

21 January 2026

ASX release

Worley Appointed Marine and Port Infrastructure Technical Advisor for Western Australia's Westport Program

Worley Limited (ASX: WOR) ("Worley") has been selected as Marine and Port Infrastructure Technical Advisor by the Government of Western Australia for its Westport Program, which aims to deliver a new world class container port in Kwinana.

In joint venture with Arcadis, Worley will act as advisor for marine and port infrastructure providing both technical advisory and concept design services to Westport, under the venture's initial three-year agreement. Construction of the port is expected to begin by the late 2020s, with operations expected by 2040. Upon completion, the container trade from Fremantle Port will be relocated to the new precinct, integrating new port facilities, road and rail connections, an additional shipping channel, and offshore breakwater.

Westport will focus on minimizing environmental impact and achieving net-zero emissions optimising supply chains with larger proportion of containers moved by rail, directly reducing road congestion and emissions.

"Worley, in joint venture with Arcadis, is pleased to be working with the Western Australian Government on the Westport Program supporting sustainable infrastructure development in Australia," said Chris Ashton, Worley CEO. "Westport will be designed to improve connectivity while minimizing impact to the marine environment, and is a great example of how Worley is working towards delivering sustainable change."

The Technical Advisor role will be supported primarily by Worley's consulting team in the Perth office and draw on our Australian and international ports and marine facilities expertise.

Authorized for release by Nuala O'Leary, Group Company Secretary.

For further information, please contact:

Kylie Ramsden

Group Director Investor Relations

Ph: +61 412 340 850

investor.relations@worley.com

www.worley.com

Janelle Carrigan

Media Relations

Ph: +61 403 939 920

media.relations@worley.com

www.worley.com

About Worley: Worley is a leading global professional services company of energy, chemicals and resources experts. We partner with customers to deliver projects and create value over the life of their assets. We're bridging two worlds, moving towards more sustainable energy sources, while helping to provide the energy, chemicals and resources needed now.

Worley Limited is headquartered in Australia and listed on the Australian Securities Exchange (ASX: WOR).