



Investment Conference

Philosophy, Performance and Direction

Citigroup - London
Goldman Sachs JBWere - New York

March 2007

Discussion Pack

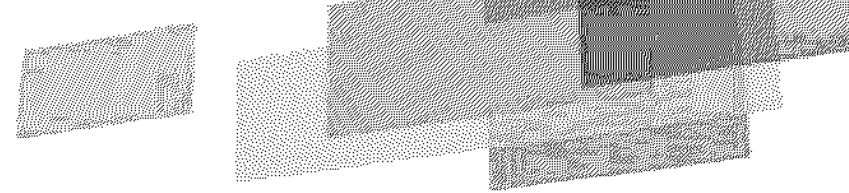
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Philosophy, Performance and Direction

Satisfactory returns to shareholders



1

Enhance the performance of existing businesses

run our businesses at “best practice”

2

Expand existing businesses

as opportunities allow

3

Manage the portfolio and balance sheet

in order to enhance shareholder value

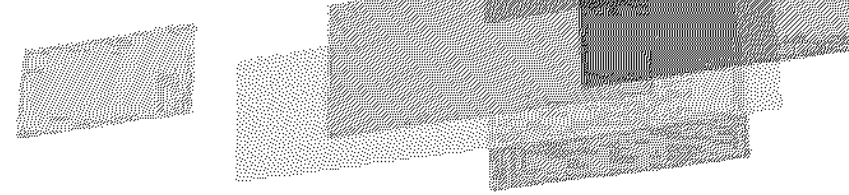
4

Pursue sustainability

in both financial and non-financial terms



Satisfactory returns to shareholders



Recent and current actions

Capital Projects

Curragh North

Kwinana AN2

Kwinana LNG

Bunnings rollout

Acquisitions

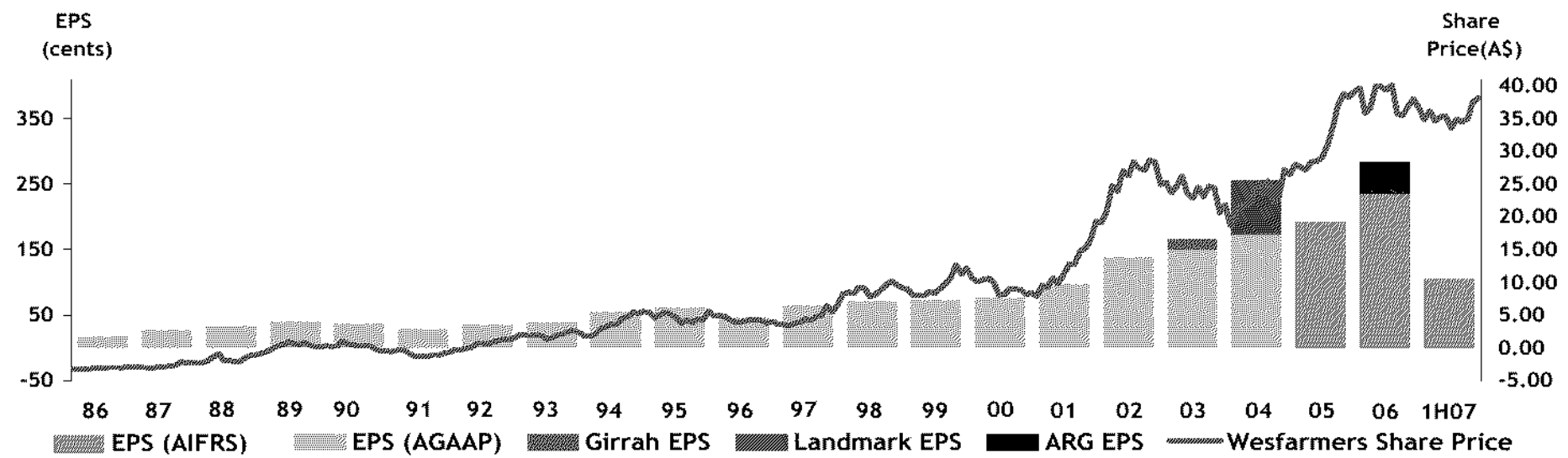
OAMPS

Linde Aust. (Coregas)

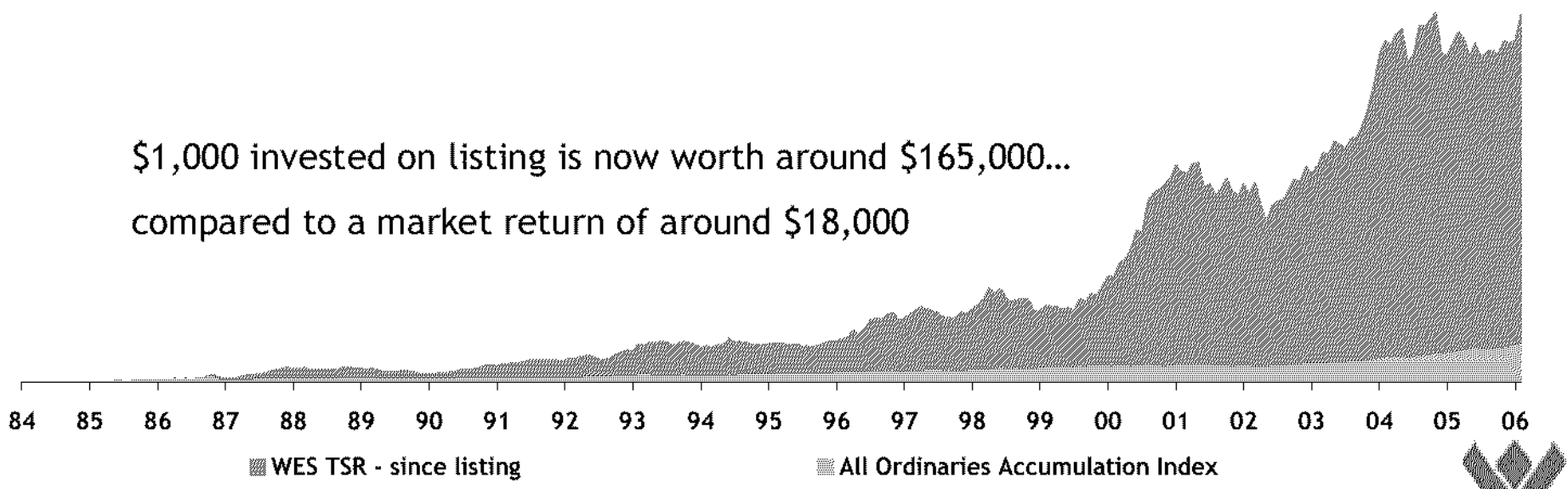
Crombie Lockwood



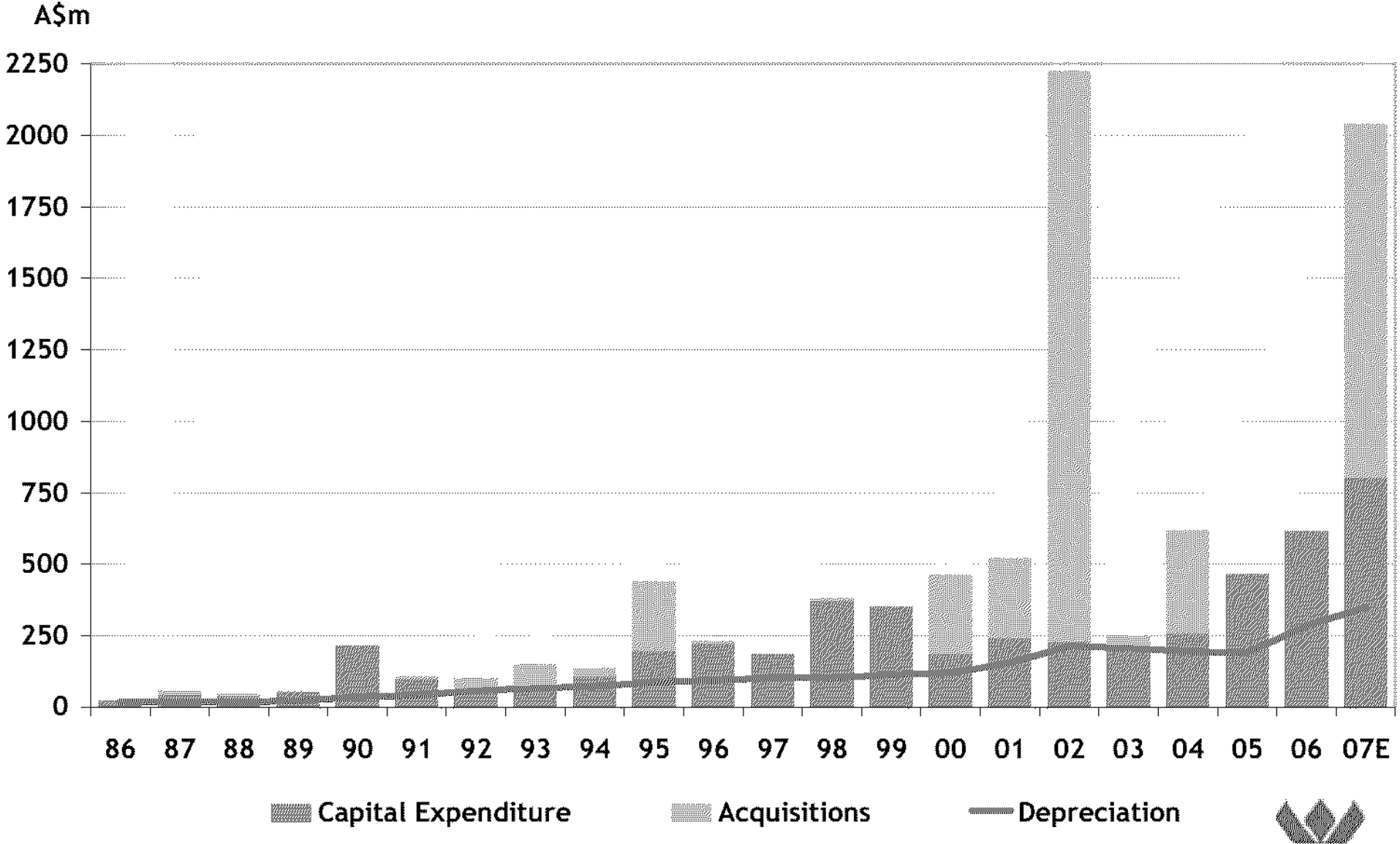
Resulting in increasing returns



\$1,000 invested on listing is now worth around \$165,000...
compared to a market return of around \$18,000

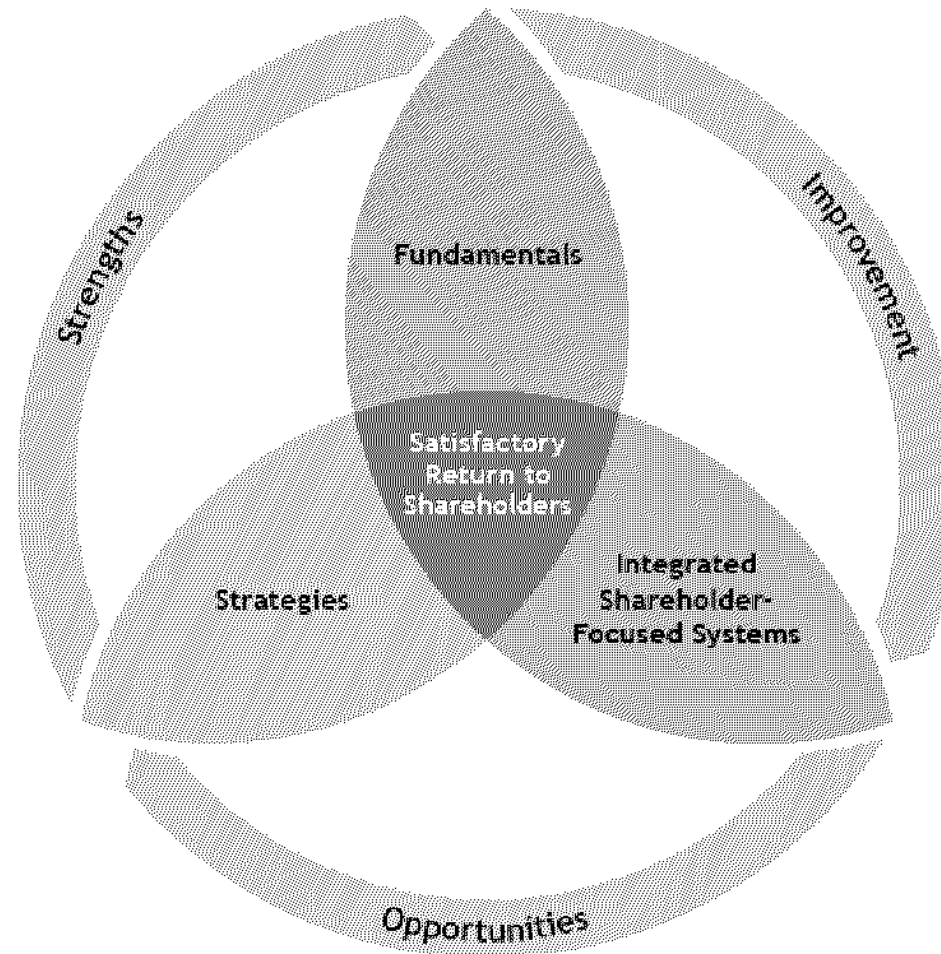


Investment continues to exceed depreciation

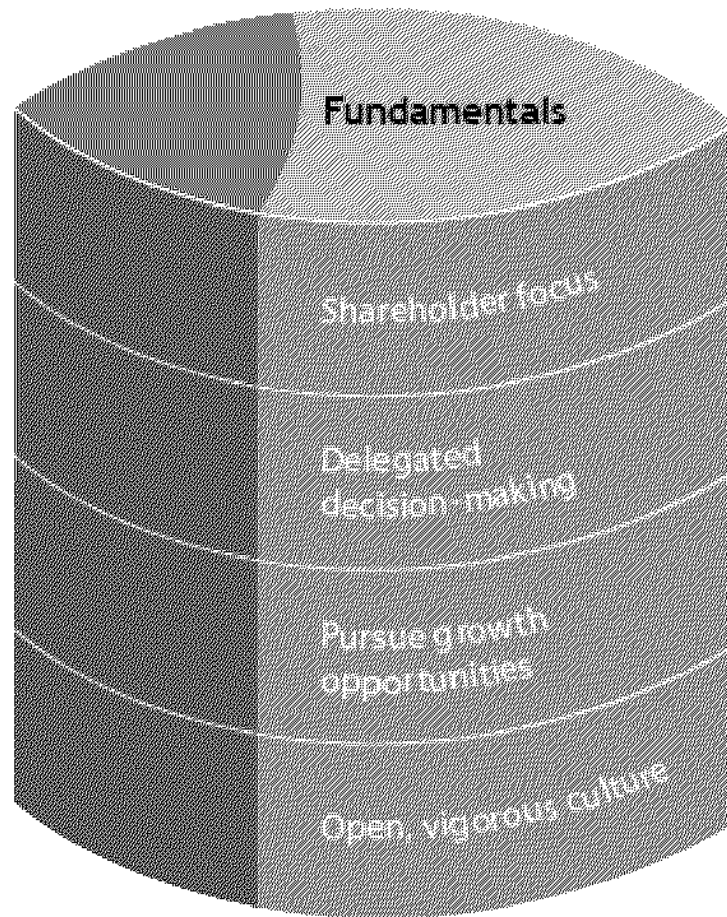


Sustainable Performance is Driven By the Wesfarmers Model

The Wesfarmers Model



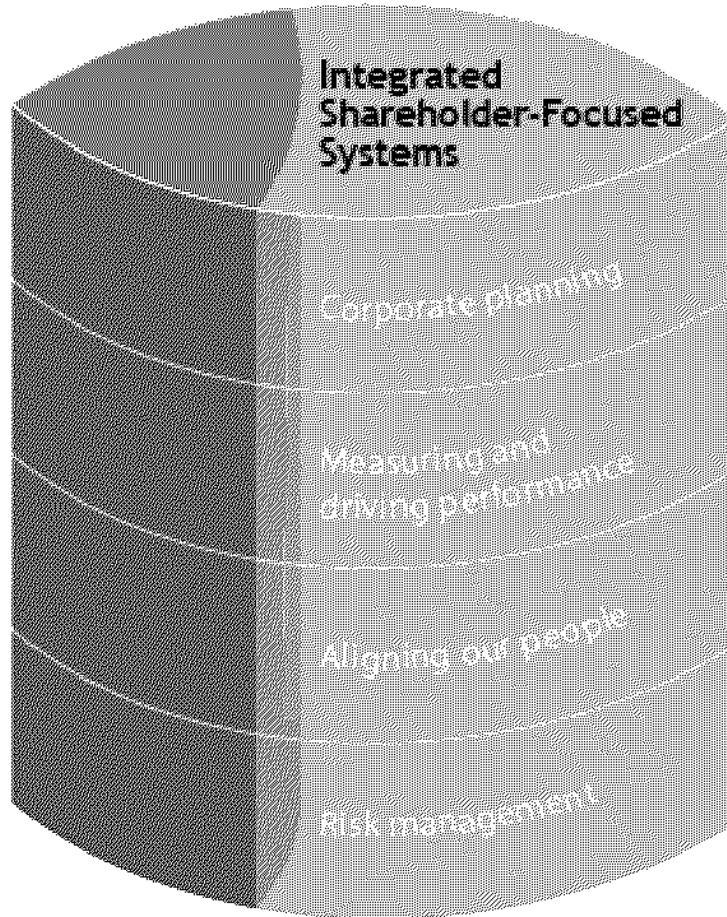
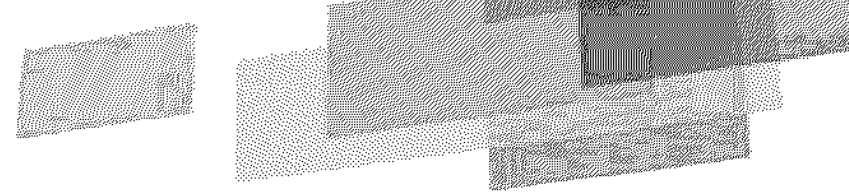
Fundamentals



- Focus on shareholder returns
- Place decision-making and accountability at the point of profit making
- Create and capture a full range of growth opportunities
- Maintain our performance focus through outstanding people operating in an open, vigorous culture



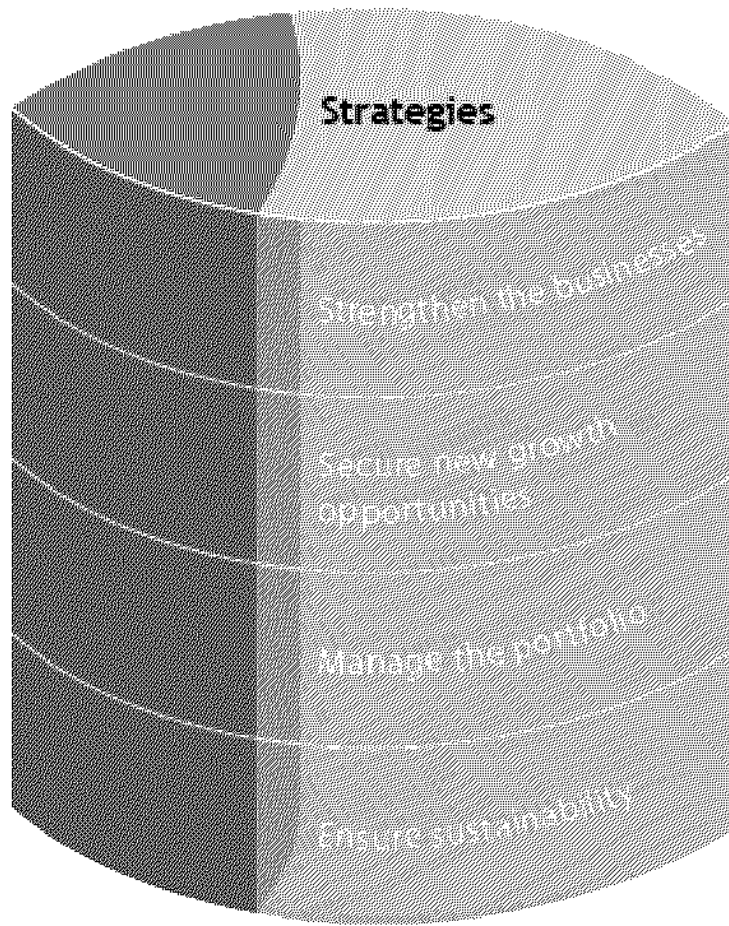
Integrated shareholder-focused systems



- Annual cycle, 5+10 years
- Integrated reporting and consolidation
- Clear roles, rewarded for performance
- Integral to investments and operations



Strategies



- Profitable growth and enhanced performance
- Acquisitions and capital projects
- Sales (occasionally)
- Internal and external



Sustainability

Financial performance

- All our actions are directed towards satisfying our corporate objective of providing a satisfactory return to shareholders. To be sustainable, Wesfarmers must continue to achieve high standards of financial performance thereby allowing us to make the most meaningful contribution possible to the community through wealth generation and employment creation

Safe and rewarding workplaces

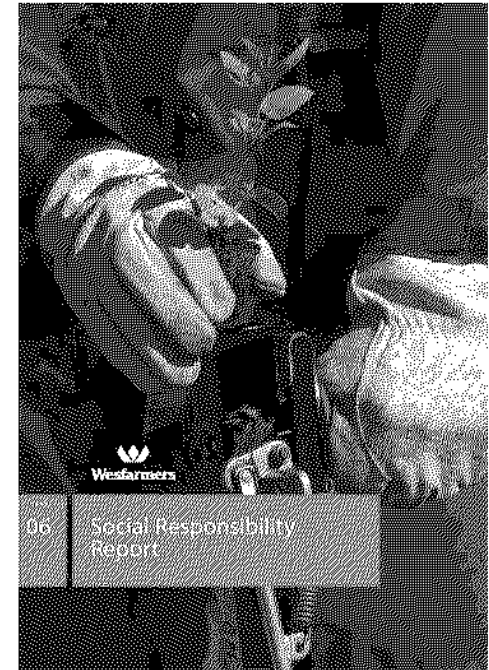
- Attraction and retention of skilled and committed employees is one of our key priorities. We have an obligation to provide safe workplaces, to treat our people with decency and respect and provide them with opportunities for interesting and rewarding career paths. Each business unit is set a target of reducing its lost time injury frequency rate by 50 per cent a year on the path to zero. Senior staff remuneration is linked to achievement of safety targets

Good value products and services

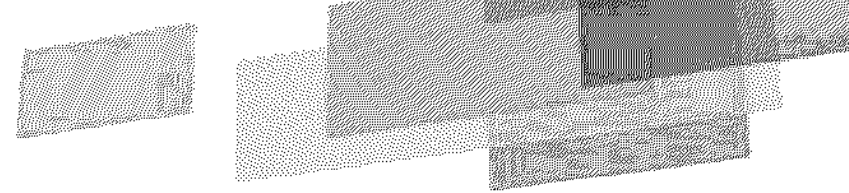
- Central to our business success is to maintain a reputation for quality and value across the range of our diversified suite of operations. We seek to apply the same principles and standards to delivering export coal as we would to dealing with clients in the insurance businesses and catering to the needs of our retail hardware customers

Respect for customers and suppliers

- Retention of high levels of satisfaction in both these groups is essential if we are to continue to succeed. Extensive customer feedback systems are maintained in the retail operations with procedures in place to handle feedback of a positive or negative nature



Sustainability



Environmental responsibility

- Our diverse range of businesses expose us to a number of challenging or potentially challenging environmental issues, including waste disposal, contamination and greenhouse gas emissions. We set legal compliance as a minimum and seek to exceed that wherever possible.

Ethical dealings

- Respect for the letter and the spirit of the law is paramount. There are codes of ethics and conduct in place at both Group and business unit level, as well as for the Board of Directors. Every year hundreds of our employees participate in detailed seminars covering obligations under the Trade Practices Act in Australia and consumer protection legislation in New Zealand.

Community contribution

- We believe the company benefits from having a reputation as a good corporate citizen. We have a significant programme of support for community-focused organisations and causes which the Board contributes up to 0.25 per cent of before tax profits each year. In 2005/2006 this amounted to A\$2.8 million with a further \$3.1 million in direct assistance from the business units and another \$3.2 million attributable to fundraising activities of our Home Improvement division.

Wesfarmers is a member of the Dow Jones Sustainability World Indexes for 2006, rating it in the top 10 per cent of companies assessed worldwide against economic, environmental and social criteria



Sustainability

Sustainability reporting

- Voluntarily publicly reporting on sustainability issues since 1998/99. The stand-alone Social Responsibility Report is published to coincide with the company's Annual General Meeting. The 2006 report ran to 100 pages of very detailed information on our environmental, health and safety and community engagement performance and was independently verified using the AA1000 Assurance Standard. The 2005 report was judged equal best occupational health and safety report by the judges of the 2006 Australasian Reporting Awards. The report can be accessed on-line at www.wesfarmers.com.au.

Climate change

- Greenhouse gas emissions from wholly-owned business units or those where we have management responsibility are disclosed in the Social Responsibility Report. Three of our operating businesses - CSBP and the Curragh and Premier coal mines - are members of Greenhouse Challenge Plus, the Australian government's voluntary emissions reduction programme. Our remote power generation business, Energy Generation, has submitted a letter of intent to join the programme.
- In 2006 we took part in the extension to Australia and New Zealand of the Carbon Disclosure Project which sought responses from major companies to their approach to climate change-related risks and opportunities. Wesfarmers will again respond in 2007. Our 2006 report can be accessed at www.cdproject.net
- Our coal operations are contributors to the Coal21 Fund established by the Australian coal industry to demonstrate promising technologies to reduce greenhouse emissions from coal-fired power stations. The Fund is expected to raise up to \$300 million over five years with Wesfarmers putting in around \$15 million.
- We support the development of a global emissions trading scheme and the work being done in Australia at the moment to investigate the feasibility of setting up a domestic scheme ahead of global agreement. Any such local scheme would need to involve both the Commonwealth and state governments and contain protections for trade-exposed companies competing in markets which have not adopted such measures.

Energy efficiency

- We will be registering all divisions under the Australian government's Energy Efficiency Operations (EEO) programme which requires companies using more than 0.5 petajoules in any year to conduct assessments and report on implementation of measures designed to increase energy efficiency. We believe there are financial as well as environmental benefits to be obtained from adopting a positive approach to this new legislative requirement.



Group Overview

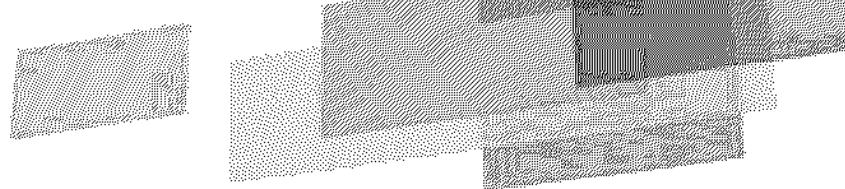
Financial Summary

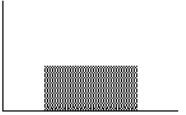
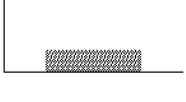
		FY05	FY06*	1H07	% Change pop	
Operating Results						
Operating revenue	A\$m	8,159	8,859	4,718	6.1	↑
EBITDA	A\$m	1,260	1,650	791	4.7	↓
Earnings before interest and tax	A\$m	1,071	1,366	613	13.3	↓
Net profit after tax	A\$m	702	869	392	12.3	↓
Financial Position						
Total assets	A\$m	7,153	7,515	9,300	22.7	↑
Net borrowings	A\$m	1,723	1,458	2,600	25.1	↑
Shareholders' equity	A\$m	2,742	3,166	3,086	10.1	↑
Capital expenditure on PPE	A\$m	465	615	317	4.9	↑
Depreciation and amortisation	A\$m	189	283	178	45.1	↑
Financial Performance						
Earnings per share	cents	192.0	235.6	105.8	12.7	↓
Dividends per share	cents	180	215	85	30.8	↑
Net tangible assets per share	A\$	3.47	4.59	4.02	10.5	↑
Operating Cash flow per share	A\$	2.48	2.99	1.26	9.5	↑
Return on average shareholders' equity	%	25.4	31.1	27.7	2.5pt	↓
Gearing (net debt to equity)	%	62.9	46.1	84.2	10.1pt	↑
Net interest cover (cash basis)	times	12.4	13.8	13.9	4.5	↑

* excludes the sale of ARG



Financial Summary

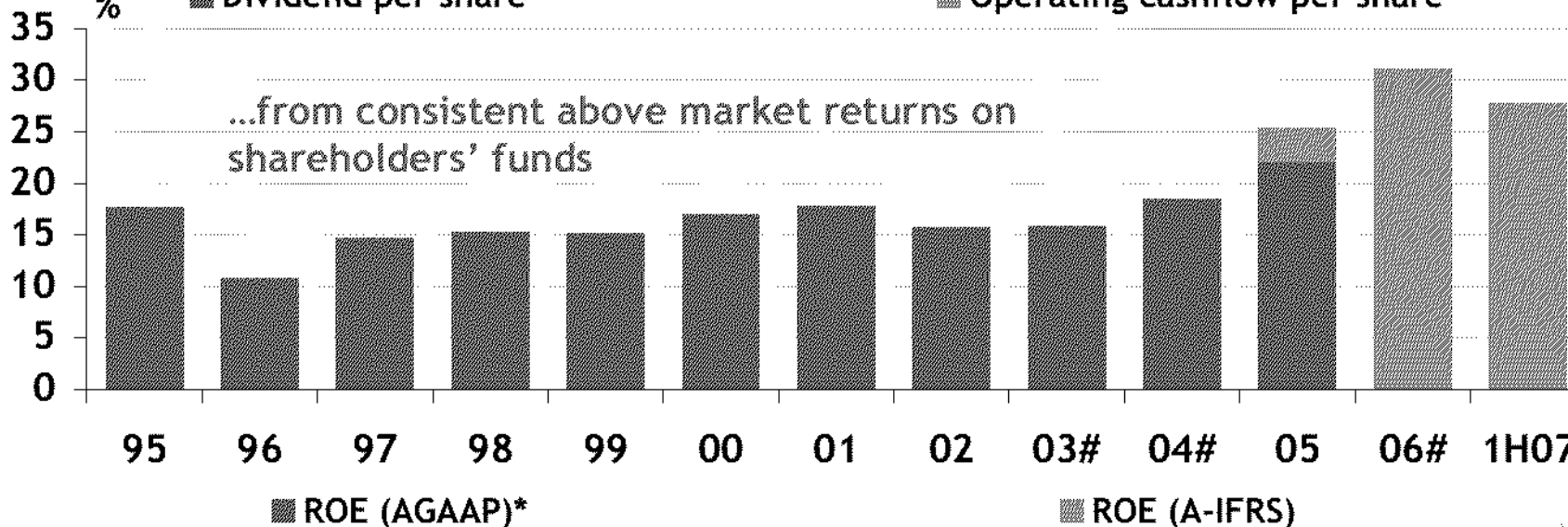
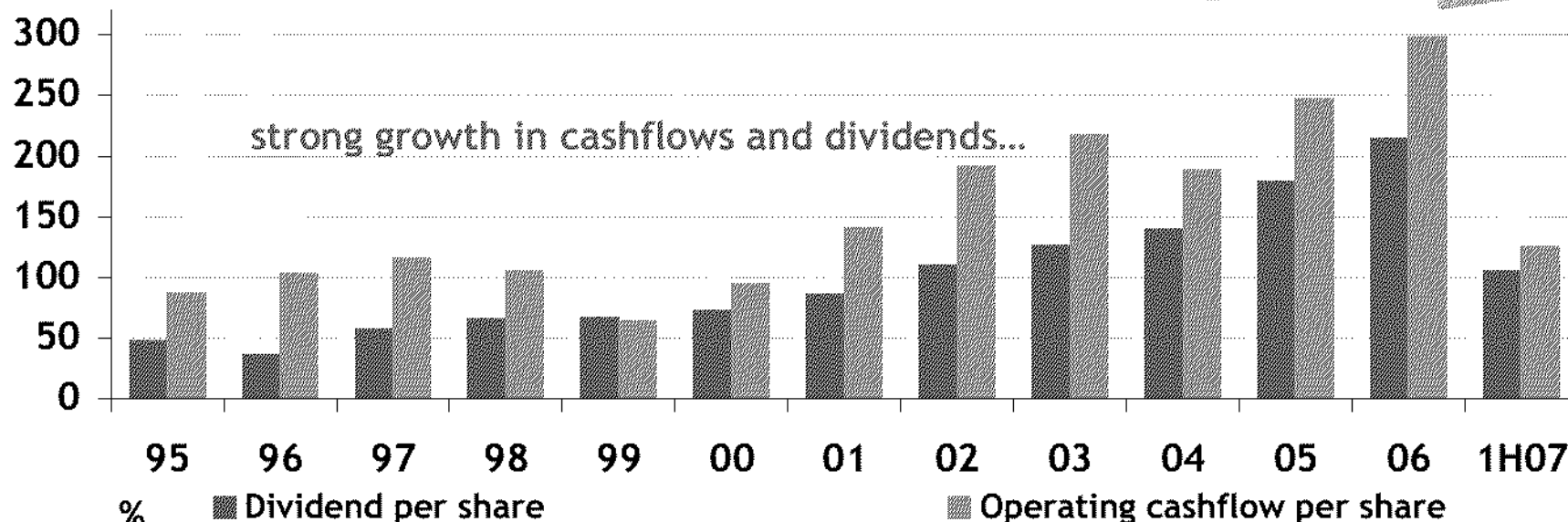


	Activities	R12 Dec 06 Revenue (A\$m)	R12 Dec 06 EBIT * (A\$m)	R12 Dec 06 ^ EBIT Contribution	R12 Dec 06 ^ Capital Employed
Home Improvement	Australasia's leading supplier of home and garden improvement products and building materials	4,530	470		 A\$1,868m
Coal	Mining of metallurgical and steaming coal to domestic and export markets	1,263	427		 A\$808m
Insurance	Provider of general and specialist insurance products in Australia and New Zealand	1,170	121		 A\$492m
Industrial & Safety	Supplier and distributor of maintenance repair and operating (MRO) products and industrial safety products and services	1,170	102		 A\$743m
Chemicals & Fertilisers	Manufacture and marketing of industrial chemicals and fertilisers	573	84		 A\$562m
Energy	Production, marketing and distribution of LPG; manufacture and marketing of industrial gasses; and power generation	409	63		 A\$190m
Other Businesses	50% interest in Gresham Partners and private equity investments through Gresham Private Equity; 50% interest in Wespine	16	73		 A\$441m

* excludes sale of ARG ^ excludes corporate overheads and consolidation adjustments



Cashflow and Dividends per share Cents



excludes profit on sale of Girrah (2003), Landmark (2004) and ARG (2006)

* excluding goodwill amortisation



2007 Half Year Results

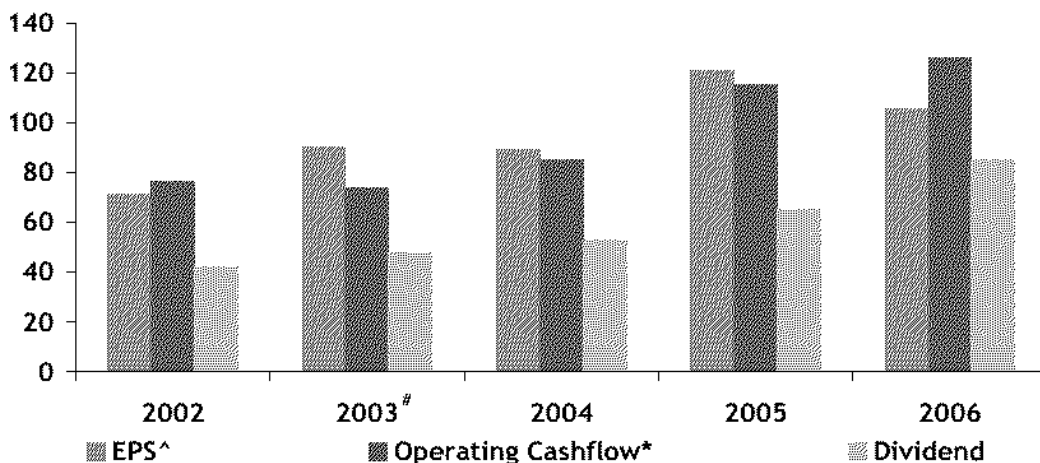
2007 Half Year Results Performance Highlights

Group Performance Highlights

- Operating revenue of \$4.7 billion, up 6.1%
- Group profit after tax of \$392 million, down 12.3%
- Earnings per share of \$1.06, down 12.7%
- Operating cash flow up 9.7%
- ROE of 27.7%, down from 30.2%
- Interim dividend increased to 85 cents per share, up 20 cents per share

Half Year ended 31 December (A\$m)	2006	2005	↑ %
Operating revenue	4,718.1	4,447.1	6.1
EBITDA	790.6	829.6	(4.7)
EBIT	612.9	707.1	(13.3)
Net profit after tax	391.9	446.7	(12.3)
Operating cash flow	477.4	435.3	9.7
Earnings per share (ex. employee res. shares)	105.8	121.2	(12.7)
Earnings per share (inc. employee res. shares)	103.6	118.2	(12.4)
Cash flow per share (inc. employee res. shares)	126.2	115.2	9.5
Dividends per share	85.0	65.0	30.8

cents per share



EPS and Cash flow exclude sale of Landmark * WANOS incl. employee reserved shares

^ AGAAP excl. goodwill amort. (2002 to 2003), AIFRS excl. emp res shares (2004 onwards)

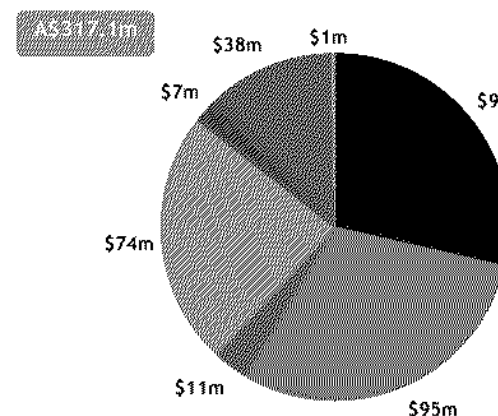
2007 Half Year Results Performance Highlights

Divisional Performance Overview

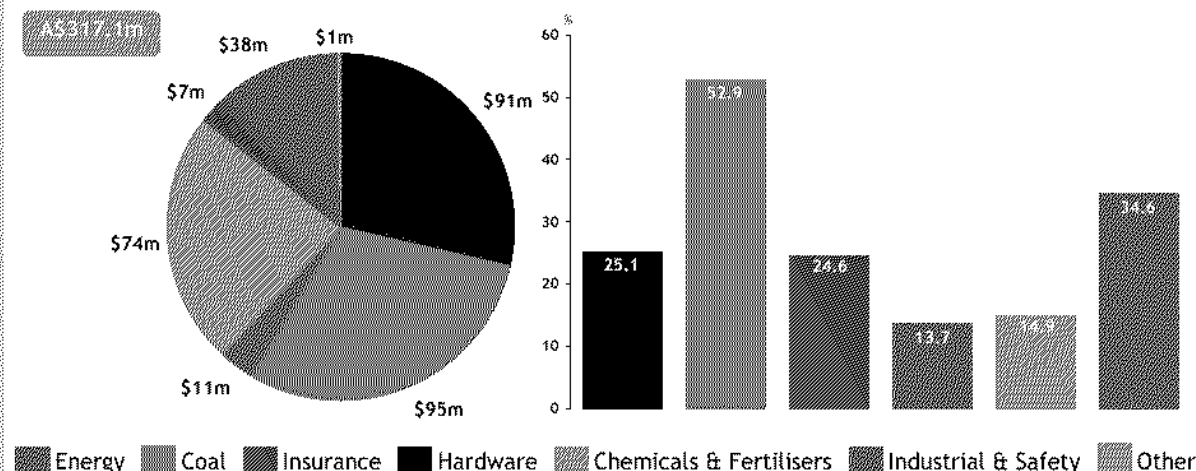
- Improved performance from most divisions
- Significant increase in earnings from Home Improvement
- Coal earnings down due to softening export metallurgical coal prices and increasing costs
- Insurance EBIT impacted by significant claims
- Chemicals & Fertilisers affected by lower fertiliser sales from poor opening to season
- Industrial & Safety EBIT improving as a result of major restructuring initiatives
- Energy EBIT higher due to continuing high LPG prices and increased LPG volumes
- Capital expenditure of A\$317m, lower than budget due to timing delays

Half Year ended 31 December (A\$m)	2006	2005	↑	%
Home Improvement	269.7	220.9		22.1
Coal	168.1	317.8		(47.1)
Insurance	60.1	63.5		(5.4)
Industrial & Safety	50.9	46.0		10.7
Chemicals & Fertilisers	27.8	26.7		4.0
Energy	38.1	25.5		49.5
Other	33.3	36.5		(8.7)
Divisional EBIT	648.0	736.8		(12.1)
Corporate overheads and consolidation adj	(35.2)	(29.7)		(18.5)
Group EBIT	612.9	707.1		(13.3)

Capital Expenditure Half Year to 31 Dec 2006



Return on Capital Rolling 12 months to 31 Dec 2006



Home Improvement - 2007 Half Year Performance

Highlights

- 14.1% cash sales growth
 - store on store cash sales growth of 10.3%
- 3.0% lift in trade sales
- 5 warehouse and 3 small format store openings
 - 17 store upgrades
- Good traction on key merchandising and operational strategies
- Solid business effectiveness and efficiency gains

Outlook

- Continued cash sales growth
 - Improved retail conditions, some volatility concerns remain
- Steadily improving trade performance
- Ongoing network development
 - 12-14 warehouse store openings likely for 2006/07
- Focus on progressing strategic agenda

Financial Performance

Half Year ended 31 December (A\$m)	2006	2005	%
Revenue	2,470.5	2,215.5	11.5
EBIT	269.7	220.9	22.1
ROC (R12 %)	25.1	22.8	2.3pt
Safety (R12 LTIFR)	14.0	10.5	
Trading Revenue* (\$m)	2,448.0	2,198.6	11.3
Profit from Property sales (\$m)	9.1	3.0	203.3
Trading EBIT* (\$m)	255.1	216.0	18.1
Trading EBIT/Trading Revenue (%)	10.4	9.8	0.6pt

* Excludes property and other non-trading items



Coal - 2007 Half Year Performance

Highlights

- Increased metallurgical sales
- Curragh North Materials Handling Project commissioning
- Premier Char Demonstration Plant completed
- Bengalla Modified Development Consent approval

Outlook

- Infrastructure constraints continue in 2006/07
- Curragh North Development completion
- Premier Char Demonstration Plant operation
- Input cost and availability pressures to continue
- Curragh metallurgical sales 6.2 – 6.5mt in 2006/07
- Curragh sales mix remains unchanged
- Metallurgical coal price settlements

Financial Performance

Half Year ended 31 December (A\$m)	2006	2005	%
Revenue	587.4	629.1	(6.6)
EBITDA	267.5	370.3	(27.8)
Depreciation & Amortisation	(99.4)	(52.5)	(89.2)
EBIT*	168.1	317.8	(47.1)
ROC (R12 %)*	52.9	76.6	(23.7pt)
Coal Production ('000 tonnes)	7,133	7,604	(6.2)
Safety (R12 LTIFR)	3.7	6.0	

* Based on preliminary allocation of overheads



Insurance - 2007 Half Year Performance

Highlights

- Half year result was below expectations
- Deterioration in underwriting results for Lumley in Aust. & NZ
- WFI reported an excellent result
- Acquisition of OAMPS Ltd effective 1 November 2006
- Acquisition of Crombie Lockwood announced

Outlook

- Continued pressure on margin
- Achieve modest synergies from OAMPS integration
- Complete Crombie Lockwood acquisition by end of February
- Continue to evaluate growth opportunities

Financial Performance

Half Year ended 31 December (A\$m)	2006	2005	Change
Gross Written Premium	546.0	503.3	8.5
Net Earned Premium	406.1	376.6	7.8
Insurance Trading Result	53.7	54.3	(1.1)
EBIT	60.1	63.5	(5.4)
Net Earned Loss Ratio (%)	59.9	61.0	1.1pt
Combined Operating Ratio (%)	90.5	88.8	(1.7pt)
Insurance Margin (%)	13.2	14.4	(1.2pt)



Industrial & Safety - 2007 Half Year Performance

Highlights

- Operating Revenue flat at \$580m (allowing for translation differences)
- Earnings increased by 10.7% to \$50.9m
 - Reflects restructuring and business improvement initiatives
- Capital employed reduced by \$43 million
- Return on Capital increased to 13.7%
- Acquisition of Bullivants - Australia's leading supplier of lifting, rigging and materials handling products and services

Outlook

- Ongoing mixed conditions - Growth in Australia, while New Zealand performance is expected to remain subdued
- Bullivants contribution to 2nd half results
- Ongoing strong focus on business improvement initiatives
- Review acquisition opportunities to complement organic growth - exposure to higher growth sectors / products

Financial Performance

Half Year ended 31 December (A\$m)	2006	2005	↑
Revenue	580.1	588.0	(1.4)
EBITDA	57.9	53.1	9.0
Depreciation & Amortisation of PPE	(6.9)	(7.1)	2.7
EBIT	50.9	46.0	10.7
EBIT/Revenue (%)	8.8	7.8	1.0pt
ROC (R12 %)	13.7	13.2	0.5pt
Safety (R12 LTIFR)	4.1	4.8	



Chemicals & Fertilisers - 2007 Half Year Performance

Highlights

- Ammonia plant shutdown completed within budget
- Significantly improved contribution from QNP
- Incremental improvement from sodium cyanide, ammonium nitrate
- Fertiliser sales impacted by seasonal conditions
- Profit on sale of chlor-alkali business offset lower fertiliser contribution
- Careful management of expenses
- Construction on Kwinana ammonium nitrate duplication continues

Outlook - Chemicals

- Demand for mining chemicals remains strong
- Commission Kwinana AN2 in first half FY08
- Seasonal break critical for fertiliser sales
 - Lower sales during back-loading period
 - Pasture and cropping products affected
 - Purchases likely to be delayed until needed
 - Carryover product on farm
 - Analysts tip strong plantings of wheat subject to seasonal break
- EBA re-negotiation

Financial Performance

Half Year ended 31 December (A\$m)		2006	2005	Δ %
Revenue:	Chemicals	125.1	121.7	2.8
	Fertilisers	105.6	131.6	(19.8)
		230.7	253.3	(8.9)
EBITDA		46.1	48.5	(5.0)
Depreciation & Amortisation of PPE		(18.3)	(21.8)	16.1
EBIT		27.8	26.7	4.0
Sales Volume: ('000t)	Chemicals	227.6	237.7	(4.3)
	Fertilisers	289.4	370.2	(21.8)
ROC (R12 %)		14.9	17.7	(2.8pt)
Safety (R12 LTIFR)		6.0	1.3	



Energy - 2007 Half Year Performance

Highlights

- Growth of newly formed division
- Entered agreement to acquire Linde Gas Pty Ltd - renamed Coregas following completion 1 February 2007
- Project works commenced on new \$138 million LNG project at Kwinana
- Construction of five new remote community power stations underway
- WLPG production and sales increased

Outlook

- Energy businesses performing well
 - Half year earnings above last year
 - Outlook dependent on Saudi CP, LPG content and LPG export volumes
- Positive part year contribution from Coregas
- Implement/develop current growth opportunities
 - \$138 million LNG project
 - Remote Power Stations
- Look to capture future growth opportunities

Financial Performance

Half Year ended 31 December (A\$m)	2006	2005	Δ %
Revenue	222.4	185.4	20.0
EBITDA	50.6	37.4	35.2
Depreciation & Amortisation of PPE	(12.5)	(12.0)	(4.8)
EBIT*	38.1	25.5	49.5
ROC (R12 %)*	33.2	34.6	(1.4pt)
LPG production (kt)	93.8	78.6	19.3
Safety (R12 LTIFR)	0.5	2.1	

* Based on preliminary allocation of overheads



Other Businesses - 2007 Half Year Performance

Highlights

ARG

- Sale completed 2 June 2006
- Pre-tax profit \$234.9m, partially taxable

Gresham Private Equity - Fund 1

- Three remaining investments - capital invested \$28.1m

Gresham Private Equity - Fund 2

- Capital commitments of A\$325m
- Wesfarmers capital commitment A\$150m; capital invested A\$63.9m
- Two investments made in 2005/06: Pacific Print Group and Witchery

Financial Performance

Half Year ended 31 December (A\$m)

Holding
%

2006

2005

Associates:

ARG	0	-	9.4
Gresham Private Equity - Fund 1	50	0.0	9.4
Gresham Private Equity - Fund 2	67	(1.5)	(0.9)
Gresham Partners	50	2.2	1.3
Wespine	50	3.9	5.1
Bunnings Warehouse Property Trust	23	25.7	7.8
Tax on relevant associates		(4.0)	(4.6)

Sub-total		26.4	27.5
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Other EBIT		6.9	9.0
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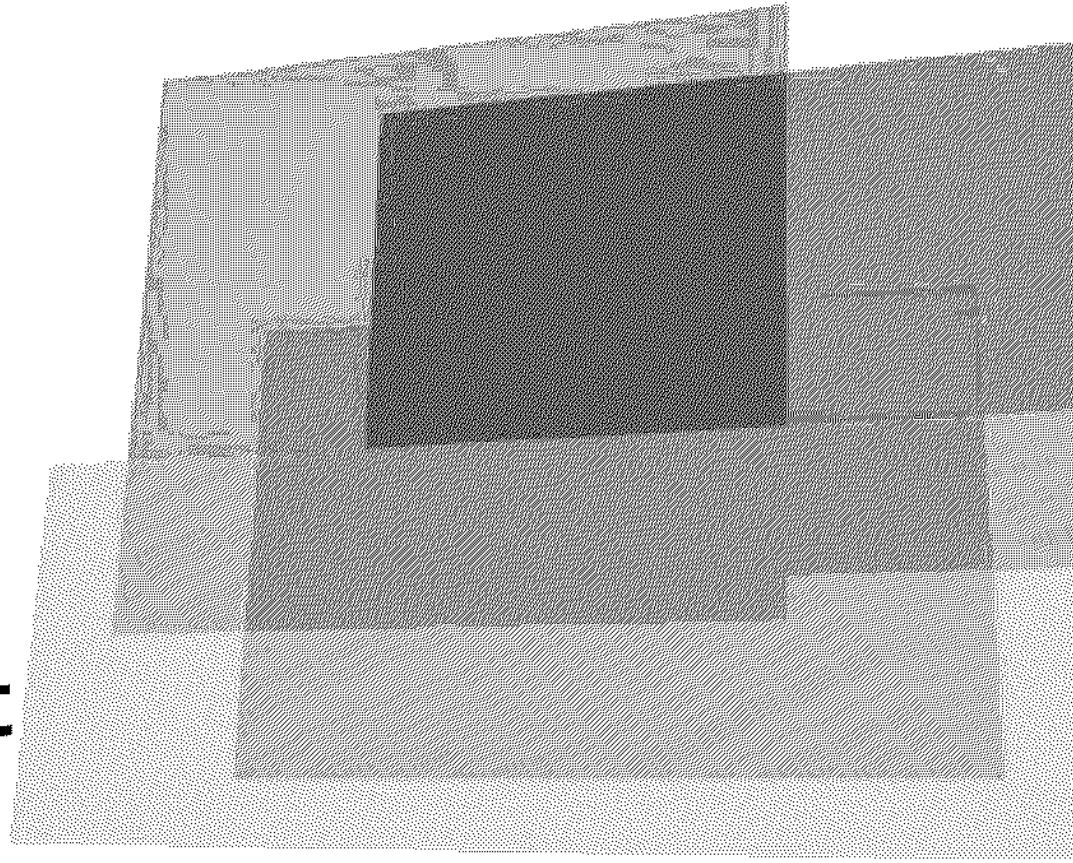
Total		33.3	36.5
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Operating Divisions



Home Improvement



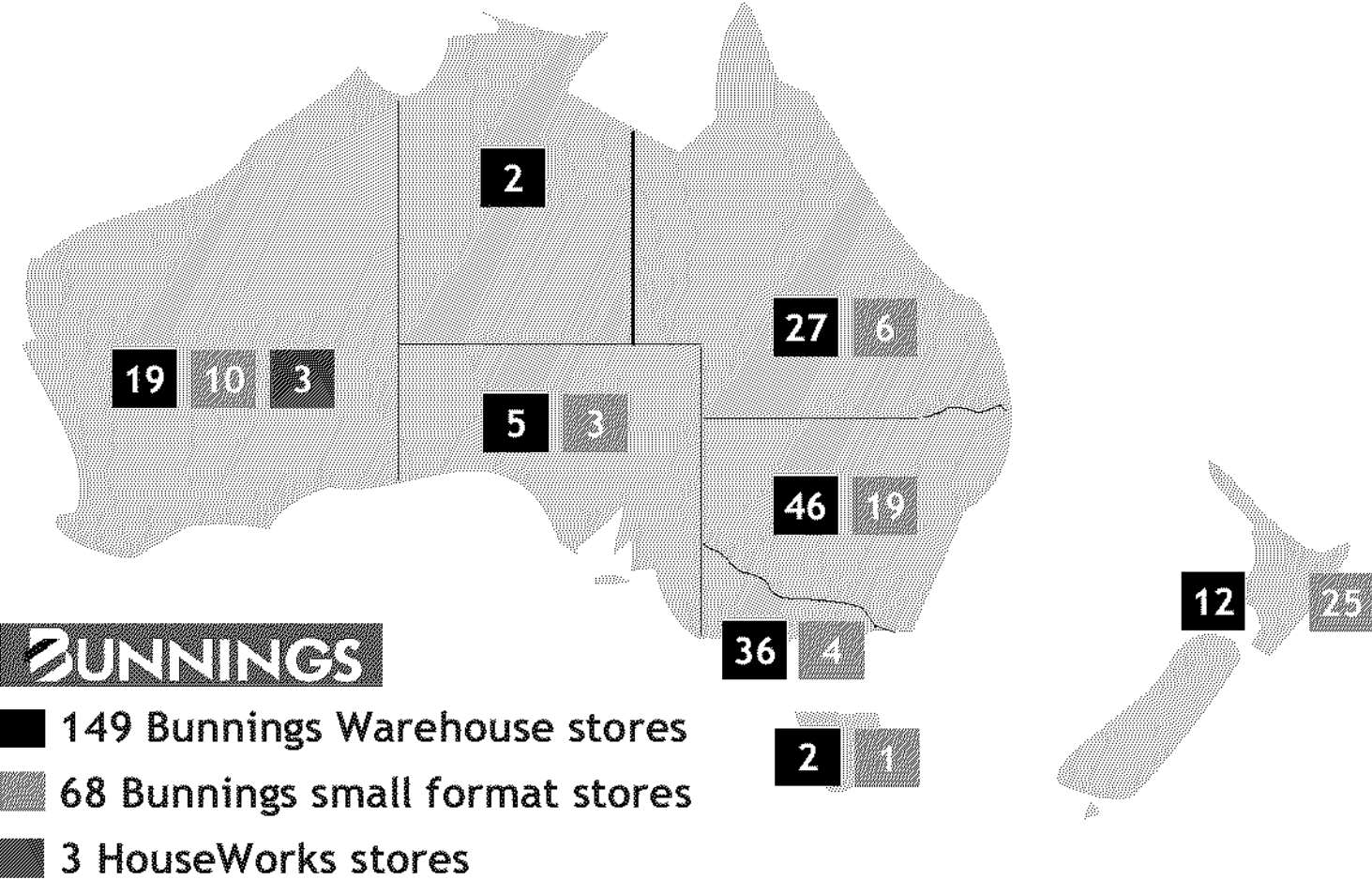


**WIDEST RANGE
LOWEST PRICES
BEST SERVICE**



Home Improvement Store Network

As at end February 2007



Excludes distribution centres and trade operational sites

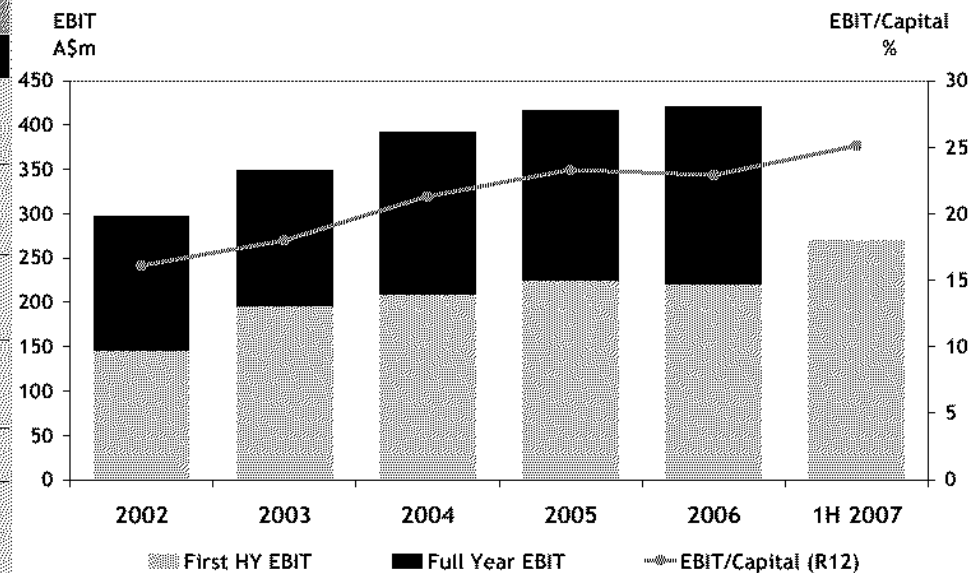


Home Improvement - Performance

Growth Strategies

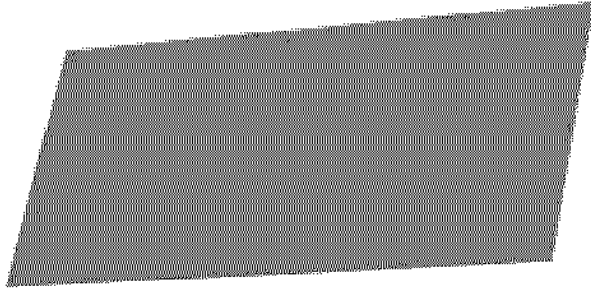
Strategies

Focus on core retail drivers	Lifting customer service Improving services
Develop store network	Open 10 to 14 warehouse stores pa Accelerated store upgrades and refits – approx 30 in 2006/07 Development of new store concepts
Grow trade business	Dual focus on smaller contractors and larger builders Targeting profitable market share growth
Help team members perform better	Lifting investment in development programmes Supporting improved performance Continuing strong safety programme
Upgrade business systems	\$55 million systems upgrade project part-way completed
Drive business improvements	Effectiveness of in-store processes lifting Achieving a lower cost of doing business Supply chain enhancements Ongoing improvements in inventory mgt. and shrinkage

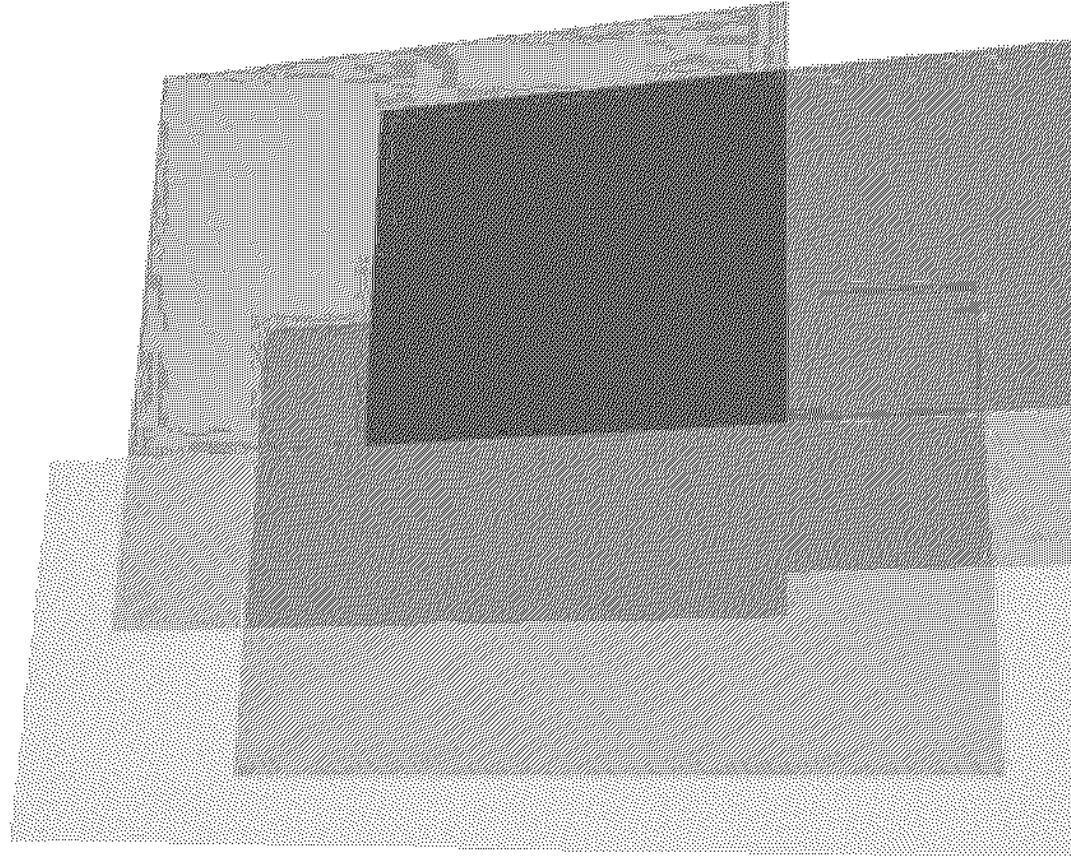


(A\$m)	2002	2003	2004	2005 A-IFRS	2006 A-IFRS	1H07 A-IFRS
Revenue	3,066.3	3,474.5	3,845.7	4,065.4	4,275.5	2,470.5
EBITA	291.8	342.8	384.8	415.7	420.5	269.7
Goodwill Amortisation	(46.6)	(50.1)	(50.1)	na	na	na
EBIT	245.2	292.7	334.7	415.7	420.5	269.7
EBITA/Revenue Ratio	9.5%	9.9%	10.0%	10.2%	9.8%	10.9%





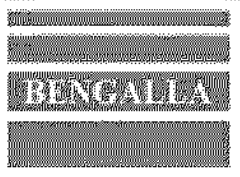
Coal



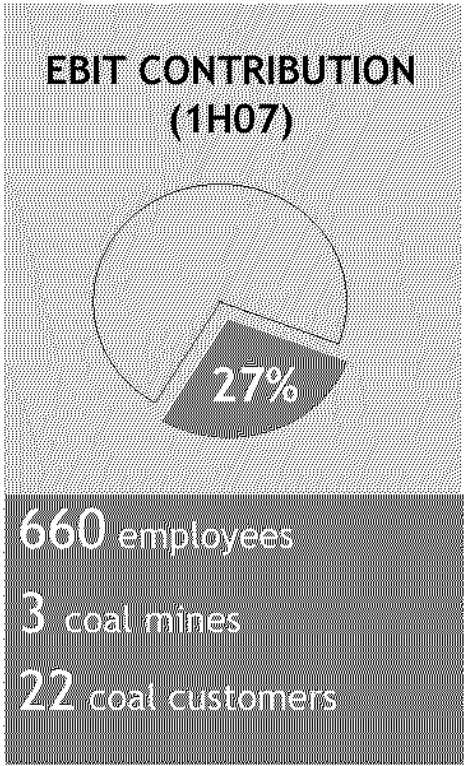
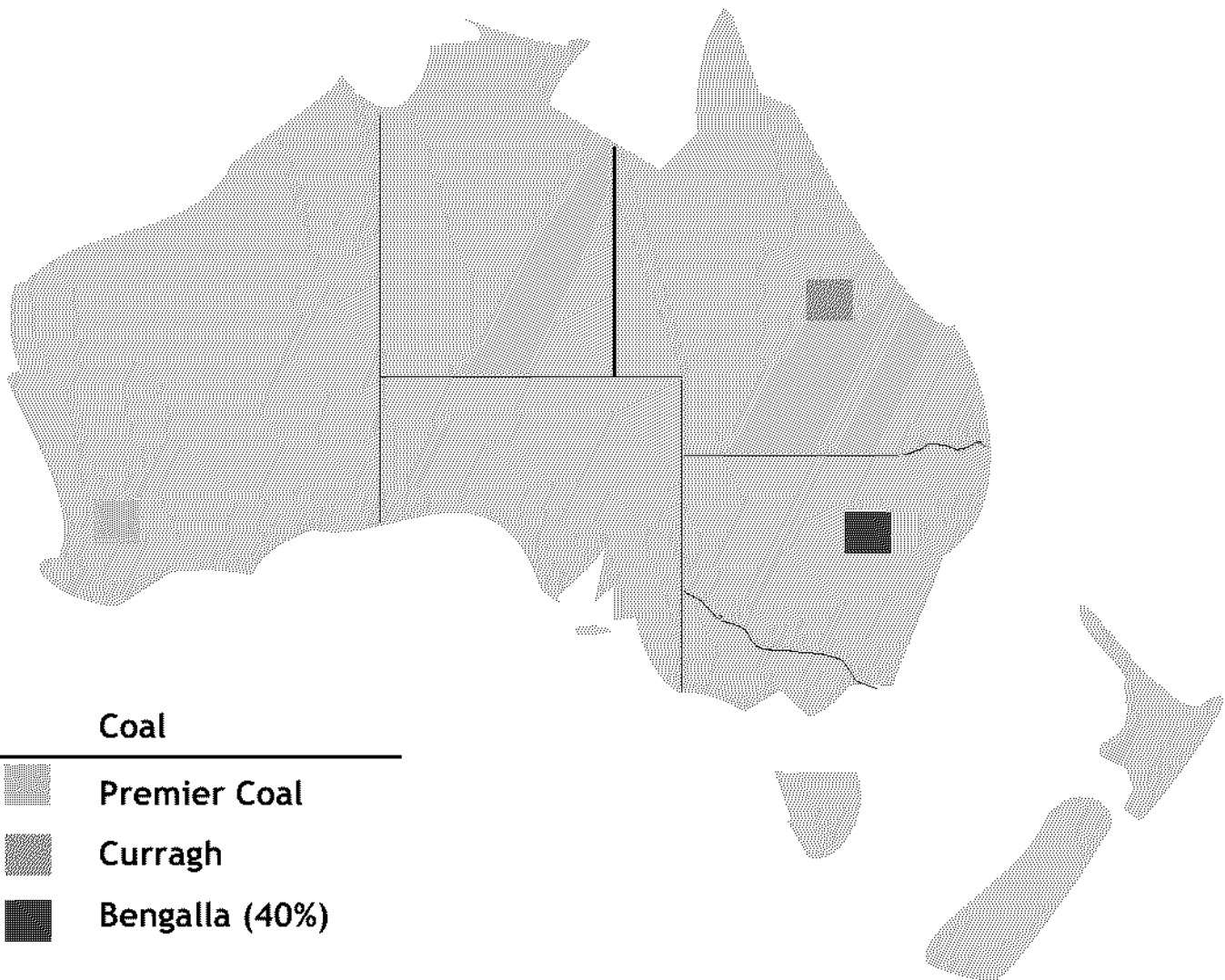
Coal

URRAGH

Premier Coal

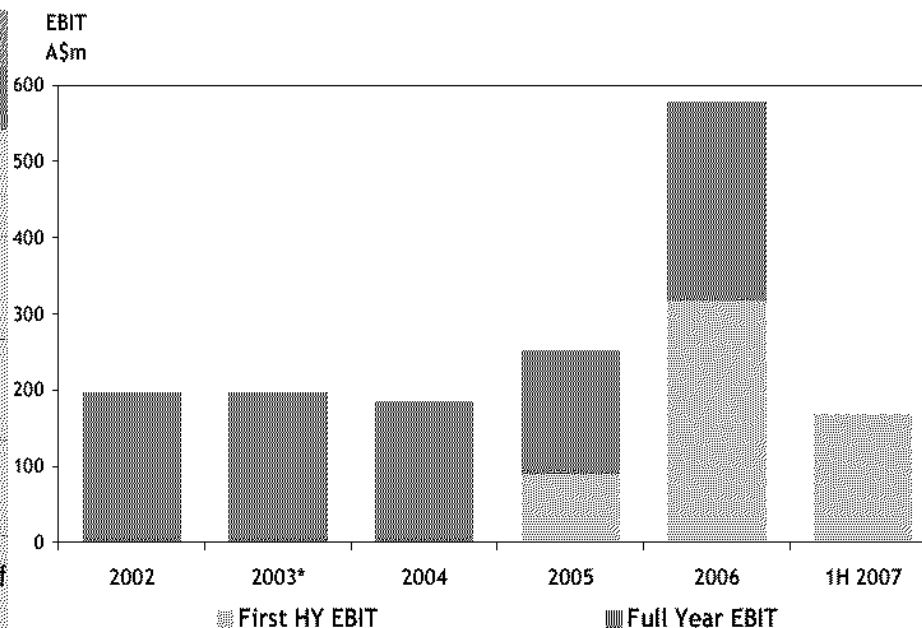


Coal - Locations



Coal - Performance

Growth Strategies	
Opportunities / Challenges	Strategies
Strong export customer demand	Maximise Bengalla and Curragh production
Cost pressures	Deliver on cost reduction program
Infrastructure constraints	Closely monitoring and capturing opportunities to export as soon as capacity becomes available
Increase coal production	Curragh North materials handling project completion Bengalla Modified Development Consent approval
Extend product and market reach	Evaluate projects and acquisitions that offer economies of scale or downstream benefits



* Excludes Girrah A\$80.5m in 2003

(A\$m)	2002	2003	2004	2005 A-IFRS	2006 A-IFRS	1H07 A-IFRS
Revenue	564.9	677.5	627.8	763.8	1,304.2	587.4
EBITA	196.2	196.7	185.1	251.2	577.8	168.1
Goodwill Amortisation	-	-	-	na	na	na
EBIT	196.2	196.7	185.1	251.2	577.8	168.1
EBITA/Revenue Ratio	34.7%	29.0%	29.5%	32.9%	44.3%	28.6%



Coal - Sales

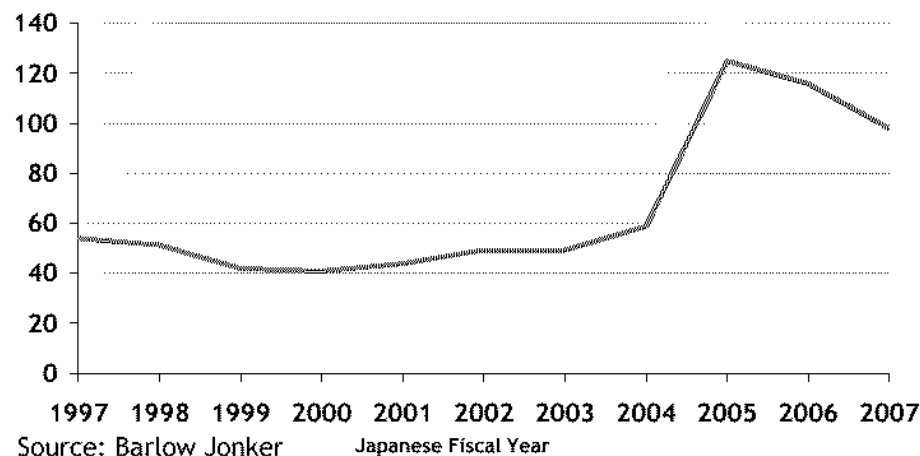
Coal Sales Volumes by Mine (2006)

Mine (mtpa)	Domestic Steaming	Export Steaming	Export Coking	Total
Curragh, QLD	2.6		6.0	8.6
Premier, WA	3.7			3.7
Bengalla*, NSW	1.0	4.3		5.3
Total	7.3	4.3	6.0	17.6

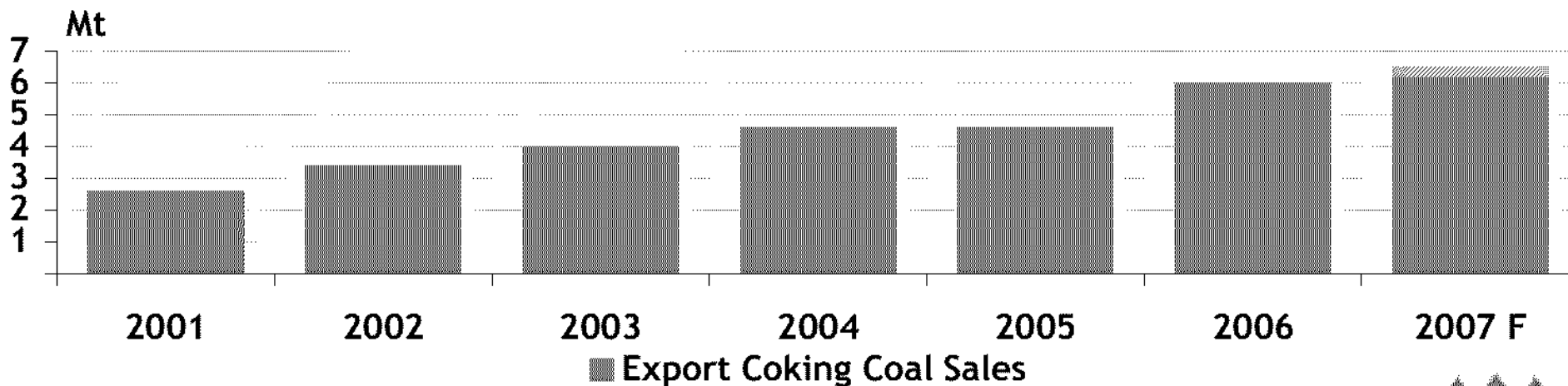
* Wesfarmers 40% share

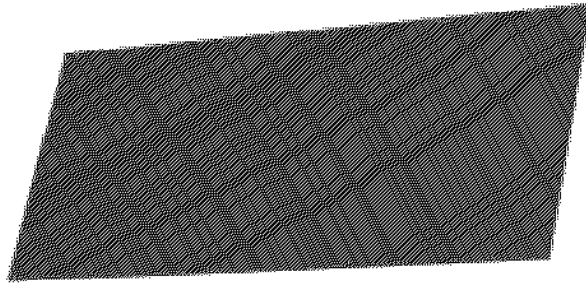
Metallurgical Coal Prices
Australian Hard Coking Coal to Japan

US\$/Tonne (Nominal) FOB Australia

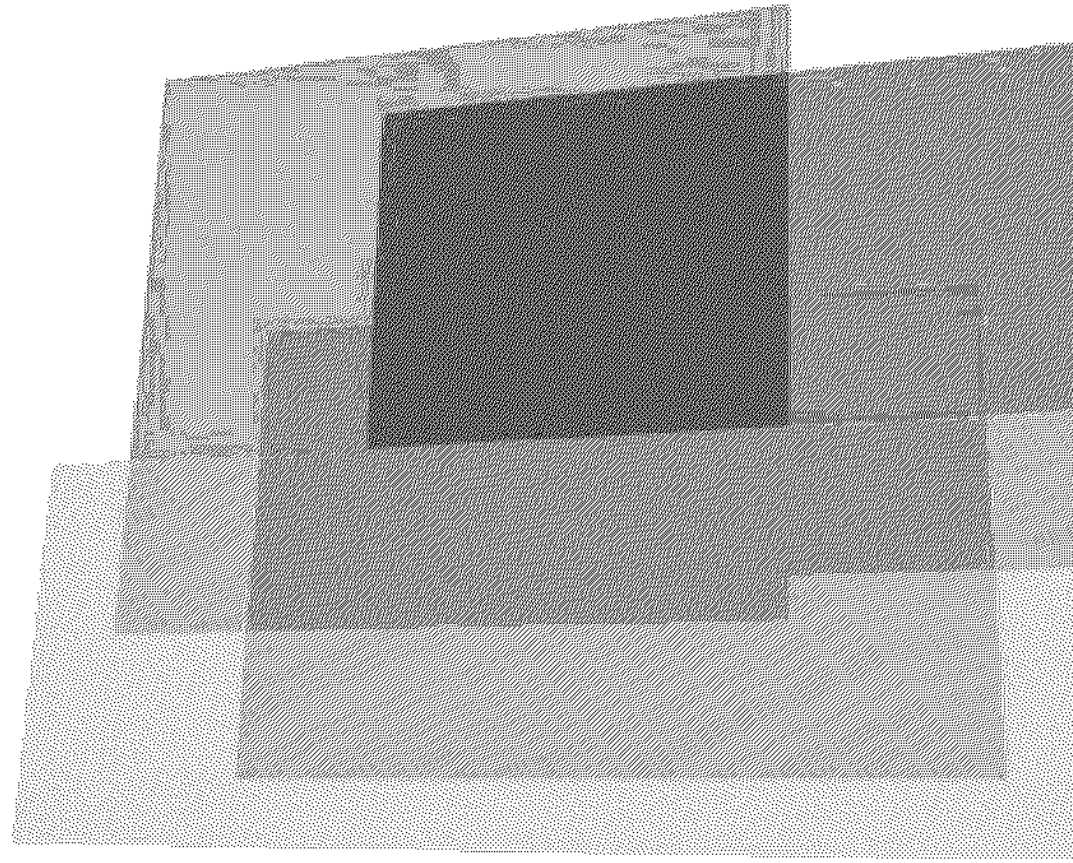


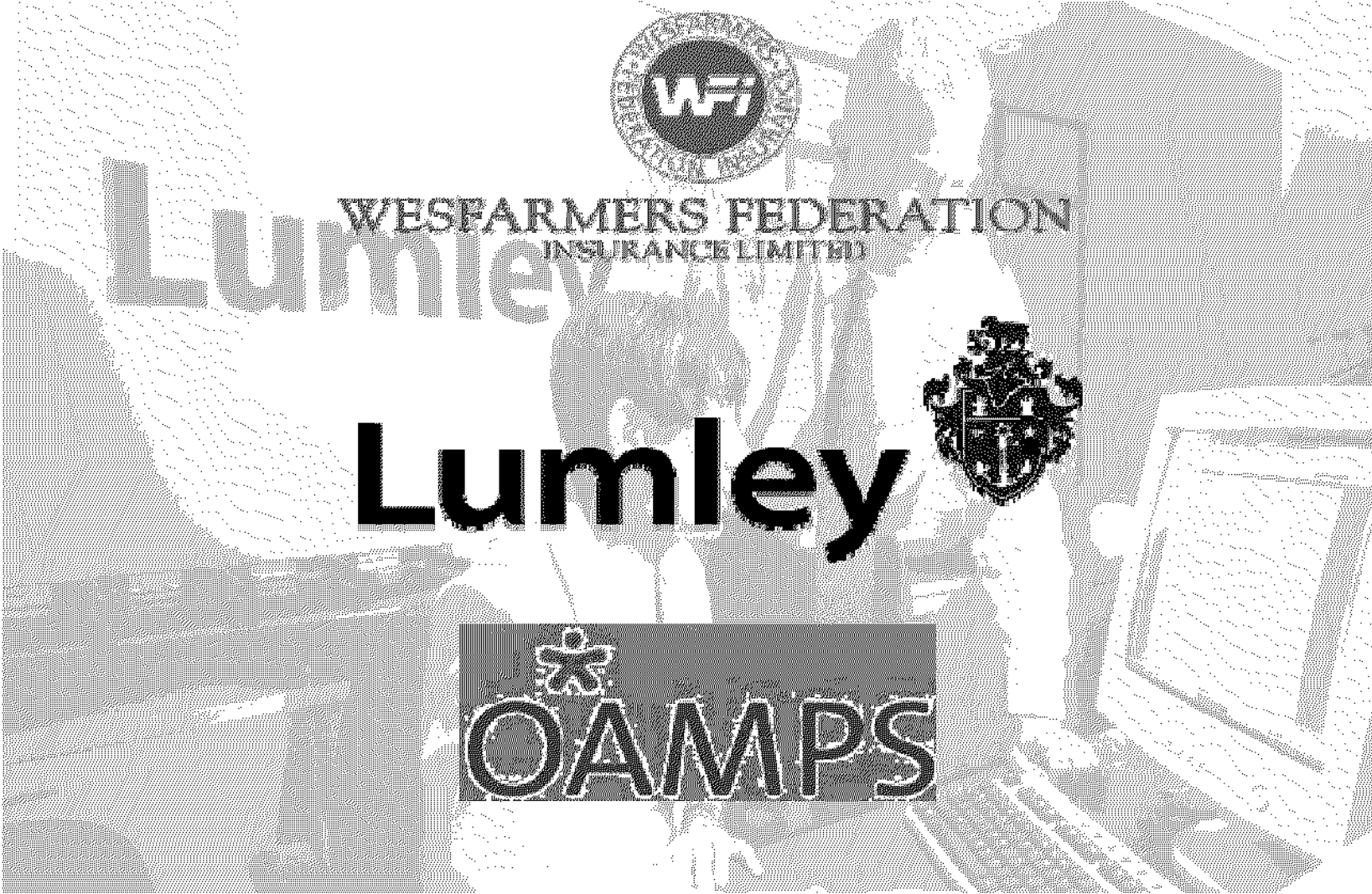
Curragh Historic and Forecast Export Coking Coal Sales

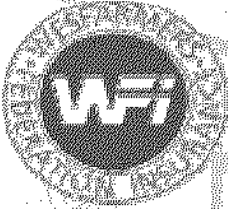


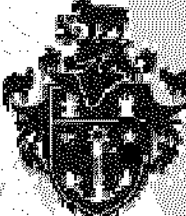


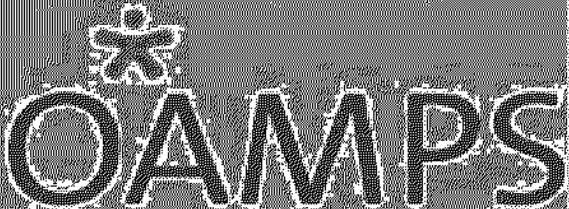
Insurance





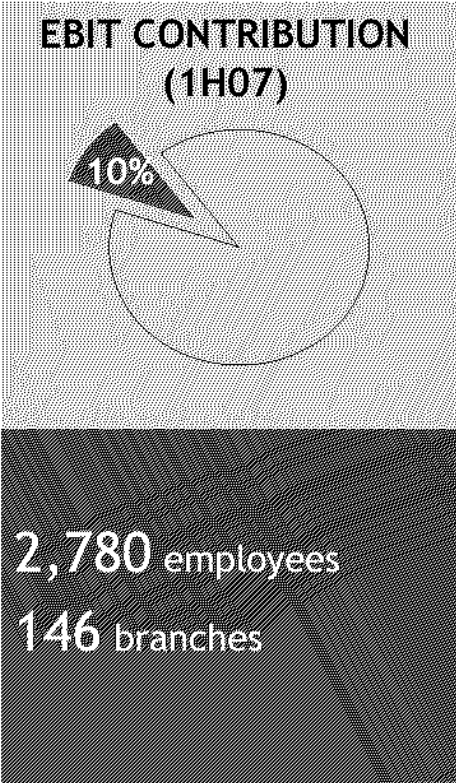
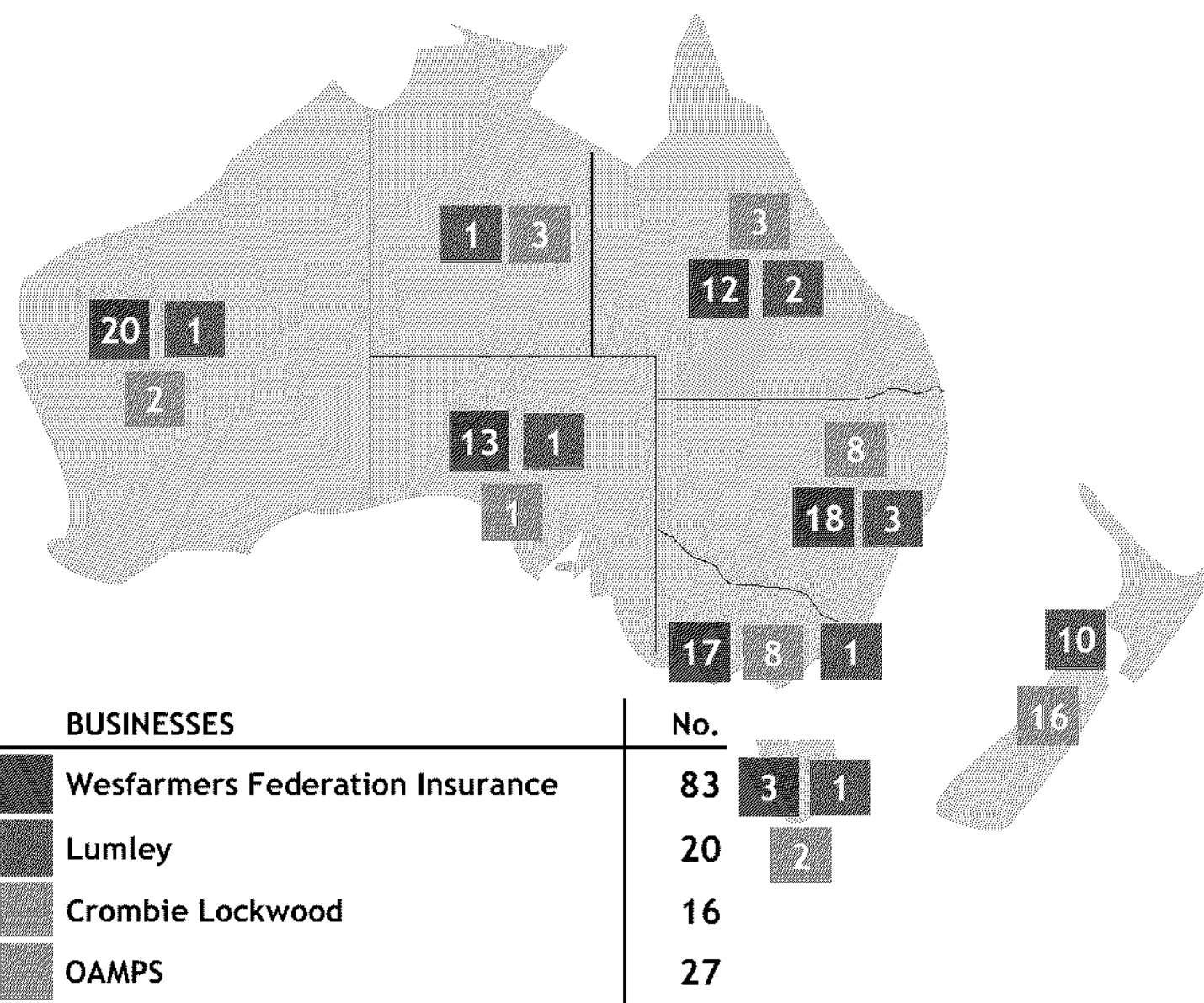

WESFARMERS FEDERATION
INSURANCE LIMITED

Lumley 





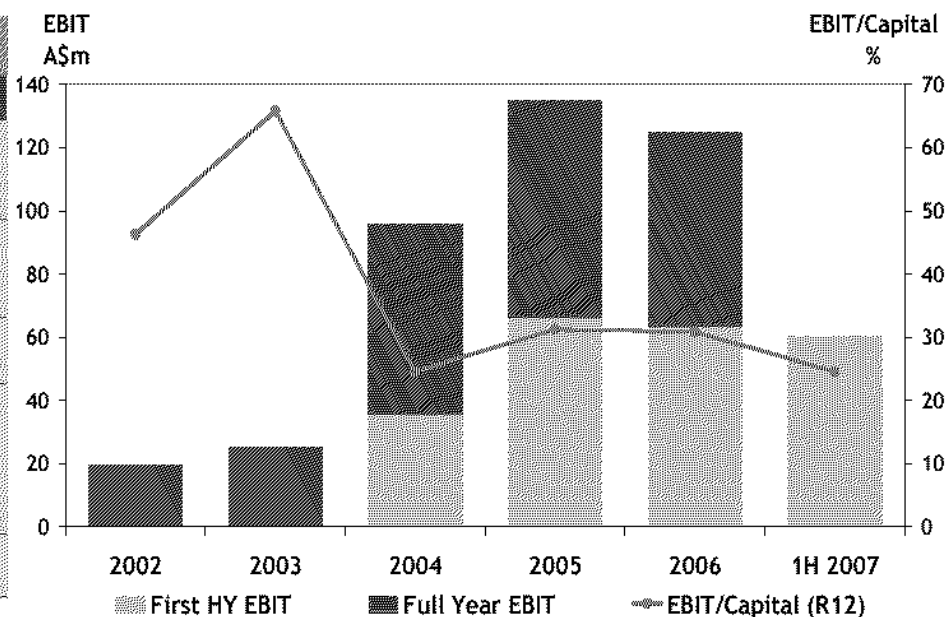
Insurance - Locations



Insurance - Performance

Growth Strategies

Opportunities / Challenges	Strategies
Margin pressure in commercial lines	Target new segments for profitable growth Continue building technical and expert sales team Sales force efforts targeted at growth sectors
Integration of OAMPS	Integrate corporate functions Merger of underwriting business, AIL with Lumley Australia Modest synergies / benefits
Drought is affecting rural Australia	Maintain key alliances and relationships with clients Increase marketing and sales efforts
Diversification of core underwriting capabilities	General Insurance broking: – Acquisition of OAMPS Ltd in Nov 2006 – Acquisition of Crombie Lockwood (New Zealand) in Feb 2007 A number of new opportunities under assessment
General Insurance broking consolidation	Continue to evaluate opportunities to participate

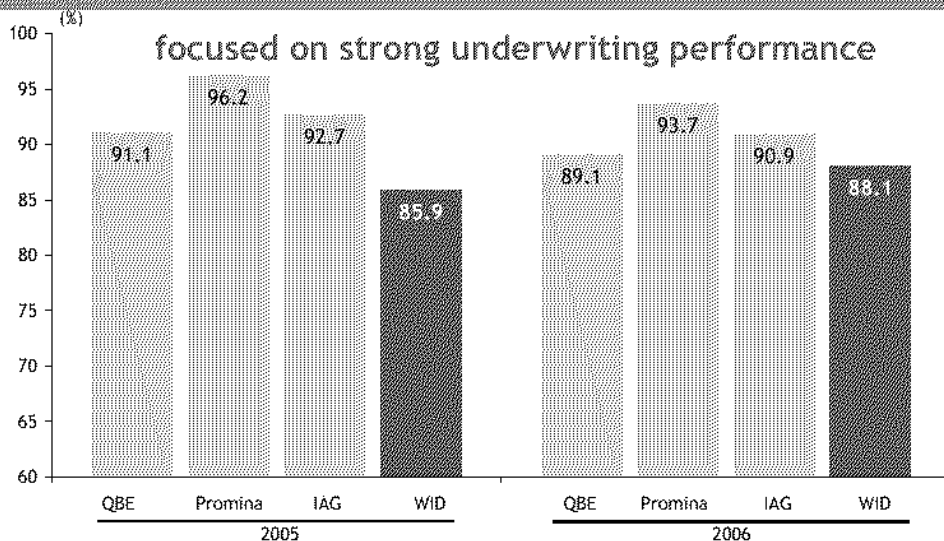


(A\$m)	2002	2003	2004	2005 A-IFRS	2006 A-IFRS	1H07 A-IFRS
Gross Written Premium	200.6	217.7	787.3	1,019.9	1,025.9	546.0
Net Earned Premium	156.8	175.0	508.1	700.4	746.5	406.1
Underwriting Result	12.7	16.2	69.8	97.2	89.0	38.6
EBITA	19.5	25.2	95.8	134.9	124.8	62.7
Goodwill Amortisation	-	-	(7.5)	na	na	(2.6)
EBIT	19.5	25.2	88.3	134.9	124.8	60.1
Combined Operating Ratio	91.9%	90.7%	86.3%	86.1%	88.1%	90.5%



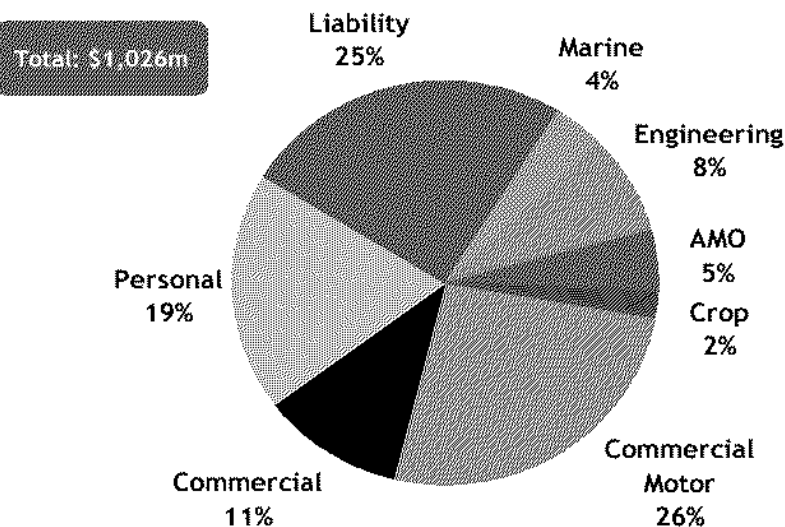
Insurance - Performance

Combined Operating Ratio: WID versus peers, 2005-06



12 months ending 30 June. QBE and Promina for the preceding 12 months ended 31 December

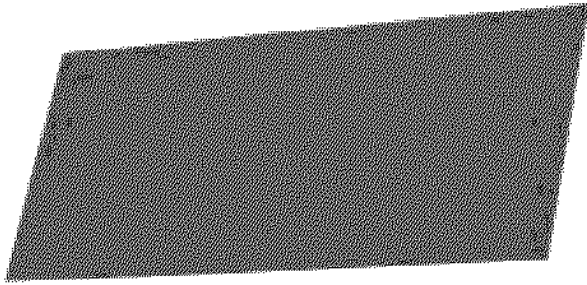
2006 Gross Written Premium by Class of Business



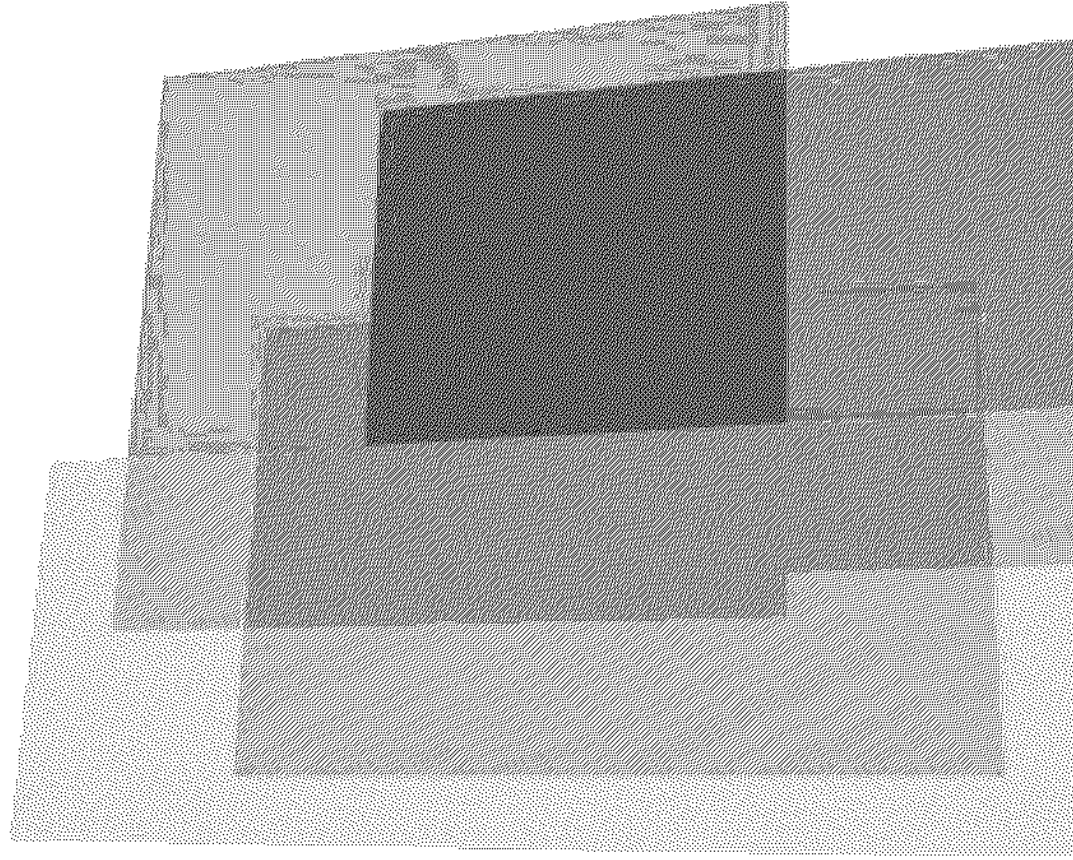
Key Performance Indicators: 2004 - 2006

	Lumley			Wesfarmers Insurance Division		
	Australia			New Zealand		
(%)	2004	2005	2006	2004	2005	2006
Net Earned Loss Ratio	56.6	58.4	60.3	58.5	61.2	60.4
Combined Operating Ratio	85.1	83.7	86.1	86.9	87.9	89.5
Insurance Margin	18.7	20.1	17.1	14.9	14.2	13.0





Industrial & Safety



Core business

Blackwoods

Australian market leader in distribution of Maintenance, Repair and Operating supplies (MRO)

National Specialist Businesses

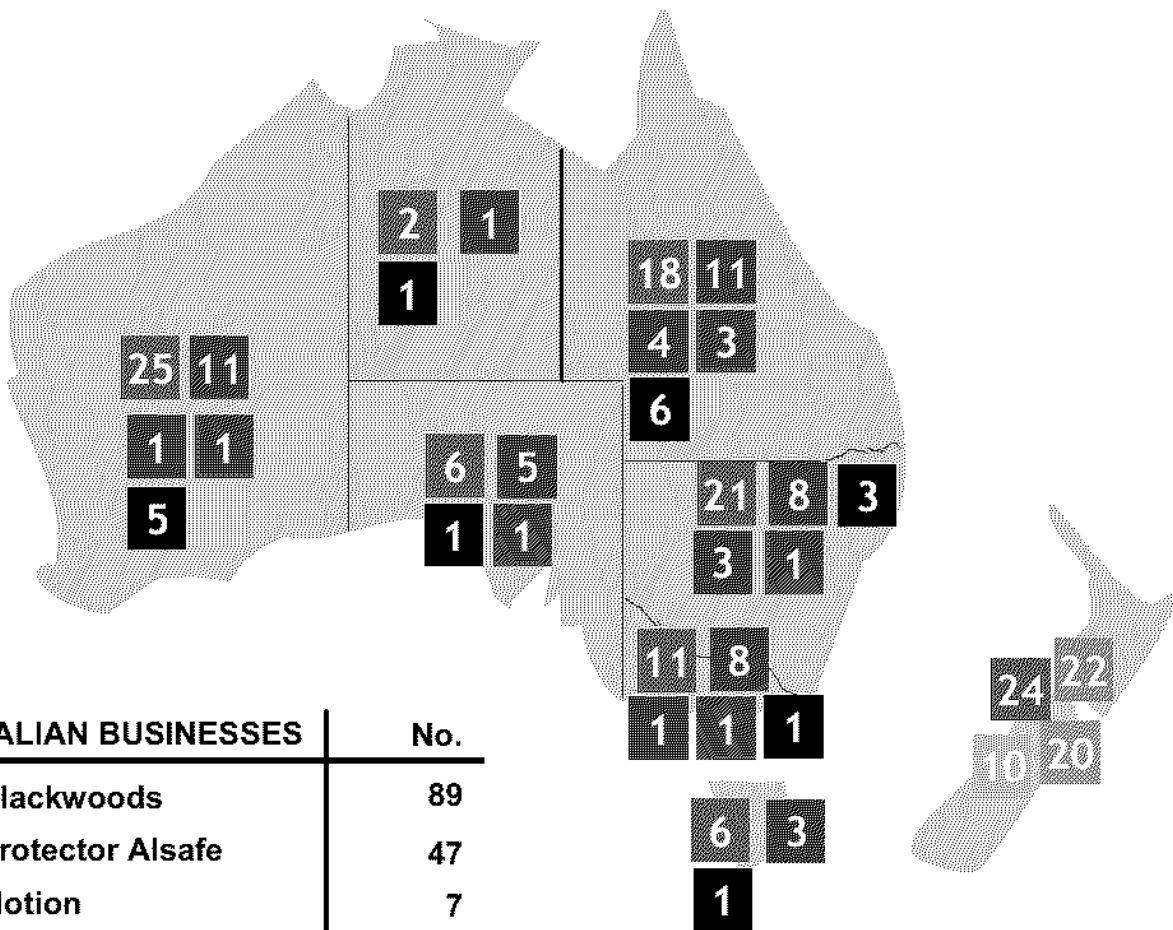
Australia



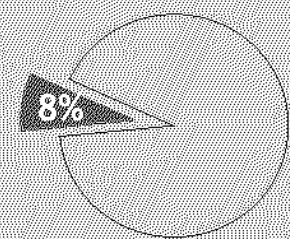
New Zealand



Industrial & Safety - Locations



EBIT CONTRIBUTION (1H07)

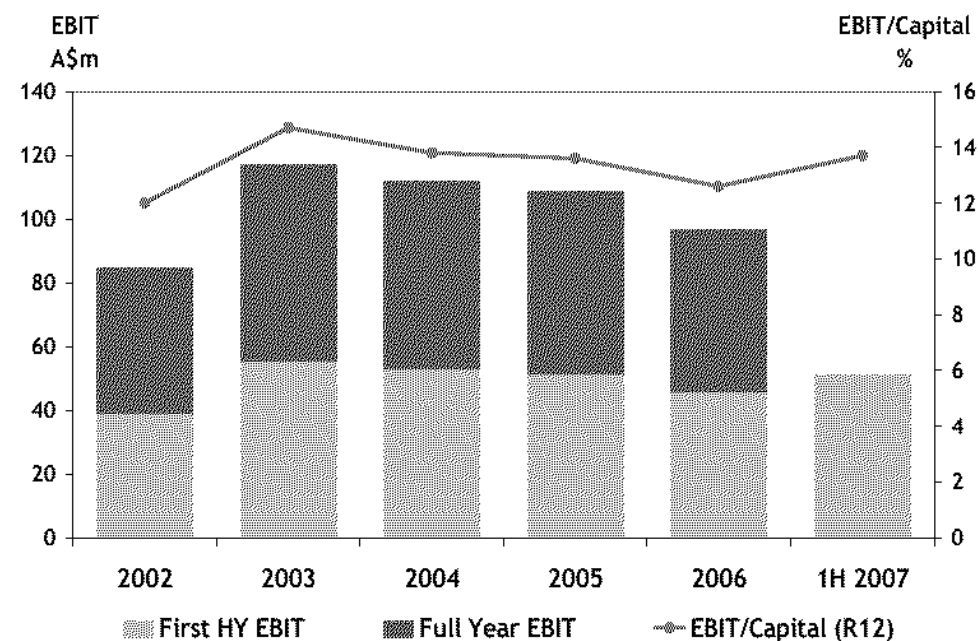


3,295 employees
 246 locations
 115,000 customers
 217,000 product lines



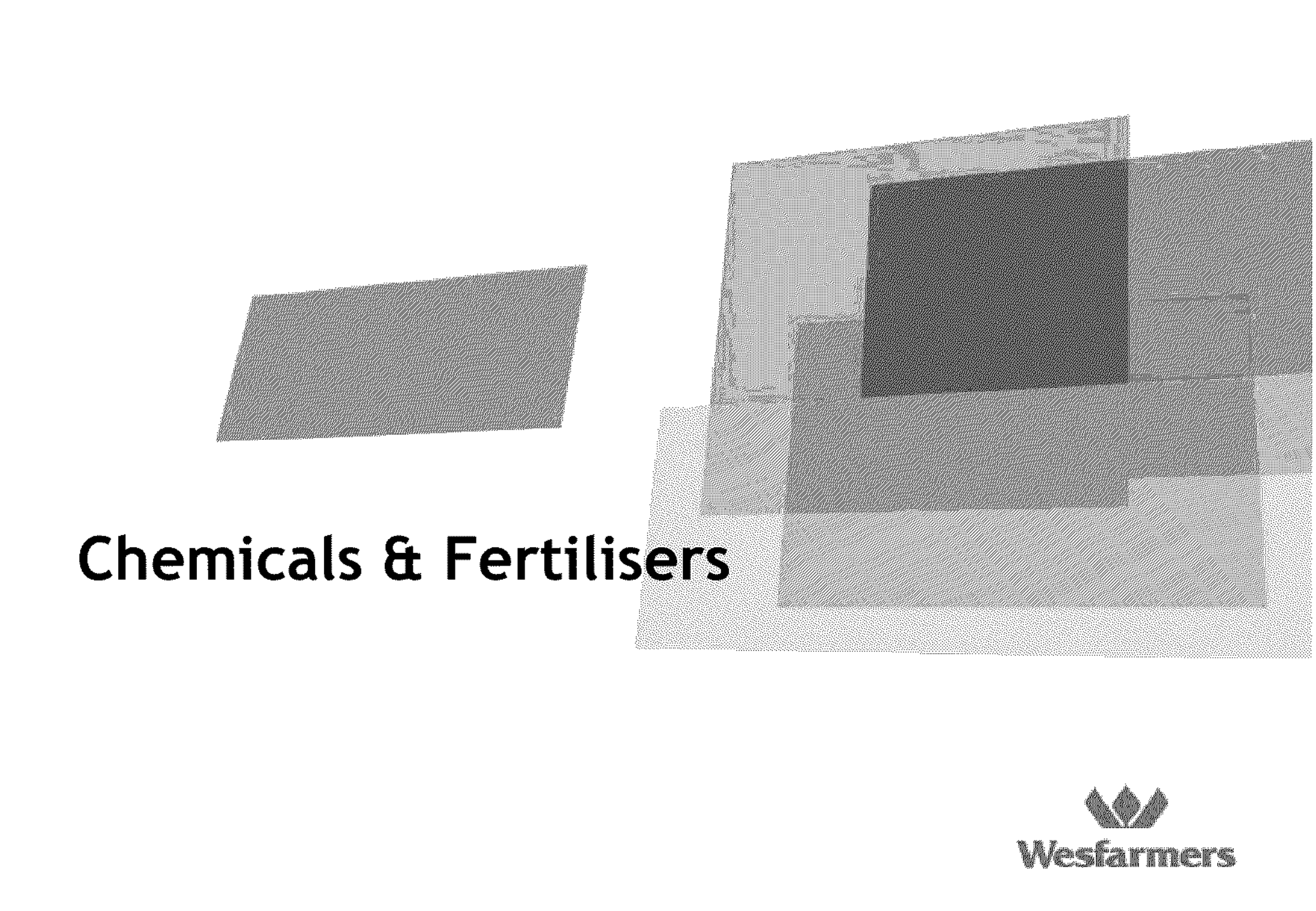
Industrial & Safety - Performance

Growth Strategies	
Strategies	
Re-base the business	Division restructure complete, cost base reduced
	SKU reduction well advanced
	Logistics network rationalisation well progressed
	Reduction of capital base proceeding well
	Low Cost Country sourcing capability established (Shanghai)
Grow selectively	Increased penetration of higher growth sectors
	Improve sales force effectiveness, increased resource levels
	Improve delivery performance
	Addition of services / new ranges to increase share of spend
	Bolt on acquisitions e.g. Bullivants



(A\$m)	2002	2003	2004	2005 A-IFRS	2006 A-IFRS	1H07 A-IFRS
Revenue	1,055.4	1,112.0	1,150.6	1,174.7	1,177.7	580.1
EBITA	84.8	117.2	112.0	108.8	96.8	50.9
Goodwill Amortisation	(23.0)	(25.3)	(25.3)	na	na	na
EBIT	61.7	91.9	86.8	108.8	96.8	50.9
EBITA/Revenue Ratio	8.0%	10.5%	9.7%	9.3%	8.2%	8.8%

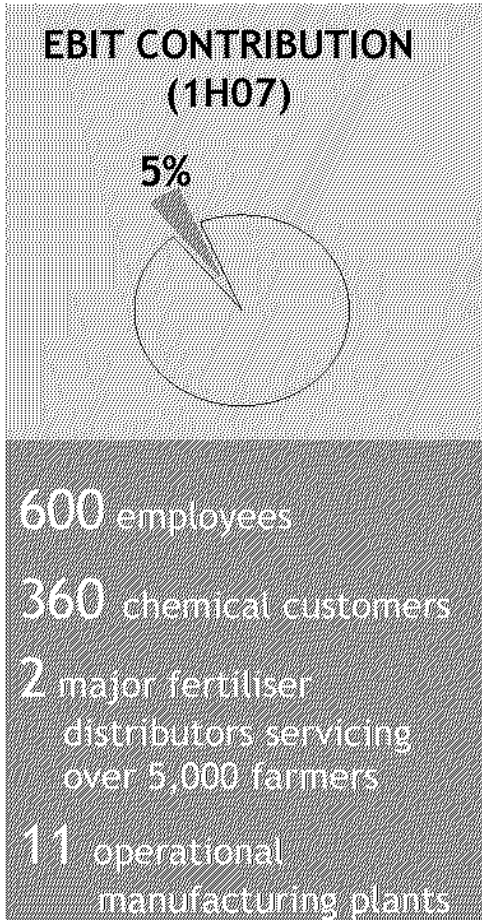
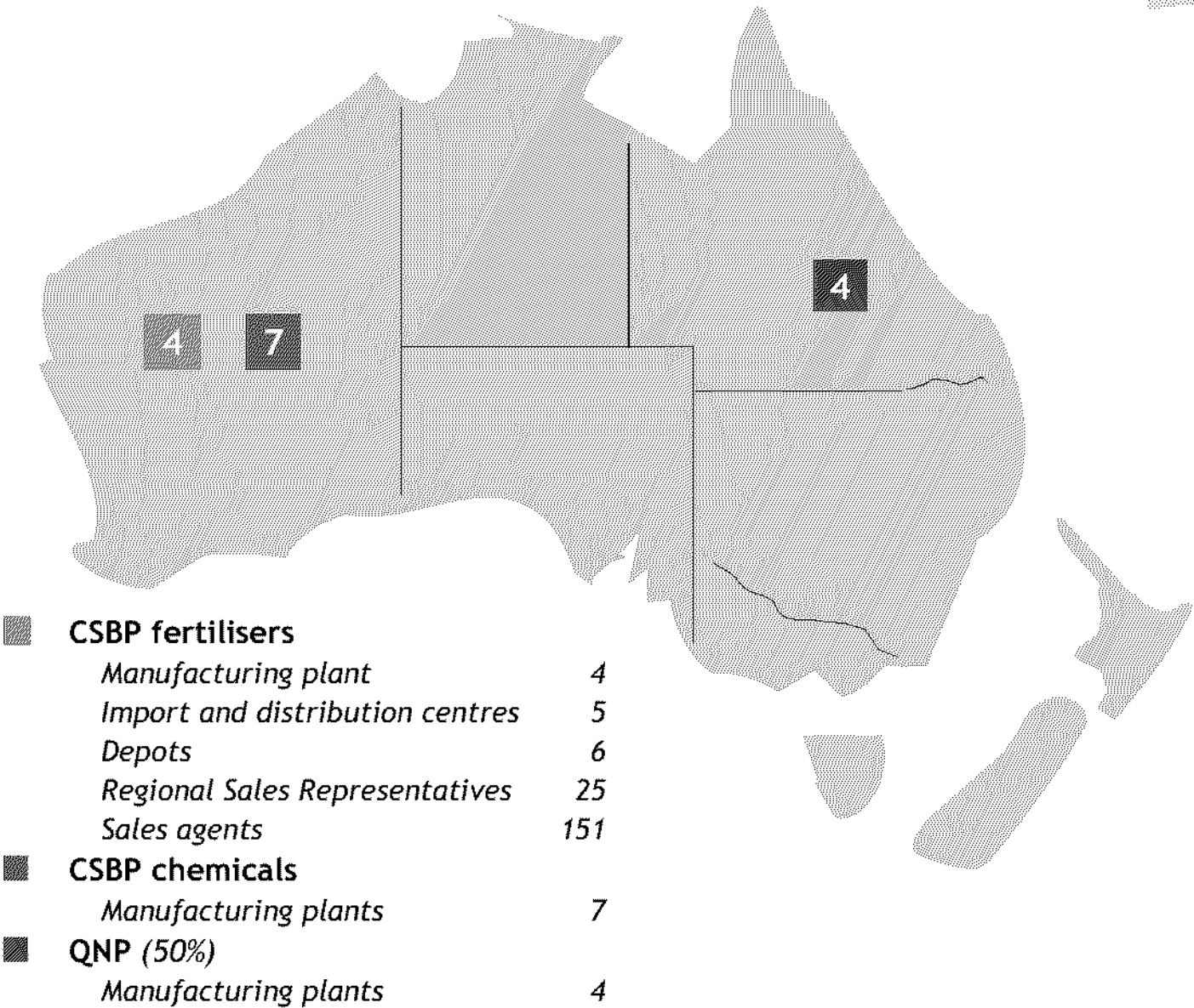




Chemicals & Fertilisers

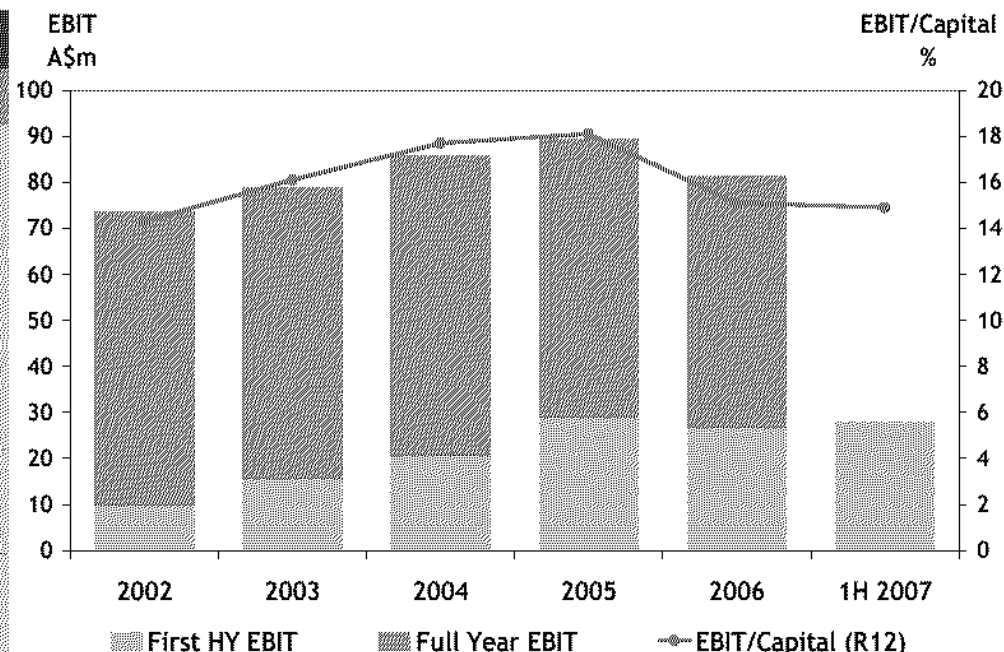


Chemicals & Fertilisers - Locations



Chemicals & Fertilisers - Performance

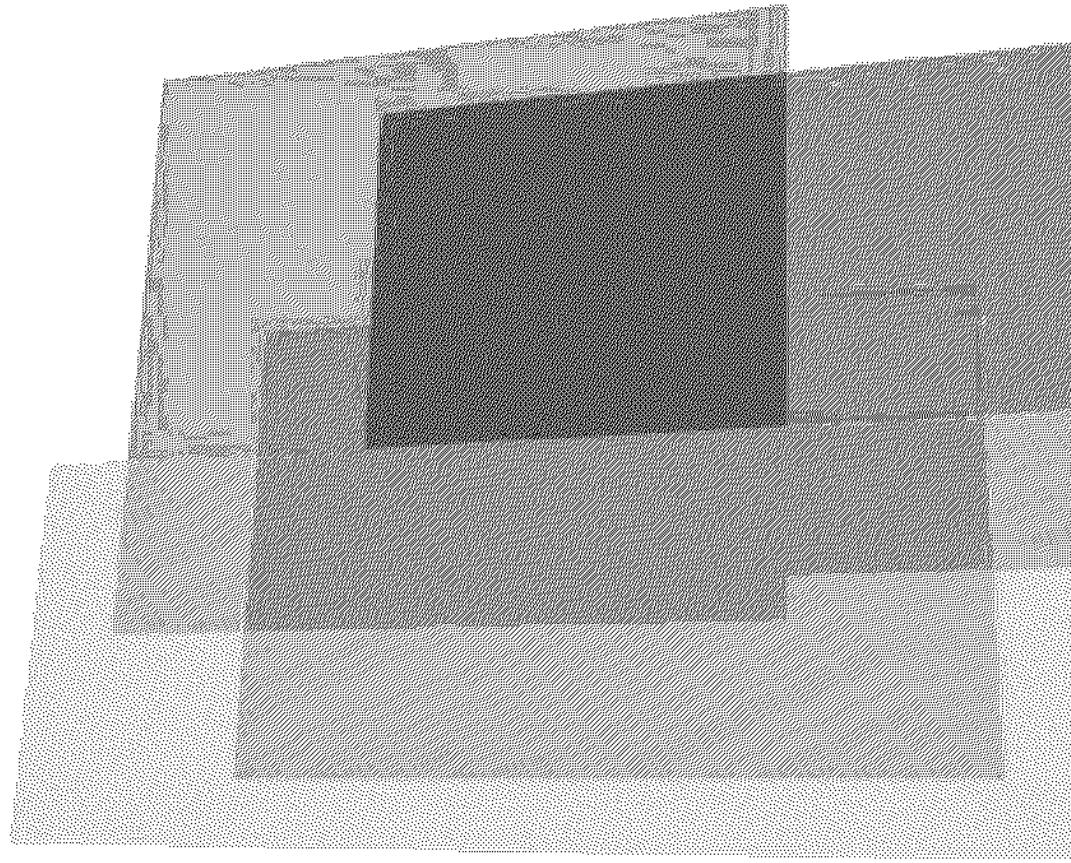
Strategies	
Opportunities / Challenges	Strategies
Maintain and grow business	Kwinana AN expansion: ➢ Duplication of capacity to 470,000 tpa ➢ Completion expected second half 2007
Improve performance of sodium cyanide business and identify opportunities for growth	Evaluation of options at QNP (50% owned) Sodium cyanide volume growth
Review position in industrial chemicals	Investigate domestic growth opportunities for sodium cyanide – Boddington gold project Completed exit from chlor-alkali business
Continue to develop liquid fertilisers	Extend product development activity
Optimise cost and capital	Focus on expense reduction strategies and investigate ways to make cost base more variable
Growth opportunities	Dedicated business development team
Optimal cost and capital structure	Reduce working capital and manage expenses



(A\$m)	2002	2003	2004	2005 A-IFRS	2006 A-IFRS	1H07 A-IFRS
Revenue	463.9	473.6	518.5	586.9	595.2	230.7
EBITA	73.5	78.9	85.6	89.4	81.4	27.8
Goodwill Amortisation	(0.3)	(0.3)	(0.3)	na	na	na
EBIT	73.3	78.6	85.4	89.4	81.4	27.8
EBITA/Revenue Ratio	15.8%	16.7%	16.5%	15.2%	13.7%	12.1%

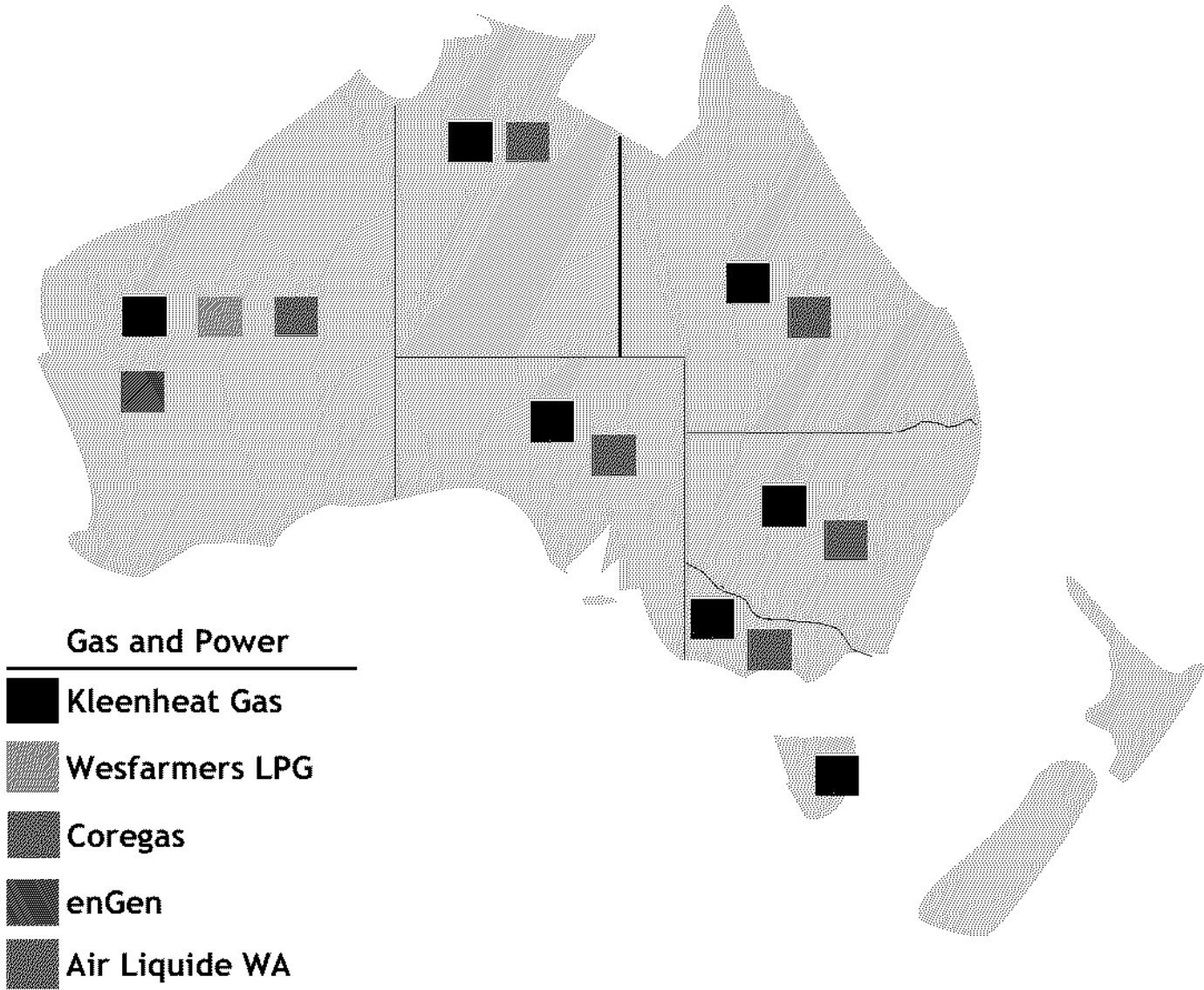


Energy

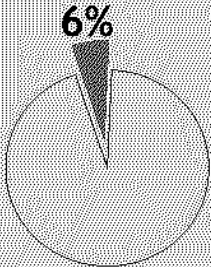




Energy - Locations



**EBIT CONTRIBUTION
(1H07)**

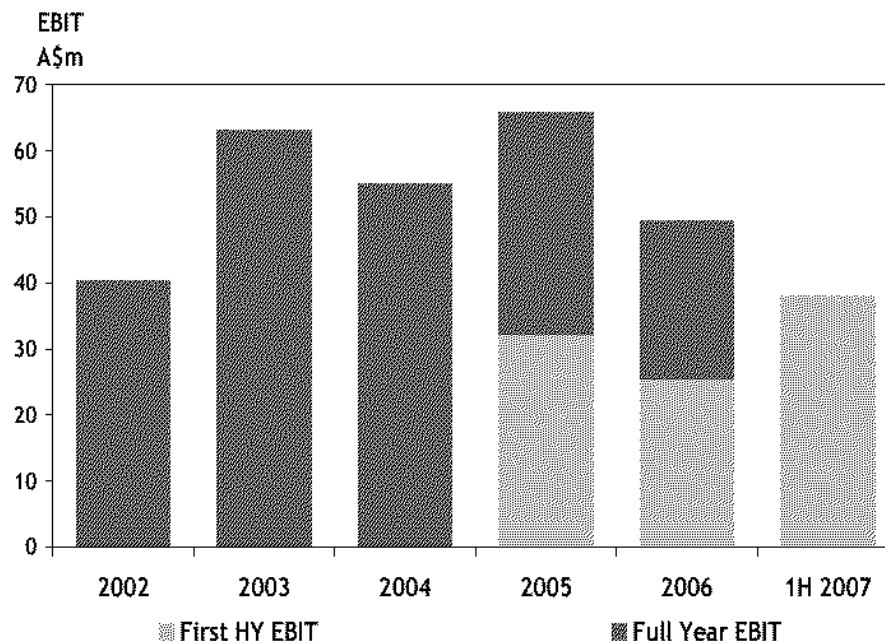


- 900 employees
- 1,436 gas locations
- 274,000 gas customers
- 17 remote power stations
- 3 air separation units
- 1 hydrogen plant



Energy - Performance

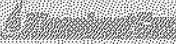
Growth Strategies	
Strategies	
New gas products and markets	Kleenheat Gas: Develop HDV and new domestic markets for LNG
	Wesfarmers LPG: enhance feed gas supply arrangements
	Air Liquide WA (40%): focus on oil and gas and medical industries
	Coregas: Integrate, complete liquefier expansion and grow East Coast business
Remote power opportunities	Engen: complete Sunrise & Darlot LNG fuelled power stations; seek further growth opportunities
Improve margins in higher gas cost environment	Kleenheat Gas: lower cost business model by continued focus on controllable costs and improved efficiency and workforce performance



(A\$m)	2002	2003	2004	2005 A-IFRS	2006 A-IFRS	1H07 A-IFRS
Revenue	398.6	406.3	380.8	397.7	371.9	222.4
EBITA	40.4	63.1	55.1	65.9	49.4	38.1
Goodwill Amortisation	(0.4)	(0.7)	(0.8)	na	na	na
EBIT	40.0	62.5	54.3	65.9	49.4	38.1
EBITA/Revenue Ratio	10.1%	15.5%	14.5%	16.6%	13.3%	17.1%



Energy - Businesses



Activities	
distributor and marketer of liquefied petroleum gas (LPG) and gas appliances to a broad range of domestic, commercial, autogas and industrial customers	
Sales Volumes	
2005/06 Actual:	225kT
Sites	
Depots	33
Branches	14
Commission agents	26
Franchises	27
Dealers	675
Customers	258,000



Activities	
owns and operates a liquefied petroleum gas (LPG) extraction facility in Western Australia supplying Kleenheat Gas domestically and export markets	
Production Volume	
2005/06 Actual:	158kT
Sales Volumes	
2005/06 Actual	
Export:	39kT
Domestic:	116kT
Customers	2



Activities	
design, construction, operation and maintenance of both company-owned and customer-owned power supply	
Operations	
MW installed:	97
GWh generated per annum:	415
Power stations:	17
Customers:	circa 10

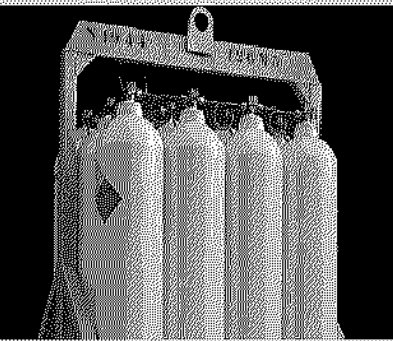


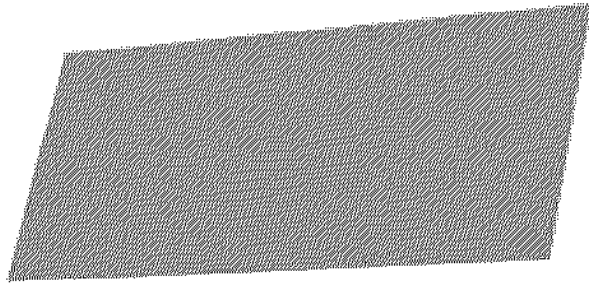
AIR LIQUIDE

Activities	
Air Liquide WA is a joint venture between Wesfarmers (40%) and Air Liquide Australia manufacturing and supplying a range of industrial and medical gases	
Operations	
Air Separation Plants:	
Kwinana:	Capacity 280 TPD Oxygen
Hismelt:	Capacity 880 TPD Oxygen
Carbon Dioxide Plants:	
WMC:	Capacity 12 TPD
CSBP:	Capacity 120 TPD
Cylinder Filling Operations:	
Branches:	2
	3 in Western Australia
	1 in Northern Territory
Agents:	74
Customers:	5,000

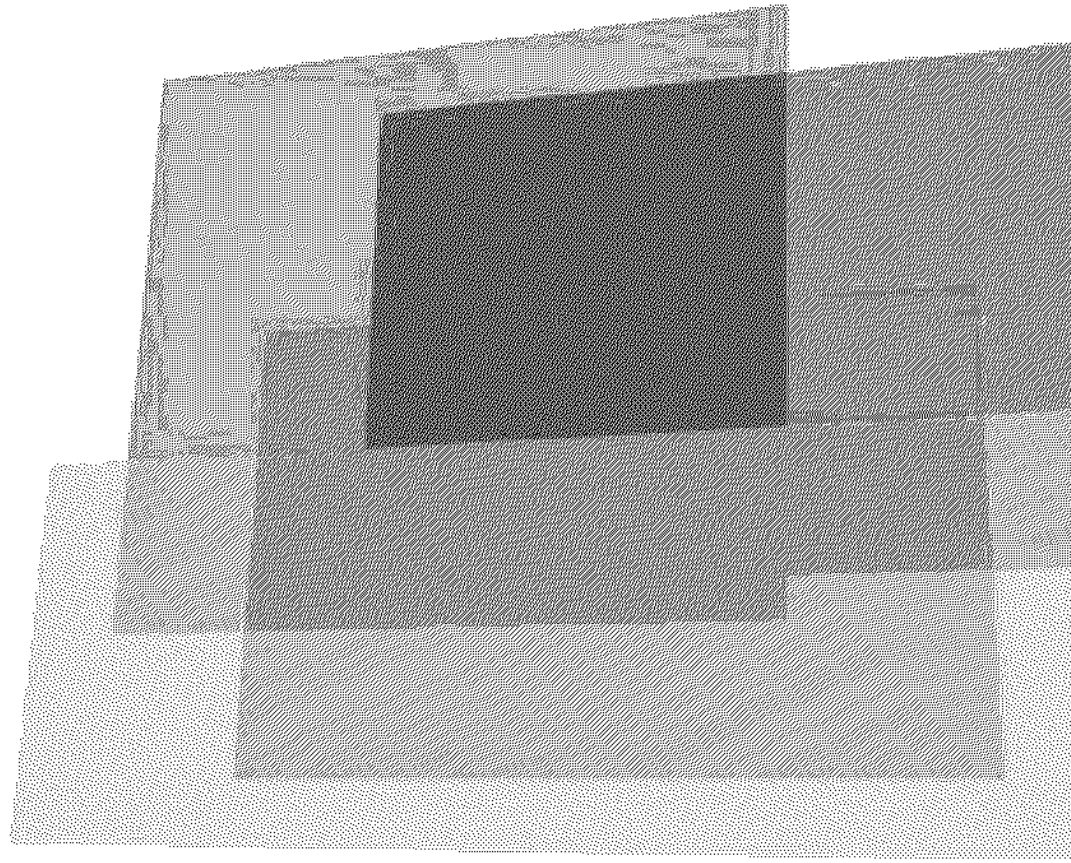


Activities	
Production, distribution and marketing of industrial and medical gases on Australia's east coast.	
Operations	
Port Kembla Air Separation Unit:	Capacity 1,350 TPD Oxygen
Hydrogen Plant:	Capacity 1000 m3/hr
Cylinder filling operations:	4
Specialty gas laboratory	
Customers:	9,500





Other Businesses



Other Businesses



Gresham:

50% interest in Gresham Partners, an independent investment bank focused on financial advisory services, private equity investment and property investment funds. Wesfarmers also holds significant investments in Gresham's Private Equity Funds.

(A\$m)	2005	2006
Profit before tax:		
Gresham Partners	4.7	2.7
Gresham Private Equity	3.2	10.1



Wespine (50%):

50:50 joint venture between Wesfarmers and Fletcher Building Limited. Wespine is a softwood sawmiller, specialising in the production of premium quality plantation timber for use in housing construction and furniture manufacturing.

(A\$m)	2005	2006
Profit before tax	9.9	9.8



Bunnings Warehouse Property Trust (23%):

listed property trust, established in 1998 with a focus on warehouse retailing properties and, in particular, Bunnings Warehouses leased to Bunnings Pty Ltd, a wholly-owned subsidiary of Wesfarmers Limited.

(A\$m)	2005	2006
Profit before tax	18.1	17.0



Gresham Private Equity

Gresham Private Equity - Fund 1

- Further exits expected over next several years

Current Investment Portfolio - Fund 1

Norcros
UK based building materials, coatings

NORCROS

Riviera
ocean cruisers

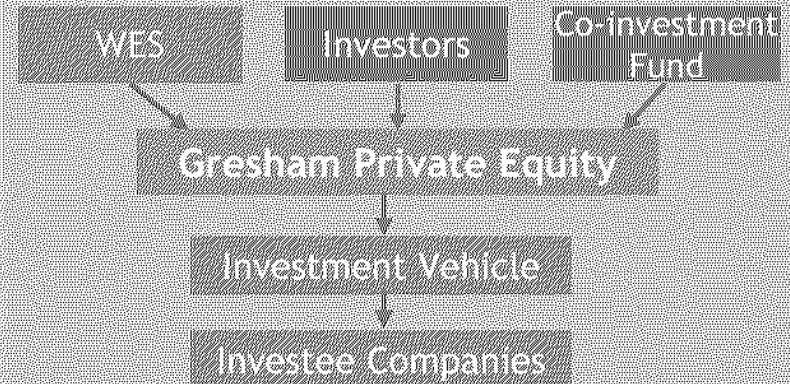


Raywood
vehicle control systems

Raywood

Gresham Private Equity - Fund 2

- Current commitment A\$325m (Wesfarmers A\$150m)
- Pacific Print Group (50%) acquired November 2005, enterprise value A\$190m
- Witchery acquired July 2006



Current Investment Portfolio - Fund 2

Noel Leeming
electrical retailer (New Zealand)



Australian Pacific Paper Products
manufacturer and distributor of disposable nappies (Australia)



Pacific Print Group
leading commercial printing business (New Zealand)

Pacific Print Group

Witchery
Women's fashion apparel

WITCHERY

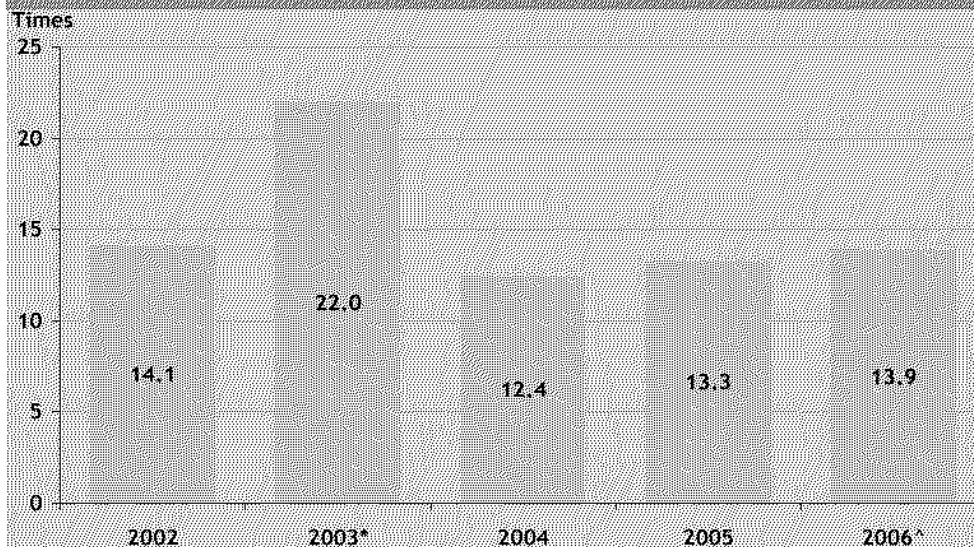


Capital Management

Capital Management

- Dividend policy – distribute franking credits through dividends
- Approximate 90% payout ratio
- Estimated capital expenditure 2006/07 ~ A\$800m
- Target efficient capital structure
- Dividend investment plan reinstated
 - 100% underwritten for interim dividend

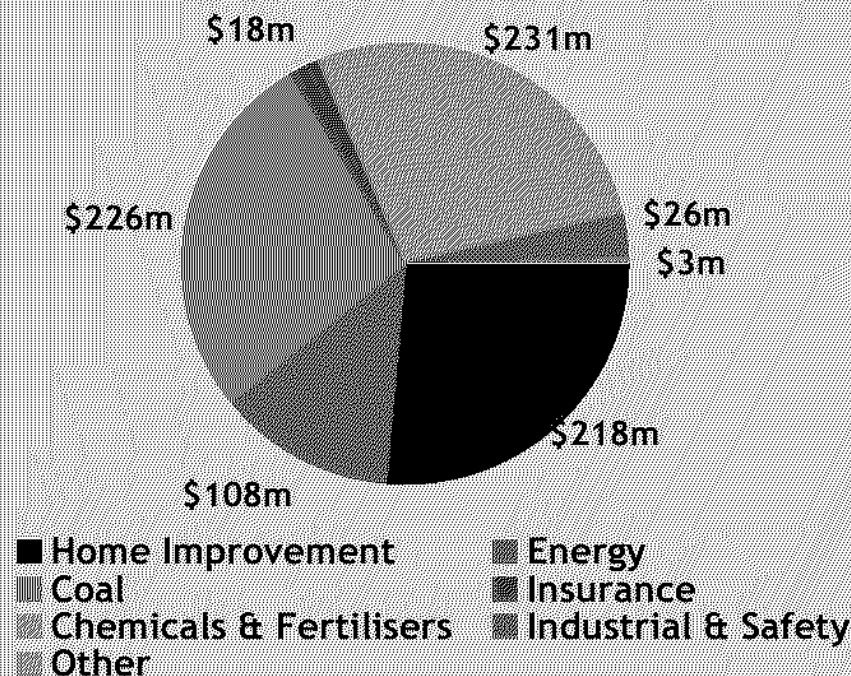
Cash Interest Cover Ratio (R12 to 31 Dec)



* Excludes sale of Girrah and Landmark ^ Excludes sale of ARG

2006/07 Capital Expenditure Budget

Total: A\$830m



Investor Relations Contact

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www.wesfarmers.com.au

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