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Agility Global PLC Reports Resilient Q2 2026 Performance

Q2 2026 Financial Highlights

USD millions (unless otherwise stated)	Q2 2026	Q2 2025	Change	1H 2026	1H 2025	Change
Revenue	1,512	1,200	26%	2,922	2,343	25%
EBITDA	202	181	12%	388	354	10%
EBIT	121	97	25%	225	189	19%
Total Assets	13,429	12,715	6%	13,429	12,715	6%
Shareholders' Equity	5,646	5,818	-3%	5,646	5,818	-3%
Net Debt (including lease liabilities)	4,829	3,908	24%	4,829	3,908	24%

Numbers in the table are rounded

ABU DHABI — August 7, 2026— Agility Global PLC ("Agility"), a multi-business owner, operator and long-term investor listed on the Abu Dhabi Securities Exchange (ADX), today announced its financial results for the second quarter ended 30 June 2026. Revenue increased by 26% year-on-year to \$1.5 billion, and EBIT increased by 25%, to \$121 million.

As of June 30, 2026, Agility's investment segment had a carrying value of approximately \$5.7 billion, with total assets of \$13.4 billion.

For the first six months of 2026, revenue increased by 25% to \$3 billion, and EBIT increased by 19%, to \$225 million.

Agility Chairman Tarek Sultan said:

"Agility delivered a strong first half of 2026, continuing to build on the momentum generated last year despite an increasingly uncertain global operating environment. While geopolitical developments created some disruption across certain markets, the overall impact on the Group remained contained, reflecting the resilience and diversification of our portfolio.

Our operating businesses continued to execute well despite the macroeconomic environment, while our strategic investment portfolio remained resilient and preserved its value during the period. Together, these developments reinforce the strength of Agility's business model.

Menzies continued to perform strongly, with 78% of its revenue generated across key markets in the Americas, Europe and Asia. Tristar completed an \$800 million syndicated financing, strengthening its financial flexibility, with broad participation from regional and international lenders reflecting confidence in its strategy, operational excellence and long-term prospects. ALP also gained strong momentum, as newly completed assets generate income, while its Saudi land bank, including land held through joint ventures, doubled during 2026.

Agility's shares also gained momentum during the first half of 2026, supported by improved trading liquidity and stronger share-price performance. This progress reflects broader market recognition of Agility's strategy, the quality of its diversified portfolio and its long-term growth potential. As awareness of the Company continues to broaden among regional and international investors, we remain focused on enhancing shareholder value through disciplined execution, transparent communication and sustainable financial performance."

Controlled Segment Performance Q2 2026

Aviation Services – Menzies

Menzies Aviation delivered a strong second quarter, with revenue increasing **31% year-on-year** to **\$908 million**. Growth was driven by the contribution from G2, continued contract wins, yield improvements and resilient operational performance despite geopolitical disruption in parts of the Middle East.

Ground handling and cargo activity remained healthy during the quarter, with aircraft turns and cargo tonnage both increasing year-on-year. Menzies serviced more than **1.2 million aircraft turns** and handled approximately **620 thousand tonnes of cargo**, with aircraft turns increasing by around **8%** and cargo volumes increasing by approximately **7%** versus the prior year.

EBIT increased by 5% year-on-year, driven by stronger underlying operational performance and the contribution from the G2 acquisition. This growth was delivered despite the impact of the Kuwait operations closure and a challenging industry environment shaped by flight disruptions and higher fuel costs. Menzies continued to achieve strong revenue growth while demonstrating operational resilience.

From a strategic and operational perspective, Menzies completed the acquisition of the remaining 49.9% stake in its Portugal business, strengthening its position in an important European market and providing greater operational control and future value-creation opportunities. The Group also successfully commenced ground-handling

operations in Bengaluru (Bangalore), expanding its presence in the fast-growing Indian aviation market. After the quarter end, Menzies commenced cargo operations at Western Sydney International Airport, handling the airport's inaugural cargo flights on 27 July 2026 and securing initial customer wins.

Fuel Logistics – Tristar

Tristar delivered continued its top-line growth in the second quarter, with revenue increasing 22% year-on-year, driven by strong performance across its fuel business. EBIT grew 15%, driven by the disciplined execution, continued optimization of the maritime fleet where reduced reliance on chartered vessels, lowered right-of-use asset depreciation and enhanced profitability.

Despite ongoing geopolitical developments and supply chain disruptions across the Middle East, Tristar leveraged its integrated sea and land logistics network to respond to changing customer requirements, capture market opportunities, and deliver resilient financial performance during the first half of 2026.

Tristar successfully completed an \$800 million syndicated financing comprising a term loan facility and a revolving credit facility. Refinancing consolidates and refinances existing debt and enhances Tristar's liquidity and financial flexibility, supporting a diversified and sustainable capital structure and providing the flexibility needed to support future expansion.

Industrial Real Estate, Agility Logistics Parks

Agility Logistics Parks (ALP) continued to deliver strong performance in the second quarter of 2026, with double-digit growth in both revenue and EBIT. Revenue increased by 47%, while EBIT grew by 69%.

Growth was primarily driven by Saudi Arabia, where newly completed facilities began generating income. As a result, EBIT growth outpaced revenue growth, reflecting improved operating leverage. Africa also delivered a stronger performance compared with the prior year, supported by higher occupancy across the portfolio.

During the period, ALP further strengthened its position in Saudi Arabia by acquiring a strategic land parcel, reinforcing its commitment to one of the Middle East's highest-growth markets. Following the acquisition, ALP's owned and leased land bank increased to approximately 4.5 million square meters. Including land held through joint ventures with ROSHN, Ardco, and Hassan Allam, ALP's total land bank stands at approximately 6.1 million square meters.

Development of the ROSHN joint venture is expected to commence toward the end of the fourth quarter of 2026, subject to the completion of the remaining legal requirements.

Demand for modern, high-quality logistics and warehousing facilities in Saudi Arabia remained healthy throughout the period despite ongoing geopolitical developments in

the broader region. ALP continues to monitor the situation closely and has not experienced any material impact on customer demand or operations in Saudi Arabia.

The Company remains confident in the long-term fundamentals of the Saudi logistics market and expects its development pipeline to support continued growth over the medium term.

Investment Segment

As of 30 June 2026, the carrying value of Agility's investment portfolio was approximately \$5.7 billion, anchored primarily by DSV, with Reem Mall representing the second core asset.

DSV A/S — Agility holds 19.3 million shares in DSV, representing an 8.2% ownership stake. As of 30 June 2026, the gross carrying value of the investment was \$4.6 billion. DSV continued to deliver healthy performance despite a challenging global trade environment. Its performance reinforces Agility's long-term investment thesis, particularly DSV's ability to execute complex integrations, capture synergies, strengthen its competitive position and create long-term shareholder value.

Reem Mall — Reem Mall delivered a resilient Q2 2026 performance, with footfall and tenant sales both recording double-digit year-on-year growth. Occupancy now approaches 90%, supported by improving tenant mix, higher footfall and continued leasing momentum.

Balance Sheet and Financial Position

Agility maintained a strong balance sheet during the period, providing significant financial flexibility.

As of 30 June 2026, Agility's total assets were approximately \$13.4 billion, with shareholders' equity of \$5.6 billion. Net debt, including lease liabilities, was approximately \$4.8 billion, the net debt has increased compared to the same period last year mainly because of funding the Saudi new land acquisition. The Group maintained healthy operating cash flow while, capital allocation remains disciplined, with investments focused on high-return growth opportunities within its operating platforms while maintaining balance sheet flexibility."

About Agility

Agility is a multi-business operator and long-term investor in global and regional businesses. Its portfolio of diversified international assets includes the world's largest aviation services company (Menzies Aviation); a global fuel logistics business (Tristar); a leading logistics parks developer and operator across the Middle East, Africa, and South Asia (Agility Logistics Parks); and other businesses in digital logistics, e-commerce logistics, remote-site services, and public-sector logistics. It holds minority stakes in DSV, the world's largest freight forwarder; Reem Mall, a mega-mall in Abu Dhabi; commercial real estate and supply chain companies in the GCC, and emerging technology companies in e-commerce enablement, energy transition, digital supply chain, and more. Agility Global has a global footprint across six continents and 80+ countries, with a workforce of 70,000 employees. It is publicly listed on the Abu Dhabi Securities Exchange (ADX).

For more information about Agility, please visit:

Website: www.agility.com

Twitter: [x.com/agility](https://twitter.com/agility)

LinkedIn: [linkedin.com/company/agility](https://www.linkedin.com/company/agility)
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