

Woodside Petroleum Ltd.

Competing on the global
playing field

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Woodside Acting CEO

UBS Conference - Sydney

21 November 2003

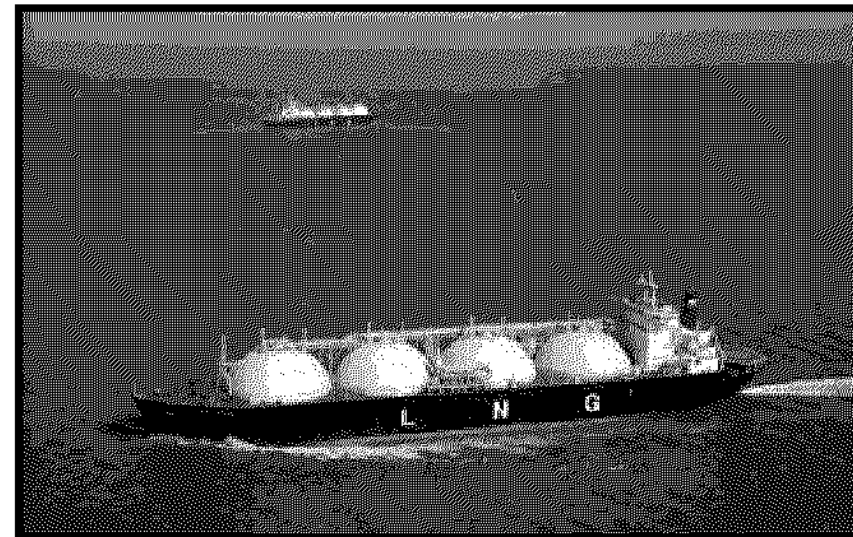
Talk outline

- Who are we ?
- What are our competitive advantages ?
- What are our objectives ?
- Growth strategies in our three regional areas

Australia
Africa
America

Australia's Premier E&P Company

- High quality assets with low political risk
- The only mid-cap E&P with LNG export operations.

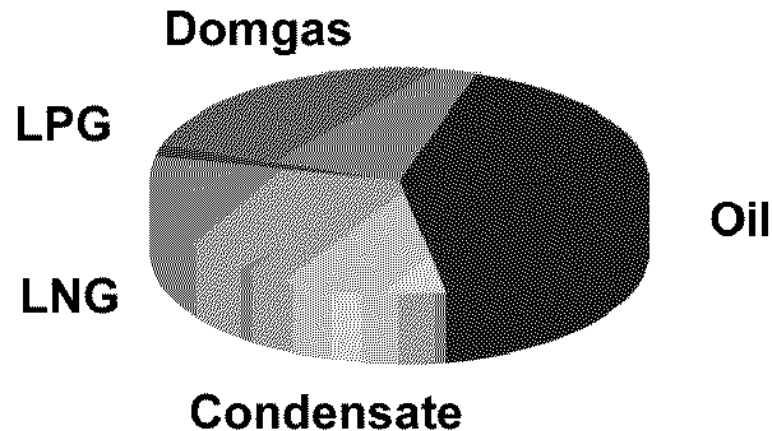


Australia's Premier E&P Company

- Long life reserves
- Highly productive reservoirs
- Track record of growing our reserve base

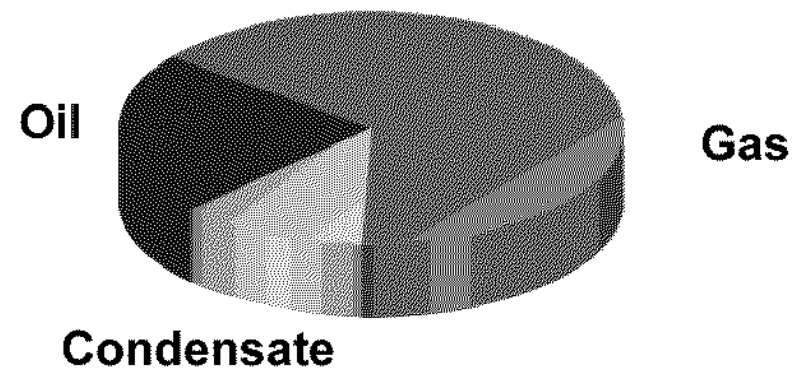
2002 PRODUCTION

64.2 MMboe or ~176,000 boe/d

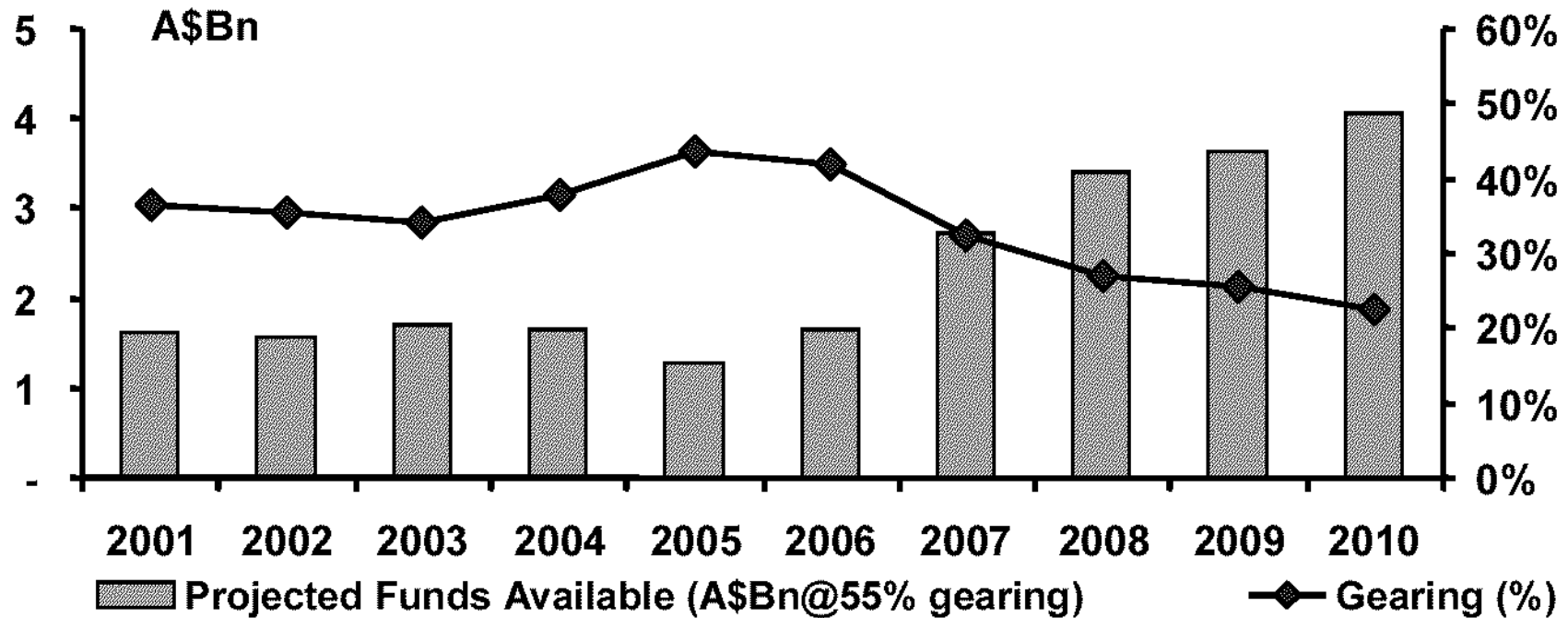


2002 PROBABLE RESERVES

1,304 MMboe



Strong Cash Flow Funds Dividends & Developments



* Note: Strong cashflow can support project development while not exceeding gearing of 55%. Green bars show cumulative funding in each year after financing existing business, ongoing exploration and defined projects (NWS Train 5, Sunrise, Otway, Enfield Area, Chinguetti, Egret, Mutineer Exeter, Kuda Tasi / Jahal and Blacktip). Projection does not include development scenarios for New Ventures. Projection is based on following oil price assumptions: 2003 US\$30.61, 2004 US\$26.00, 2005 US\$25.00, 2006 US\$25.00, and 2007 onwards US\$22.00. A\$/US\$ Exchange rate: 2003 \$0.64, 2004 \$0.63, 2005 \$0.62, 2006 \$0.61, and 2007 onwards \$0.64.

* Assumes dividend payout ratio of 60%.

* Calculations reflect "Successful Efforts" exploration accounting policy.

Woodside's Competitive Advantage

- **Australian Identity**
 - Neutral, few historical issues, welcome in Middle East - North Africa
- **Competencies**
 - Subsurface skills
 - Leading offshore E&P Operator (FPSO's)
 - Gas expertise, including LNG
 - Drilling
 - Subsea completions
 - Operations
- **Size**
 - Mid-cap independent, non-threatening to many host governments or super majors
- **Strong Balance Sheet**
- **Opportunity Set**
 - Can exploit niches not immediate focus of super majors



Objectives

- Deliver top quartile total shareholder return
- Pay dividends and grow as an E&P focussed company
- Build on Australian business and grow internationally

Three horizons to growth

Horizon 1 - Building our existing business

- Producing More
- Lowering Costs
- Building Hubs

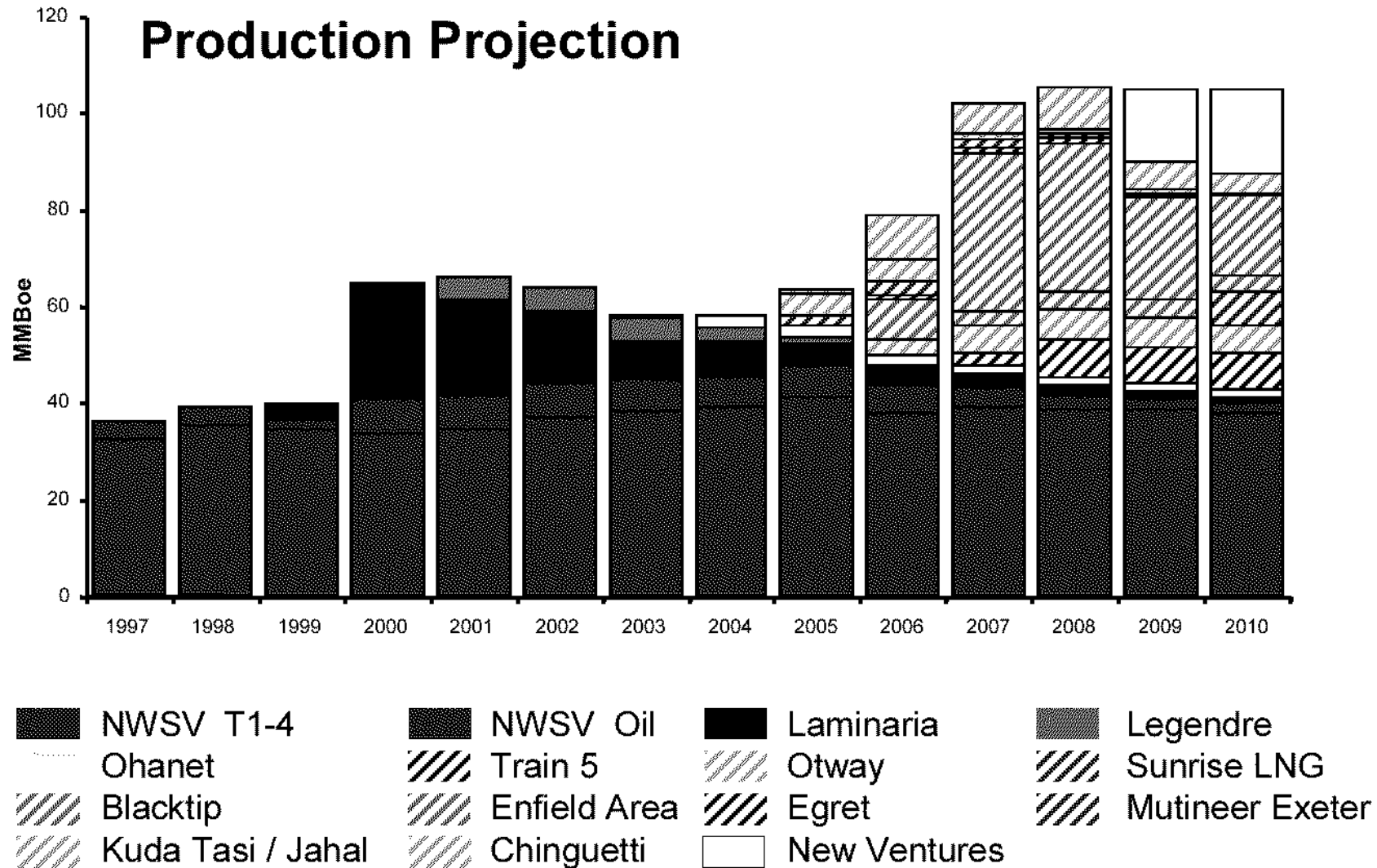
Horizon 2 - Driving our discoveries to value

- Front end loading – “Getting it Right”
- Capital Stewardship – “On Time, On Budget”

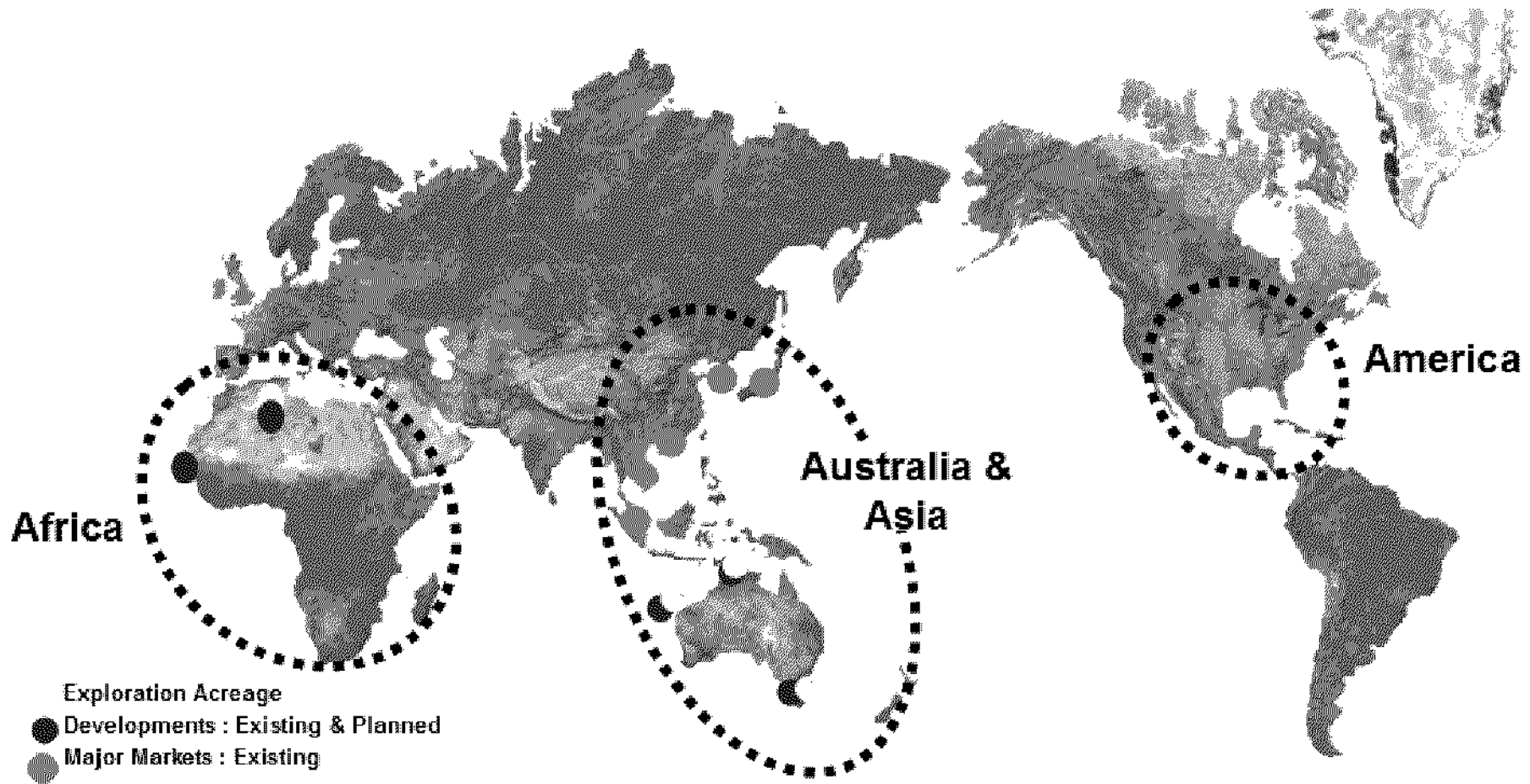
Horizon 3 - Creating new business

- Accessing new reserves through a balance of exploration and acquisitions

Balanced Portfolio, Large Opportunity Pipeline



3 horizons for growth across 3 focus areas



Australian Heartland

Proven province – limited frontier opportunities ●

In depth knowledge

... target the best opportunities ●

Strong existing position

... limited oil potential

Economically attractive

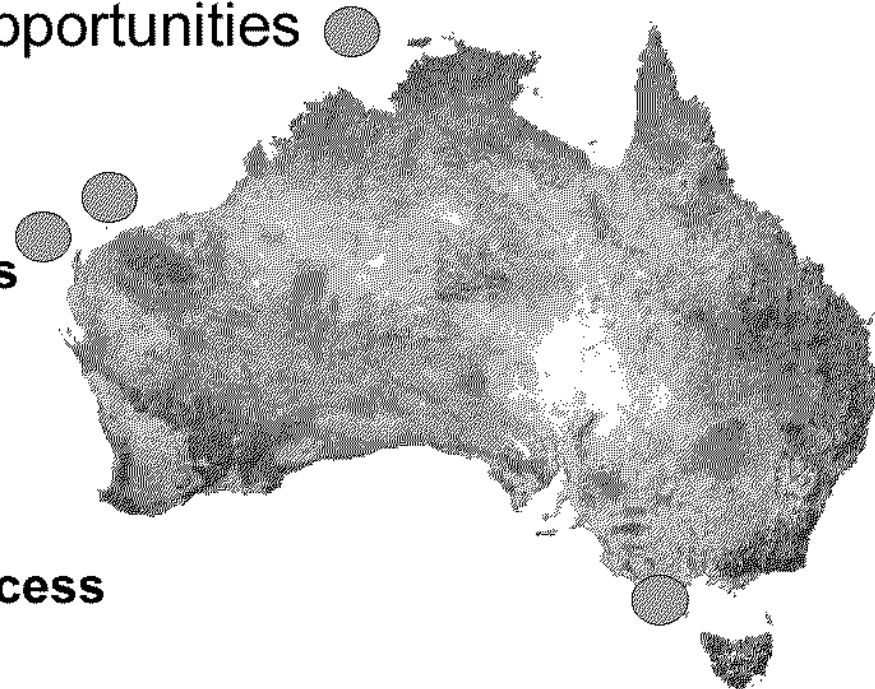
... but lower probability of success

Selective competition

... but limited in Woodside's heartland

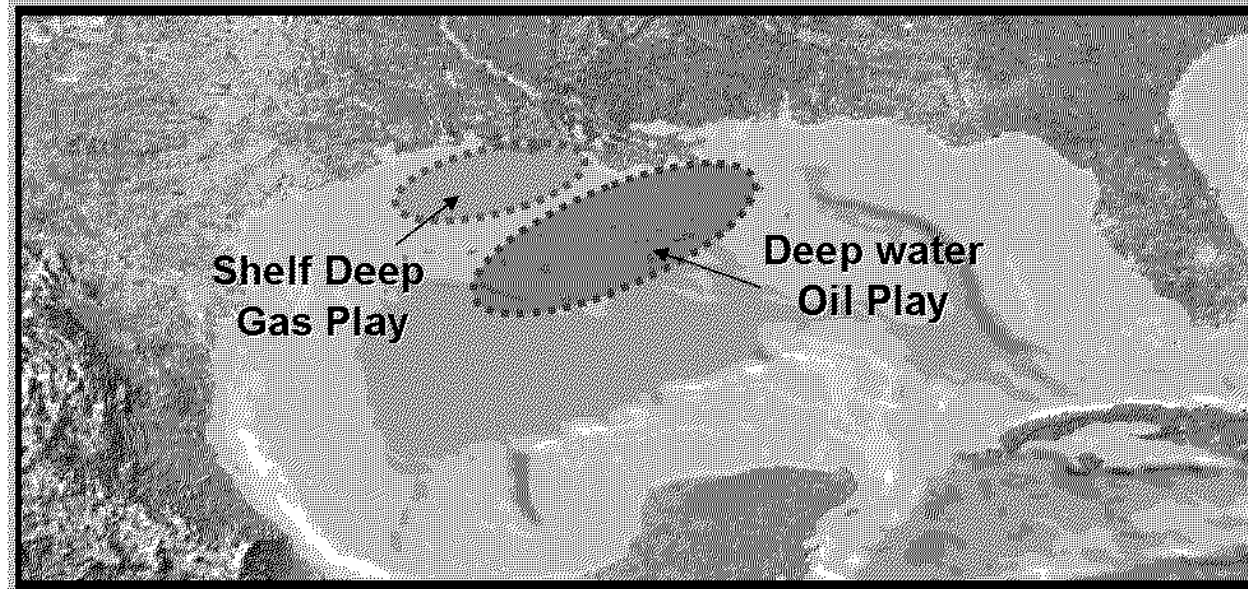
Growth by acquisition

... can deliver reserves and
production



● Existing Business

America – GoM a proven province



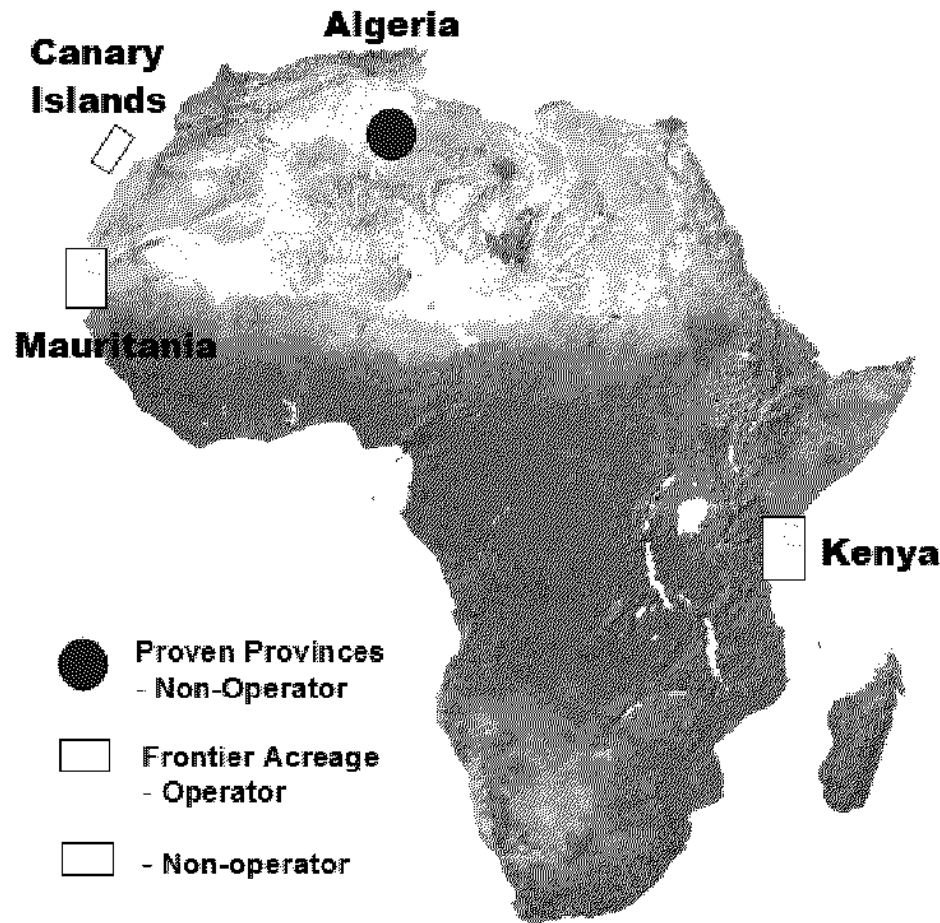
Horizon 2

- Neptune oil development prospects boosted with successful Neptune-5
- Texas shelf deep gas potential - Midway currently drilling

Horizon 3

- Build seismic & acreage position, leverage our subsurface skills
- Partnering with experienced players
- 3D seismic & regional studies - in position for deals as leases expire

Africa – frontier with proven provinces



Horizon 1

- Ohanet production

Horizon 2

- Bring Chinguetti on-stream in Mauritania end-2005

Horizon 3

- Secure opportunities in North Africa
- Explore for further commercial oil accumulations in Mauritania
- Commercialise Banda and follow-up gas in Mauritania
- Test frontier deepwater plays with seismic to enable drill or exit decisions

Commitment to Growth

- Deliver top quartile Total Shareholder Returns
- Balanced growth across three horizons
- Three regional focus area
- Capacity to deliver

