



WOOLWORTHS LIMITED

AGM
22 November

A solid blue vertical bar.

James Strong

Chairman



Earnings Per Share — excluding Consumer Electronics provision up 3.1%

Cents

FY08

↑24.0% 134.89

FY09

↑11.7% 150.71

FY10

↑8.8% 164.01

FY11

↑6.5% 174.64

FY12

↓14.9% **148.67** ↑3.1% 180.06

Dividends per share

Increase in dividends per share of 3.3%

Cents

FY08

↑24.3% 92

FY09

↑13.0% 104

FY10

↑10.6% 115

FY11

↑6.1% 122

FY12

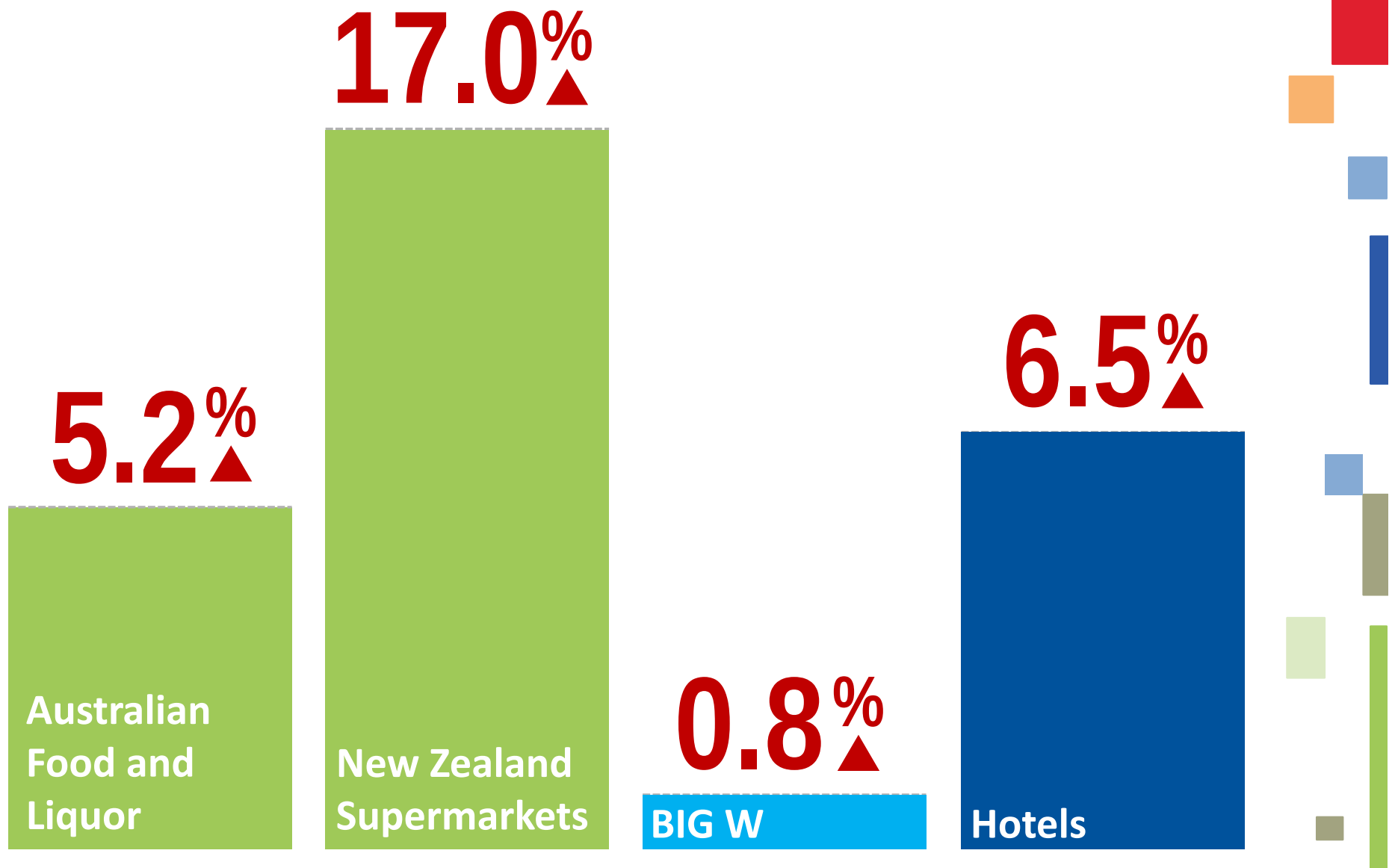
↑3.3% **126**



Grant O'Brien

Managing Director and Chief Executive Officer

Earnings growth across all divisions



Growth plans – our four strategic priorities



Extending our leadership – Australia's Fresh Food people



Extending our leadership – Food and Liquor



Growth options fast becoming real



FY12 new store growth

46 

BWS
Stores

38 

Australian
Supermarkets

15 

Masters

20 

Dan Murphy's

7 

BIG W's

7 

Countdown



Australia's leading online retailer



2.65^M

Apps in use
across
Woolworths
businesses

SCA Property Group



Financials

3.0% ▲

Increase in **earnings before interest and tax** from **continuing operations** to \$3,352.1 million

3.6% ▲

Increase in **net profit after tax** from **continuing operations** to \$2,182.9 million

3.1% ▲

Increase in **earnings per share** from **continuing operations** to 178.63 cents

14.5% ▼

Decrease in **net profit after tax** including **discontinued operations** and **consumer electronics provision**

Highlights — Financial Year 2012

- Delivered profit within our guidance
- Delivered lower prices across all our brands
- A solid increase in NPAT from continuing operations of 3.6%, decline in NPAT of 14.5% after the consumer electronics provision
- Sales from continuing operations grew by 4.8%



Corporate responsibility review



Most Sustainable Retailer

AUSTRALIAN RETAILER
OF THE YEAR AWARDS 2012



\$66.5M

Invested since 2007
Sustainability
Strategy launch on
lower carbon
technologies

37%

Lower carbon
emissions per sqm
compared to 2008
– exceeded target
of 25%

WOOLWORTHS LIMITED

Supporting Australian farming and agriculture



\$9M

Invested since
2007 through the
Fresh Food Future
Program –
supporting
innovation and
next generation of
farmers and
industry leaders

Supporting our National economy

\$6.6^B

Paid in wages
and benefits to
our 195,000
employees

\$2.1^B

Paid in taxes

\$108^B

Contribution
indirectly to
the economy
along with
729,900 jobs



Under James Strong's leadership

- Sales have more than doubled
 - \$20.9 billion in 2001 to \$56.7 billion in FY12
- Net profit after tax has quadrupled
 - \$475.7 million in 2001 to \$2.2 billion in FY12
- The share price has increased by 245 per cent
 - \$8.41 in 2001 to today's price of more than \$29
- Earnings per share have quadrupled
- Almost 100,000 additional shareholders who have invested in Woolworths



A solid blue vertical bar.

James Strong

Chairman

How to vote

The smartcard should have been inserted into your handset when you registered for the AGM

If the smartcard is not inserted into your handset please do so now

Make sure the arrows at the bottom of the smartcard are inserted and facing you



How to vote

Insert the smartcard up to the red line. A welcome message will appear when the card is inserted correctly



How to vote

When the poll opens, the handset will display the voting options being

- 1 to vote FOR the resolution
- 2 to vote AGAINST the resolution
- 3 to ABSTAIN or WITHHOLD your vote

Press the appropriate button on the handset to register your intentions



How to vote

Your voting instruction will appear on the handset

“Received” will appear on your handset to indicate your vote has counted

If you wish to change your mind, simply enter your new choice



How to vote

If you wish to withdraw your vote press the Cancel button



How to vote

If you accidentally dislodge the smartcard a warning will appear on your screen and you may need to push the smartcard back into the handset



How to vote

When the poll opens, the handset will display the voting options being

- 1 to vote FOR the resolution
- 2 to vote AGAINST the resolution
- 3 to ABSTAIN or WITHHOLD your vote

This will vote your open votes only, directed votes will go through automatically when you select one of the 3 options



How to vote

Please leave the handset and smartcard on your seat or hand them to a member of staff as you leave the room

The handset has a built in alarm that will sound if you inadvertently leave the building without returning the handset and smartcard



How to vote

If you have any questions or issues in using the handset please raise your hand and one of the attendants in the auditorium will be able to assist you

Thank you for your attention





Shareholder Questions





1. Financial Statements





2. Election of Directors



John Astbury



WOOLWORTHS LIMITED

Resolution 2 – Election of Directors

John Astbury

For	534,894,829	95.75%
Against	6,194,540	1.11%
Open	17,545,292	3.14%

Thomas Pockett



WOOLWORTHS LIMITED

Resolution 2 – Election of Directors Thomas Pockett

For	536,264,023	96.00%
Against	4,788,378	0.86%
Open	17,555,669	3.14%

Christine Cross



WOOLWORTHS LIMITED

Resolution 2 – Election of Directors

Christine Cross

For	538,268,959	96.37%
Against	2,680,591	0.48%
Open	17,596,123	3.15%

David Mackay



WOOLWORTHS LIMITED

Resolution 2 – Election of Directors

David Mackay

For	537,786,779	96.31%
Against	2,993,439	0.54%
Open	17,590,283	3.15%

Michael Ullmer



WOOLWORTHS LIMITED

Resolution 2 – Election of Directors

Michael Ullmer

For	535,909,309	95.97%
Against	4,862,229	0.87%
Open	17,633,612	3.16%



3. Long Term Incentive Plan



Resolution 3a – Long Term Incentive Plan: Grant O'Brien

For	521,475,357	93.52%
Against	19,003,170	3.41%
Open	17,110,549	3.07%

Resolution 3b – Long Term Incentive Plan: Thomas Pockett

For	521,115,212	93.46%
Against	19,322,207	3.47%
Open	17,123,024	3.07%



4. Renewal of Proportional Takeover Approval



Resolution 4 – Renewal of Proportional Takeover

For	528,966,595	94.87%
Against	10,796,328	1.94%
Open	17,800,745	3.19%



5. Remuneration Report



Resolution 5 – Remuneration Report

For	516,993,798	92.99%
Against	21,677,250	3.90%
Open	17,320,365	3.12%

6. Capital Reduction

Resolution 6 – Capital Reduction

For	534,970,016	95.85%
Against	5,533,171	0.99%
Open	17,648,404	3.16%



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