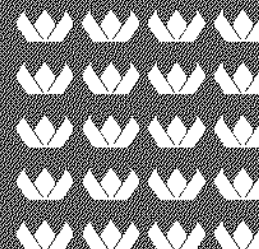




# Investor Discussion Pack

October 2005





|   |                                                      |    |
|---|------------------------------------------------------|----|
| 1 | Group Overview                                       | 3  |
| 2 | Corporate Strategies                                 | 10 |
| 3 | Summary of 2005 Results                              | 22 |
| 4 | Operating Divisions                                  | 30 |
|   | Hardware                                             | 31 |
|   | Energy                                               | 34 |
|   | Insurance                                            | 39 |
|   | Industrial and Safety                                | 43 |
|   | Chemicals and Fertilisers                            | 47 |
|   | Other Businesses                                     | 50 |
| 6 | International Financial Reporting Standards ("IFRS") | 52 |
| 7 | Investor Relations Contacts and Information          | 54 |



# Group Overview



Our Objective:

**to provide a satisfactory return to shareholders**

Our Strategies:

- 1** Improve performance of existing businesses
- 2** Expand existing businesses - “logical incrementalism”
- 3** Portfolio management
- 4** Ensure the company’s sustainability



Our aim to provide a satisfactory return to shareholders by:

- satisfying the needs of customers through the provision of goods and services on a competitive and professional basis;
- providing a safe and fulfilling working environment for employees, rewarding good performance and providing opportunities for advancement;
- contributing to the growth and prosperity of the countries in which the company operates by conducting existing operations in an efficient manner and by seeking out opportunities for expansion;
- responding to the attitudes and expectations of the communities in which the company operates;
- placing a strong emphasis on protection of the environment; and
- acting with integrity and honesty in dealings both inside and outside the company

# Financial Summary

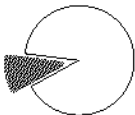
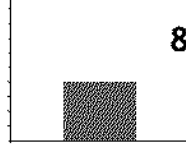
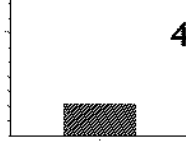
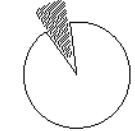
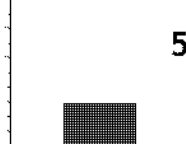


|                                                                      |       | 2004  | 2005  | % Change |   |
|----------------------------------------------------------------------|-------|-------|-------|----------|---|
| Operating Results                                                    |       |       |       |          |   |
| Operating revenue *                                                  | \$m   | 7,706 | 8,190 | 6.3      | ↑ |
| Net profit before interest and tax *                                 | \$m   | 882   | 949   | 7.6      | ↑ |
| Net profit after tax before goodwill amortisation*                   | \$m   | 655   | 709   | 8.2      | ↑ |
| Net profit after tax and goodwill amortisation *                     | \$m   | 569   | 618   | 8.6      | ↑ |
| Dividends                                                            | \$m   | 527   | 680   | 29.0     | ↑ |
| Financial Position                                                   |       |       |       |          |   |
| Total assets                                                         | \$m   | 7,271 | 7,314 | 0.6      | ↑ |
| Net borrowings                                                       | \$m   | 1,514 | 1,720 | 13.6     | ↑ |
| Shareholders' equity                                                 | \$m   | 3,331 | 3,081 | 7.5      | ↓ |
| Capital expenditure on property, plant and equipment                 | \$m   | 258   | 465   | 80.2     | ↑ |
| Depreciation and amortisation                                        | \$m   | 279   | 278   | 0.4      | ↓ |
| Financial Performance                                                |       |       |       |          |   |
| Earnings per share before goodwill amortisation *                    | cents | 174.2 | 187.8 | 7.8      | ↑ |
| Dividends per share                                                  | cents | 140   | 180   | 28.6     | ↑ |
| Net tangible assets per share                                        | \$    | 4.94  | 4.51  | 8.7      | ↓ |
| Cash flow per share                                                  | \$    | 3.07  | 2.37  | 22.8     | ↓ |
| Return on average shareholders' equity (after goodwill amortisation) | %     | 24.6  | 19.3  | 21.5     | ↓ |
| Gearing (net debt to equity)                                         | %     | 45.5  | 55.8  | 22.6     | ↑ |
| Net interest cover (cash basis)                                      | times | 30.9  | 17.8  | 42.4     | ↓ |

\* excluding the sale of Landmark in 2004

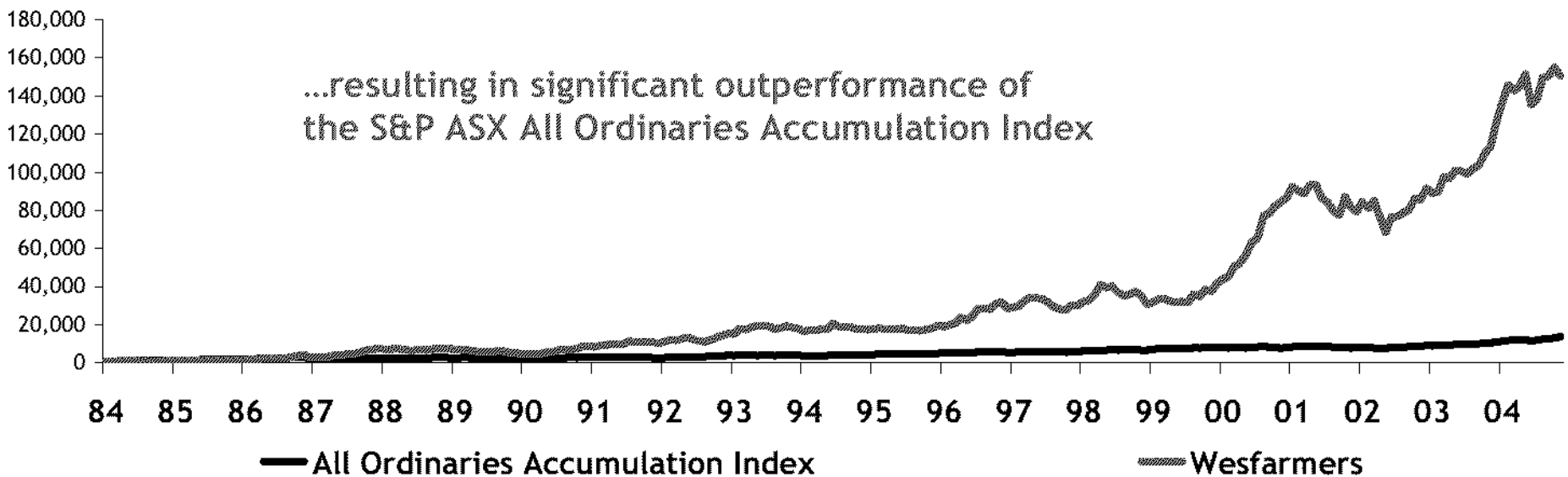
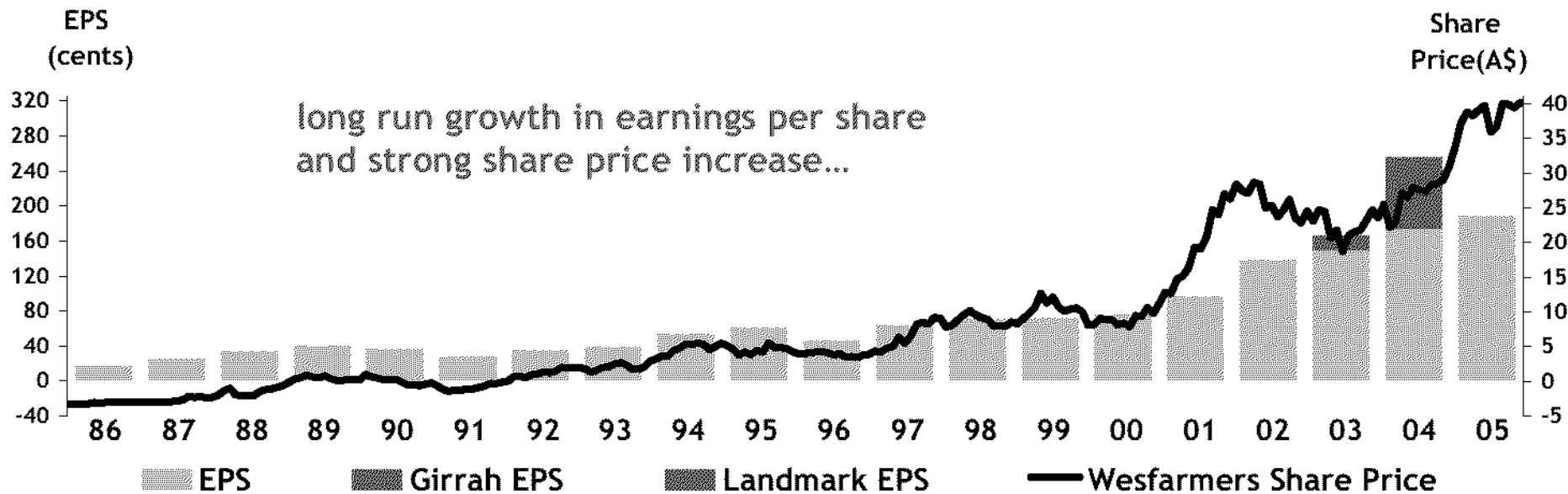
# Portfolio of Diversified Businesses



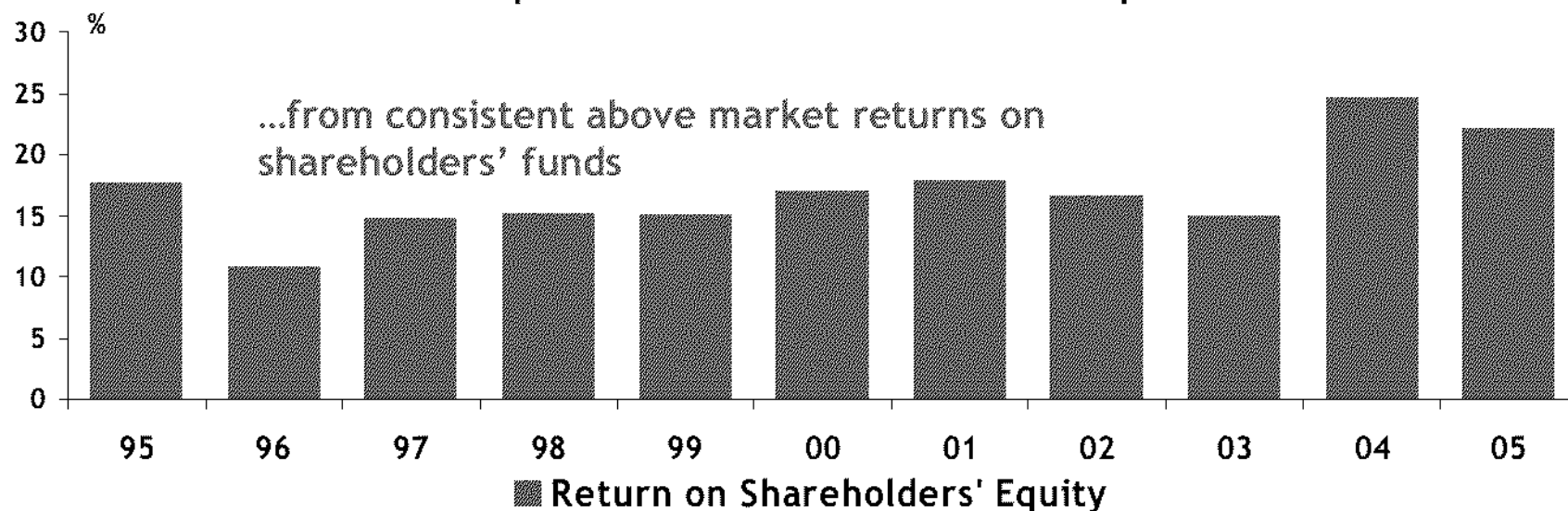
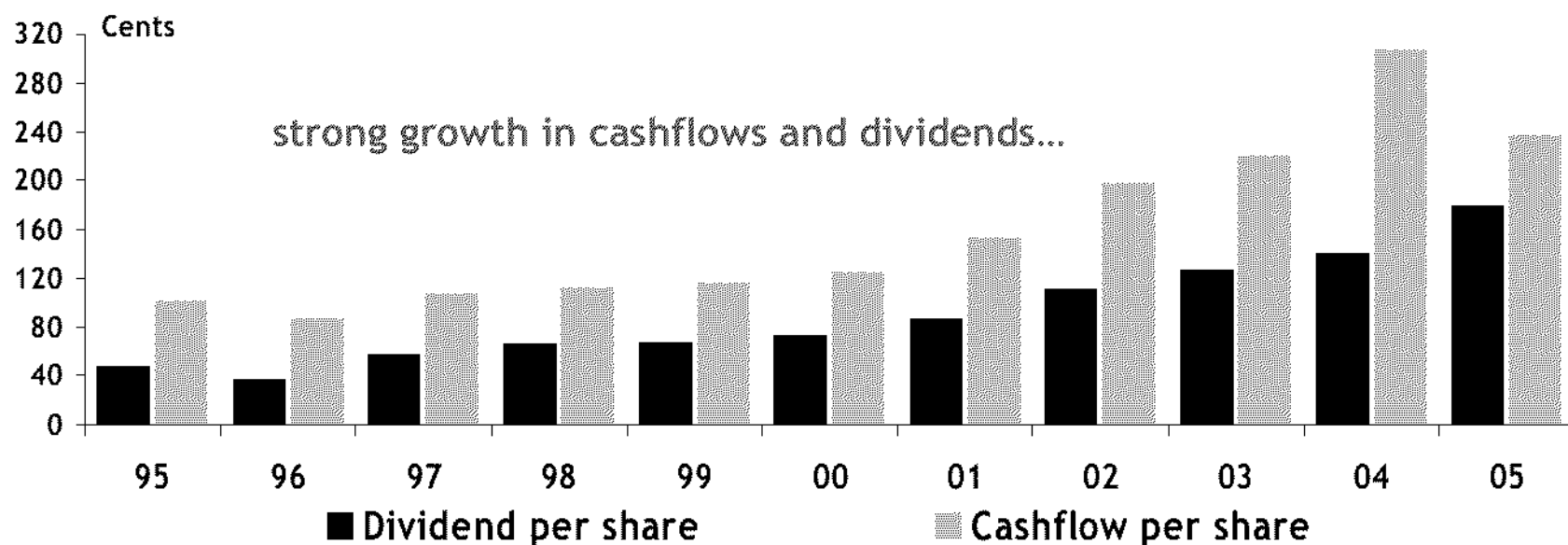
|                                    | Activities                                                                                                                                             | FY2005<br>Revenue<br>(A\$m) | FY2005<br>EBITA<br>(A\$m) | EBITA<br>Contribution                                                                 | Capital<br>Employed<br>(A\$m)                                                             |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|---------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| <b>Hardware</b>                    | Retailing of building materials and home and garden improvement products                                                                               | 4,068                       | 418                       |    |  1,792 |
| <b>Energy</b>                      | Mining of thermal and coking coal; production, marketing and distribution of LPG; manufacture and marketing of industrial gasses; and power generation | 1,187                       | 319                       |    |  851   |
| <b>Industrial &amp; Safety</b>     | Supplier and distributor of maintenance repair and operating (MRO) products and industrial safety products and services                                | 1,172                       | 110                       |    |  801   |
| <b>Insurance</b>                   | Provider of general and specialist insurance products in Australia and New Zealand                                                                     | 1,127                       | 139                       |    |  430   |
| <b>Chemicals &amp; Fertilisers</b> | Manufacture and marketing of industrial chemicals and fertilisers                                                                                      | 589                         | 89                        |   |  494  |
| <b>Other Businesses</b>            | 50% interest in Australian Rail Group; 50% interest in Gresham Partners and private equity investments through Gresham Private Equity                  | 47 *                        | 25 *                      |  |  585 |

\* Excludes investment and sundry income of A\$20.5 million and corporate overheads of A\$47.7 million

# Earnings Per Share and Share Price



# Cashflow and Dividends per share



Note: 2004 figures include Landmark divestments



# Corporate Strategies



1

Improve performance of existing businesses

*to run our businesses according to “best practice” principles*

2

Expand existing businesses - “logical incrementalism”

*to expand existing businesses as opportunities allow*

3

Portfolio management

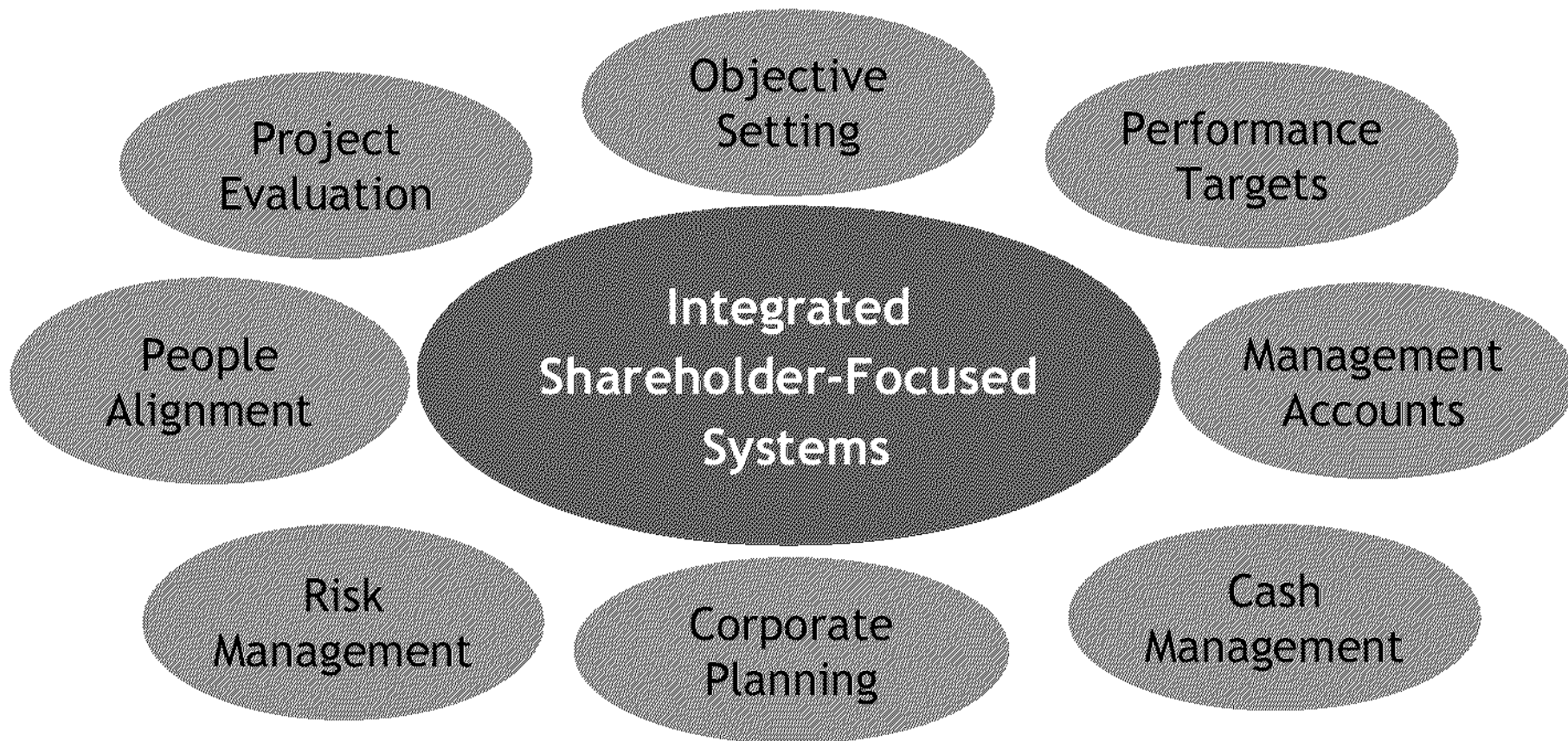
*to manage our portfolio and balance sheet actively in order to enhance shareholder value*

4

Ensure the company’s sustainability



Achievement of Wesfarmers objective of a **satisfactory return to shareholders** is supported by an integrated shareholder-focussed systems





## Performance Targets

Group  
Performance

$ROE_A$

Top quintile  
of ASX 100  
=  
 $22\%_{2006}$

Divisional  
Performance

EBITA/Capital  
( $ROC_A$ )

20%

Project  
Evaluation

IRR

10% after tax

# Group Performance Target - ROE<sub>A</sub>



**GROUP  
PERFORMANCE**

Return on  
Shareholders'  
Equity

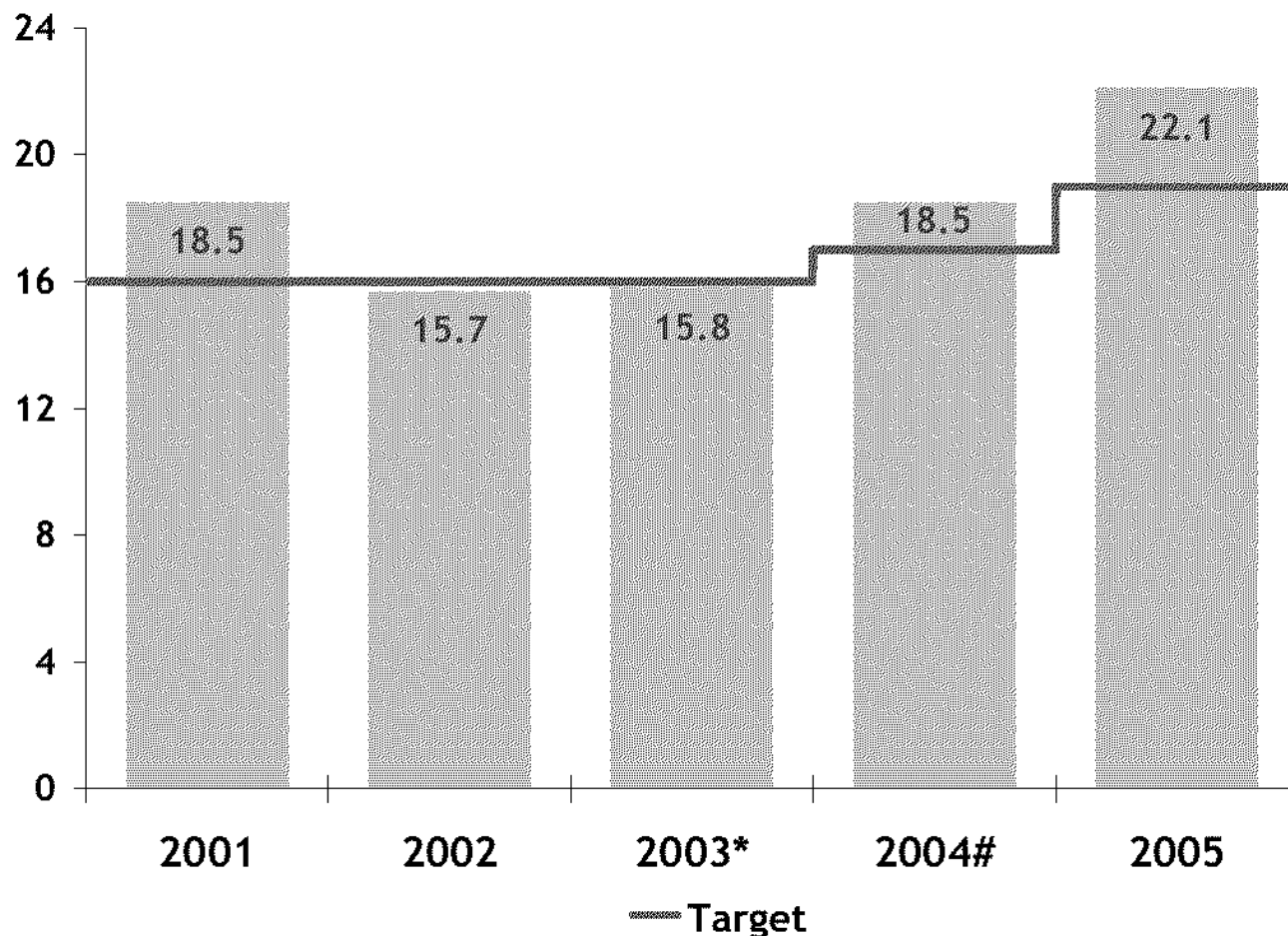
**ROE<sub>A</sub>**

=

2006 Target:  
**22%**

ROE<sub>A</sub>  
%

exceeding group performance targets



\* Excluding Girrah

# Excluding Landmark

# Divisional Performance Targets - $ROC_A$



**DIVISIONAL  
PERFORMANCE**

Return on  
Capital  
Employed

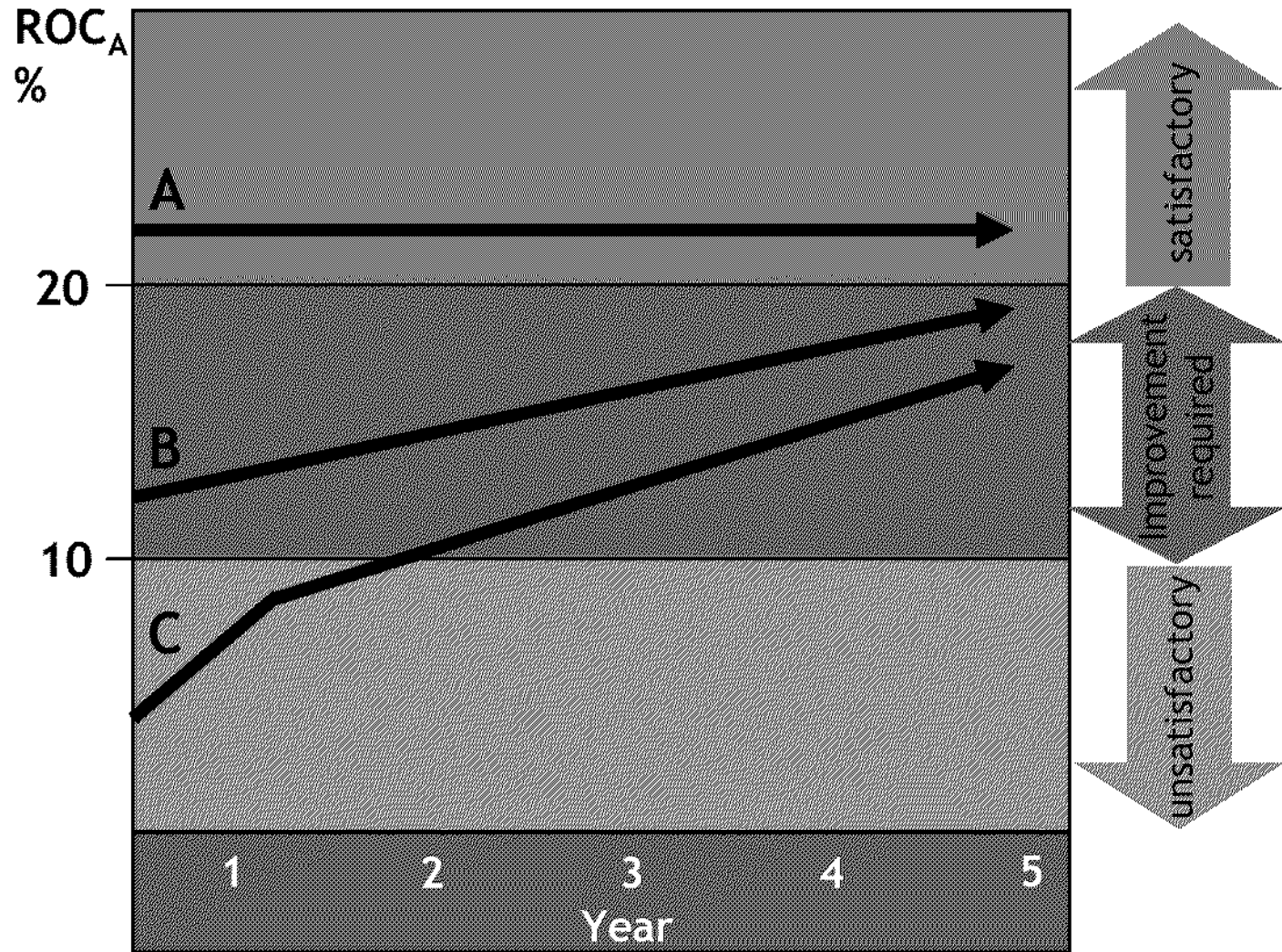
$ROC_A$

=

**2006 Targets:**

$ROC_{A \text{ Min}} = 10\%$

$ROC_{A \text{ Sat}} = 20\%$



# Divisional Performance - $ROC_A$



## DIVISIONAL PERFORMANCE

Return on  
Capital  
Employed

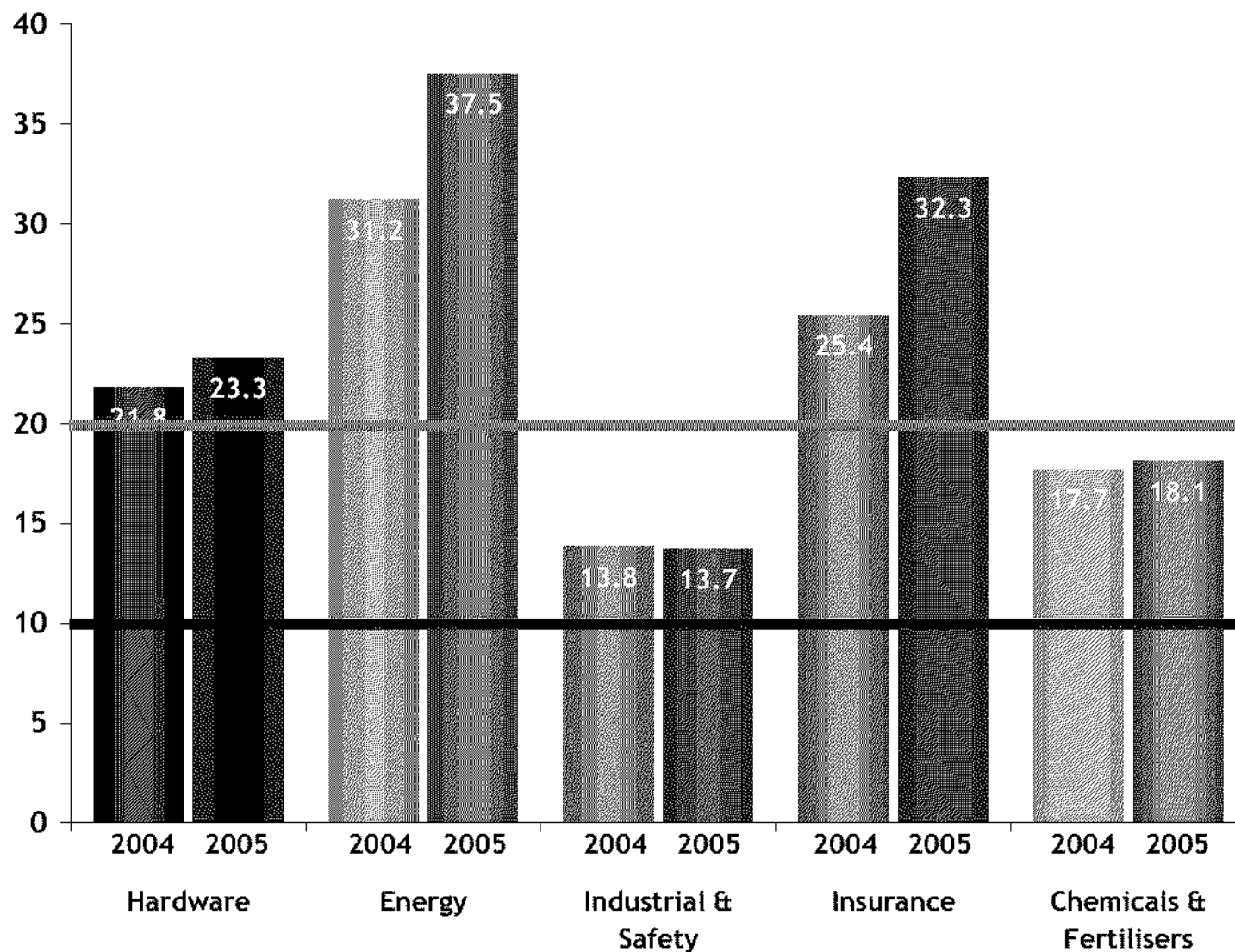
$ROC_A$

=

2006 Targets:

$ROC_{A \text{ Min}}$  = 10%

$ROC_{A \text{ Sat}}$  = 20%



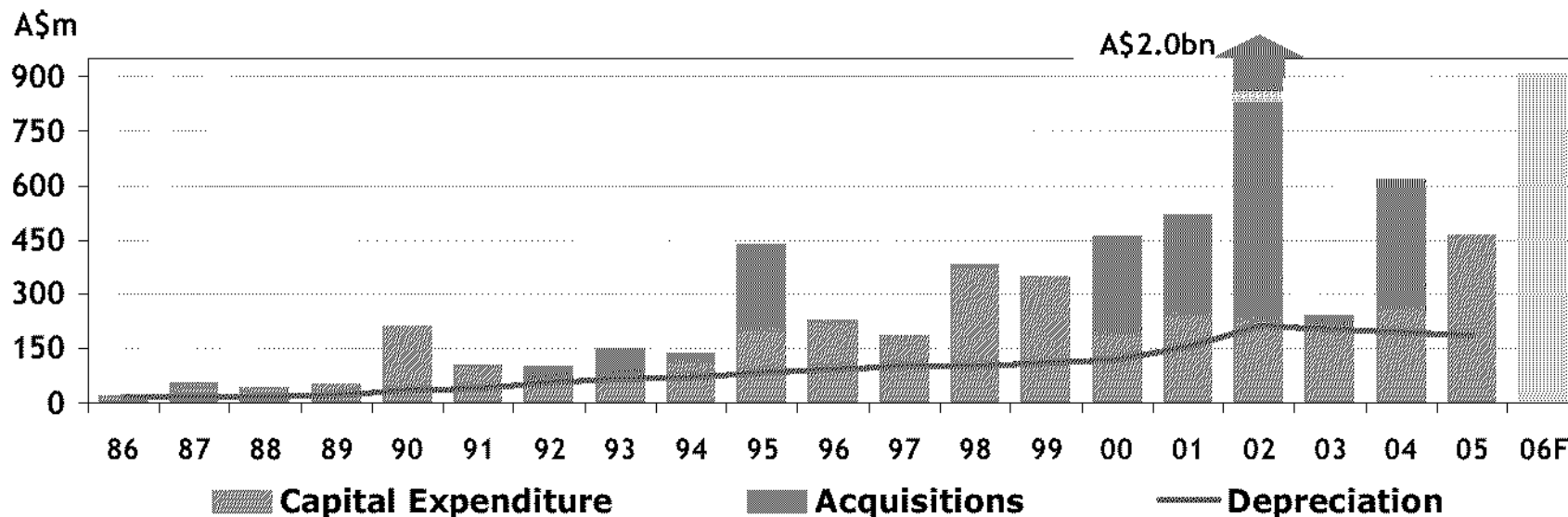
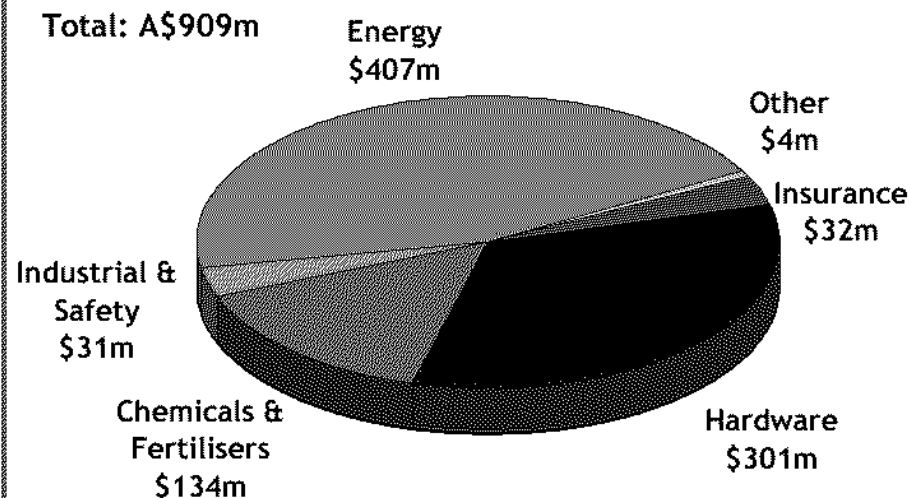
# Expand Existing Businesses



Wesfarmers has a strong record of growth through capital expenditure and value enhancing acquisitions....

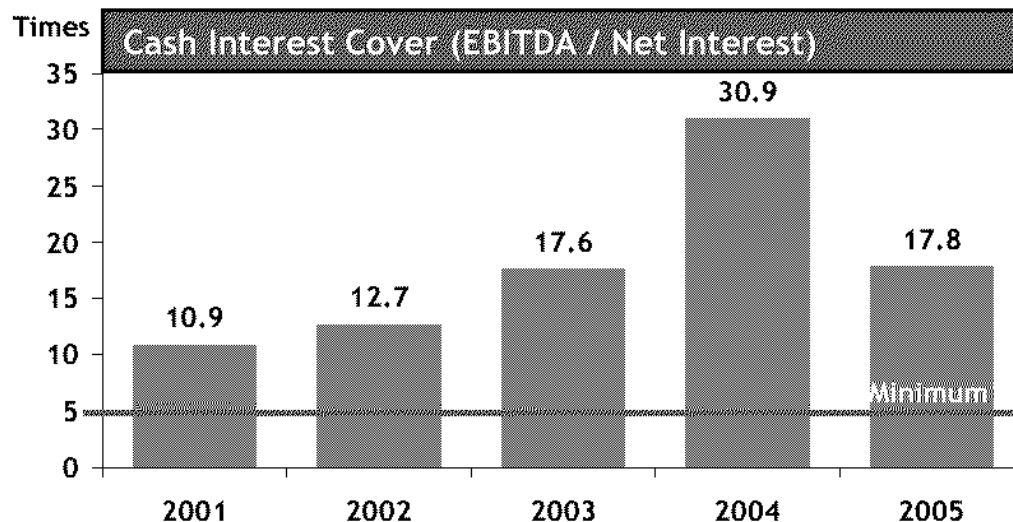
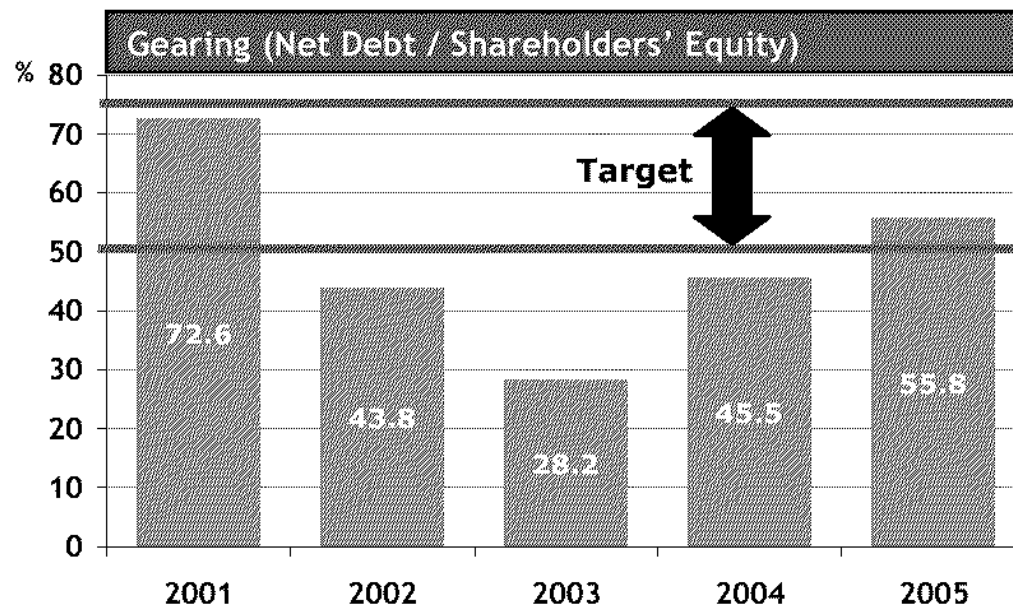
...through the concept of "logical incrementalism" the company has successfully pursued profitable growth

2006 Capital Expenditure Budget





- Target gearing (Net Debt to Equity) levels of 50% to 75% and minimum cash interest cover of 4 times
- Active management of capital through capital returns, share buy back program, dividend investment plan and corporate treasury operations
- Wesfarmers has provided Capital Returns to investors amounting to A\$3.50 per share over the past 2 years
- A- Standard & Poors rating





## Financial performance

- All our actions are directed towards satisfying our corporate objective of providing a satisfactory return to shareholders. To be sustainable, Wesfarmers must continue to achieve high standards of financial performance thereby allowing us to make the most meaningful contribution possible to the community through wealth generation and employment creation

## Safe and rewarding workplaces

- Attraction and retention of skilled and committed employees is one of our key priorities. We have an obligation to provide safe workplaces, to treat our people with decency and respect and provide them with opportunities for interesting and rewarding career paths. Each business unit is set a target of reducing its lost time injury frequency rate by 50 per cent a year on the path to zero. Senior staff remuneration is linked to achievement of safety targets

## Good value products and services

- Central to our business success is to maintain a reputation for quality and value across the range of our diversified suite of operations. We seek to apply the same principles and standards to delivering export coal as we would to dealing with clients in the insurance businesses and catering to the needs of our retail hardware customers

## Respect for customers and suppliers

- Retention of high levels of satisfaction in both these groups is essential if we are to continue to succeed. Extensive customer feedback systems are maintained in the retail operations with procedures in place to handle feedback of a positive or negative nature





## Environmental responsibility

- Our diverse range of businesses expose us to a number of challenging or potentially challenging environmental issues, including waste disposal, contamination and greenhouse gas emissions. We set legal compliance as a minimum and seek to exceed that wherever possible. Since 1998, we have provided comprehensive public reporting on environmental, health and safety issues through an annual document now known as the "Social Responsibility Report"

## Ethical dealings

- Respect for the letter and the spirit of the law is paramount. There are codes of ethics and conduct in place at both Group and business unit level, as well as for the Board of Directors. Every year hundreds of our employees participate in detailed seminars covering obligations under the Trade Practices Act in Australia and consumer protection legislation in New Zealand

## Community contribution

- We believe the company benefits from having a reputation as a good corporate citizen. We have a significant programme of support for community-focused organisations and causes which the Board contributes up to 0.25 per cent of before tax profits each year. In 2004/2005 this amounted to A\$2.3 million with a further \$2.7 million in direct assistance from the business units and further \$1million attributable to fundraising activities of our Bunnings hardware division

Wesfarmers is a member of the Dow Jones Sustainability World Indexes for 2006, rating it in the top 10 per cent of companies assessed worldwide against economic, environmental and social criteria



1

Financial Focus

2

Strict Disciplines

3

Building Growth-Enabling Competencies

4

Culture



# Summary of 2005 Results

# 2005 Annual Results Performance Highlights



## Group Performance Highlights

- Operating revenue up 6.3%\*
- Net profit up 8.6%\*
- Increased earnings from all divisions except Industrial and Safety:
  - Energy up 32.9%
  - Insurance up 44.9%
  - Hardware up 8.6%
  - Chemicals & Fertilisers up 4.3%
  - Industrial & Safety down 1.8%
- ROE<sub>A</sub> of 22.1%, up from 18.5%\* in 2003/04
- Final dividend of \$1.27 per share, up 38% on pcg

| Year Ended 30 June (\$m)                             | 2004    | 2005    | ↑↓ %   |
|------------------------------------------------------|---------|---------|--------|
| Operating Revenue*                                   | 7,706.6 | 8,190.4 | 6.3    |
| Net Profit after tax (before goodwill amortisation)* | 654.7   | 708.7   | 8.2    |
| Goodwill amortisation                                | (85.5)  | (90.4)  | 5.7    |
| Net Profit after tax (after goodwill amortisation)*  | 569.2   | 618.3   | 8.6    |
| Net Profit on Sale of Landmark                       | 304.0   | -       | nm     |
| Reported Net Profit after tax (after goodwill)       | 873.1   | 618.3   | (29.2) |
| Earnings Per Share (before goodwill amortisation)*   | 174.2   | 187.8   | 7.8    |
| Earnings Per Share (before goodwill amortisation)    | 255.1   | 187.8   | (26.4) |
| Dividends Per Share                                  | 140.0   | 180.0   | 28.6   |
| Cashflow Per Share*                                  | 200.0   | 237.0   | 18.5   |

\* Excluding revenue and profit on sale of Landmark (2004)

| Divisional EBITA (\$m)    | 2004*  | 2005    | ↑↓ %    |
|---------------------------|--------|---------|---------|
| Hardware                  | 384.8  | 417.9   | 8.6     |
| Energy                    | 240.2  | 319.3   | 32.9    |
| Insurance                 | 95.8 # | 138.8   | 44.9    |
| Industrial and Safety     | 112.0  | 110.0   | (1.8)   |
| Chemicals and Fertilisers | 85.6   | 89.3    | 4.3     |
| Other                     | 79.1   | (1.7)   | (102.1) |
| Total                     | 997.5  | 1,073.6 | 7.6     |

\*Excludes earnings from sale of Landmark

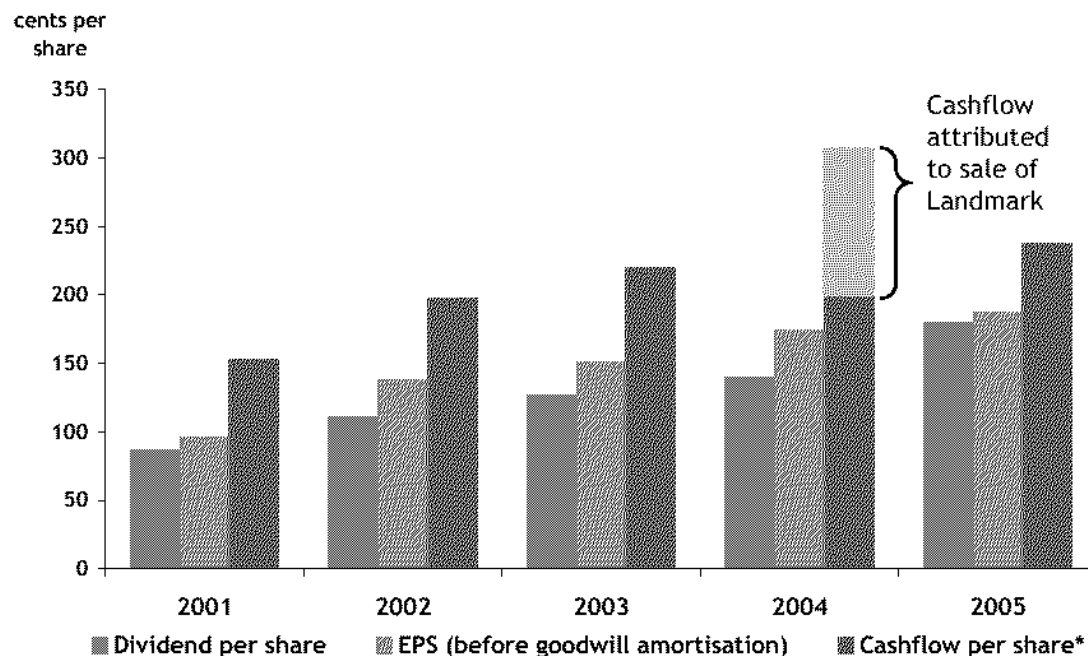
# Lumley included since date of acquisition of 14 October 2003

# 2005 Annual Results Performance Highlights



## Group Performance Highlights

- Operating cashflow\* per share up 19% to \$2.37
- Earnings per share\* up 7.7%
- Full year dividend of \$1.80 per share, up 28.6%



\* Excluding sale of Girrah (2003) and sale of Landmark (2004)

\* Excluding revenue and profit on sale of Landmark (2004)



## Highlights

- 9.1% cash sales growth
  - cash store on store growth 5.6%
  - first half 6.6%
  - second half 4.4%
- 1.9% decline in trade sales
- 10 new store openings and 16 store upgrades
- Good progress on major strategies
  - merchandising, stock, shrinkage, supply chain, systems

## Outlook

- Continued expansion of store network (10 - 14 pa)
- Accelerated refurbishment program over next 12 mths
- Trade strategy - targeting profitable market share growth
- Business and systems improvements
  - Supply chain and in-store process enhancements
  - Major systems upgrade - 3 year phased programme
- Development of new store concepts

## Financial Performance

| (\$m)                      | 2004         | 2005         | ↑ %        |
|----------------------------|--------------|--------------|------------|
| Revenue                    | 3,845.7      | 4,067.5      | 5.8        |
| EBITDA                     | 436.1        | 464.7        | 6.6        |
| Depreciation               | (51.3)       | (46.8)       | (8.8)      |
| <b>EBITA</b>               | <b>384.8</b> | <b>417.9</b> | <b>8.6</b> |
| Amortisation               | (50.1)       | (52.3)       | 4.4        |
| EBIT                       | 334.7        | 365.6        | 9.2        |
| <i>ROC<sub>A</sub> (%)</i> | 21.8         | 23.3         | 6.9        |
| <i>Safety (R12 LTIFR)</i>  | 14.5         | 11.4         |            |



## Highlights

- Higher export coal prices
- Curragh North development
- Higher international LPG prices
- New WLPG gas supply arrangements
- LNG market development activities
- Power station opportunities

## Outlook

- Curragh North development continues
- Coking Coal price negotiations
- Increased Coking Coal exports
- Mine and infrastructure performance critical
- Premier tender outcomes
- LPG content uncertainty

## Financial Performance

| (\$m)                  | 2004         | 2005         | ↑ %         |
|------------------------|--------------|--------------|-------------|
| Revenue                | 1,008.6      | 1,186.7      | 17.7        |
| EBITDA                 | 319.0        | 395.2        | 23.9        |
| Depreciation           | (78.8)       | (75.9)       | (3.7)       |
| <b>EBITA</b>           | <b>240.2</b> | <b>319.3</b> | <b>32.9</b> |
| Amortisation           | (0.8)        | (1.1)        | 37.5        |
| EBIT                   | 239.4        | 318.2        | 32.9        |
| <i>Gas &amp; Power</i> |              |              |             |
| Revenue (\$m)          | 380.8        | 421.2        | 10.6        |
| EBITA (\$m)            | 54.5         | 65.6         | 20.4        |
| <i>Coal</i>            |              |              |             |
| Revenue (\$m)          | 627.8        | 765.5        | 21.9        |
| EBITA (\$m)            | 185.7        | 253.7        | 36.6        |
| ROC <sub>A</sub> (%)   | 31.2         | 37.5         | 20.2        |

## Curragh Hedging Profile - at 30 September 2005

| Period end<br>30-Jun | Current proportion of<br>USD revenue hedged * | Average AUD/USD<br>hedge rate |
|----------------------|-----------------------------------------------|-------------------------------|
| 2006                 | 87%                                           | 0.7020                        |
| 2007                 | 71%                                           | 0.6539                        |
| 2008                 | 50%                                           | 0.6893                        |
| 2009                 | 30%                                           | 0.7184                        |
| 2010                 | 10%                                           | 0.7161                        |

\* Calculated using known contract outcomes, long run pricing assumptions, and after adjusting for USD capital and operational expenditure and USD royalty payments



## Highlights

- **Industrial Products:**
  - solid growth in Qld and WA
  - market conditions more subdued in NSW, Vic & SA
- **Protector Alsafe:**
  - modest sales growth in the 2nd half of the year and compared with same period last year
- **Blackwoods Paykels (NZ):**
  - sales below expectations; improvement initiatives underway
- Other NZ businesses continued to perform well and experience good sales growth

## Outlook

- Moderate sales and profit growth in 2005/06
- Continued strong performance from the resources sector
- Further earnings improvement from Protector Alsafe
- Completion of business improvement initiatives at Blackwoods Paykels; improved earnings during the first half of 2005/06
- Focus on existing and new business improvement initiatives

## Financial Performance

| (\$m)                          | 2004         | 2005         | ↑ %          |
|--------------------------------|--------------|--------------|--------------|
| Revenue                        | 1,150.6      | 1,171.5      | 1.8          |
| EBITDA                         | 124.4        | 125.0        | 0.5          |
| Depreciation                   | (12.4)       | (15.0)       | 21.0         |
| <b>EBITA</b>                   | <b>112.0</b> | <b>110.0</b> | <b>(1.8)</b> |
| Amortisation                   | (25.2)       | (26.1)       | 3.6          |
| <b>EBIT</b>                    | <b>86.8</b>  | <b>83.9</b>  | <b>(3.3)</b> |
| <i>EBITA/Revenue Ratio (%)</i> | <i>9.7</i>   | <i>9.4</i>   | <i>(3.1)</i> |
| <i>ROC<sub>A</sub> (%)</i>     | <i>13.8</i>  | <i>13.7</i>  | <i>(0.7)</i> |
| <i>Safety (R12 LTIFR)</i>      | <i>5.3</i>   | <i>4.1</i>   |              |



## Highlights

- Completion of Lumley integration
- Record results for all insurance businesses
- Creditable performance for premium funding businesses
- Koukia made its first external sale

## Outlook

- Challenging outlook
- All business units experiencing increased competition
- Rates are stabilising with some moderate reductions
- NEP growth to continue - reduced reinsurance impact
- Margins to decline
- Continuation of compliance burden

## Financial Performance

| (\$m)                       | 2004*       | 2005         | ↑ %         |
|-----------------------------|-------------|--------------|-------------|
| Gross Written Premium       | 787.3       | 1,019.9      | 29.5        |
| Net Earned Premium          | 508.1       | 700.4        | 37.8        |
| Net Claims                  | (295.8)     | (412.1)      | 39.3        |
| Net Commission and Expenses | (142.5)     | (189.6)      | 33.1        |
| <b>Underwriting Result</b>  | <b>69.8</b> | <b>98.7</b>  | <b>41.4</b> |
| Investment Income on TR     | 15.4        | 23.1         | 50.0        |
| Insurance Margin            | 85.2        | 121.8        | 43.0        |
| Investment Income on SHF    | 10.4        | 11.9         | 14.4        |
| Non-Insurance Activities    | 0.2         | 5.2          | nm          |
| <b>EBITA</b>                | <b>95.8</b> | <b>138.9</b> | <b>45.0</b> |



## Highlights

- Higher sales in both chemicals and fertilisers activities
- Ammonium nitrate feasibility study
- Expansion of sodium cyanide capacity
- Completion of ammonium nitrate shutdown
- Strong demand for liquid fertiliser products
- Improved safety performance

## Outlook

- Continued strong demand for core chemical products
- Ammonium nitrate expansion
- QNP shutdown October 2005
- Good start to 2005 growing season and a positive outlook for this years harvest
- Expansion of liquid fertiliser capacity to meet increasing demand

## Financial Performance

| (\$m)              |             | 2004   | 2005   | Δ %  |
|--------------------|-------------|--------|--------|------|
| Revenue:           | Chemicals   | 191.7  | 210.6  | 9.9  |
|                    | Fertilisers | 326.8  | 378.1  | 15.7 |
|                    |             | 518.5  | 588.7  | 13.5 |
| EBITDA             |             | 123.3  | 128.0  | 3.8  |
| Depreciation       |             | (37.7) | (38.7) | 2.7  |
| EBITA              |             | 85.6   | 89.3   | 4.3  |
| Amortisation       |             | (0.2)  | (0.2)  | -    |
| EBIT               |             | 85.4   | 89.1   | 4.3  |
| Sales Volume:      | Chemicals   | 442    | 456    | 3.2  |
|                    | Fertilisers | 1,062  | 1,120  | 5.5  |
| ROC (%)            |             | 17.7   | 18.1   | 2.3  |
| Safety (R12 LTIFR) |             | 2.4    | 2.0    |      |

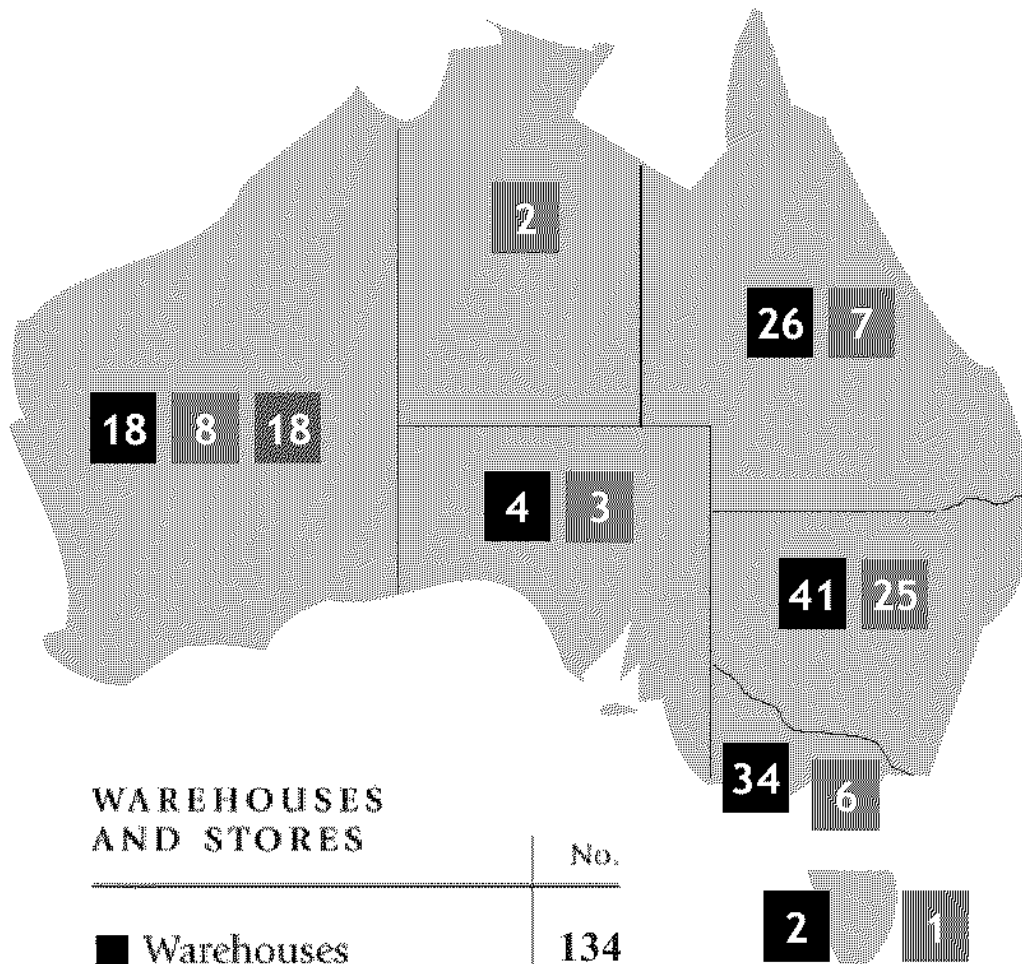


# Operating Divisions



# **BUNNINGS** **warehouse**

**WIDEST RANGE**  
**LOWEST PRICES**  
**BEST SERVICE**



## WAREHOUSES AND STORES

|                      | No. |
|----------------------|-----|
| ■ Warehouses         | 134 |
| ▨ Traditional stores | 80  |
| ▤ WA Salvage stores  | 18  |

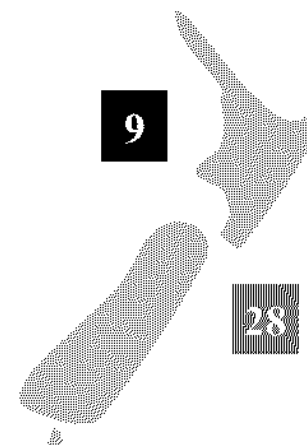
## QUICK FACTS

134 warehouse stores

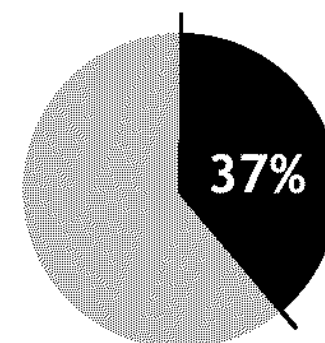
80 traditional stores

45,000 product lines

22,000 employees



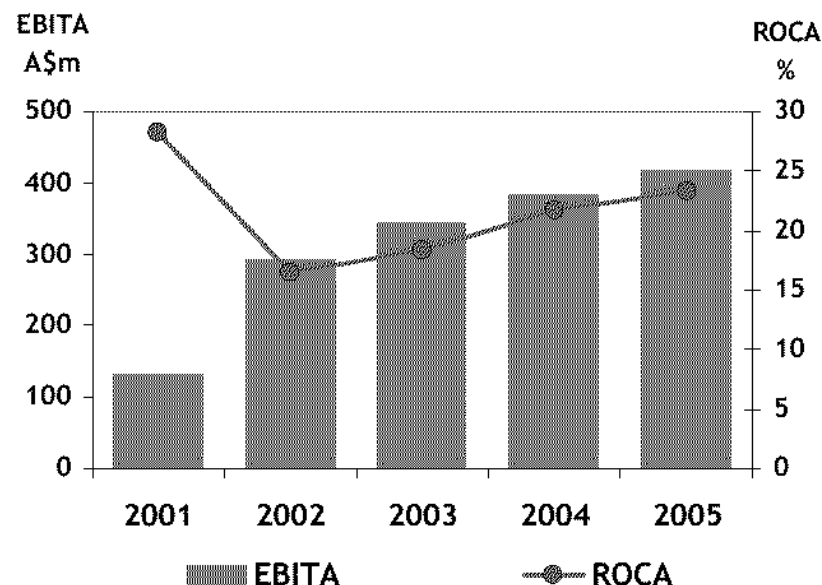
## CONTRIBUTION TO GROUP EBITA





## Outlook

- Continued expansion of store network (10 - 14 pa)
- Accelerated refurbishment program over next 12 mths
- Trade strategy - targeting profitable market share growth
- Business and systems improvements
  - Supply chain and in-store process enhancements
  - Major systems upgrade - 3 year phased programme
- Development of new store concepts



| (A\$m)              | 2001    | 2002    | 2003    | 2004    | 2005    | CAGR  |
|---------------------|---------|---------|---------|---------|---------|-------|
| Revenue             | 1,541.7 | 3,066.3 | 3,474.5 | 3,845.7 | 4,067.5 | 27.4% |
| EBITA               | 132.0   | 291.8   | 342.8   | 384.8   | 417.9   | 33.4% |
| Amortisation        | -       | (46.6)  | (50.1)  | (50.1)  | (52.3)  | nm    |
| EBIT                | 132.0   | 245.2   | 292.7   | 334.7   | 365.6   | 29.0% |
| EBITA/Revenue Ratio | 8.6%    | 9.5%    | 9.9%    | 10.0%   | 10.3%   |       |



 **Kleenheat Gas**

**URRAGH**

**WESFARMERS LPG**

 **AIR LIQUIDE**  
WESTERN AUSTRALIA

**BENGALLA**

**enGen**  
energy generation



**Premier Coal**



## BUSINESSES

### *Gas and power*

- Kleenheat Gas
- Wesfarmers LPG
- Air Liquide
- StateWest Power

### *Coal*

- Premier Coal
- Curragh
- Bengalla

## QUICK FACTS

### *Coal*

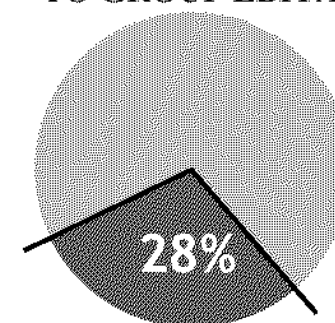
3 coal mines  
12.5mtpa production  
20 customers  
634 employees\*

### *Gas and Power*

750 gas locations  
264,000 gas customers  
14 remote power stations  
415 Gwh generation  
721 employees

\* excluding Bengalla

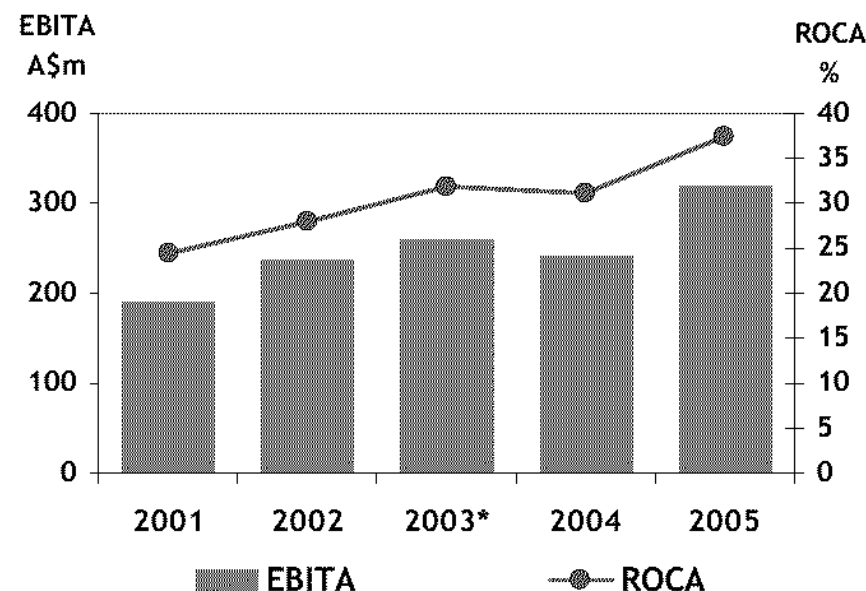
## CONTRIBUTION TO GROUP EBITA





## Outlook

- Increased revenue and earnings from coal in FY2006 as a result of record high coking coal prices and increased tonnages from Curragh North
- Extension of thermal contract at Premier to 2030



| (A\$m)                     | 2001         | 2002         | 2003         | 2004         | 2005         | CAGR  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|-------|
| Revenue                    | 978.1        | 963.5        | 1,083.8      | 1,008.6      | 1,186.7      | 5.0%  |
| EBITA                      | 190.4        | 236.9        | 340.3        | 240.2        | 319.3        | 13.8% |
| Amortisation               | (0.3)        | (0.4)        | (0.7)        | (0.8)        | (1.1)        | nm    |
| EBIT                       | 190.1        | 236.5        | 339.6        | 239.4        | 318.2        | 13.7% |
| <i>EBITA/Revenue Ratio</i> | <i>19.5%</i> | <i>24.6%</i> | <i>31.4%</i> | <i>23.8%</i> | <i>26.9%</i> |       |



## Coal

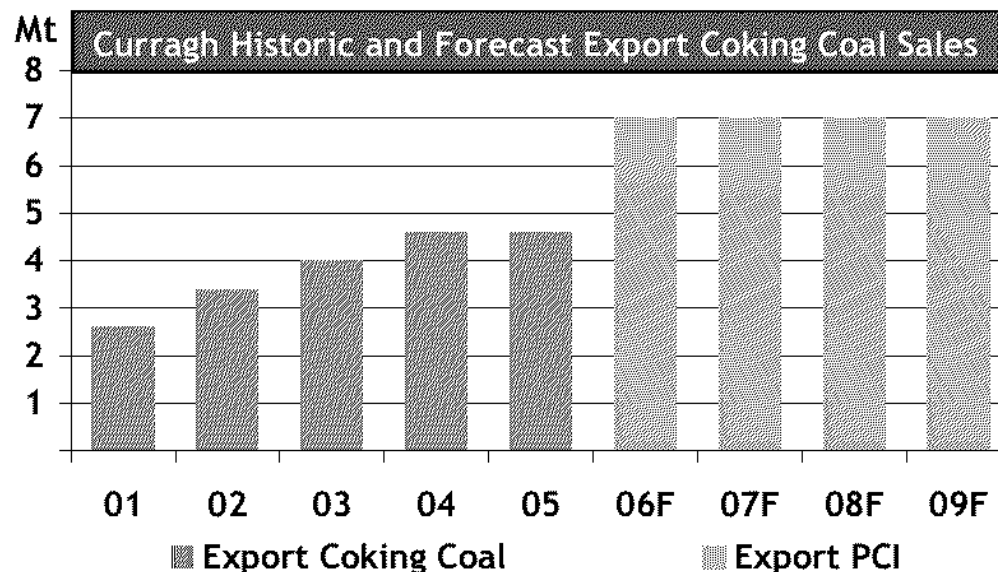
- Curragh
  - Curragh North expansion
  - increased export tonnage to ~ 7mtpa by 2005/06
  - Historically high coking coal prices negotiated for JFY05/06
- Premier
  - successful extension of coal contracts to Western Power to 2030
  - improve unit cost performance
- Bengalla (40%)
  - new mine plan
  - improve sales mix

| (A\$m)            | Coal  |       |       |
|-------------------|-------|-------|-------|
|                   | 2004  | 2005  | %     |
| Revenue           | 627.8 | 765.5 | 21.9% |
| EBITA             | 185.7 | 253.7 | 36.6% |
| EBITA/Revenue (%) | 29.6% | 33.1% |       |

## Coal Sales Volumes by Mine (2005)

| Mine (mtpa)    | Domestic Steaming | Export Steaming | Export Coking | Total       |
|----------------|-------------------|-----------------|---------------|-------------|
| Curragh, QLD   | 2.5               |                 | 4.6           | 7.1         |
| Premier, WA    | 3.3               |                 |               | 3.3         |
| Bengalla*, NSW | 0.4               | 1.8             |               | 2.2         |
| <b>Total</b>   | <b>6.3</b>        | <b>1.7</b>      | <b>4.7</b>    | <b>12.7</b> |

\*Wesfarmers 40% share





## Gas & Power

- Kleenheat Gas
  - improve efficiency and workforce performance
  - development of new markets for LNG
- Wesfarmers LPG
  - implement new LPG supply arrangements post July 2005
- Air Liquide WA (40%)
  - deliver new projects

| Gas & Power       |       |       |       |
|-------------------|-------|-------|-------|
| (A\$m)            | 2004  | 2005  | %     |
| Revenue           | 380.8 | 421.2 | 10.6% |
| EBITA             | 54.5  | 65.6  | 20.4% |
| EBITA/Revenue (%) | 14.3% | 15.6% |       |



### Activities

distributor and marketer of liquefied petroleum gas (LPG) and gas appliances to a broad range of domestic, commercial, autogas and industrial customers

### Sales Volumes

2004/05 Actual: 219kT

### Sites

|                   |     |
|-------------------|-----|
| Depots            | 39  |
| Branches          | 15  |
| Commission agents | 30  |
| Dealers           | 619 |

Customers 229,000



### Activities

owns and operates a liquified petroleum gas (LPG) extraction facility in Western Australia supplying Kleenheat Gas domestically and export markets

### Production Volume

2004/05 Actual: 310kT

### Sales Volumes

|                |       |
|----------------|-------|
| 2004/05 Actual |       |
| Export:        | 199kT |
| Domestic:      | 110kT |

Customers 2

## AIR LIQUIDE



### Activities

Air Liquide WA is a joint venture between Wesfarmers (40%) and Air Liquide Australia manufacturing and supplying a range of industrial and medical gases

### Operations

Air Separation Plants:

Kwinana: Capacity 285 TPD Oxygen

Hismelt: Capacity 880 TPD Oxygen

Carbon Dioxide Plants:

WMC: Capacity 12 TPD

CSBP: Capacity 120 TPD

Cylinder Filling Operations: 2

Branches: 3 in Western Australia

1 in Northern Territory

Agents: 77

Customers: 5,000



### Activities

design, construction, operation and maintenance of both company-owned and customer-owned power supply infrastructure

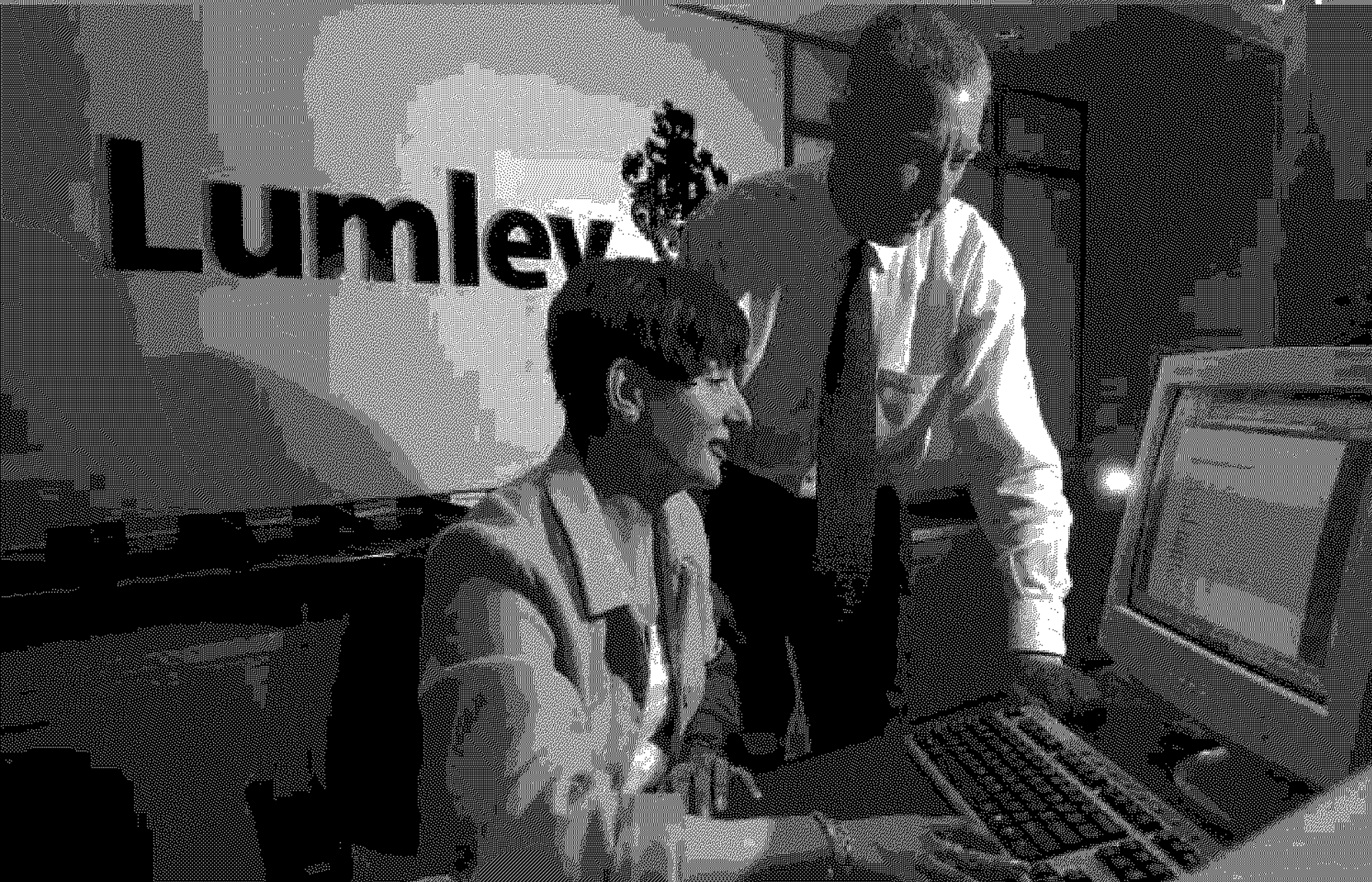
### Operations

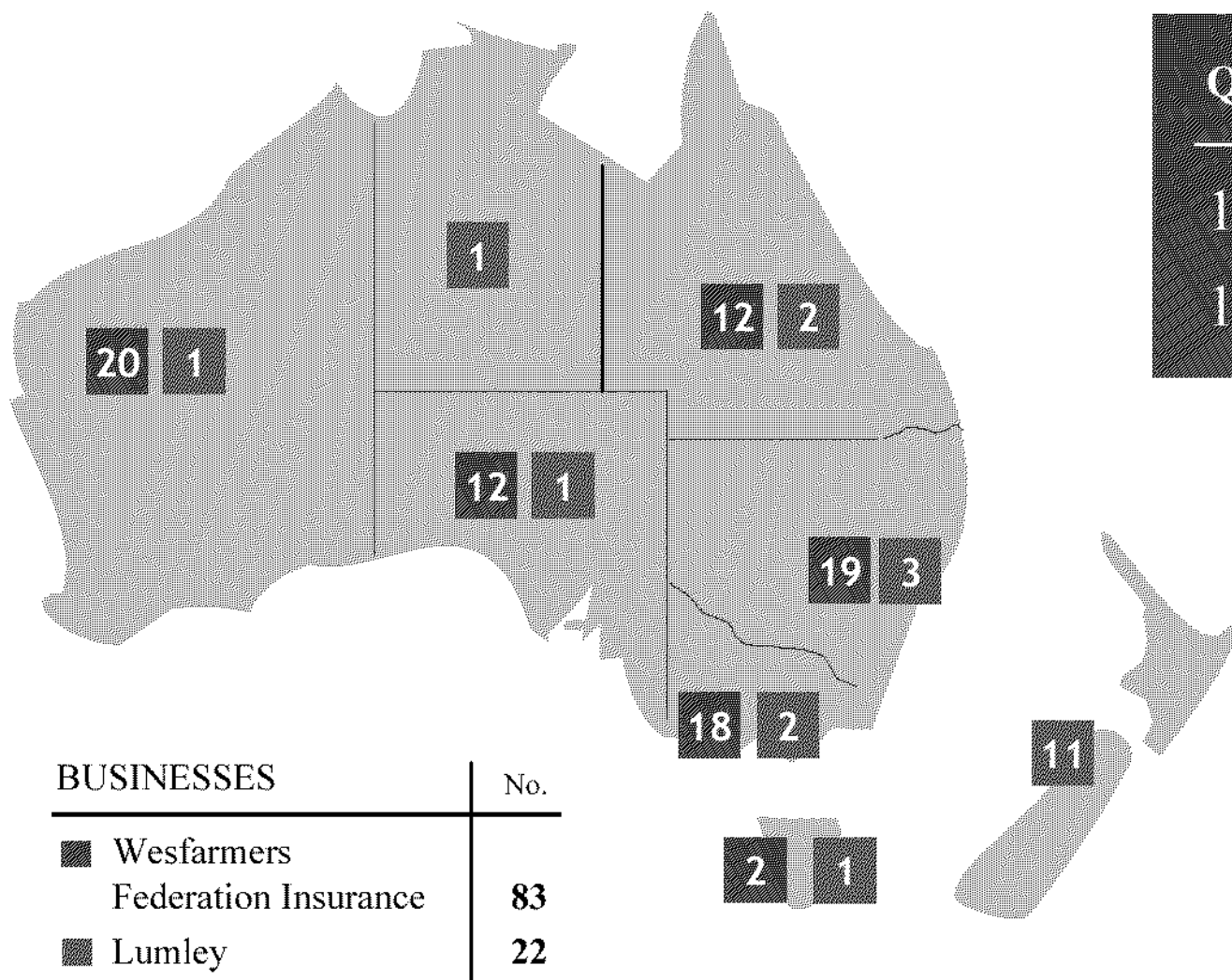
MW installed: 94

GWh generated per annum: 415

Power stations: 14

Customers: 7



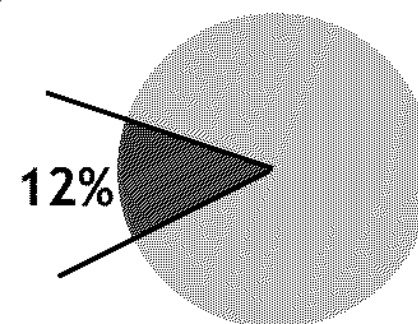


## QUICK FACTS

1,463 employees

105 branches

## CONTRIBUTION TO GROUP EBITA



## BUSINESSES

No.

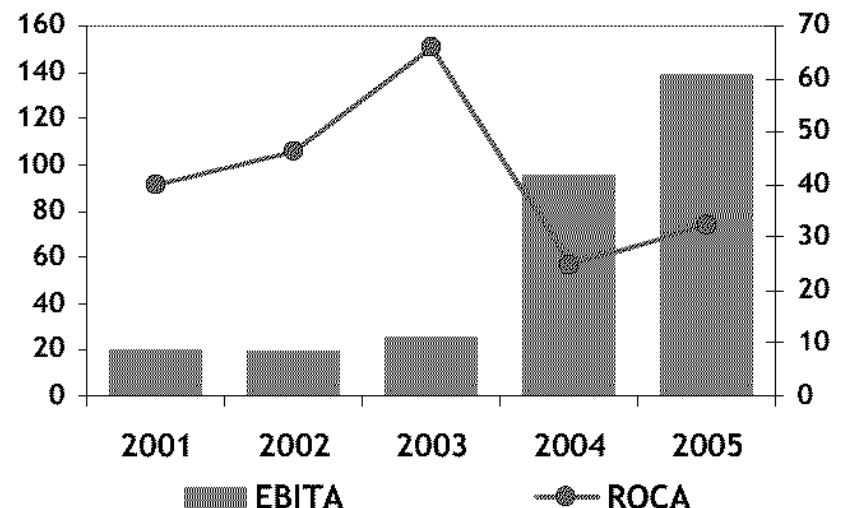
|                        |    |
|------------------------|----|
| ■ Wesfarmers           |    |
| ■ Federation Insurance | 83 |
| ■ Lumley               | 22 |



## Outlook

- Implement optimised reinsurance programme for 2005/06
- Target new segments for profitable growth
- Bolt-on acquisition opportunities

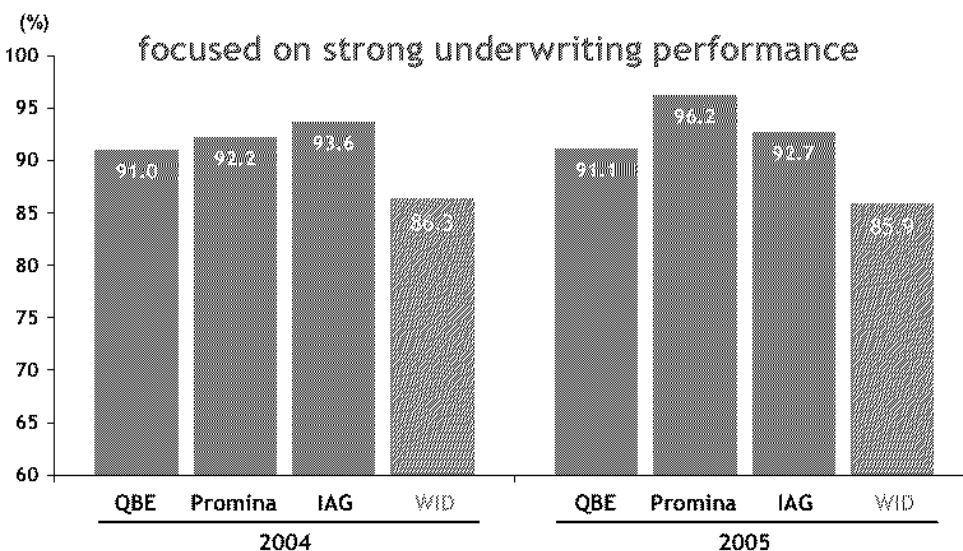
EBITA  
A\$m



| (A\$m)                   | 2001  | 2002  | 2003  | 2004  | 2005    | CAGR  |
|--------------------------|-------|-------|-------|-------|---------|-------|
| Gross Written Premium    | 170.3 | 200.6 | 217.7 | 787.3 | 1,019.9 | 56.4% |
| Net Earned Premium       | 138.3 | 156.8 | 175.0 | 508.1 | 700.4   | 50.0% |
| Underwriting Result      | 10.8  | 12.7  | 16.2  | 69.8  | 98.7    | 73.9% |
| EBITA                    | 20.4  | 19.5  | 25.2  | 95.8  | 138.8   | 61.5% |
| Amortisation             | -     | -     | -     | (7.5) | (10.6)  | nm    |
| EBIT                     | 20.4  | 19.5  | 25.2  | 88.3  | 128.2   | 58.3% |
| Combined Operating Ratio | 92.2% | 91.9% | 90.7% | 86.3% | 85.9%   |       |

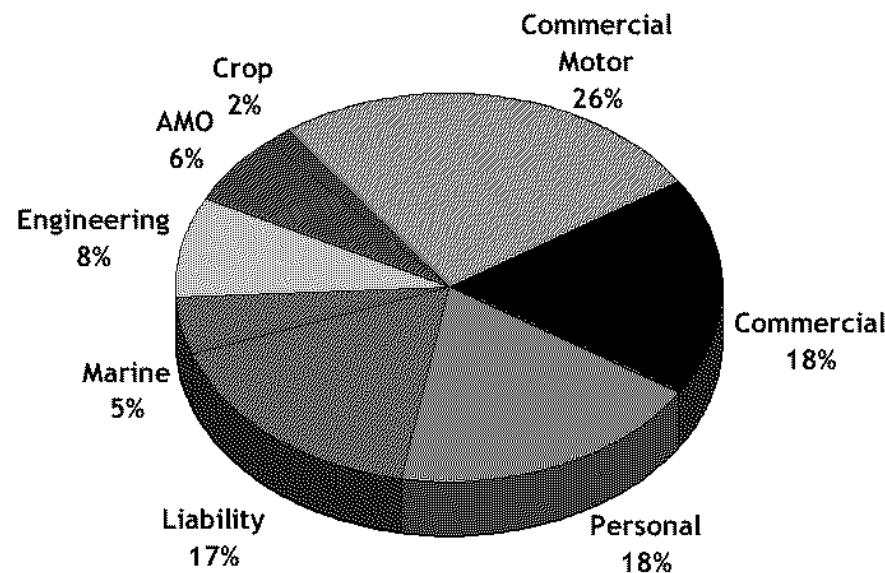


## Combined Operating Ratio: WID versus peers, 2004-05



12 months ending 30 June. QBE and Promina adjusted for December year end.

## 2005 Gross Written Premium by Class of Business



## Key Performance Indicators: 2003 - 2005



**Wesfarmers  
Insurance Division**

|                          | Australia |      |      | New Zealand |      |      |  |      |      |      |      |      |
|--------------------------|-----------|------|------|-------------|------|------|---------------------------------------------------------------------------------------|------|------|------|------|------|
| (%)                      | 2003      | 2004 | 2005 | 2003        | 2004 | 2005 | 2003                                                                                  | 2004 | 2005 | 2003 | 2004 | 2005 |
| Net Earned Loss Ratio    | 60.7      | 56.6 | 58.4 | 62.9        | 58.5 | 61.2 | 62.4                                                                                  | 60.2 | 57.9 | 61.6 | 58.1 | 58.8 |
| Combined Operating Ratio | 83.6      | 85.1 | 83.2 | 89.0        | 86.9 | 88.0 | 90.8                                                                                  | 88.1 | 86.2 | 87.9 | 86.3 | 85.9 |
| Insurance Margin         | 19.7      | 18.7 | 20.7 | 12.7        | 14.9 | 14.1 | 13.3                                                                                  | 16.0 | 18.0 | 15.4 | 16.8 | 17.4 |



**Atkins**

**BAKERS**  
CONSTRUCTION + INDUSTRIAL

**Blackwoods**

 **Packaging House**

**Protector**  
**Alsafe** 

 **PAYKELS**  
for your engineering supplies

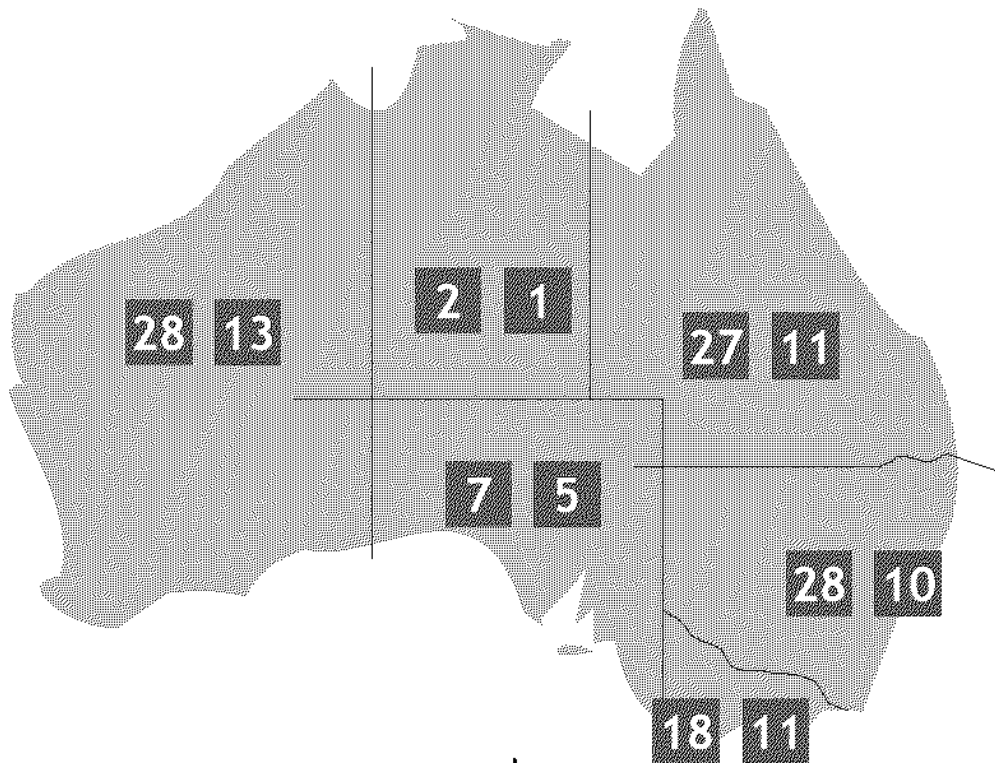
**Motion**  
Industries  
DESIGN • ENGINEERING • SUPPLY

**Mullings Fasteners**   
"THE FASTENER SPECIALISTS"

 **Protector**  
Safety Supply

 **NZ Safety**  
Specialists in safety & protection



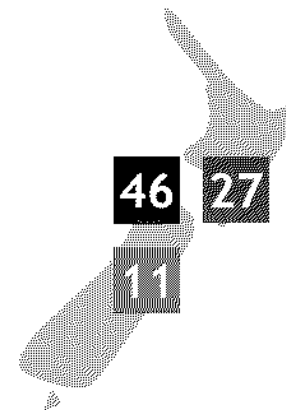


## BUSINESSES

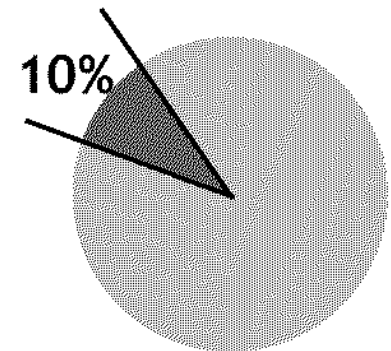
|                         | No. |
|-------------------------|-----|
| Industrial Products     | 116 |
| Protector Alsafe        | 55  |
| Protector & NZ Safety   | 46  |
| Blackwoods Paykels (NZ) | 27  |
| Packaging House         | 11  |

## QUICK FACTS

100,000 customers  
 400,000 product lines  
 12,000 vendors  
 3,300 employees  
 255 locations



## CONTRIBUTION TO GROUP EBITA





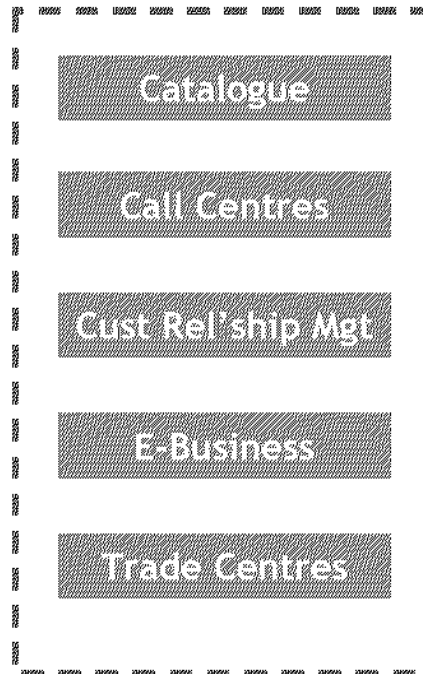
## Fulfillment Engine

Distribution Centres  
Logistics  
Inventory Mgt  
Procurement

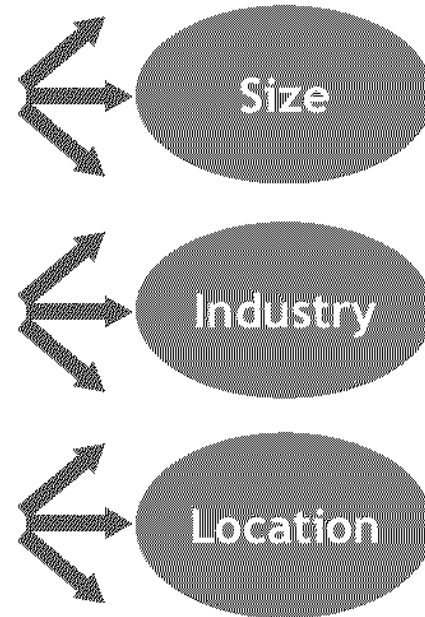
## Trading Streams



## Channels / Communication



## Diverse Customers



## Support Services

Marketing  
OHS&E  
Sourcing

Vendor Management  
IT  
Learning & Development

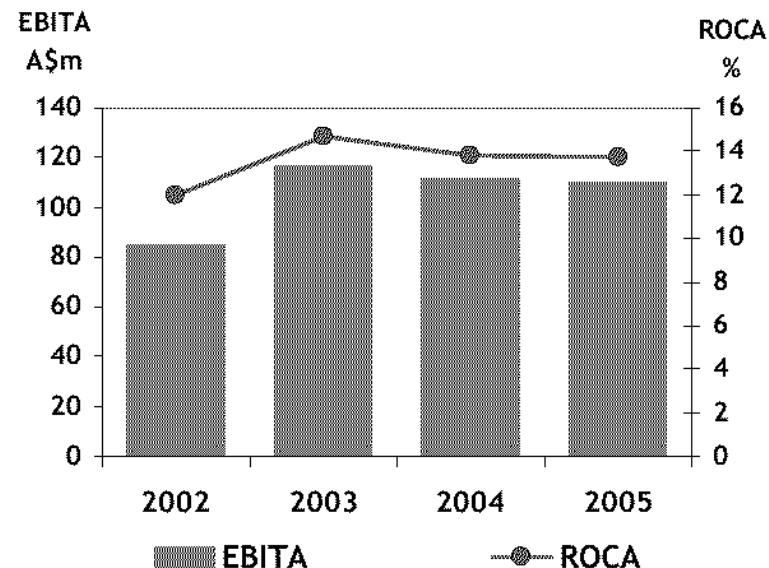
Contract Management  
HR  
Finance

E-Business  
Admin



## Outlook

- Network expansion and consolidation
- Growth in market share in selected product categories
- Implementation of business improvement initiatives
- Benefits from continued spending in mining and infrastructure



| (A\$m)                     | 2002*       | 2003         | 2004        | 2005        | CAGR  |
|----------------------------|-------------|--------------|-------------|-------------|-------|
| Revenue                    | 1,055.4     | 1,112.0      | 1,150.6     | 1,171.5     | 3.5%  |
| EBITA                      | 84.8        | 117.2        | 112.0       | 110.0       | 9.1%  |
| Amortisation               | (23.0)      | (25.3)       | (25.3)      | (26.1)      | nm    |
| EBIT                       | 61.7        | 91.9         | 86.8        | 83.9        | 10.8% |
| <b>EBITA/Revenue Ratio</b> | <b>8.0%</b> | <b>10.5%</b> | <b>9.7%</b> | <b>9.4%</b> |       |

\* represents 11 months of trading (since date of acquisition)

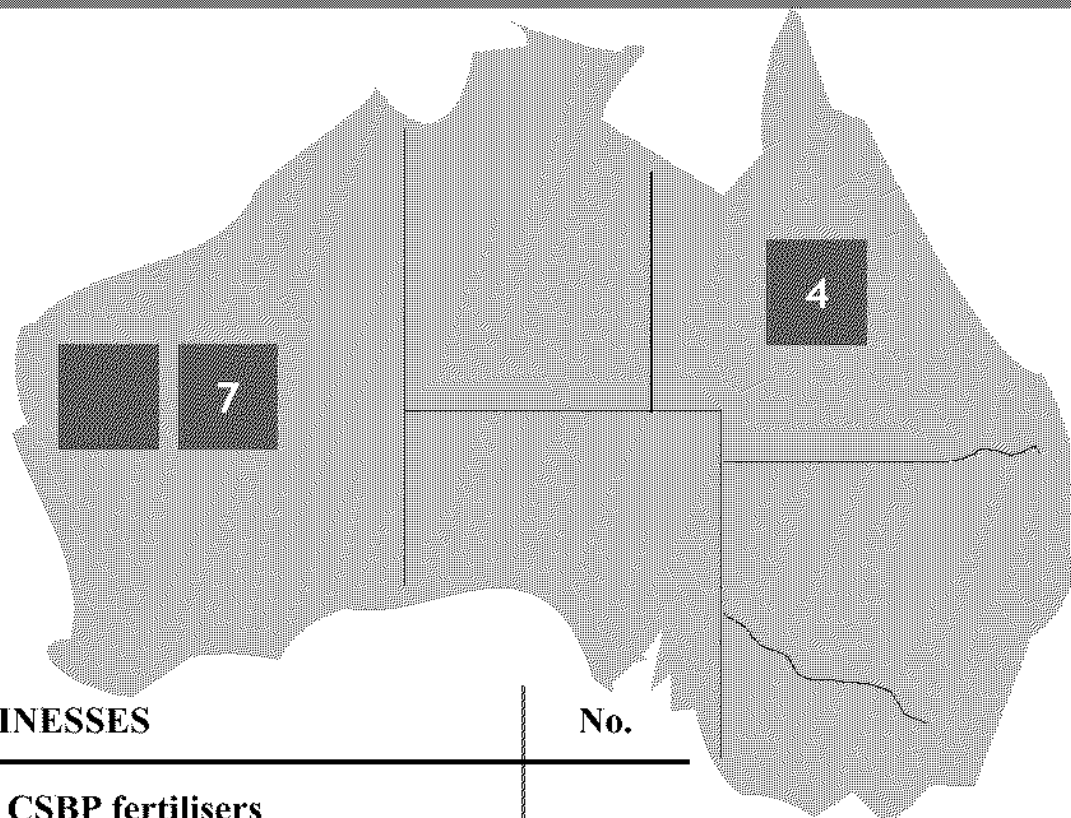


**AGRA**

**CSBP**  
Chemicals

**QNP**

**CSBP**  
Fertilisers



## QUICK FACTS

570 employees

360 chemical customers

2 major fertiliser distributors servicing over 5,000 farmers

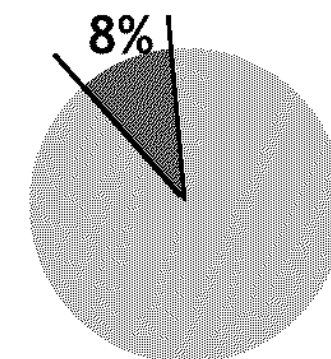
16 operational manufacturing plants

## BUSINESSES

No.

|                                        |     |
|----------------------------------------|-----|
| ■ <b>CSBP fertilisers</b>              |     |
| <i>Manufacturing plant</i>             | 5   |
| <i>Import and distribution centres</i> | 5   |
| <i>Depots</i>                          | 6   |
| <i>Regional Sales Representatives</i>  | 25  |
| <i>Sales agents</i>                    | 145 |
| ■ <b>CSBP chemicals</b>                |     |
| <i>Manufacturing plants</i>            | 11  |

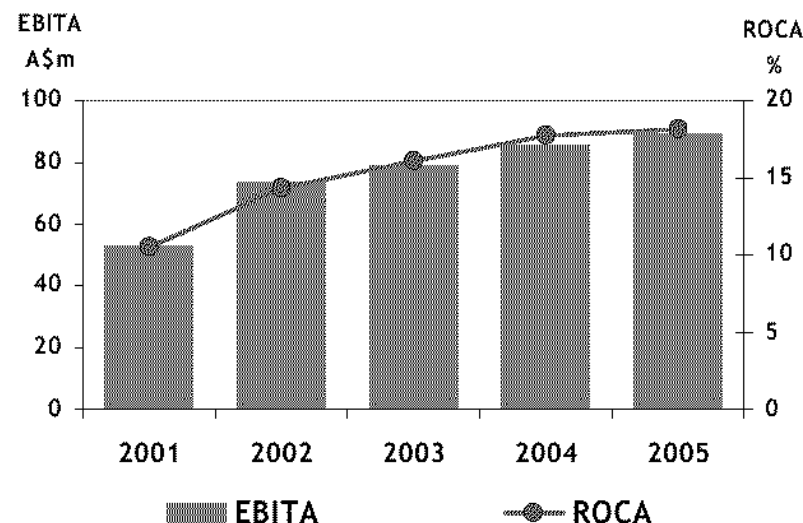
## CONTRIBUTION TO GROUP EBITA





## Outlook

- Ammonium nitrate expansion
  - duplication of AN capacity at Kwinana, WA
  - possible expansion or duplication at QNP(50%) at Moura, Qld
- Capacity expansion through debottlenecking
- Liquid fertilisers - development of new products
- Development of export markets for sodium cyanide



| (A\$m)                     | 2001  | 2002  | 2003  | 2004  | 2005  | CAGR  |
|----------------------------|-------|-------|-------|-------|-------|-------|
| Revenue                    | 438.1 | 463.9 | 473.6 | 518.5 | 588.7 | 7.7%  |
| EBITA                      | 52.9  | 73.5  | 78.9  | 85.6  | 89.3  | 14.0% |
| Amortisation               | (0.3) | (0.3) | (0.3) | (0.3) | (0.3) | nm    |
| EBIT                       | 52.6  | 73.3  | 78.6  | 85.4  | 89.1  | 14.1% |
| <i>EBITA/Revenue Ratio</i> | 12.1% | 15.8% | 16.7% | 16.5% | 15.2% |       |



## Australian Railroad Group (50%):

50:50 joint venture between Wesfarmers and international rail operator Genesee & Wyoming Inc (GWI) of the United States. ARG comprises two operating businesses; Rail Operations providing haulage and logistics rail services in Western Australia, South Australia, New South Wales and the Northern Territory and WestNet Rail providing track maintenance and access services to customers in Western Australia.

| (\$m)             | 2004 | 2005 |
|-------------------|------|------|
| Profit before tax | 19.0 | 16.1 |



## Gresham:

50% interest in Gresham Partners, an independent investment bank focused on financial advisory services, private equity investment and property investment funds. Wesfarmers also holds significant investments in Gresham's Private Equity Funds.

| (\$m)                  | 2004 | 2005 |
|------------------------|------|------|
| Profit before tax:     |      |      |
| Gresham Partners       | 4.3  | 4.7  |
| Gresham Private Equity | 73.4 | 2.5  |



## Wespine (50%):

50:50 joint venture between Wesfarmers and Fletcher Building Limited. Wespine is a softwood sawmiller, specialising in the production of premium quality plantation timber for use in housing construction and furniture manufacturing.

| (\$m)             | 2004 | 2005 |
|-------------------|------|------|
| Profit before tax | 9.2  | 9.9  |



## Gresham Private Equity - Fund 1

- Net investment of A\$40m by Wesfarmers
- Divestments expected over the next several years

### Current Investment Portfolio

**EROC**  
mining / infrastructure contractor



**Norcros**  
UK based building materials, coatings



**Riviera**  
ocean cruisers



**Virgin Active**  
health clubs in Europe and South Africa

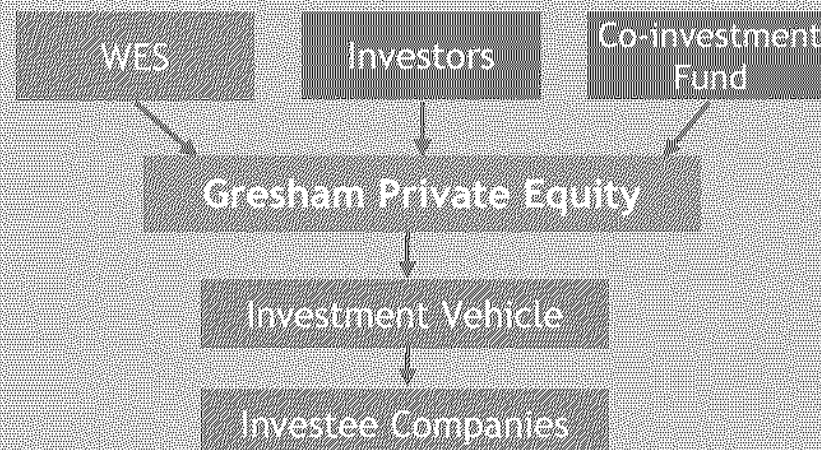


**Raywood**  
vehicle control systems



## Gresham Private Equity - Fund 2

- Current commitment A\$317m (Wesfarmers A\$150m)
- Good deal "pipeline"



### Current Investment Portfolio

**Noel Leeming**  
electrical retailer (New Zealand)

**Noel Leeming**

[www.noelleeming.co.nz](http://www.noelleeming.co.nz)

**Australian Pacific Paper Products**  
manufacturer and distributor of disposable nappies (Australia)

**APPP**  
Australian Pacific Paper Products



# International Financial Reporting Standards ("IFRS")



- A-IFRS adoption from 1 July 2005
- Key changes and impact identified and reported
  - Reduction in shareholders' equity 30 June 2005 of \$260m
  - key impact on net profit; no goodwill amortisation
- Employee share plan expense from 2005/06
- A-IFRS is likely to result in greater volatility in reported earnings and balance sheet values
- A-IFRS will not affect Wesfarmer's borrowing or dividend paying capacity

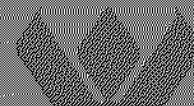
## Impact on Shareholders' Equity - 1 July 2005

| (\$m)                                               | 2005           |
|-----------------------------------------------------|----------------|
| AGAAP Shareholders' Equity                          | 3,081.0        |
| Derecognition of Employee Share Loan                | (215.3)        |
| Impairment of assets including goodwill             | (17.3)         |
| Write-back of goodwill amortisation                 | 90.4           |
| Tax effect of earnings from associates              | (31.6)         |
| Tax effect of fair value adjustments on acquisition | (17.4)         |
| Recognition of mine and plant rehabilitation costs  | (55.6)         |
| Derecognition of store pre-opening costs            | (12.4)         |
| Other adjustments                                   | (0.8)          |
| <b>A-IFRS Shareholders' Equity</b>                  | <b>2,821.0</b> |
| Net change                                          | (260.0)        |

## Pro-forma Impact on Net Profit after tax - 2005

| (\$m)                                                      | 2005         |
|------------------------------------------------------------|--------------|
| AGAAP Net profit after tax (before OEI)                    | 618.9        |
| Amortisation of goodwill                                   | 90.4         |
| Adjustment for pre-opening store expenses                  | (3.8)        |
| Adjustment for impairment losses                           | (1.1)        |
| Adjustment for mine and plant rehabilitation expenses      | (0.1)        |
| Other adjustments                                          | (0.6)        |
| Tax effect of above adjustments                            | 1.8          |
| Adjustment for revaluation of investment properties: BWPT  | 8.9          |
| Tax effect of untaxed undistributed earnings of associates | (8.9)        |
| <b>A-IFRS Net profit after tax</b>                         | <b>705.5</b> |
| Net change                                                 | 86.6         |

# Investor Relations Contacts



## Wesfarmer's Public Affairs and Investor Relations

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kkessell@wesfarmers.com.au

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Wesfarmers House  
40 The Esplanade  
Perth WA 6000  
Fax: 61 8 9327 4320

For further information on Wesfarmers including:

- Annual reports
- Financial results announcements
- Presentations and webcasts
- Corporate policies

Please visit our website

[www.wesfarmers.com.au](http://www.wesfarmers.com.au)

The screenshot displays the Wesfarmers website's Investor Relations page. At the top, a navigation bar includes links for HOME, ABOUT US, NEWS, COMMUNITY, SHAREHOLDERS & INVESTORS, CONTACT US, and PEOPLE & EMPLOYMENT. Below this is a large banner featuring the Wesfarmers logo and a stylized image of a building. A secondary navigation bar lists the company's divisions: HARDWARE, ENERGY, INDUSTRIAL & SAFETY, INSURANCE, CHEMICALS & FERTILISERS, and OTHER BUSINESSES. The main content area is divided into several sections: '2004 / 2005 REPORTS' with links to the Annual Report and Social Responsibility Report; 'ABOUT US' with links to Operating Divisions, Board & Senior Management, and Shareholders & Investors; 'WEB CASTS' with links to 2005 Full Year Results Briefing, 2005 Half Year Results Briefing, and Investor Briefing; and 'COMMUNITY & ENVIRONMENT' with links to Community and Sponsorships. A 'Company E-news' section with a 'Subscribe' button is also present.

HOME ABOUT US NEWS COMMUNITY SHAREHOLDERS & INVESTORS CONTACT US PEOPLE & EMPLOYMENT

**Wesfarmers**

HARDWARE ENERGY INDUSTRIAL & SAFETY INSURANCE CHEMICALS & FERTILISERS OTHER BUSINESSES

**2004 / 2005 REPORTS**

Wesfarmers 2005 Social Responsibility Report 2004 Annual Report

Company E-news

**WEB CASTS**

2005 Full Year Results Briefing 9 August 2005 [more](#)

2005 Half Year Results Briefing [more](#)

Investor Briefing Wednesday, 18 August 2004 [more](#)

**ABOUT US**

**OPERATING DIVISIONS**

HARDWARE >>> INDUSTRIAL & SAFETY >>>  
ENERGY >>> CHEMICALS & FERTILISERS >>>  
INSURANCE >>> OTHER BUSINESSES >>>

**BOARD & SENIOR MANAGEMENT**

DIRECTOR PROFILES >>> EXECUTIVE PROFILES >>>

**SHAREHOLDERS & INVESTORS**

Up-to-date financial statements, share price details, financial announcements, market events, financial calendar and shareholder information.

SHAREHOLDER & INVESTOR INFORMATION CENTRE >>>  
CORPORATE GOVERNANCE & BOARD PRACTICES >>>

**COMMUNITY & ENVIRONMENT**

Wesfarmers values highly its reputation as a responsible corporate citizen. For further information on our commitment to the community, please visit the links below.

COMMUNITY >>> ENVIRONMENT >>>  
SPONSORSHIPS >>>

**FACTS**