WorleyParsons

Half Year Results
31 December 2004

John Grill, Chief Executive Officer
David Housego, Chief Financial Officer

28 February 2005

HYDROCARBONS | MINERALS, METALS & CHEMICALS | INDUSTRIAL & INFRASTRUCTURE | POWER

Background

- **Leading professional services provider to the Energy, Resource and Complex Process Industries**

- **Across all phases of projects**

1	2	3	4	5
ASSESS Project Feasibility Business Strategy	**SELECT** Development Options Execution Strategy	**DEFINE** Finalise Scope Sanction Project	**EXECUTE** Produce Asset	**OPERATE** Operate Asset

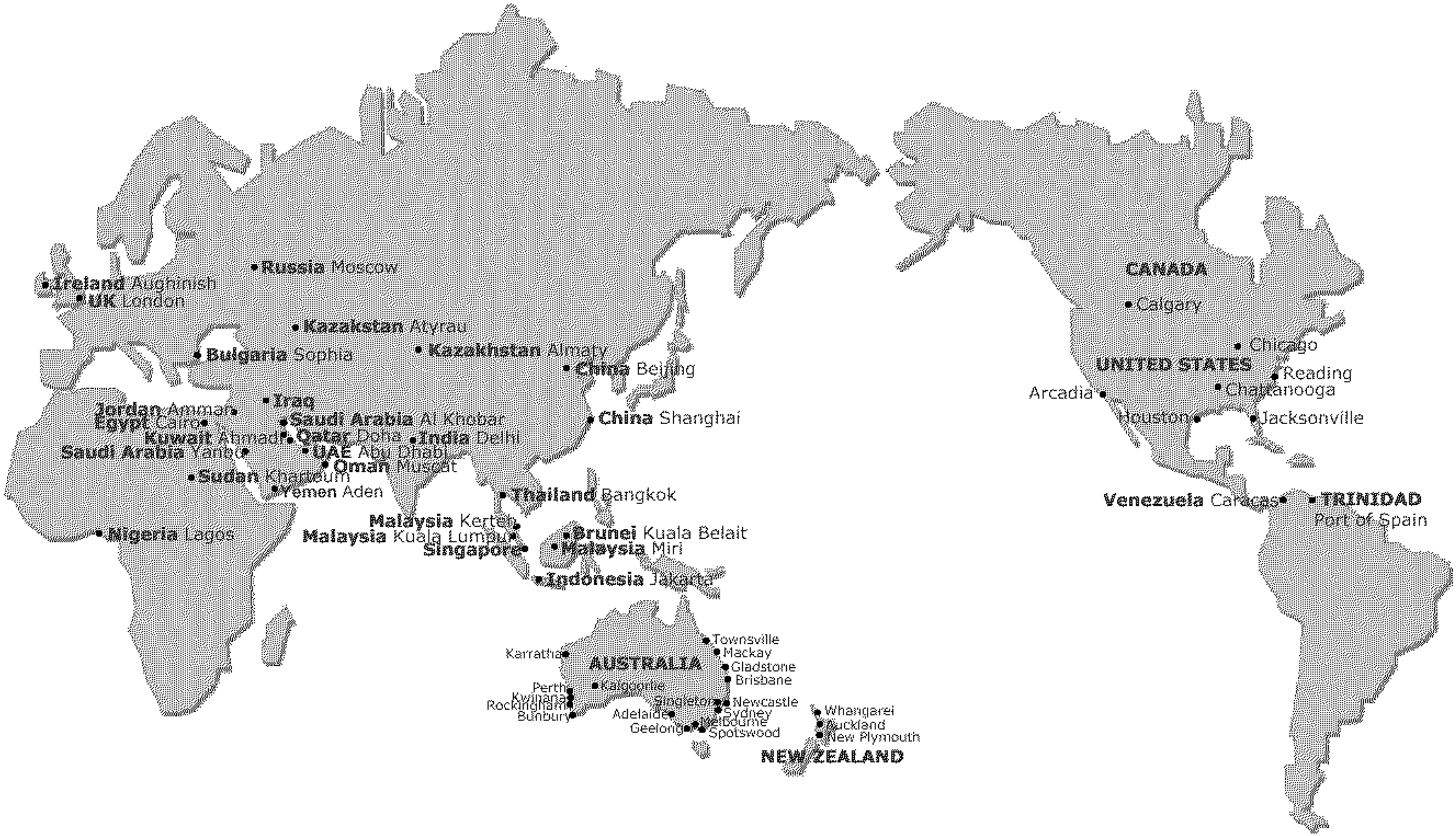
- **Organised into 4 Customer Sector Groups:**

  Hydrocarbons | Minerals, Metals & Chemicals | Industrial & Infrastructure | Power

- **US $245m acquisition of Parsons E&C Corporation Effective October 2004**

WorleyParsons

Global Reach



29 countries, 59 offices, 9500 project services personnel

Financial Highlights

- Improved safety performance in 2004
- 80.5% rise in net profit after tax to $23.0m
- EBIT growth of 123.6% to $37.1m
  - 40% EBIT growth from pre existing Worley businesses
  - Parsons E&C performs ahead of expectations
- Interim dividend increased to 7.5 cents
- Integration of Parsons E&C operations on track
- Acquisition of Development Resources Pte Ltd (Singapore)
- Mr Eric Gwee to replace Mr John Schubert on the Board

Material Contract Announcements

- **PNG Gas project FEED for ExxonMobil**
  - EOS Joint Venture (KBR / WorleyParsons)
    - PNG Gas to Australian Maritime Border
- **Belene Nuclear Power Plant for NEK**
  - WorleyParsons (Reading, USA and Bulgaria)
    - 2 x 1,000 megawatt units
- **'Angel' Offshore Platform for Woodside**
  - EOS Joint Venture (KBR / WorleyParsons)
    - Large unmanned platform. Gas and condensate to existing trunk line
- **RasGas Consolidated Maintenance Contract**
  - Transfield Worley TRAGS
    - LNG facilities Qatar

⇒ **Increase in long term contracted revenue**

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Significant Wins & Extensions

Worley

DRPL Acquisition
(Phases 2-5)

BeMax Pooncarrie Project Feasibility
Confidential Alumina Pre Feasibility
Rusal Alumina Pre Feasibility
Orica Yarwun 3 Project
BG India FEED 3
Taiwan Subsea Pipeline 3-4
North Belut Development

Ash Disposal Kogan Creek Power Station
Defence CSIG Panel Contracts
BMA Peak Downs 9Mt/y CHPP
Shell Malaysia 2 Offshore Platforms
Kupe Detail Design
Shell Regional Services Contract MIRI
Oxy Qatar Offshore Platform
Rasgas Qatar Offshore Platform

Spencer Street Station Redevelopment

Delegate Winery TWNZ

ConocoPhillips Indonesia Offshore Asset Support
Collie Power Station WA O&M
Tomago Alliance Extension

ASSESS 1
Project Feasibility
Business Strategy

SELECT 2
Development Options
Execution Strategy

DEFINE 3
Finalise Scope
Sanction Project

EXECUTE 4
Produce Asset

OPERATE 5
Operate Asset

Parsons E&C*

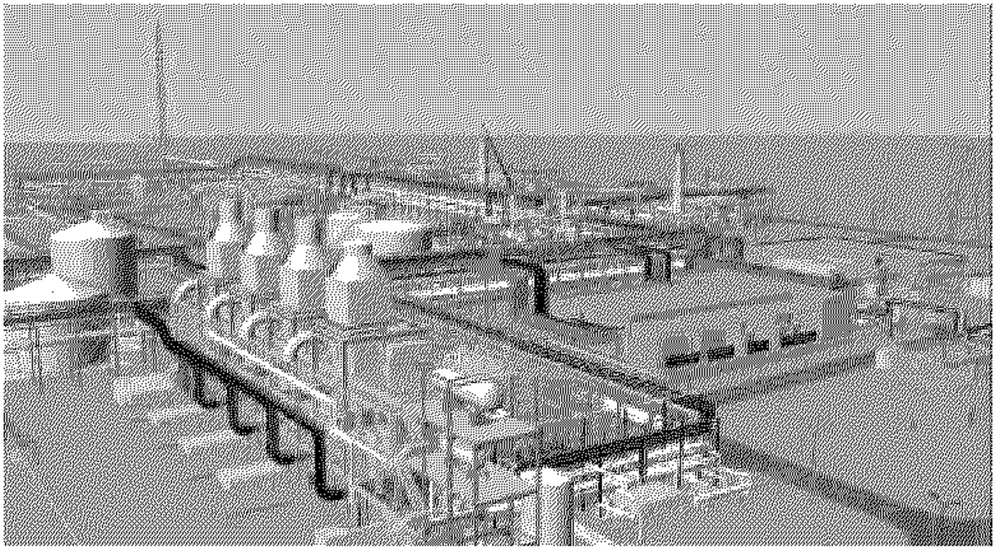
Marathon Oil LNG Study

ConocoPhillips ACX 3 Gas Plant Alaska
Sakhalin 11 OPF
TCO Crude Oil Tank Farm
Unocal Gas Plant Bangladesh
BG Gas Plant Trinidad

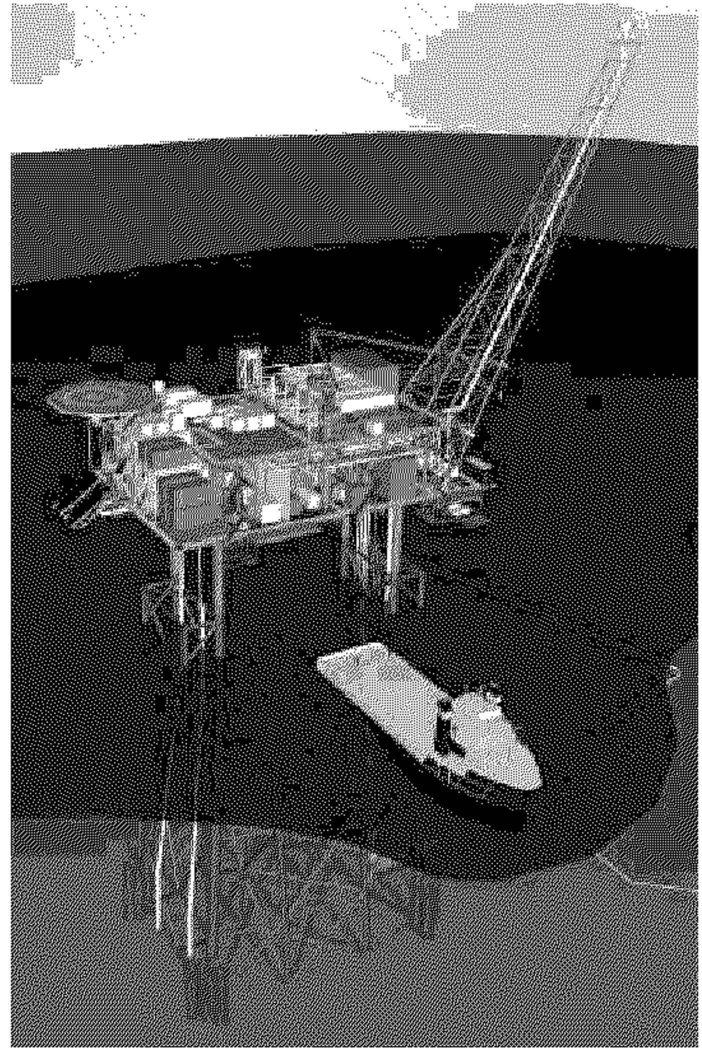
TVA Fossil/Hydro Project
Cedar Bay Power O&M Florida
Shell Martinez Continuing Services California
UCLA O&M Extension

**Since acquisition*

WorleyParsons

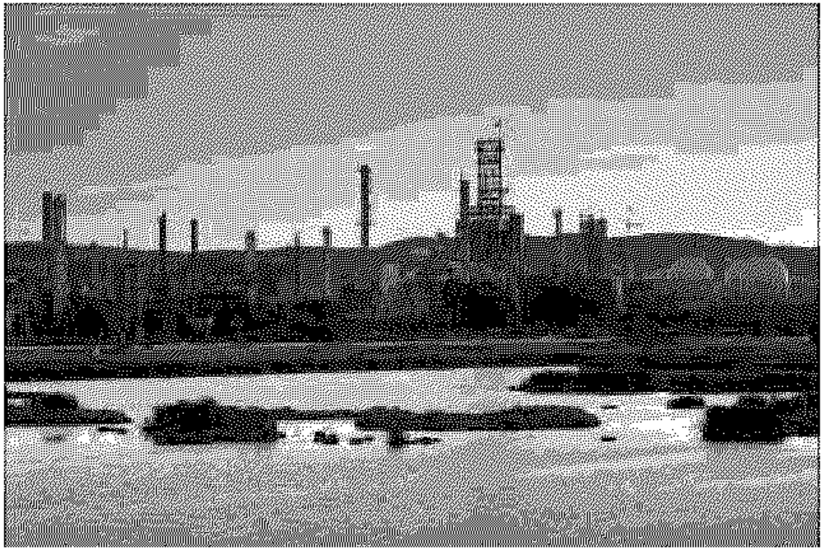


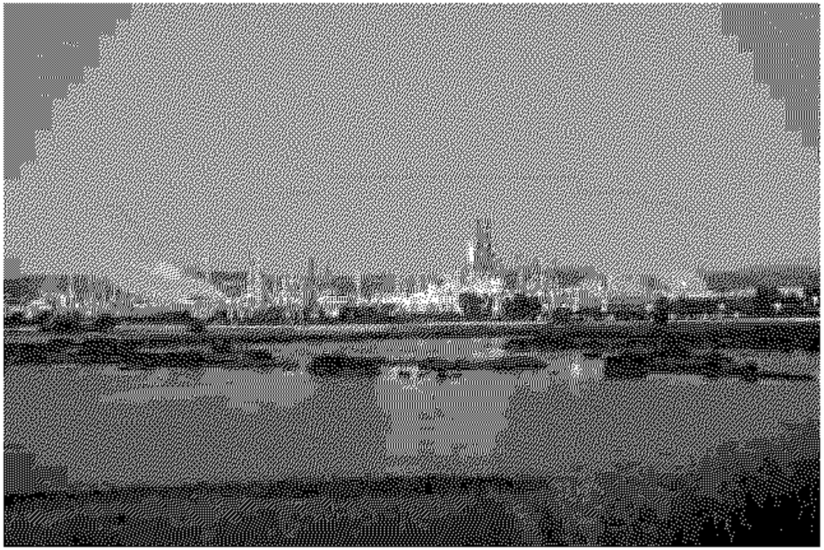
Sakhalin 11 OPF



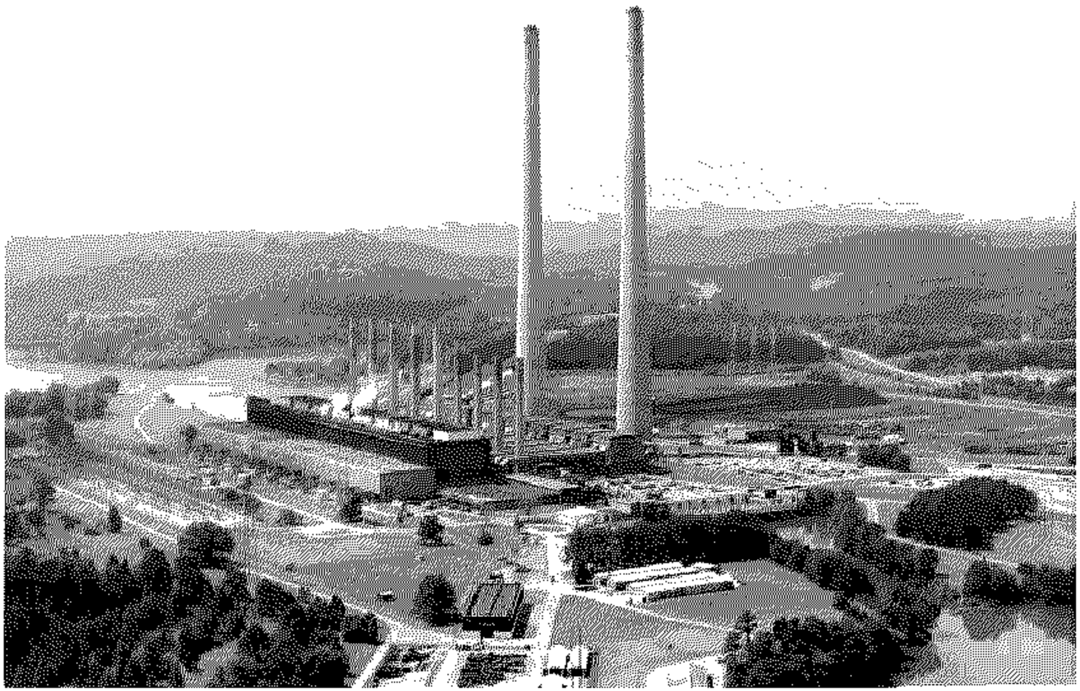
Angel Gas Development FEED

WorleyParsons





Shell Martinez Continuing Services



TV Kingston

Nuclear Power Plant

Integration Update

- Organisation performing strongly
- Performance of Parsons E&C ahead of expectations
- Transition implementation plan commenced
- Operations overlap agreed except Saudi operations
- Due Diligence items being closed out
  - Generally more positive than expected (so far)
  - Number of items remaining (12 months)

Integration Update

- **Revenue opportunities emerging**
  - Early wins are encouraging
    - Marathon Oil LNG study
    - Unocal Bangladesh
    - BG Gas Plant Trinidad
    - PNG FEED ExxonMobil
- **Cost synergies in line / ahead**
  - Insurance (now)
  - IT Services (2006)
- **Access to resources and capability**
  - High value offices in China and South East Asia
  - Opportunity to balance demand across operations

⟹ **Early days, but positive start**

- Aggregated revenue $416.6m; from $169.6m
  - 145% from prior period
  - Approximately 60% of business on proforma basis
- Parsons E&C operations very strong and ahead of expectations, particularly Kazakhstan
- Operations in Australia, South East Asia at expectations
- Middle East improving

→ Sector activity very strong

→ Global coverage and full range of services

Minerals, Metals and Chemicals

- **Aggregated revenue $80.3m**
  - 117% from $37.0m
- **High activity levels across operations**
  - Pre feasibility studies for alumina and iron ore
  - EPCM project activity
  - Alliancing
- **Will benefit from Parsons E&C's resources and EPCM capability**

→ **High levels of planned and committed CAPEX in industries**

- Aggregated revenue $64.6m
  - Up 234%
  - Second largest sector on proforma basis
- Parsons E&C capability is impressive
  - Coal de-sulphurisation
  - Nuclear (balance of plant)
  - Transmission and distribution
  - Operations and maintenance
- Global opportunity

Developments

- **Esperance Energy Project**
  - Operation in line with expectation
  - Additional A Class equity – $3.4m for 12.5%
    - Hold 37.5% direct and 6.25% indirect
  - Revaluation to be performed prior to 30 June 2005
- **Exmouth Energy Project**
  - Financial Close expected March / April 2005
  - $30m CAPEX
  - WorleyParsons will subscribe for 100% equity – $6.4m

Acquisition of Development Resources Pty Ltd (Singapore)

- Project services group of Singapore Power
- Outsourcing of capability from Singapore Power
- Integrate and combine with existing WorleyParsons operations
- Regional resource for power projects
- Adds to Parsons E&C capability
- Approximately 140 professional staff (now 270 in Singapore)
- Acquisition SGD $6.8m (AUD $5.2m) / 4.0 x 2004 EBIT

Financial Summary

		%	Consolidated Half-year 2004 $'000	2003 $'000
Aggregated revenue	UP	142.0	586,537	242,335
Earnings before interest and tax (EBIT)	UP	123.6	37,067	16,578
Profit before tax	UP	109.0	35,135	16,813
Net profit after tax	UP	90.3	24,292	12,762
Net profit attributable to members of WorleyParsons Limited	UP	80.5	23,049	12,772
Basic earnings per share before amortisation of goodwill and trade name (cents per share)	UP	91.8	18.6	9.7
Basic earnings per share (cents per share)	UP	62.8	14.0	8.6
EBIT Margin*			6.3%	6.8%
Effective Tax Rate			30.9%	24.1%
Net Margin*			3.9%	5.2%

*Aggregated Revenue

Cashflow	Half Year 2004 $m	Half Year 2003 $m
Operations	42.2	4.6
Investing	(388.6)	(6.2)
Financing	312.6	(8.2)
	(33.8)	(9.8)
Cash at Start	16.9	32.8
Cash Acquired	94.6	-
Foreign Exchange	7.4	(1.6)
	85.2	21.3
Interest cover	17.1 x	-
Gearing (ND / ND+E)	5.9%	-

Interim Dividend and Foreign Exchange Impact

Interim Dividend

- Fully franked interim dividend 7.5 cents per share (5.5c)
- Record Date - 22 March 2005 : Payable 7 April 2005
- Payout ratio of 66%

Foreign Exchange Impact

- USD average rate to AUD

  2005 – 73.6c : 2004 – 68.9c

Outlook

"It is likely that the market for WorleyParsons' services will continue to be very strong. Our key markets and sectors continue to experience positive conditions.

"We indicated our expectation that the acquisition of Parsons E&C would be earnings per share accretive (pre amortization) on the expected nine month contribution for the year ended 30 June 2005. We are pleased with the result for the half year but would note that the unusually strong contribution from the newly acquired Parsons E&C group reflects specific operational circumstances that may not be duplicated in the remainder of the financial year.

"Even so, based on the results achieved so far and subject to reasonable conditions in the markets in which we operate for the remainder of this financial year, we expect to deliver on our prospectus undertaking and would expect further earnings growth in the second half of the year."