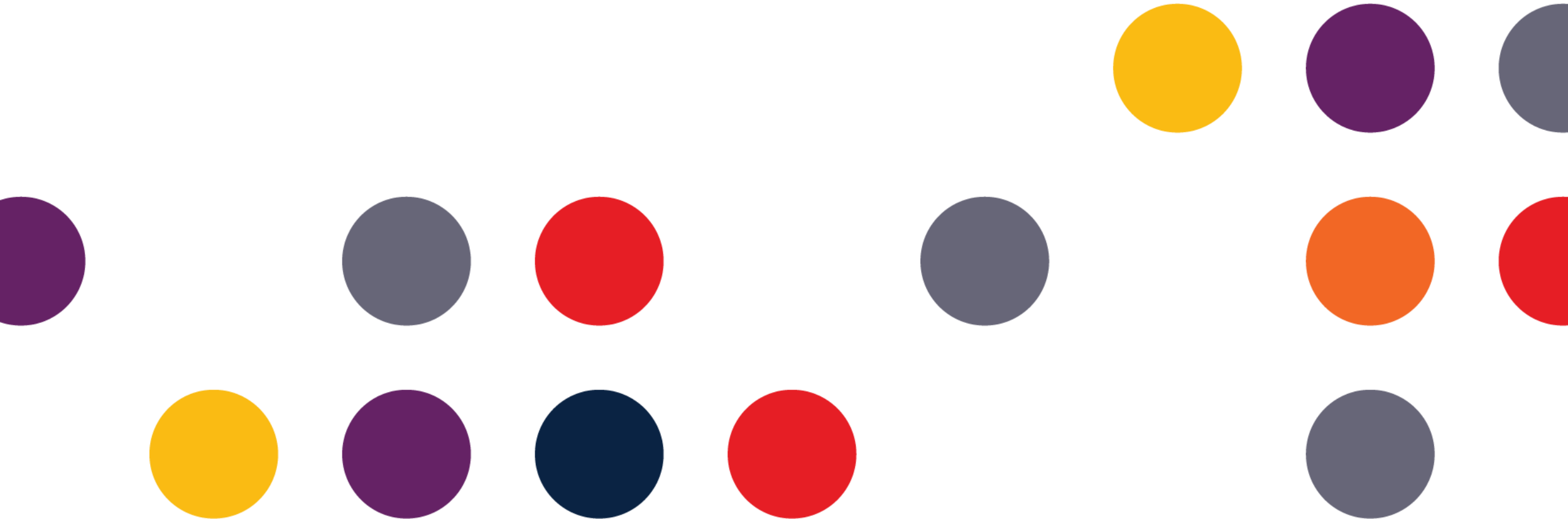
Authorised for lodgement with the ASX by:

A handwritten signature in black ink, appearing to read 'Tony Moffatt'.

Tony Moffatt  
Company Secretary  
TPG Telecom Limited  
[Investor.Relations@tpgtelecom.com.au](mailto:Investor.Relations@tpgtelecom.com.au)

# TPG Telecom Investor Presentation

Results for the half-year ended 30 June 2020 ('1H20')



# Better together as a leading full service telco challenger



**TPG Corporation Limited**  
(formerly TPG Telecom Limited  
("TPM"))



**TPG Telecom Group**



**TPG Telecom Limited**  
(formerly Vodafone Hutchison Australia Limited  
("VHA"))

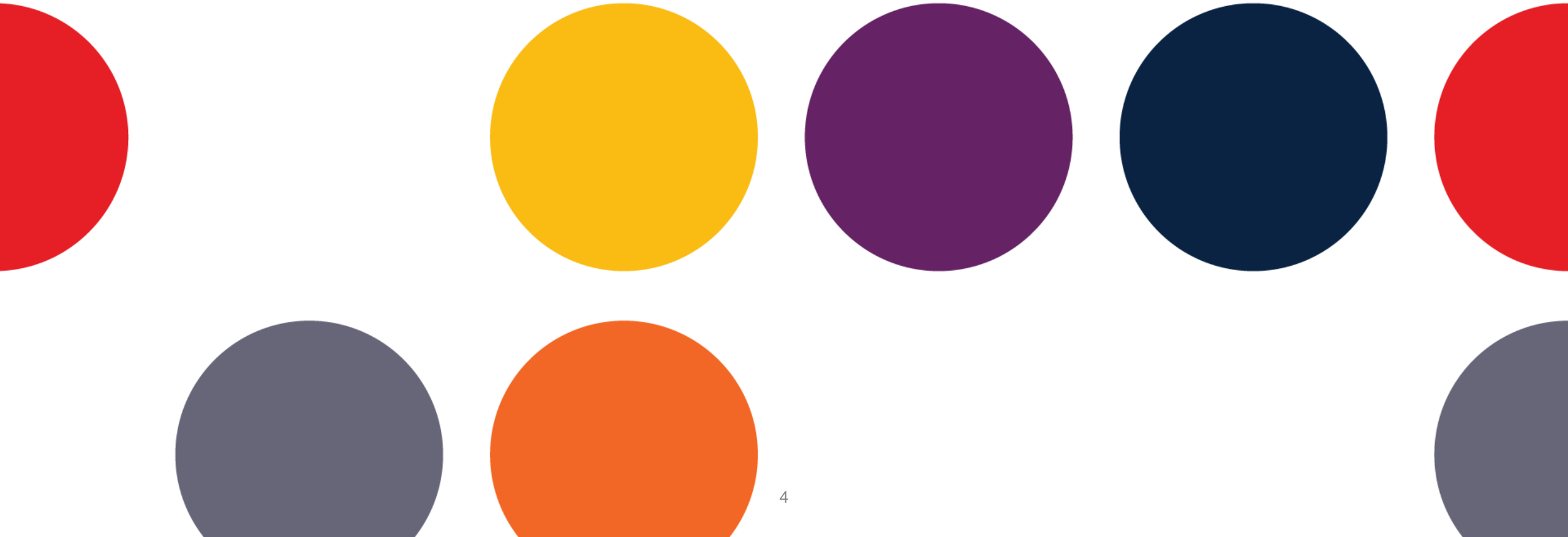
## In this presentation:

- TPG Telecom Limited (formerly Vodafone Hutchison Australia Limited) is referred to as "TPG Telecom" and "VHA".
- TPG Corporation Limited (formerly TPG Telecom Limited) is referred to as "TPG Corporation", "TPG Corp" and "TPM".
- The merged group is referred to as the "TPG Telecom Group".

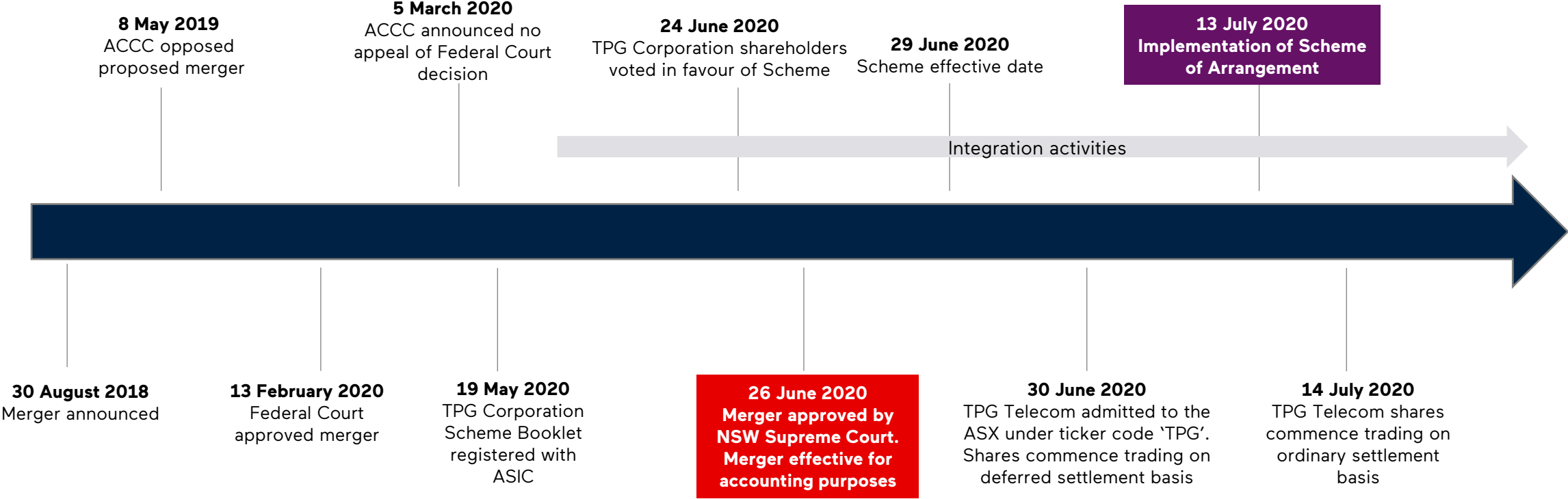
# Agenda

-  **Merger update**
-  **TPG Telecom Group pro forma 1H20 results**
-  **TPG Telecom (VHA) standalone 1H20 results**
-  **TPG Corporation (TPM) standalone 1H20 results**
-  **TPG Telecom Group look ahead**
-  **Q&A**

# Merger update



# Merger implementation timeline



# TPG Telecom Group pro forma 1H20 results

- The merger of TPG Telecom Limited (formerly VHA) and TPG Corporation Limited (formerly TPG Telecom Limited) became effective for accounting purposes following court approval on 26 June 2020.
- The merger implementation date was 13 July 2020.
- The Group's statutory income statement for 1H20 includes a full six months results of the company formerly known as VHA but only four days from TPG Corporation (the company formerly known as TPG Telecom).
- The Group's statutory balance sheet at 30 June 2020 includes TPG Corporation's assets and liabilities but is not fully reflective of the Group's balance sheet upon merger implementation due to significant restructuring steps that occurred between 30 June 2020 and the merger implementation date.

# TPG Telecom Group 1H20 financial highlights

| \$m       | Reported | Pro forma** | Note |
|-----------|----------|-------------|------|
| Revenue   | 1,540    | 2,712       | 1    |
| EBITDA    | 531      | 918         |      |
| NPAT      | 83       | 140         |      |
| Net Debt* | 8,748    | 4,557       | 2    |

## Note 1

- The merger of TPG Telecom Limited (formerly VHA) and TPG Corporation Limited (formerly TPG Telecom Limited) became effective for accounting purposes following court approval on 26 June 2020.
- The Group's statutory income statement for 1H20 includes a full six months' results of the company formerly known as VHA but only four days from TPG Corporation (the company formerly known as TPG Telecom).
- Therefore, alongside the statutory 'reported' results, pro forma results are also provided to simulate what the Group's 1H20 results would have been if the merger had taken effect from the start of the half-year.
- A reconciliation of the reported to pro forma income statement is set out on slides 10 to 13.

## Note 2

- As key pre-merger implementation steps, including debt restructuring, were not completed until 13 July 2020, a pro forma balance sheet is also provided to simulate what the Group's 30 June 2020 balance sheet (and particularly its net debt) would have been if the merger implementation steps had been completed by 30 June 2020.
- A reconciliation of the reported to pro forma balance sheet is set out on slide 9.

\*Net Debt defined as borrowings less cash.

\*\* Refer to pro forma income statement on slide 13 and pro forma balance sheet on slide 9.

# TPG Telecom Group 30 June 2020 summary reported balance sheet

| \$m                                                 | Reported<br>30 June 2020 | Notes |
|-----------------------------------------------------|--------------------------|-------|
| <b>Current Assets</b>                               |                          |       |
| Cash and cash equivalents                           | 470                      |       |
| Debt restructuring receivable                       | 4,475                    | 1     |
| Assets classified as held for distribution          | 512                      | 2     |
| Other current assets                                | 837                      |       |
| <b>Total Current Assets</b>                         | <b>6,294</b>             |       |
| <b>Total Non-current Assets</b>                     | <b>17,659</b>            |       |
| <b>Total Assets</b>                                 | <b>23,953</b>            |       |
| <b>Current Liabilities</b>                          |                          |       |
| Borrowings                                          | 9,218                    | 3     |
| TPG Corp special dividend payable                   | 479                      | 4     |
| TPG Corp in-specie dividend payable                 | 512                      | 2     |
| Other current liabilities                           | 1,340                    |       |
| <b>Total Current Liabilities</b>                    | <b>11,549</b>            |       |
| <b>Non-current Liabilities</b>                      |                          |       |
| Borrowings                                          | -                        |       |
| Other non-current liabilities                       | 1,164                    |       |
| <b>Total Non-current Liabilities</b>                | <b>1,164</b>             |       |
| <b>Total Liabilities</b>                            | <b>12,713</b>            |       |
| <b>Net Assets</b>                                   | <b>11,240</b>            |       |
| Contributed equity                                  | 6,047                    |       |
| Shares to be issued                                 | 12,352                   | 1     |
| Other reserves                                      | (7,166)                  |       |
| <b>Equity attributable to owners of the Company</b> | <b>11,233</b>            |       |
| Non-controlling interests                           | 7                        |       |
| <b>Total Equity</b>                                 | <b>11,240</b>            |       |

## Notes

- 'Shares to be issued' comprises:
  - \$4,475m in respect of shares issued in July to VHA pre-merger shareholders relating to debt restructure, creating a corresponding 'debt restructuring receivable' as at 30 June 2020.
  - \$7,877m in respect of shares issued in July to TPG Corporation shareholders upon merger implementation.
- Tuas Limited (TPG Singapore) net assets held for distribution at 30 June 2020, and distributed on 13 July 2020. Corresponding liability for TPG Corporation's in-specie dividend of Tuas Limited shares.
- Borrowings balance as at 30 June 2020 included \$4,475m of debt that was removed from the Group by 13 July 2020 as part of pre-merger implementation debt restructure.
- TPG Corporation special cash dividend, paid on 13 July 2020.

# TPG Telecom Group 30 June 2020 pro forma balance sheet

|                                                 |                          | Merger implementation steps             |                                                 |                                 |                                                               |                           |
|-------------------------------------------------|--------------------------|-----------------------------------------|-------------------------------------------------|---------------------------------|---------------------------------------------------------------|---------------------------|
| \$m                                             | Reported<br>30 June 2020 | Payment by TPG Corp<br>of Tuas dividend | Payment by TPG Corp<br>of special cash dividend | TPG Telecom debt<br>restructure | Issuance of TPG Telecom<br>shares to TPG Corp<br>shareholders | Pro forma<br>30 June 2020 |
| Current Assets                                  |                          |                                         |                                                 |                                 |                                                               |                           |
| Cash and cash equivalents                       | 470                      |                                         | (18)                                            | (229)                           |                                                               | 223                       |
| Debt restructuring receivable                   | 4,475                    |                                         |                                                 | (4,475)                         |                                                               | -                         |
| Assets classified as held for distribution      | 512                      | (512)                                   |                                                 |                                 |                                                               | -                         |
| Other current assets                            | 837                      |                                         |                                                 | (232)                           |                                                               | 605                       |
| Total Current Assets                            | 6,294                    | (512)                                   | (18)                                            | (4,936)                         |                                                               | 828                       |
| Total Non-current Assets                        | 17,659                   | -                                       | -                                               | -                               |                                                               | 17,659                    |
| Total Assets                                    | 23,953                   | (512)                                   | (18)                                            | (4,936)                         |                                                               | 18,487                    |
| Current Liabilities                             |                          |                                         |                                                 |                                 |                                                               |                           |
| Borrowings                                      | 9,218                    |                                         | 461                                             | (9,679)                         |                                                               | -                         |
| TPG Corp special dividend payable               | 479                      |                                         | (479)                                           |                                 |                                                               | -                         |
| TPG Corp in-specie dividend payable             | 512                      | (512)                                   |                                                 |                                 |                                                               | -                         |
| Other current liabilities                       | 1,340                    |                                         |                                                 | (36)                            |                                                               | 1,304                     |
| Total Current Liabilities                       | 11,549                   | (512)                                   | (18)                                            | (9,715)                         |                                                               | 1,304                     |
| Non-current Liabilities                         |                          |                                         |                                                 |                                 |                                                               |                           |
| Borrowings                                      | -                        |                                         |                                                 | 4,780                           |                                                               | 4,780                     |
| Other non-current liabilities                   | 1,164                    |                                         |                                                 |                                 |                                                               | 1,164                     |
| Total Non-current Liabilities                   | 1,164                    | -                                       | -                                               | 4,780                           |                                                               | 5,944                     |
| Total Liabilities                               | 12,713                   | (512)                                   | (18)                                            | (4,935)                         |                                                               | 7,248                     |
| Net Assets                                      | 11,240                   | -                                       | -                                               | (1)                             |                                                               | 11,239                    |
| Contributed equity                              | 6,047                    |                                         |                                                 | 4,475                           | 7,877                                                         | 18,399                    |
| Shares to be issued                             | 12,352                   |                                         |                                                 | (4,475)                         | (7,877)                                                       | -                         |
| Accumulated losses and other reserves           | (7,166)                  |                                         |                                                 | (1)                             |                                                               | (7,167)                   |
| Equity attributable to owners of the<br>Company | 11,233                   | -                                       | -                                               | (1)                             |                                                               | 11,232                    |
| Non-controlling interests                       | 7                        |                                         |                                                 |                                 |                                                               | 7                         |
| Total Equity                                    | 11,240                   | -                                       | -                                               | (1)                             |                                                               | 11,239                    |

# TPG Telecom Group 1H20 reported income statement

| \$m                                 | Group<br>1H20<br>Reported | Notes |
|-------------------------------------|---------------------------|-------|
| Revenue                             | 1,540                     |       |
| Other income                        | 6                         |       |
| Cost of provision of telco services | (367)                     |       |
| Cost of handsets sold               | (368)                     |       |
| Employee benefits expense           | (112)                     |       |
| Other operating expenses            | (168)                     | 1     |
| <b>EBITDA</b>                       | <b>531</b>                |       |
| Depreciation and amortisation       | (479)                     |       |
| <b>Results from operations</b>      | <b>52</b>                 |       |
| Net financing costs                 | (195)                     | 1,2   |
| <b>Loss before tax</b>              | <b>(143)</b>              |       |
| Income tax benefit                  | 226                       | 3     |
| <b>Profit after tax</b>             | <b>83</b>                 |       |
| <b>EBITDA (pre AASB16)</b>          | <b>461</b>                |       |

## Notes

The Group's consolidated income statement for 1H20 includes only 4 days' contribution from TPG Corporation.

1. 'Other operating expenses' and 'Net financing costs' include one-off merger related costs of \$24m and \$6m respectively.
2. Net financing costs for the period reflects interest and fees on the elevated level of debt held throughout the period prior to the debt restructuring that occurred in July 2020.
3. One-off, non-cash, credit to income tax expense reflecting the recognition of a deferred tax asset for temporary differences.

# Reconciliation from Group 1H20 reported income statement to underlying TPG Telecom (VHA) standalone income statement

| \$m                                 | Group 1H20<br>income statement<br>Reported | Less: 4 days<br>contribution from<br>TPG Corp | TPG Telecom<br>standalone | Add back: TPG<br>Telecom merger<br>related expenses | Less: one-off TPG<br>Telecom income tax<br>credit | Underlying<br>1H20 TPG Telecom<br>standalone |
|-------------------------------------|--------------------------------------------|-----------------------------------------------|---------------------------|-----------------------------------------------------|---------------------------------------------------|----------------------------------------------|
| Revenue                             | 1,540                                      | (27)                                          | 1,513                     |                                                     |                                                   | 1,513                                        |
| Other income                        | 6                                          |                                               | 6                         |                                                     |                                                   | 6                                            |
| Cost of provision of telco services | (367)                                      | 15                                            | (352)                     |                                                     |                                                   | (352)                                        |
| Cost of handsets sold               | (368)                                      |                                               | (368)                     |                                                     |                                                   | (368)                                        |
| Employee benefits expense           | (112)                                      | 2                                             | (110)                     |                                                     |                                                   | (110)                                        |
| Other operating expenses            | (168)                                      | 1                                             | (167)                     | 24                                                  |                                                   | (143)                                        |
| <b>EBITDA</b>                       | <b>531</b>                                 | <b>(9)</b>                                    | <b>522</b>                | <b>24</b>                                           |                                                   | <b>546</b>                                   |
| Depreciation and amortisation       | (479)                                      | 4                                             | (475)                     |                                                     |                                                   | (475)                                        |
| <b>Results from operations</b>      | <b>52</b>                                  | <b>(5)</b>                                    | <b>47</b>                 | <b>24</b>                                           |                                                   | <b>71</b>                                    |
| Net financing costs                 | (195)                                      | 1                                             | (194)                     | 6                                                   |                                                   | (188)                                        |
| <b>Loss before tax</b>              | <b>(143)</b>                               | <b>(4)</b>                                    | <b>(147)</b>              | <b>30</b>                                           |                                                   | <b>(117)</b>                                 |
| Income tax benefit/(expense)        | 226                                        | 0                                             | 226                       |                                                     | (226)                                             | 0                                            |
| <b>Profit/(Loss) after tax</b>      | <b>83</b>                                  | <b>(4)</b>                                    | <b>79</b>                 | <b>30</b>                                           | <b>(226)</b>                                      | <b>(117)</b>                                 |
| <b>EBITDA (pre AASB16)</b>          | <b>461</b>                                 | <b>(9)</b>                                    | <b>452</b>                | <b>24</b>                                           |                                                   | <b>476</b>                                   |

# TPG Corporation (TPM) pre-merger income statement

| \$m                                 | Underlying<br>1H20 |
|-------------------------------------|--------------------|
| Revenue                             | 1,248              |
| Cost of provision of telco services | (672)              |
| Employee benefits expense           | (116)              |
| Other operating expenses            | (69)               |
| <b>EBITDA</b>                       | <b>391</b>         |
| Depreciation and amortisation       | (166)              |
| <b>Results from operations</b>      | <b>225</b>         |
| Net financing costs                 | (35)               |
| <b>Profit before tax</b>            | <b>190</b>         |
| Income tax expense                  | (52)               |
| <b>Profit after tax</b>             | <b>138</b>         |
| <b>EBITDA (pre AASB16)</b>          | <b>379</b>         |

## Notes

1H20 represents the six months ended 30 June 2020.

Underlying EBITDA of \$391m excludes Tuas Limited (TPG Singapore) and merger related expenses of \$47m.

# TPG Telecom Group 1H20 pro forma income statement

| \$m                                    | Underlying<br>TPG Telecom 1H20<br>(from slide 11) | Underlying<br>TPG Corp 1H20<br>(from slide 12) | Eliminate intra-group<br>transactions <sup>1</sup> | Reflect post-merger<br>debt structure | Other     | Pro forma<br>TPG Telecom Group<br>1H20 |
|----------------------------------------|---------------------------------------------------|------------------------------------------------|----------------------------------------------------|---------------------------------------|-----------|----------------------------------------|
| Revenue                                | 1,513                                             | 1,248                                          | (53)                                               |                                       | 4         | 2,712                                  |
| Other income                           | 6                                                 |                                                |                                                    |                                       |           | 6                                      |
| Cost of provision of telco services    | (352)                                             | (672)                                          | 23                                                 |                                       | 4         | (997)                                  |
| Cost of handsets sold                  | (368)                                             |                                                |                                                    |                                       |           | (368)                                  |
| Employee benefits expense              | (110)                                             | (116)                                          |                                                    |                                       | 3         | (223)                                  |
| Other operating expenses               | (143)                                             | (69)                                           |                                                    |                                       |           | (212)                                  |
| <b>EBITDA</b>                          | <b>546</b>                                        | <b>391</b>                                     | <b>(30)</b>                                        |                                       | <b>11</b> | <b>918</b>                             |
| Depreciation and amortisation          | (475)                                             | (166)                                          | 20                                                 |                                       | (11)      | (632)                                  |
| <b>Results from operations</b>         | <b>71</b>                                         | <b>225</b>                                     | <b>(10)</b>                                        |                                       | <b>0</b>  | <b>286</b>                             |
| Net financing costs                    | (188)                                             | (35)                                           | 17                                                 | 112                                   |           | (94)                                   |
| <b>(Loss)/Profit before income tax</b> | <b>(117)</b>                                      | <b>190</b>                                     | <b>7</b>                                           | <b>112</b>                            | <b>0</b>  | <b>192</b>                             |
| Income tax expense                     | 0                                                 | (52)                                           |                                                    |                                       |           | (52)                                   |
| <b>(Loss)/Profit after tax</b>         | <b>(117)</b>                                      | <b>138</b>                                     | <b>7</b>                                           | <b>112</b>                            | <b>0</b>  | <b>140</b>                             |
| <b>EBITDA (pre AASB 16)</b>            | <b>476</b>                                        | <b>379</b>                                     | <b>(30)</b>                                        |                                       | <b>11</b> | <b>836</b>                             |

## Notes

1. Reflects elimination of all intra-group transactions (primarily dark fibre and MVNO contracts)
2. Additional depreciation and amortisation relating to identified tangible and intangible assets which may arise as a result of the purchase price allocation exercise that the Group will undertake during 2H20 are not reflected in the pro forma income statement.

# TPG Telecom Group 1H20 reported cash flow

| \$m                                        | Group<br>1H20<br>Reported | Notes    |
|--------------------------------------------|---------------------------|----------|
| Operating cash flow                        | 318                       | <b>1</b> |
| Tax paid                                   | -                         |          |
| Mobile spectrum payments                   | (204)                     | <b>2</b> |
| Other capital expenditure                  | (267)                     |          |
| AASB16 lease payments (including interest) | (113)                     |          |
| Merger costs                               | (14)                      | <b>3</b> |
| Net financing costs                        | (80)                      |          |
| <b>Net Cash flow before loan movements</b> | <b>(360)</b>              | <b>1</b> |
| <b>Excluding spectrum</b>                  | <b>(156)</b>              | <b>1</b> |

## Notes

The Group's consolidated cash flow statement for 1H20 includes only 4 days' contribution from TPG Corporation.

1. 1H20 operating cash flow materially impacted by negative working capital movement in the period principally due to timing of supplier payments. Operating cash flow for 2H19 was \$875m.
2. Spectrum payments comprise \$132m for 3.6 GHz spectrum and \$72m for 700 MHz spectrum (final instalment).
3. Merger related costs paid in the period.

# TPG Telecom Group 1H20 pro forma cash flow

| \$m                                        | Group<br>1H20<br>Reported | Less: 4 days<br>contribution<br>from TPG Corp | TPG Telecom<br>standalone<br>1H20 | TPG Corp<br>standalone<br>1H20 | Eliminate<br>intra-group<br>transactions | Reflect post-<br>merger debt<br>structure | Add back<br>merger<br>transaction<br>costs | Pro forma<br>TPG Telecom<br>Group<br>1H20 |
|--------------------------------------------|---------------------------|-----------------------------------------------|-----------------------------------|--------------------------------|------------------------------------------|-------------------------------------------|--------------------------------------------|-------------------------------------------|
| Operating cash flow                        | 318                       | (15)                                          | 303                               | 420                            | (30)                                     |                                           |                                            | 693                                       |
| Tax paid                                   | -                         |                                               | -                                 | (56)                           |                                          |                                           |                                            | (56)                                      |
| Mobile spectrum payments                   | (204)                     |                                               | (204)                             | (484)                          |                                          |                                           |                                            | (688)                                     |
| Other capital expenditure                  | (267)                     | 1                                             | (266)                             | (88)                           |                                          |                                           |                                            | (354)                                     |
| AASB16 lease payments (including interest) | (113)                     |                                               | (113)                             | (13)                           | 30                                       |                                           |                                            | (96)                                      |
| Merger costs                               | (14)                      |                                               | (14)                              | (40)                           |                                          |                                           | 54                                         | 0                                         |
| Net financing costs                        | (80)                      | 3                                             | (77)                              | (121)                          |                                          | 144                                       |                                            | (54)                                      |
| <b>Net Cash flow before loan movements</b> | <b>(360)</b>              | <b>(11)</b>                                   | <b>(371)</b>                      | <b>(382)</b>                   | <b>-</b>                                 | <b>144</b>                                | <b>54</b>                                  | <b>(555)</b>                              |
| <b>Excluding spectrum</b>                  | <b>(156)</b>              | <b>(11)</b>                                   | <b>(167)</b>                      | <b>102</b>                     | <b>-</b>                                 | <b>144</b>                                | <b>54</b>                                  | <b>133</b>                                |

# TPG Telecom Group debt facility

|                                                                      |                                                                                                                                                                                                                      |
|----------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>New facility</b>                                                  | \$5,250 million                                                                                                                                                                                                      |
| <b>Total drawn on merger implementation</b>                          | \$4,780 million                                                                                                                                                                                                      |
| <b>Undrawn on merger implementation</b>                              | \$470 million                                                                                                                                                                                                        |
| <b>Overview of new facility</b>                                      | <ul style="list-style-type: none"><li>• Maturity of 3 to 5 years</li><li>• Interest rate calculated as BBSY plus margin on drawn balance</li><li>• Funding provided by 14 domestic and international banks</li></ul> |
| <b>Pro Forma Leverage Ratio<sup>1,2</sup></b><br>(Net debt / EBITDA) | 2.7x                                                                                                                                                                                                                 |

## Notes

1. Net debt of \$4,557m calculated as borrowings of \$4,780m less cash of \$223m per pro forma balance sheet. EBITDA is pre AASB16 EBITDA of \$836m per pro forma income statement annualised.
2. Financial covenants tested on a 12 month rolling basis. First testing period 30 June 2021.

# TPG Telecom Limited (VHA) standalone 1H20 results



# TPG Telecom (VHA) standalone underlying income statement

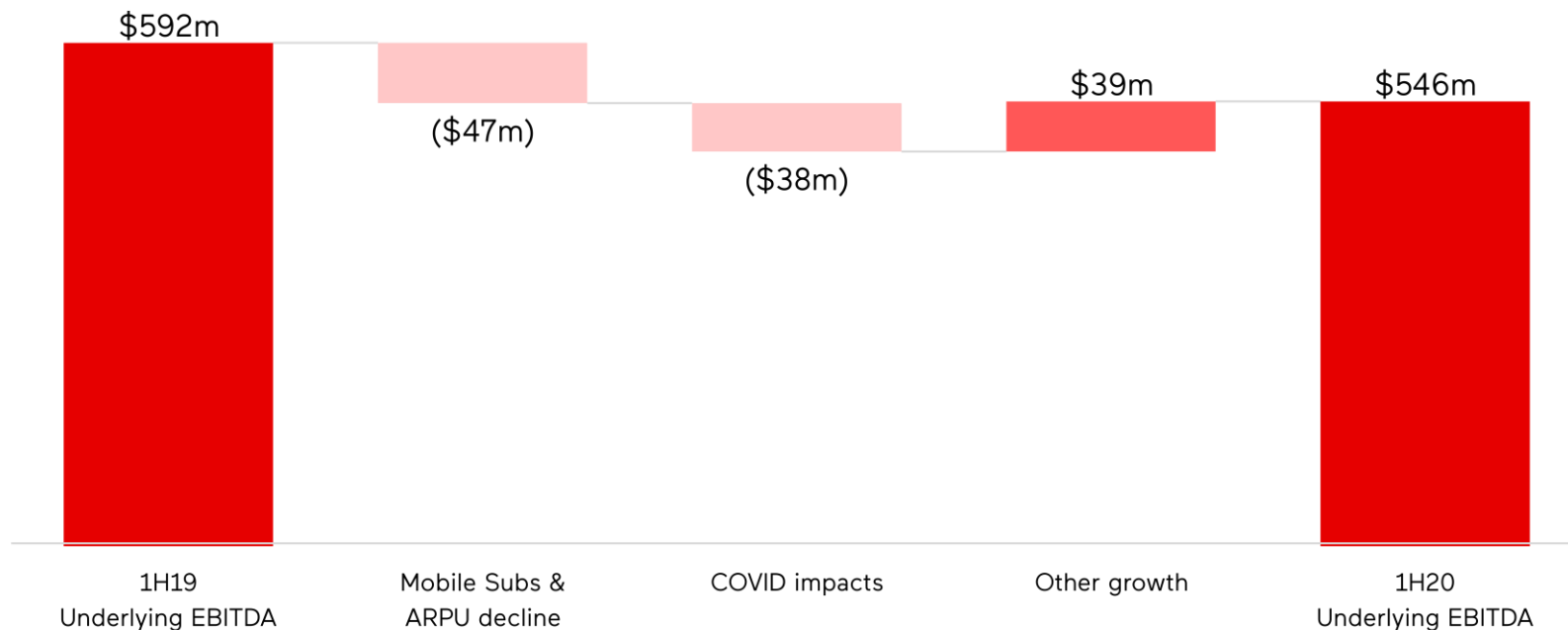
| \$m                                             | Underlying<br>TPG Telecom<br>1H20 | Underlying<br>TPG Telecom<br>1H19 | Movement    |
|-------------------------------------------------|-----------------------------------|-----------------------------------|-------------|
| Revenue                                         | 1,513                             | 1,723                             | (210)       |
| Other income                                    | 6                                 | 5                                 | 1           |
| Cost of provision of telecommunication services | (352)                             | (342)                             | (10)        |
| Cost of handsets sold                           | (368)                             | (539)                             | 171         |
| Employee benefits expense                       | (110)                             | (116)                             | 6           |
| Other operating expenses                        | (143)                             | (139)                             | (4)         |
| <b>EBITDA</b>                                   | <b>546</b>                        | <b>592</b>                        | <b>(46)</b> |
| Depreciation and amortisation                   | (475)                             | (506)                             | 31          |
| <b>Results from operations</b>                  | <b>71</b>                         | <b>86</b>                         | <b>(15)</b> |
| Net financing costs                             | (188)                             | (230)                             | 42          |
| <b>Loss before tax</b>                          | <b>(117)</b>                      | <b>(144)</b>                      | <b>27</b>   |
| Income tax                                      | -                                 | -                                 | -           |
| <b>Loss after tax</b>                           | <b>(117)</b>                      | <b>(144)</b>                      | <b>27</b>   |

## Notes

The differences between the reported and underlying 1H20 income statement are as set out on Slide 11.

The only difference between the reported and underlying 1H19 income statement is that \$9m of merger related cost have been excluded from other operating expenses.

# TPG Telecom (VHA) underlying EBITDA bridge



## 1H20 EBITDA

- Adversely impacted by mobile subscriber and ARPU movements (refer slides 23-24) and COVID (refer slides 20-21)

## Other growth

- Driven by opex savings, improved device margin and fixed broadband growth

## Notes

EBITDA is presented on a post AASB16 basis.

# COVID: Vodafone helping customers stay connected



**Free unlimited national calls and sms**



**Bonus data for customers**



**Substantial reduction in data overage charges**



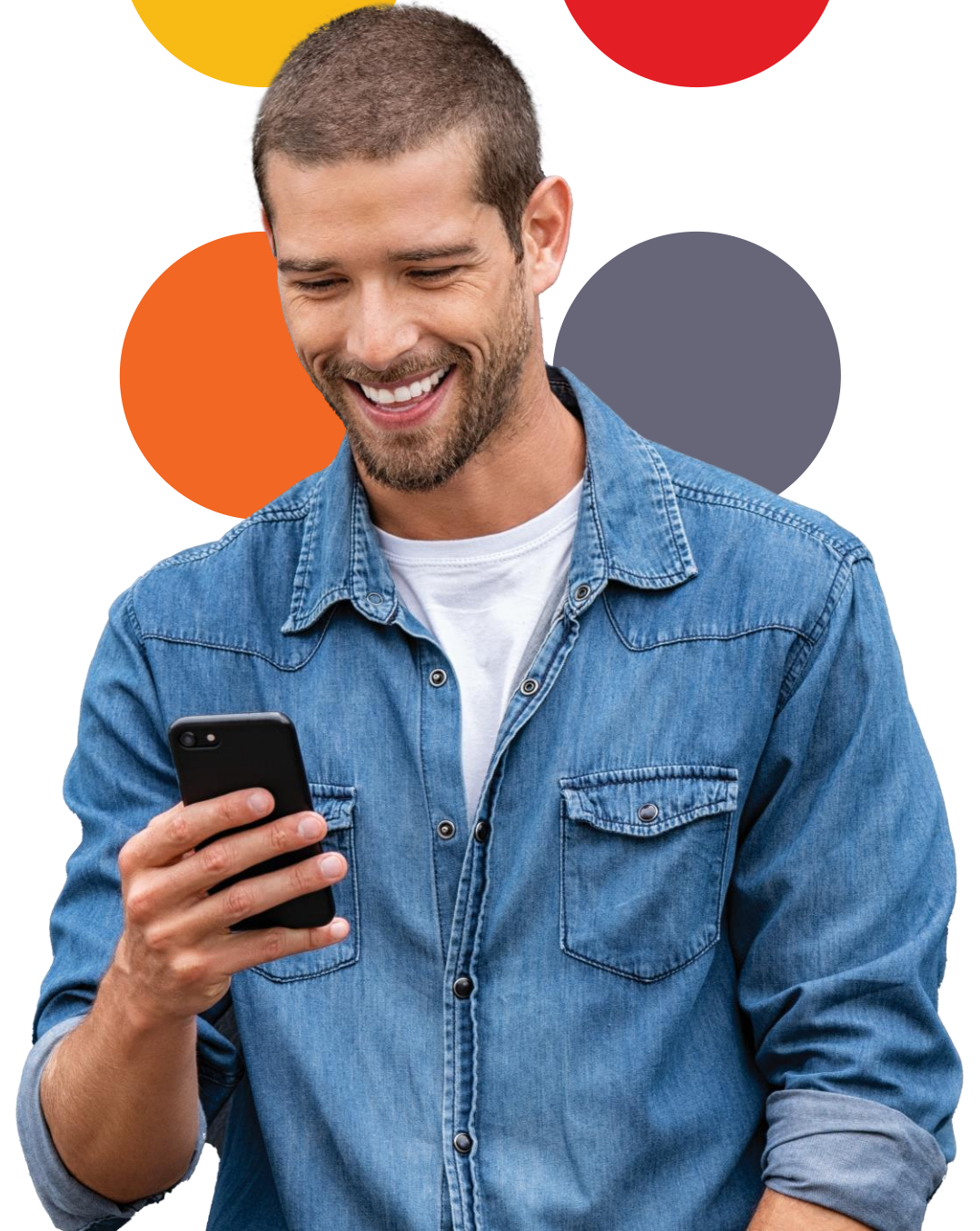
**Two months' free mobile service for registered health practitioners**



**Suspension of late payment fees, collection activities**



**\$10 Stay Connected Cap Plan**



# TPG Telecom (VHA) COVID impacts

| Affected Areas                                            | Impact to-date                                                                                                               | Outlook                                                                                                                                   |
|-----------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|
| Roaming (inbound + outbound)                              | ~80% reduction in margin contribution from April to June compared with prior year                                            | Anticipate impact to continue for at least the rest of the year                                                                           |
| Connections                                               | ~30% lower prepaid and ~20% lower postpaid connections due to decline in international visitors from April to June           | Anticipate impact to continue for at least the rest of the year                                                                           |
| Contact centres                                           | Significantly reduced operations in March and April due to India lockdown, leading to reduced service availability and sales | Full service resumed but anticipate modest increase in operating costs while pandemic is ongoing                                          |
| Retail stores                                             | One third of stores temporarily closed from April to June impacting sales                                                    | Stores re-opened but lower retail traffic anticipated. Further temporary store closures also likely in response to the evolving situation |
| Customer support initiatives                              | Reduced ARPU due to extra data, free national voice calls & SMS, and the \$10 'Stay Connected' financial hardship plan       | \$10 financial hardship plan continues to be available to customers experiencing financial difficulties during pandemic                   |
| Suspension of late payment fees and collection activities | 100% of late payments fees paused from April to June                                                                         | Special assistance continues to be available to customers experiencing financial difficulties                                             |

# TPG Telecom (VHA) underlying results analysis

| Revenue \$m | Mobile Postpaid | Mobile Prepaid | Fixed & Other Service revenue | Hardware revenue | Total |
|-------------|-----------------|----------------|-------------------------------|------------------|-------|
| 1H20        | 861             | 199            | 80                            | 373              | 1,513 |
| 1H19        | 920             | 219            | 54                            | 530              | 1,723 |
| Movement    | (59)            | (20)           | 26                            | (157)            | (210) |
| EBITDA \$m  |                 |                |                               |                  | Total |
| 1H20        |                 |                |                               |                  | 546   |
| 1H19        |                 |                |                               |                  | 592   |
| Movement    |                 |                |                               |                  | (46)  |
| EBITDA %    |                 |                |                               |                  | Total |
| 1H20        |                 |                |                               |                  | 36%   |
| 1H19        |                 |                |                               |                  | 34%   |

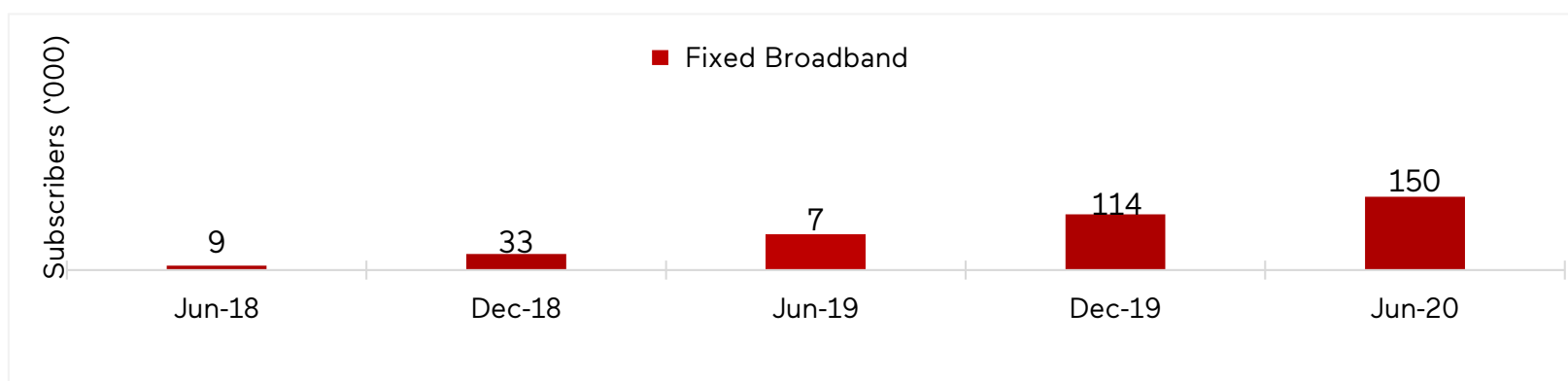
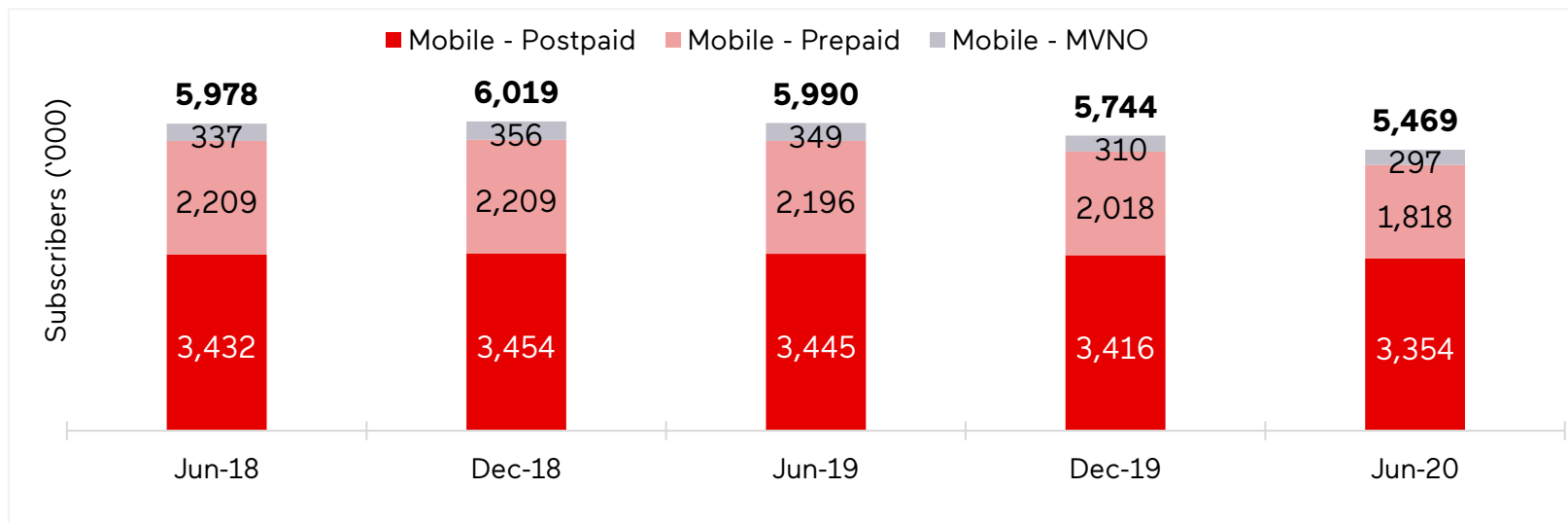
## Revenue

- 75% of decrease attributable to lower handset sales
- Other revenue movements driven by subscriber and ARPU movements (refer slides 23 and 24)

## EBITDA

- Increase in EBITDA margin %

# TPG Telecom (VHA) subscribers



## Mobile subscribers

- Prepaid declined by 200k in 1H20
- Postpaid declined by 62k in 1H20
- Includes impact of COVID

## MVNO subscribers

- Includes 242k TPG Corporation mobile subscribers at 30 June 2020

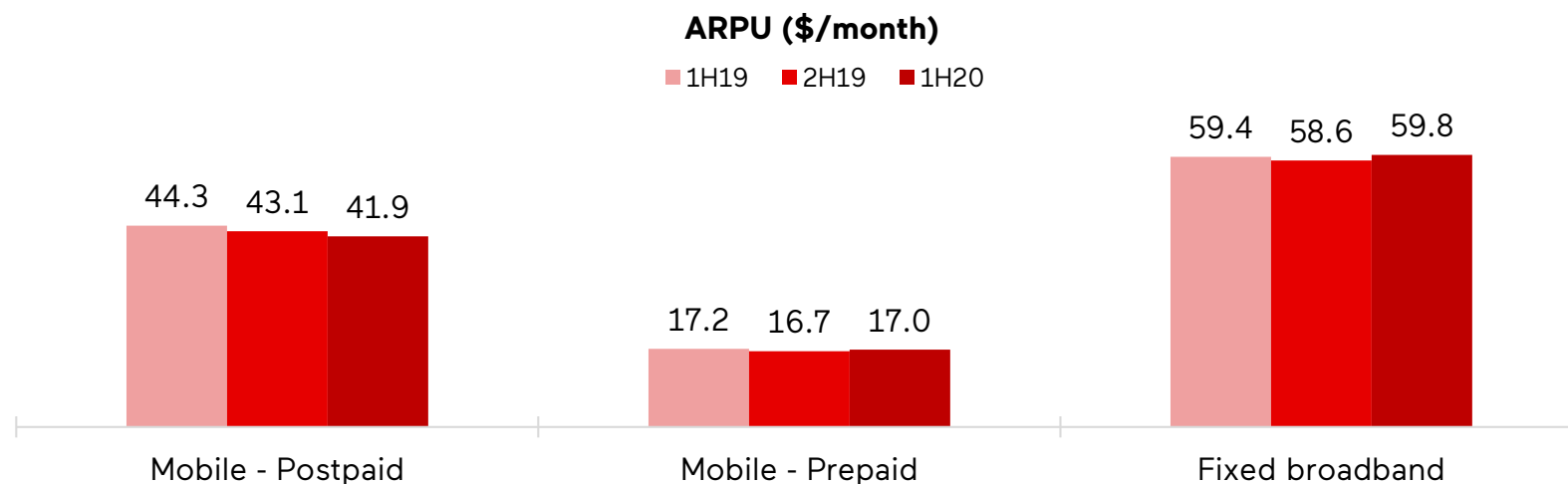
## NBN subscribers

- Increased by 36k in 1H20

## Notes

Mobile - Prepaid subscribers measured based upon having usage in the last 3 months.

# TPG Telecom (VHA) ARPU



## Postpaid ARPU

- Decrease of \$1.2 compared to 2H19. Includes COVID impacts

## Prepaid ARPU

- \$0.3 increase compared to 2H19

## Fixed broadband (NBN) ARPU

- Increased by \$1.2 compared to 2H19

## Notes

Mobile ARPU represents a rolling 12 month average of net service revenue (excl. GST) per user per month excluding MVNOs.

Mobile - Prepaid includes Kogan and Lebara brands.

Fixed broadband ARPU represents a 12 month average of net service revenue (excl. GST) per user per month including Kogan.

# TPG Telecom (VHA) 1H20 cash flow

|                                            | 1H20         | 1H19         |
|--------------------------------------------|--------------|--------------|
| Operating cash flow                        | 303          | 402          |
| Tax paid                                   | -            | -            |
| Mobile spectrum payments                   | (204)        | (76)         |
| Other capital expenditure                  | (266)        | (309)        |
| AASB16 lease payments (including interest) | (113)        | (118)        |
| <b>Operating cash flow less capex</b>      | <b>(280)</b> | <b>(101)</b> |
| <b>Excluding spectrum</b>                  | <b>(76)</b>  | <b>(25)</b>  |

- **1H20 operating cash flow** materially impacted by negative working capital movement in the period principally due to timing of supplier payments. Operating cashflow for 2H19 was \$875m
- **Mobile spectrum payments** comprise \$132m for 3.6 GHz and \$72m for 700 MHz (final instalment)
- **Capital expenditure** includes payments for property, plant and equipment plus intangible assets
- **One-off merger transaction costs** excluded from the analysis

# TPG Corporation Limited (TPM) standalone 1H20 results



# TPG Corporation (TPM) standalone underlying income statement

| \$m                                 | Underlying<br>11 months from<br>1 Aug 2019 to 30 June 2020 | Underlying<br>TPG Corporation<br>1H20 | Underlying<br>TPG Corporation<br>1H19 | Movement    |
|-------------------------------------|------------------------------------------------------------|---------------------------------------|---------------------------------------|-------------|
| Revenue                             | 2,287                                                      | 1,248                                 | 1,241                                 | 7           |
| Cost of provision of telco services | (1,211)                                                    | (672)                                 | (642)                                 | (30)        |
| Employee benefits expense           | (206)                                                      | (116)                                 | (114)                                 | (2)         |
| Other operating expenses            | (130)                                                      | (69)                                  | (78)                                  | 9           |
| <b>EBITDA</b>                       | <b>740</b>                                                 | <b>391</b>                            | <b>407</b>                            | <b>(16)</b> |
| Depreciation and amortisation       | (303)                                                      | (166)                                 | (171)                                 | 5           |
| <b>Results from operations</b>      | <b>437</b>                                                 | <b>225</b>                            | <b>236</b>                            | <b>(11)</b> |
| Net financing costs                 | (61)                                                       | (35)                                  | (38)                                  | 3           |
| <b>Profit before tax</b>            | <b>376</b>                                                 | <b>190</b>                            | <b>198</b>                            | <b>(8)</b>  |
| Income tax                          | (107)                                                      | (52)                                  | (56)                                  | 4           |
| <b>Profit after tax</b>             | <b>269</b>                                                 | <b>138</b>                            | <b>142</b>                            | <b>(4)</b>  |
| <b>EBITDA (pre AASB16)</b>          | <b>720</b>                                                 | <b>379</b>                            | <b>396</b>                            | <b>(17)</b> |

## Notes

For purposes of comparison with the 'BAU' EBITDA guidance provided by TPG Corporation on 5 March 2020, the underlying income statement for the 11 months to 30 June 2020 is presented in a manner consistent with that guidance in that it (a) excludes any contribution from Tuas Limited (TPG Singapore), (b) excludes any Australian mobile network opex and (c) excludes merger related expenses. One minor difference in the presentation of the underlying results for the 6 months to 30 June 2020 (1H20) is that Australian mobile opex (\$3.1m for the 6 months) has not been excluded as it will form part of the ordinary business of the Group post merger.

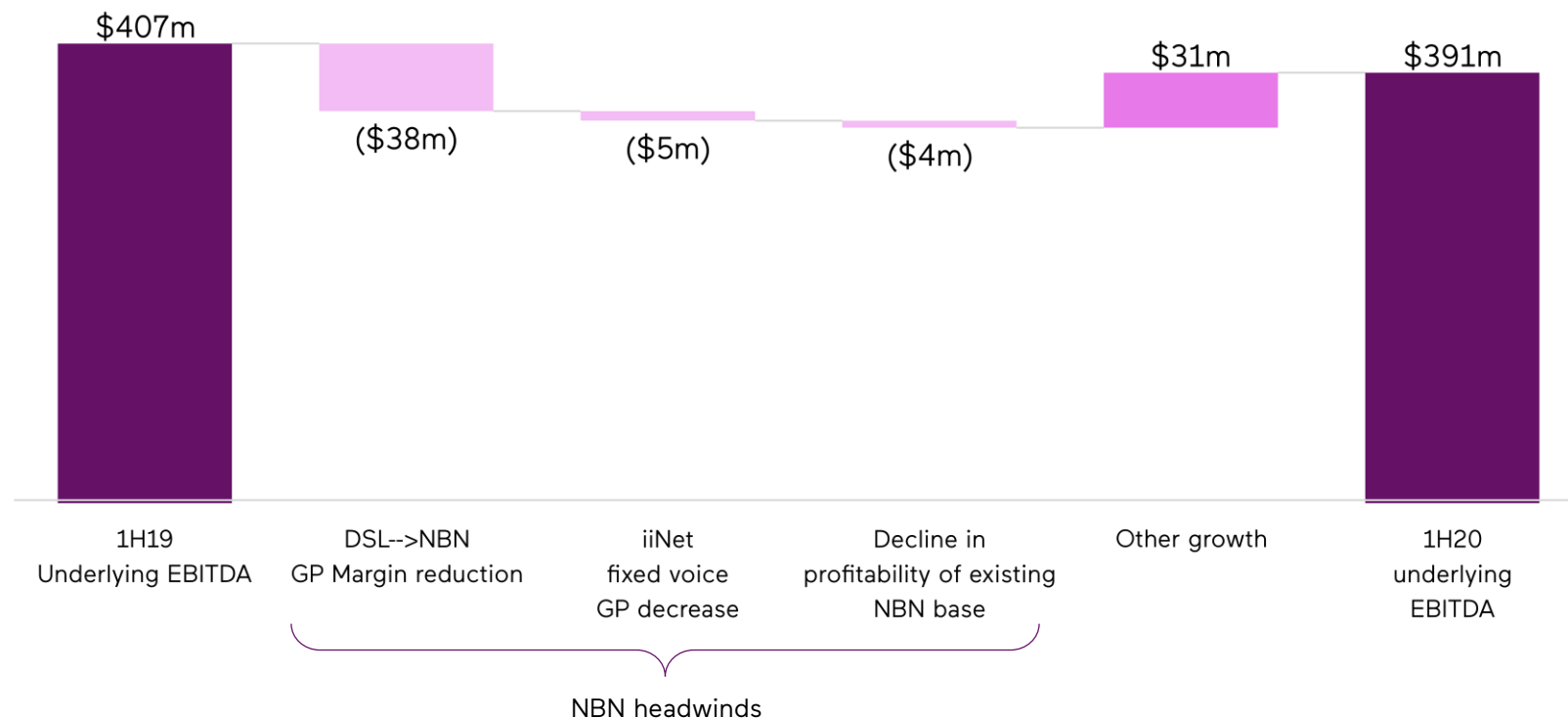
EBITDA for 1H20 and 1H19 is presented on a post AASB16 basis (1H19 re-stated for comparative purposes as if AASB16 had been adopted for that period).

1H20 represents the six months ended 30 June 2020.

1H19 represents the six months ended 31 July 2019 (i.e. the 2<sup>nd</sup> half of TPG Corporation's FY19 financial year).

EBITDA for all periods excludes Tuas Limited (TPG Singapore) and merger related expenses.

# TPG Corporation (TPM) underlying EBITDA bridge



- Headwinds continue from migration of DSL customers to less profitable NBN services
- 'Other growth' driven by opex savings as well as Corporate Division and FTTB growth
- No material financial impact to-date from COVID on fixed broadband business

## Notes

1H20 represents the six months ended 30 June 2020.

1H19 represents the six months ended 31 July 2019 (i.e. the 2<sup>nd</sup> half of TPG Corporation's FY19 financial year).

EBITDA for both periods is presented on a post AASB16 basis (1H19 re-stated for comparative purposes as if AASB16 had been adopted for that period).

EBITDA for both periods excludes Tuas Limited (TPG Singapore) and merger related expenses.

# TPG Corporation (TPM) segment analysis

| Revenue \$m | Consumer | Corporate | Aust mobile | Total |
|-------------|----------|-----------|-------------|-------|
| 1H20        | 879      | 369       | -           | 1,248 |
| 1H19        | 866      | 375       | -           | 1,241 |
| Movement    | 13       | (6)       | -           | 7     |
| EBITDA \$m  | Consumer | Corporate | Aust mobile | Total |
| 1H20        | 198      | 196       | (3)         | 391   |
| 1H19        | 220      | 190       | (3)         | 407   |
| Movement    | (22)     | 6         | -           | (16)  |
| EBITDA %    | Consumer | Corporate | Aust mobile | Total |
| 1H20        | 23%      | 53%       | -           | 31%   |
| 1H19        | 25%      | 51%       | -           | 33%   |

## Consumer Division

- Profit decline attributable to ongoing NBN headwinds

## Corporate Division

- Continued margin improvement

## Notes

1H20 represents the six months ended 30 June 2020.

1H19 represents the six months ended 31 July 2019 (ie the 2<sup>nd</sup> half of TPG Corporation's FY19 financial year).

EBITDA for both periods is presented on a post AASB16 basis (1H19 re-stated for comparative purposes as if AASB16 had been adopted for that period).

# TPG Corporation (TPM) consumer segment product analysis

| \$m            | Broadband | Fixed Voice | Mobile | Other | Total |
|----------------|-----------|-------------|--------|-------|-------|
| <b>1H20</b>    |           |             |        |       |       |
| Revenue        | 771       | 15          | 48     | 45    | 879   |
| Gross Profit   | 275       | 5           | 11     | 26    | 317   |
| Gross Profit % | 36%       | 33%         | 23%    | 58%   | 36%   |
| Overheads      |           |             |        |       | (119) |
| Overheads %    |           |             |        |       | 14%   |
| EBITDA         |           |             |        |       | 198   |
| EBITDA %       |           |             |        |       | 23%   |
| <b>1H19</b>    |           |             |        |       |       |
| Revenue        | 736       | 30          | 54     | 46    | 866   |
| Gross Profit   | 299       | 9           | 12     | 26    | 346   |
| Gross Profit % | 41%       | 30%         | 22%    | 57%   | 40%   |
| Overheads      |           |             |        |       | (126) |
| Overheads %    |           |             |        |       | 15%   |
| EBITDA         |           |             |        |       | 220   |
| EBITDA %       |           |             |        |       | 25%   |

- Broadband revenue increase driven by subscriber growth but offset by NBN margin erosion
- Further decrease in Consumer Division overheads

## Notes

1H20 represents the six months ended 30 June 2020.

1H19 represents the six months ended 31 July 2019 (i.e. the 2<sup>nd</sup> half of TPG Corporation's FY19 financial year).

EBITDA for both periods is presented on a post AASB16 basis (1H19 re-stated for comparative purposes as if AASB16 had been adopted for that period).

# TPG Corporation (TPM) corporate & wholesale segment

| Revenue \$m | Data/Internet | Voice | Legacy iiNet | Total |
|-------------|---------------|-------|--------------|-------|
| 1H20        | 293           | 58    | 18           | 369   |
| 1H19        | 294           | 57    | 24           | 375   |
| Movement    | (1)           | 1     | (6)          | (6)   |

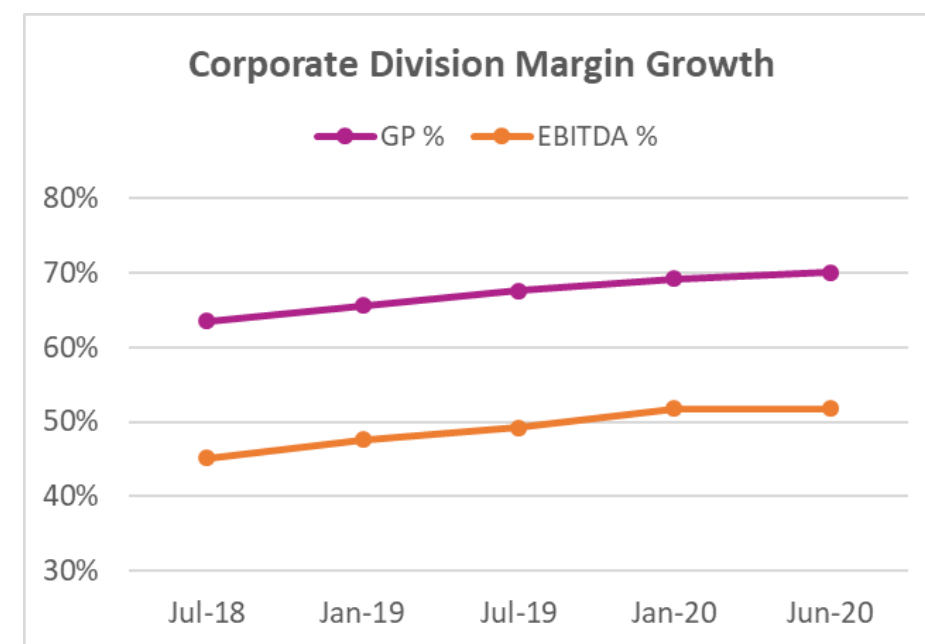
| \$m      | Corporate Segment EBITDA |
|----------|--------------------------|
| 1H20     | 196                      |
| 1H19     | 190                      |
| Movement | 6                        |

## Notes

1H20 represents the six months ended 30 June 2020.

1H19 represents the six months ended 31 July 2019 (ie the 2<sup>nd</sup> half of TPG Corporation's FY19 financial year).

EBITDA for both periods is presented on a post AASB16 basis (1H19 re-stated for comparative purposes as if AASB16 had been adopted for that period).



# TPG Corporation (TPM) cash flow

| \$m                                        | 1H20         | 1H19       |
|--------------------------------------------|--------------|------------|
| Operating cash flow                        | 420          | 427        |
| Tax paid                                   | (56)         | (51)       |
| Mobile spectrum payments                   | (484)        | -          |
| Other capital expenditure                  | (88)         | (120)      |
| AASB16 lease payments (including interest) | (13)         | (3)        |
| <b>Operating cash flow less capex</b>      | <b>(221)</b> | <b>253</b> |
| <b>Excluding spectrum</b>                  | <b>263</b>   | <b>253</b> |

- **1H20 operating cashflow** exceeds EBITDA
- **Mobile spectrum payments** comprise \$131m for 3.6 GHz and \$352m for 700 MHz (final instalment)
- **Capital expenditure** includes payments for property, plant and equipment plus intangible assets
- **One-off merger transaction costs** excluded from the analysis

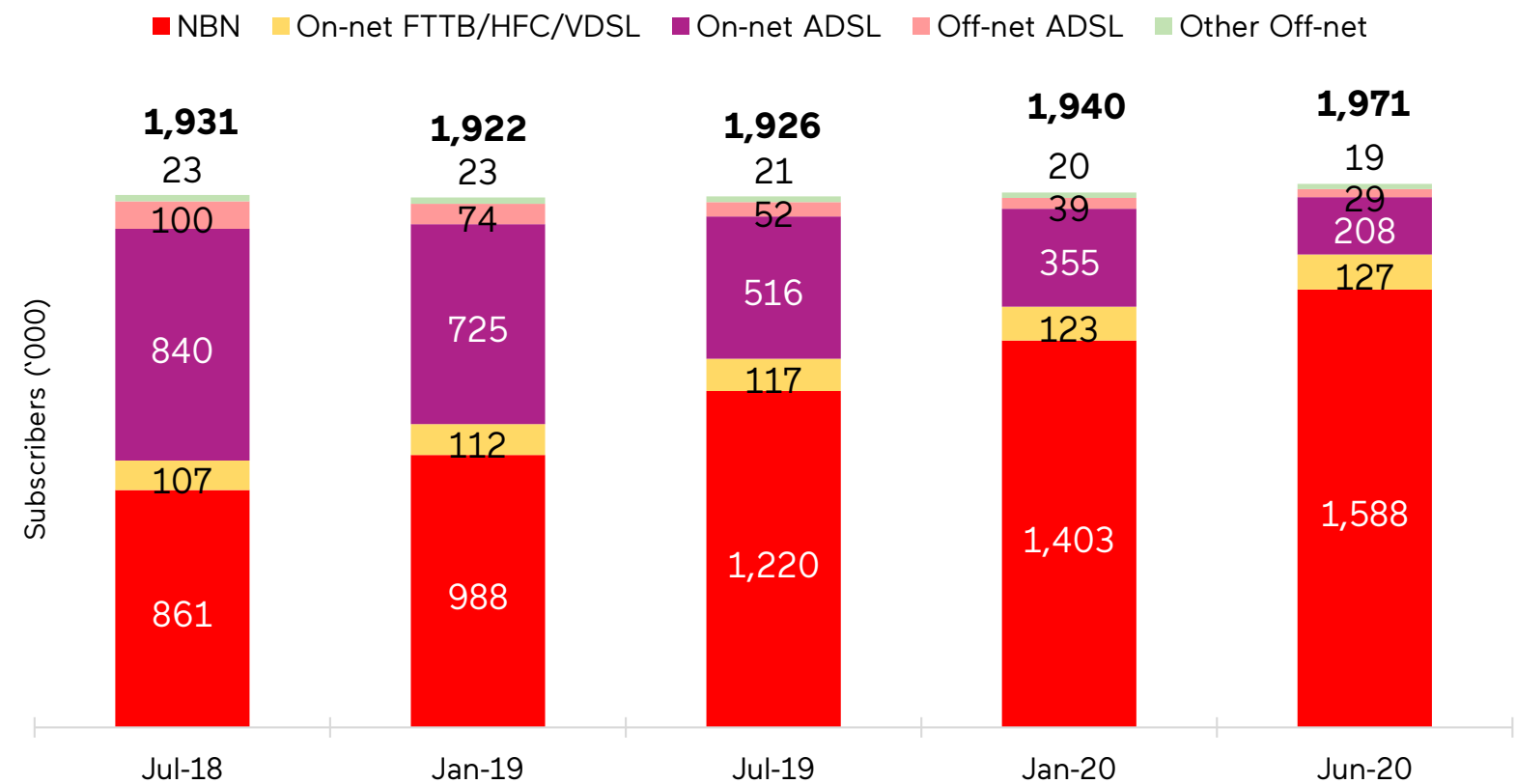
## Notes

1H20 represents the six months ended 30 June 2020.

1H19 represents the six months ended 31 July 2019 (i.e. the 2<sup>nd</sup> half of TPG Corporation's FY19 financial year).

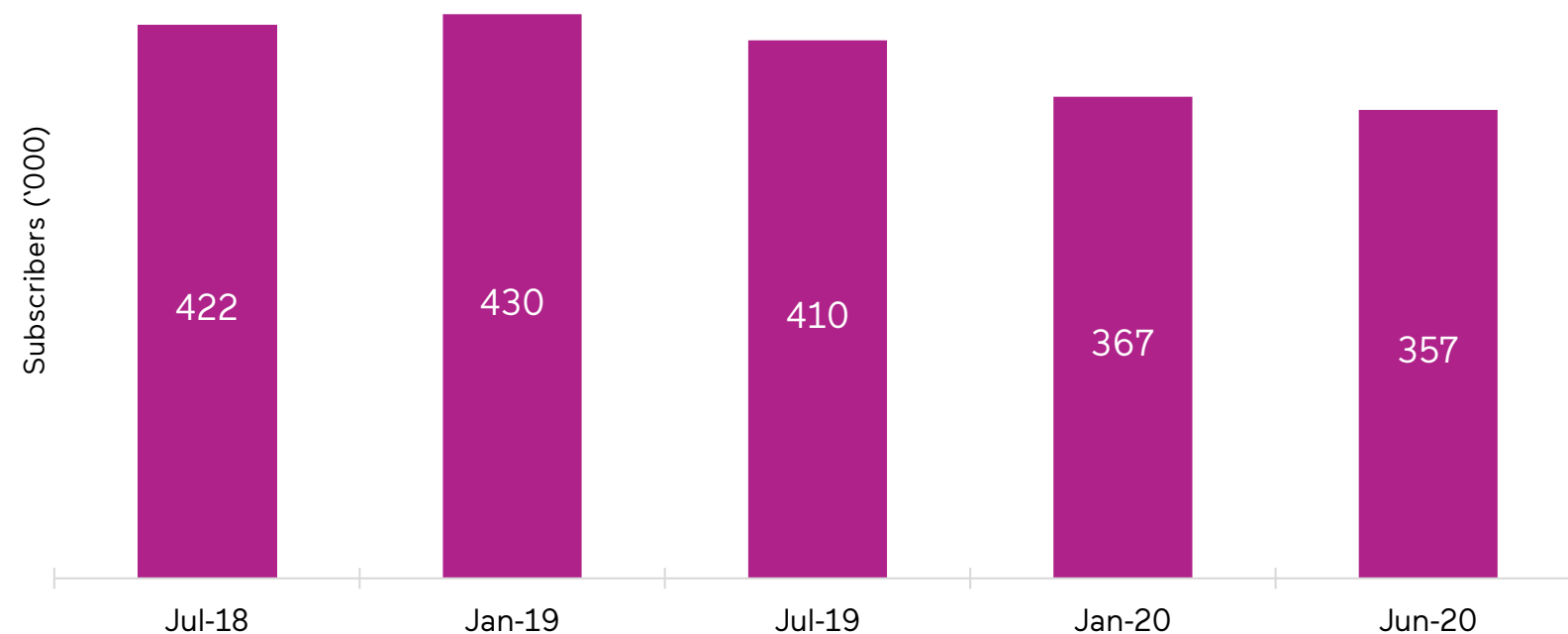
Cash flow excludes Tuas Limited (TPG Singapore).

# TPG Corporation (TPM) broadband subscribers



- 31k net subscriber growth in 5 months to 30 June 2020
- 185k net NBN subscriber growth in 5 months to 30 June 2020
- 12% of subscriber base remaining on DSL at 30 June 2020

# TPG Corporation (TPM) mobile subscribers

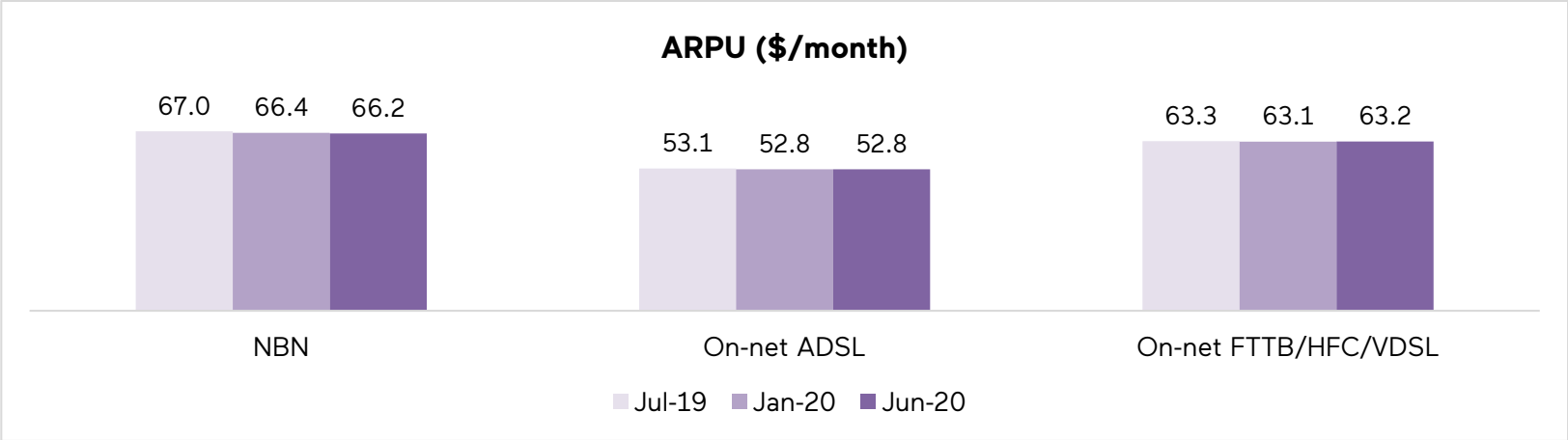


**TPG Corporation mobile**  
subscribers at 30 June 2020:

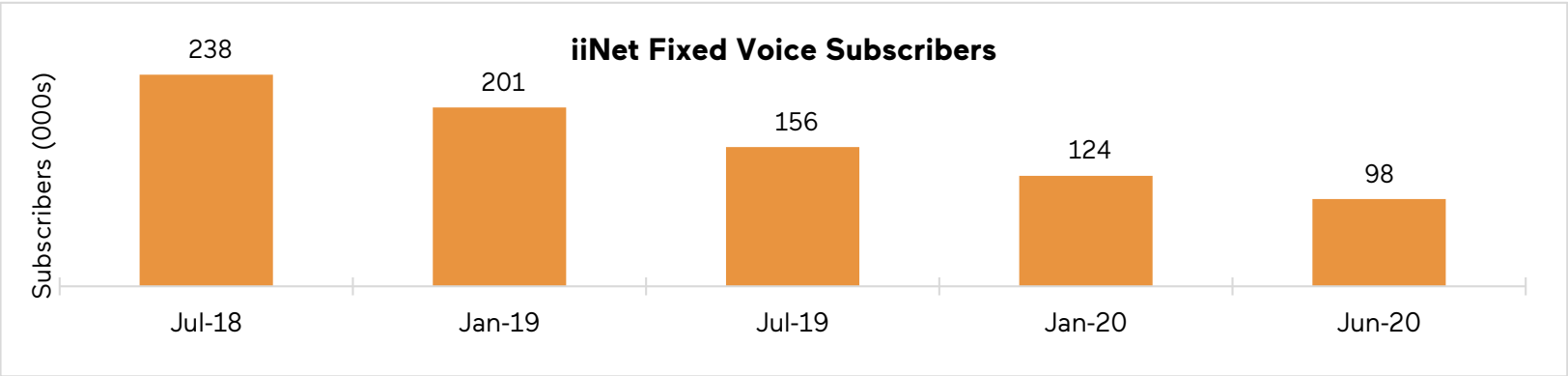
- TPG brand 252k
- iiNet brand 105k

242k of the TPG brand subscribers are also included in TPG Telecom (VHA) MVNO subscriber numbers at 30 June 2020

# TPG Corporation (TPM) ARPU & Fixed voice subscribers



- ARPU is the weighted average across all brands. It excludes GST and any one-off charges and is the average for the six months ended on the date shown
- ARPU for NBN and On Net ADSL includes revenue from bundled home phone voice
- iiNet fixed voice subscribers represent standalone home phone services which are declining as they are replaced by NBN services



# TPG Telecom Group look ahead



# Merger synergies being realised and on track

## Network



**Key merger synergy realised by integration of network assets**



**455 mobile site upgrades since merger, including:**

Addition of 700 MHz, 3.6 GHz, 1800 MHz and 2600 MHz spectrum holdings

Deployment of small cells in Sydney and Melbourne



**5G network build**

Extended Optus eJV for 5G

Nokia deployment to accelerate



**Additional fibre rollout for 700 Vodafone mobile sites**

## Commercial



**iiNet base to be migrated to Vodafone mobile network**



**Vodafone launches home bundle as start to converged products**



**iiNet launches mobile plans with 50% off for 6 months**

# Management team in place to drive delivery of further synergies

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Align and transform organisation



Reduce mobile transmission third party costs leveraging existing fibre assets



Improve cost efficiencies across technology, infrastructure, logistics and property



Cross sell FTTB / Fixed wireless into Fixed NBN base



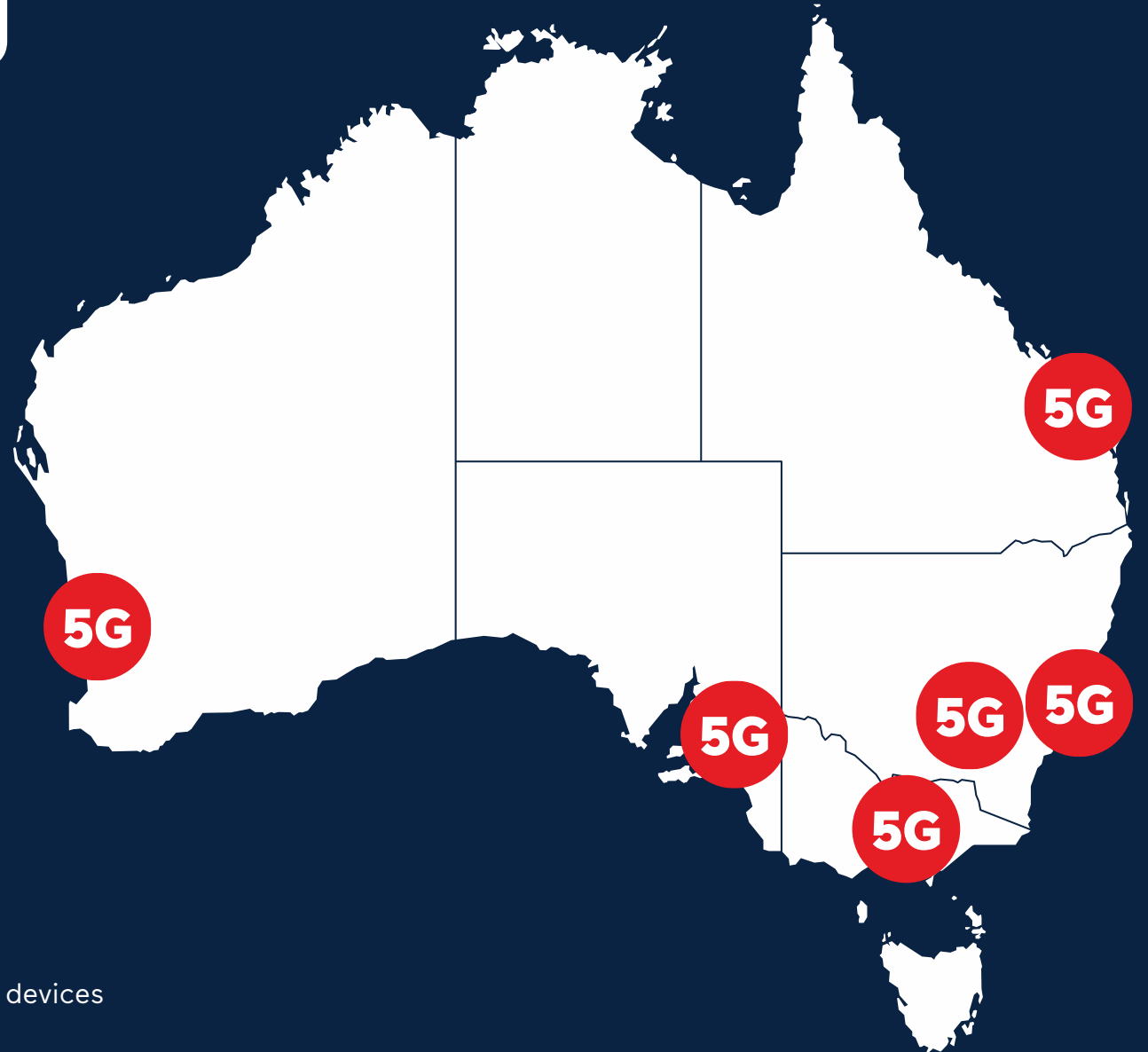
Leverage mobile and fixed customer bases to increase converged households



Increase Enterprise market share and build wholesale business

# 5G rollout gaining momentum

- More than 1,200 sites currently in planning mainly in Sydney, Melbourne, Brisbane, Adelaide, Perth and Canberra
- 5G standalone network capability being developed
- Targeting over 85% population coverage in the top 6 cities by end of 2021 with delivery of 5G standalone network and site rollout program



Note 5G standalone network accessible by 5G standalone capable devices

# Group priorities



## Convergence

Grow share of household spend



## Enterprise

Develop corporate and government unit



## 5G mobile network

Accelerate 5G rollout



## On-net broadband opportunities

Bring more customers onto FTTB, Fast Fibre & Fixed Wireless



## Integration activities

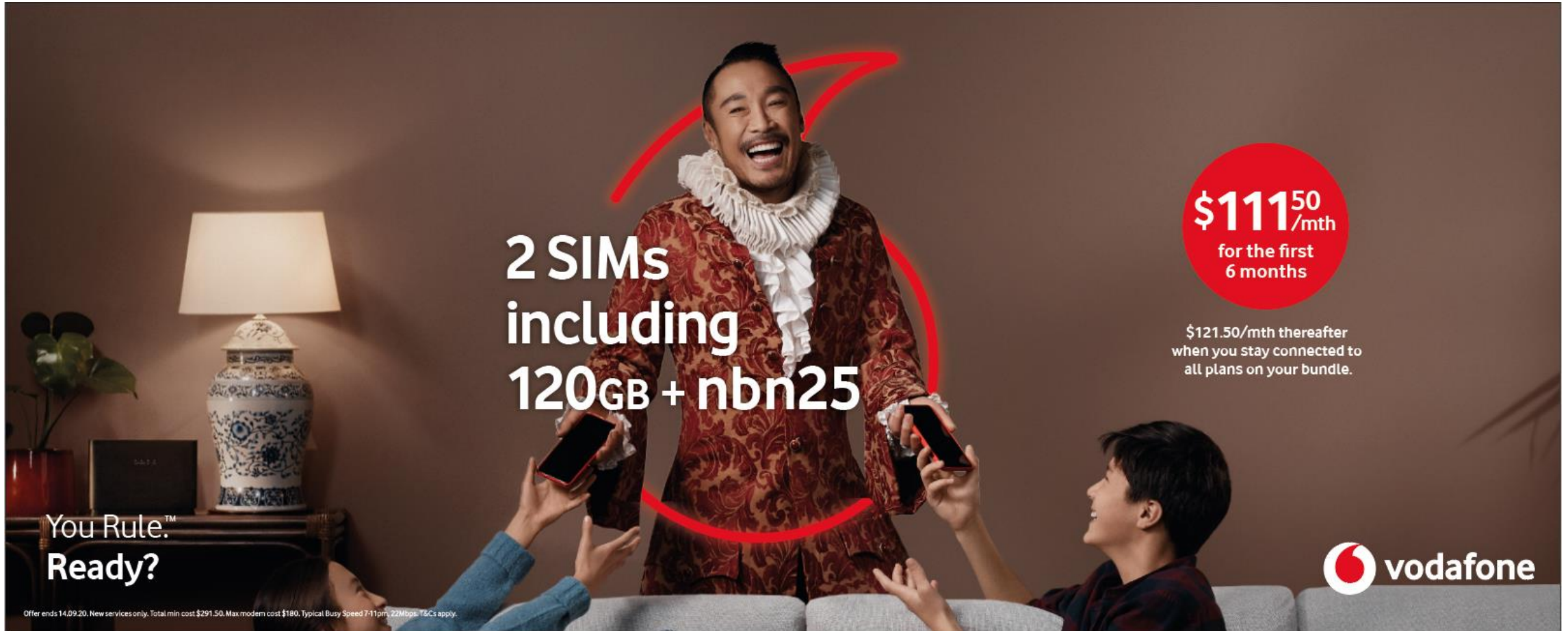
Integration and optimisation of the two organisations



## Merger synergies

Leverage combined infrastructure, rationalise costs and realise cross-sell opportunities

# Our major brands: Vodafone

A man in a red patterned ruff collar jacket stands in a living room, smiling broadly. Two children, a girl and a boy, are sitting on a grey sofa in front of him, each holding a smartphone and looking up at him. A red circular graphic with a white outline surrounds the man. The background includes a lamp, a vase, and a plant.

**2 SIMs  
including  
120GB + nbn25**

**\$111<sup>50</sup>/mth**  
for the first  
6 months

\$121.50/mth thereafter  
when you stay connected to  
all plans on your bundle.

**You Rule.™  
Ready?**

**vodafone**

Offer ends 14.09.20. New services only. Total min cost \$291.50. Max modem cost \$180. Typical Busy Speed 7-11pm, 22Mbps. T&Cs apply.

## Our major brands: TPG

A promotional graphic for TPG's NBN Speed Choice service. The background is dark with a large, glowing blue and red circular gauge or speedometer. The text 'SWITCH' is in large, bold, white letters with a blue arrow pointing left. Below it, 'FOR AMAZING' is in smaller white letters. 'NBN SPEED CHOICE' is in white letters inside a purple rectangular box. At the bottom right, the text 'MAKE THE SWITCH TO' is in purple letters on a white banner, followed by the TPG logo which consists of a yellow triangle and the letters 'TPG' in white.

**SWITCH**  
FOR AMAZING  
**NBN SPEED CHOICE**

MAKE THE SWITCH TO **TPG**

## Our major brands: iiNet



**NEW**

**25GB Mobile  
SIM Plan**

**Unlimited** Talk & Text\*

**iiNet**

**\$15**/mth  
for the first 6 months  
then \$29.99/mth

New mobile customers only. Excess Data \$10/2GB. For use in Australia. \*To standard AU numbers.

# Q&A

# Disclaimer

This presentation contains certain forward-looking and unaudited information. Such information is based on estimates and assumptions that, whilst considered reasonable by TPG Telecom at the date of preparation, are subject to risks and uncertainties. Actual results and achievements could be significantly different from those expressed in or implied by this information.

COVID is likely to continue affecting parts of TPG Telecom's business. However, the dynamic nature and continuing uncertainty surrounding COVID makes it impossible to accurately predict or forecast the extent of the impact on TPG's business or future financial or other performance.