



**TREASURY
WINE ESTATES**

17 September 2025

Company Announcements Office
ASX Limited
20 Bridge Street
SYDNEY NSW 2000

Via: Online Lodgement

Change of Director's Interest Notice – Tim Ford

The attached Appendix 3Y relates to changes in relevant interests in the Company's securities held by the Chief Executive Officer and Managing Director of Treasury Wine Estates Limited, Tim Ford.

Mr Ford acquired a relevant interest in 71,309 ordinary shares in TWE which are held subject to restriction pursuant to the terms of the F25 Short Term Incentive Plan.

Further details are provided in the Appendix 3Y. For the purposes of ASX Listing Rule 15.5, Treasury Wine Estates Limited confirms that this document has been authorised for release to the market by the Company Secretary.

Yours sincerely

Alexandra Lorenzi
Group Company Secretary



Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

Name of entity	TREASURY WINE ESTATES LIMITED
ABN	24 004 373 862

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of Director	TIMOTHY FORD
Date of last notice	21 August 2025

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Direct or indirect interest	Indirect
Nature of indirect interest (including registered holder) Note: Provide details of the circumstances giving rise to the relevant interest.	Changes to interests in Treasury Wine Estates Limited (TWE) securities held by the TWE Share Plan Custodian
Date of change	16 September 2025
No. of securities held prior to change	Held in a Family Trust: 426,050 ordinary shares fully paid in the share capital of TWE. Each held on Mr Ford's behalf by the TWE Share Plan Custodian: 87,138 ordinary shares fully paid in the share capital of TWE. FY24 Long Term Incentive Plan 234,630 performance rights (to acquire shares) held under the terms of the FY2024 Long Term Incentive Plan. FY25 Long Term Incentive Plan 251,053 performance rights (to acquire shares) held under the terms of the FY2025

+ See chapter 19 for defined terms.

Appendix 3Y
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	Long Term Incentive Plan. <i>FY24 Short Term Incentive Plan</i> 27,078 ordinary shares restricted pursuant to the terms of the FY2024 Short Term Incentive Plan.
Class	Ordinary fully paid shares
Number acquired	71,309 ordinary shares
Number disposed	Nil
Value/Consideration Note: If consideration is non-cash, provide details and estimated valuation	Nil
No. of securities held after change	Held in a Family Trust: 426,050 ordinary shares fully paid in the share capital of TWE. Each held on Mr Ford's behalf by the TWE Share Plan Custodian: 87,138 ordinary shares fully paid in the share capital of TWE. <i>FY24 Long Term Incentive Plan</i> 234,630 performance rights (to acquire shares) held under the terms of the FY2024 Long Term Incentive Plan. <i>FY25 Long Term Incentive Plan</i> 251,053 performance rights (to acquire shares) held under the terms of the FY2025 Long Term Incentive Plan. <i>FY24 Short Term Incentive Plan</i> 27,078 ordinary shares restricted pursuant to the terms of the FY2024 Short Term Incentive Plan. <i>FY25 Short Term Incentive Plan</i> 71,309 ordinary shares restricted pursuant to the terms of the FY2025 Short Term Incentive Plan.
Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in buy-back	71,309 ordinary shares allocated and held subject to restriction pursuant to the terms of the FY2025 Short Term Incentive Plan.

+ See chapter 19 for defined terms.

Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	N/A
Nature of interest	N/A
Name of registered holder (if issued securities)	N/A
Date of change	N/A
No. and class of securities to which interest related prior to change Note: Details are only required for a contract in relation to which the interest has changed	N/A
Interest acquired	N/A
Interest disposed	N/A
Value/Consideration Note: If consideration is non-cash, provide details and an estimated valuation	N/A
Interest after change	N/A

Part 3 – ⁺Closed period

Were the interests in the securities or contracts detailed above traded during a ⁺closed period where prior written clearance was required?	No
If so, was prior written clearance provided to allow the trade to proceed during this period?	N/A
If prior written clearance was provided, on what date was this provided?	N/A

⁺ See chapter 19 for defined terms.